

April 28, 2023

BOARD OF REGENTS MEETING NOTICE

May 4-5, 2023

The Washington State University Board of Regents will hold its next official meetings on Thursday and Friday, May 4-5, 2023, on the WSU Health Sciences Spokane Campus in Spokane, Washington, pursuant to the schedule below.

Public listening of Committee meetings and the Board meeting is available as follows:

Thursday, May 4, 2023 – Board of Regents Committee Meetings

Executive and Governance, Strategic and Operational Excellence Committees:

<https://youtube.com/live/RgvIzxo-Pow>

Telephone access: dial 1-253-215-8782, enter code 546665

Meeting ID: 950 9102 6943

Academic and Student Affairs, Finance and Compliance Committees:

<https://youtube.com/live/pwseWgUBBOI>

Telephone access: dial 1-253-215-8782, enter code 546665

Meeting ID: 950 9102 6943

Friday, May 5, 2023 – Board of Regents Meeting

<https://youtube.com/live/QzUOpptOgjo>

Telephone access: dial 1-253-215-8782, enter code 546665

Meeting ID: 950 9102 6943

Committee meetings will run as outlined below throughout the day; starting times following the 10:00 am committee meetings are estimates only. If a session ends earlier than expected, the next scheduled session may convene immediately. Committee meetings may be attended by all members of the Board of Regents, and all members may participate.

Thursday, May 4, 2023		Location
8:00 am	Board of Regents Breakfast	Nursing Building (NRS) 203
9:00 am	Students Book Corporation Meeting of the Trustees/Shareholders	NRS 205
9:30 am	Executive and Governance Committee	NRS 205
10:00 am*	Strategic and Operational Excellence Committee	NRS 205
11:30 pm*	Board of Regents Lunch	NRS 203
1:00 pm*	Academic and Student Affairs Committee	NRS 205
1:30 pm*	Finance and Compliance Committee	NRS 205
4:30 pm*	Executive Session	NRS 205
6:30 pm	Board of Regents Dinner	Davenport Grand – Terrace Room West 333 W. Spokane Falls Blvd. Spokane, WA 99201



Friday, May 5, 2023

8:00 am Board of Regents Breakfast
9:00 am Board of Regents Meeting

Location

NRS 203
NRS 205

In addition, the Regents will meet socially for dinner at Table 13 Restaurant, 222 W. Spokane Falls Blvd., Spokane, WA 99201, on Wednesday, May 3, at approximately 6:30 pm. The following day on Thursday, May 4, at 5:00 pm, the Regents will attend a reception at the Medical Building on the Health Sciences Spokane Campus, and on Friday, May 5, and Saturday, May 6, the Regents will take part in various ceremonies and events related to commencement for both the Health Sciences Spokane and Pullman campuses.

This notice is being sent by the direction of the Chair of the Board of Regents pursuant to the requirements of the Open Public Meetings Act, chapter 42.30 RCW.

Questions about the Board of Regents meeting and schedule may be directed to Desiree Jacobsen, Executive Assistant to the Board of Regents, 509-335-4200.

**or upon conclusion of previous session*

Agenda
Special Meeting of the Trustees/Shareholders
of the Students Book Corporation
WSU Health Sciences Spokane, SNRS 205

Thursday, May 4, 2023
9:00 am – 9:30 am

Action Item

Section

1. Students Book Corporation, Confirmation of Directors (*Greene*)

SBC-1

ACTION ITEM #1

Students Book Corporation, Confirmation of Directors (Sean Greene & Vicky Murray)

May 4, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS AS TRUSTEES AND SHAREHOLDERS OF
THE STUDENTS BOOK CORPORATION

SUBJECT: Students Book Corporation, Confirmation of Directors

SUBMITTED BY: Gabrielle Isaak, SBC Board Chairperson/Graduate Student Director
Sean Greene, SBC Board Administrative Director
Vicky Murray, SBC Board Administrative Director

PROPOSED: That the Trustees and Shareholders of the Students Book Corporation
confirm the following individuals to serve on the Students Book
Corporation Board of Directors:

Paul Buckley, Faculty Director
Two-year term to expire in 2025

Holly Yo, Alternate Graduate Student Director
One-year term to expire in 2024

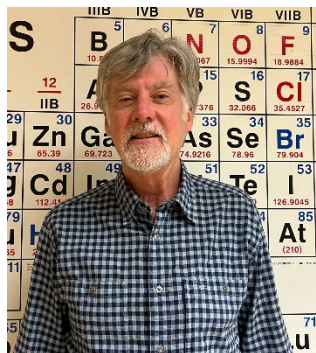
Christopher Green, Undergraduate Student Director
Two-year term to expire 2025

Denver Mickali, Undergraduate Student Director
Two-year term to expire in 2025

Thomas Stanton, Alternate Undergraduate Student Director
Two-year term to expire in 2025

Madelyn Wambolt, Alternate Undergraduate Student Director
Two-year term to expire in 2025

Students Book Corporation Directors Biographies – 2023-2024



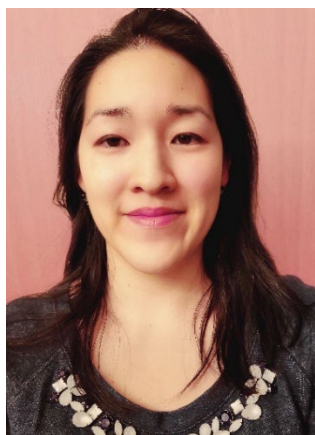
Paul Buckley, Faculty Director

Paul Buckley is a Professor in the Department of Chemistry at Washington State University and serves as the department's Director of Undergraduate Studies. He received his B.S. in Chemistry from Northern Arizona University, and his Ph.D. from the University of Colorado at Boulder in analytical and environmental chemistry. He also holds a bachelor's degree in Forestry from Northern Arizona University. His doctoral thesis emphasis was atmospheric chemistry, entailing studies of reaction rates of chemical compounds in the atmosphere, and field

measurements of biogenically released compounds to the Arctic atmosphere.

He has held teaching positions at Hartwick College in upstate NY and Lewis-Clark State College in Lewiston, ID. He has been full time with WSU Chemistry since 2015, along with a previous appointment at the campus reactor from 2003-2005. He has mentored undergraduate researchers in projects mostly focused on supercritical fluid extractions, and the mobility of mining-related heavy metal contaminants in the sediments of Lake Coeur d'Alene, ID. He also has work experience with Philips Petroleum in Bartlesville, OK, and the State of New Jersey Department of Environmental Protection.

He currently teaches in the General Chemistry program and has developed a unique preparatory chemistry class with a novel curricular design that he teaches every semester. His departmental, college, and university service includes serving on Faculty Senate, and the senate subcommittee on Academic Affairs. He also serves as the department's program assessment manager, and as the science representative and Chair for the teacher education committee in the Department of Teaching and Learning.



Holly Yo, Graduate/Professional Student Director

Holly is a PhD student in Political Science at the School of Politics, Philosophy, and Public Affairs. She is from Portland, OR and earned a MA degree in Government at Johns Hopkins University and BA degree in International Relations at Syracuse University. She has four years of experience working in higher education as an administrator and researcher and is committed to enhancing the student experience at WSU. Outside of schoolwork, Holly functions as a certified self-defense instructor and Taekwondo Master, focusing particularly on empowering women. She is happy to be more involved on campus through the SBC Board and to be a contributing member of the Cougar community.

Chris Green, Undergraduate Student Director



Christopher is an undergraduate student studying International Business with a concentration in Finance. Washington born, Christopher has been involved with the WSU community throughout his studies. He has served as the VP of Finance and Communications for the International Business club for over a year. Christopher is also a proud member of Delta Sigma Pi, a professional fraternity for business students, where he has helped organize and run various of events. Christopher is currently working on earning his Capital Markets & Security Analysis from Corporate Finance Institution with hopes of pursuing a career in equity trading. Overall, Christopher is grateful for the opportunity to serve the Washington State University community as a member of the SBC.



Denver Mickali, Undergraduate Student Director

Denver is a junior in the Arts and Sciences department of Politics, Philosophy, and Public Affairs. He is majoring in the Political Science Pre-Law program and plans to attend law school after graduation from Wazzu in 2024. After Graduation from Pierce College Ft. Steilacoom with an Associate's degree, Denver transferred to Washington State University in the fall of 2022 and currently holds a 4.0 cumulative GPA. Denver participates in rec-league sports and is originally from Tacoma, WA. In his free time, he enjoys traveling, backpacking, politics, and working on home improvements. Denver has a passion for representation and aspires to become a Congressperson or state governor, he sees this position as an opportunity to give back to the Washington State Community. Go Cougs!



Thomas Stanton, Undergraduate Student Director

Tom is an undergraduate chemical engineer student hoping to pursue a career in the medical field. He moved to Pullman from Bellingham, Washington, and is currently a first-year student working hard to be his best self and have an active presence at WSU. Tom is an avid reader of science fiction, mountain biking, snowboarding, hiking, fishing, and playing board games. Tom is excited to help vouch for Cougar's interests and use his time on the SBC to grow his character to make a lasting imprint on those around him!



Madelyn Wambolt, Undergraduate Student Director

Madelyn is an undergraduate student from Boise, Idaho, working towards her Apparel Merchandising degree. She intends to work a corporate job in the future as a Planner/Buyer with her degree. She loves to get involved in her major and working with professors for undergraduate TA lab opportunities. In her spare time, she enjoys cooking, baking, attending various club events, and long-distance running. She hopes to complete a marathon within a few years, but is currently just running as a hobby.

Agenda

Executive and Governance Committee

Thursday, May 4, 2023

9:30 am – 10:00 am

Location: WSU Health Sciences Spokane, NRS 205

Committee Members: Marty Dickinson (Chair), Lisa Schauer, and Brett Blankenship

<u>Action Item</u>	<u>Section</u>
1. Election of Officers	E-1

ACTION ITEM #1

Election of Officers

(Lisa Schauer)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Election of Officers

PROPOSED: That Lisa Schauer be elected as Chair of the WSU Board of Regents for the year beginning July 1, 2023, and that Jenette Ramos be elected to serve as Vice Chair of the WSU Board of Regents for the year beginning July 1, 2023, with the understanding that she shall act as Chair pro tempore in the absence of the Chair, with the power to preside at the meetings and to sign all instruments required to be executed by the WSU Board of Regents.

SUBMITTED BY: Lisa Schauer, Acting Chair, Board of Regents

SUPPORTING
INFORMATION: Excerpt from the Board of Regents bylaws, Article I, Section 3 (Election and Appointment Process):

Election and Appointment Process. At its regular meeting held after the first Wednesday in April of each year, the Board shall hold elections to fill the offices of Chair and Vice Chair. The Board shall elect a Vice Chair, as nominated by the Executive Committee, based upon the advice of the Board and in consultation with the President of the University. The Vice Chair shall then automatically succeed as Chair of the Board after one (1) year, commencing on July 1. The Board may elect to extend the term of the Chair or Vice Chair by a maximum of one (1) additional year with no further extensions. The student Regent and the faculty Regent are not eligible to hold the position of Chair or Vice Chair but are eligible to vote in elections under this paragraph.



Agenda

Strategic and Operational Excellence Committee

Thursday, May 4, 2023
10:00 a.m. – 11:30 a.m.

Location: WSU Health Sciences Spokane, NRS 205

Committee: John Schoettler (Chair), Marty Dickinson, Jenette Ramos

Information Item

Section

- | | | |
|----|--|-----|
| 1. | Provost's Office Last Year Reflections and Current Horizons (<i>Chilton</i>) | S-1 |
|----|--|-----|

Focused Discussions

- | | | |
|----|--|-----|
| 1. | Legislative Session Update (<i>Mulick</i>) | |
| 2. | Report from the Chief Compliance and Risk Officer (<i>Brunelli/Kammerzell</i>) | S-2 |



Board of Regents Meeting

Elizabeth S. Chilton
Provost and Executive Vice President
May 4, 2023

Spring 2023

Leadership Updates



Julia Carboni

Director, William D. Ruckelshaus Center
(effective July 1, 2023)
Joining from the Maxwell School of Citizenship
and Public Affairs, Syracuse University

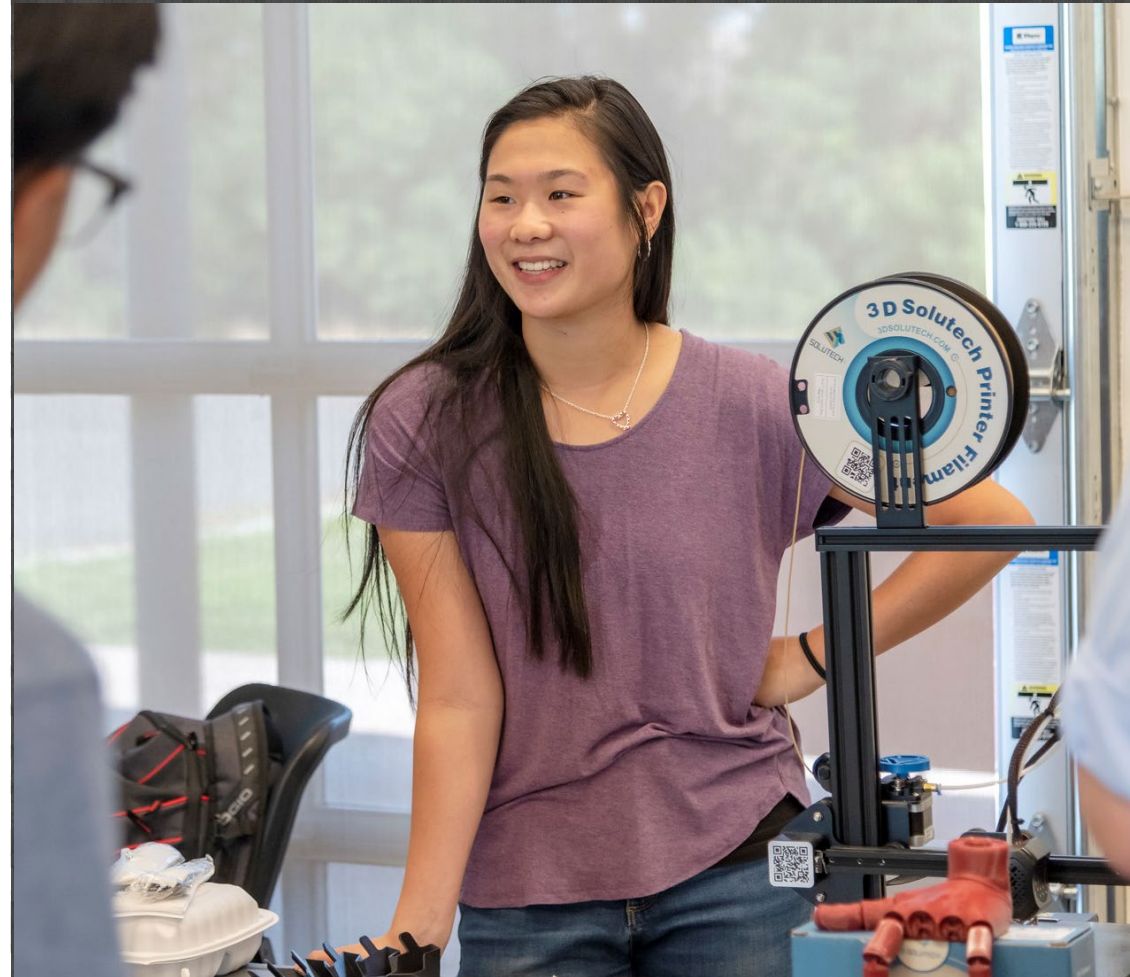


Mary Rezac

Dean, Voiland College of Engineering and
Architecture
(reappointment effective July 1, 2023)

Elevating Academic Affairs

- Scaling and enhancing UCORE's "Core to Career" Program
- Extending academic programming through the WSU system
- Anticipated new degrees
- Faculty salary equity process





2020 - Present

Cluster Hire Program

WSU launched a faculty cluster hire in the scholarship of racism and social inequality in the Americas.

Proposals to date include:

- Broad scholarship on racism and social inequalities;
- Health inequities and health justice;
- Native American and Indigenous communities;
- And for next year, food and environmental justice

2023 Inaugural Day of Observance

National Day of Racial Healing

- Intended to help the WSU community develop reflexive thinking that supports culturally and racially compassionate practices
- Nearly 300 faculty, staff, and students participated in the events on January 17, 2023





Agenda
Academic and Student Affairs Committee
Thursday, May 4, 2023
1:00 p.m. – 1:30 p.m.

Location: WSU Health Sciences Spokane, NRS 205

Committee Members: Enrique Cerna (Chair), Reanne Chilton, Lura Powell, Judi McDonald, and Douglas Picha

Future Action Items

Section

- | | | |
|----|--|-----|
| 1. | Establish Departments in the College of Nursing (<i>Chilton/DeWald</i>) | A-1 |
| 2. | Discontinue the Bachelor of Arts in Computer Science Degree (<i>Chilton</i>) | A-2 |

FUTURE ACTION ITEM #1

Establishment of Departments in the College of Nursing (Elizabeth S. Chilton)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Establishment of Departments in the College of Nursing

PROPOSED: That the Board of Regents establish departments in the College of Nursing

SUBMITTED BY: Elizabeth S. Chilton, Provost and Executive Vice President

SUPPORTING
INFORMATION: The College of Nursing proposes to create the following three tenure-granting departments:

- Department of Foundational Practice and Community-based Care
- Department of Advanced Practice and Community-based Care
- Department of Nursing and Systems Science

Shortly after Mary Koithan (Dean, College of Nursing) arrived at Washington State University in 2020, she conducted a college assessment that found areas of concern associated with structure and governance contributing to ongoing inefficiencies and ineffectiveness.

In 2022, the College of Nursing began a process to then carefully assess the College's faculty structure. Historically, the College of Nursing operated as a single academic unit with all programs accountable to an Associate Dean for Academics and program directors. Faculty were supervised by either the College of Nursing Associate Dean for Academics (Spokane campus and Yakima instructional site) or an Academic Director (Vancouver and Tri-Cities campuses). All promotion and tenure processes, as well as mentoring activities, were facilitated by the Associate Dean for Faculty Affairs, the Associate Dean for Research (tenure track only), and the Academic Directors, with ultimate responsibility held by the Dean.

The assessment data suggested that faculty had significant concerns with a) supervision and annual review processes; b) mentoring and career development; c) promotion review processes; d) academic program quality improvement measures; e) communication clarity and consistency, and f) faculty representation and voice.

The College of Nursing's executive leadership and program directors had additional concerns regarding faculty accountability and governance for academic programs when they lacked appropriate credentials. Program growth and faculty size contributed to these issues. After careful consideration, the College's executive leadership team decided to embark on a process to explore alternatives within the WSU structure.

The three proposed departments align with the academic programs offered by the College of Nursing, the faculty tracks/academic preparation/professional credentials held, the governance required by accreditation and state approval standards and rules, and the opportunities for growth (academics, service/practice, and research/scholarship).

	Nursing and Systems Science	Advanced Practice and Community-based Care	Foundational Practice and Community-based Care
Faculty Constituency	Tenured/tenure-eligible with doctorate (science or practice). Scholarship is programmatic, and investigator-initiated.	Advanced Practice Nurses (NP, CRNA, CNM, CNS) or other advanced practice providers with doctorate (science or practice). Scholarship is focused on practice/care or systems improvement.	Master's degree or doctorate (science or practice). Scholarship is focused on teaching/learning or practice/care improvement.
Primary Teaching Responsibility	Science courses, some advanced practice courses	Advanced practice courses, some science courses, occasional foundational practice courses	Foundational practice courses
Program Responsibility	PhD, research-focused certificates, oversight of post-doctoral scholars, coordination of visiting scholars	MN, DNP, practice-focused certificates	BSN, RN-to-BSN
Academic Growth Opportunities	Pre- and post-doctoral fellowships, institutional training grants, additional graduate degrees	Additional DNP specialty areas, MSW, additional professional degrees	Pre-licensure MN, BSW, additional Nursing-related undergraduate degrees

The three proposed departments will be administratively responsible for the following:

- Undergraduate and graduate programs
- Faculty and career development/mentoring
- Teaching the undergraduate programs

It is important to note, the faculty constituents are broad and will result in well-populated departments, as described in the table above.

In March 2023, the Provost's Office reviewed the notice of intent submission and deemed the same to be worthy of consideration. The Faculty Senate Executive Committee recommended the proposal on March 31, 2023. The full notice of intent is available for review upon request.

The College of Nursing proposes to transition to the department structure by Fall 2023. Should the proposal be approved, the Provost's Office and Faculty Senate's Executive Committee ask the Vice President for Health Sciences and the College of Nursing's Dean to carefully evaluate the College's budget and ensure that the departments are funded equitably.

FUTURE ACTION ITEM #2

Discontinue the Bachelor of Arts in Computer Science (Elizabeth S. Chilton)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Discontinue the Bachelor of Arts in Computer Science

PROPOSED: That the Board of Regents discontinue the Bachelor of Arts in Computer Science

SUBMITTED BY: Elizabeth S. Chilton, Provost and Executive Vice President

SUPPORTING INFORMATION: The Voiland College of Engineering and Architecture (VCEA) proposes discontinuing the Bachelor of Arts in Computer Science (BACS) degree on the WSU Pullman and Tri-Cities campuses for the following described reasons.

The intention behind the BACS, when it was initiated, was that students would apply the knowledge they gained from computer science in another domain. "The BA degree is designed for multi-disciplinary students who wish to learn the basics of computer science and apply it to a different field. A minor in another area, such as art, biochemistry, music, psychology, architecture, etc., is encouraged."

However, very few students declare a minor in another domain. Instead, the BACS seems to have become a path for students struggling with the Bachelor of Science in Computer Science (BSCS) major. For example, in Spring 2022, only one student pursued an additional major with the BACS, and only four students are doing a minor with the BACS. The shift from the certification process to direct admit has decreased the total number of students expressing academic interest in the BACS major.

Additionally, the cost of maintaining the BACS program is high due to assessment, accreditation, and advising; which are all critical program components and ensure the BACS degree is consistent with other majors in the department.

Recent revisions to the BACS program requirements (to meet professional accreditation needs) have made this program very similar to that of the BSCS program. This brings us again to point regarding the intent of the program and the fact that very few students apply the knowledge they gain to other domains.

As of Fall 2022, VCEA had 65 students enrolled in the program. Of these, 45 students are admitted to the major, and 20 students with an academic interest in the program.

Due to the similarity between the BACS and BSCS programs and confusion over the distinction between the two degrees, many students already transition from BACS to BSCS after their first year. We anticipate that the number of students with an academic interest in the BACS degree will significantly decrease at the end of the academic year.

Students who remain enrolled in the program will be advised to complete their requirements in the BSCS degree program. Due to the close similarity BACS and BSCS program requirements, the students enrolled in the BACS program should find it easy to transition to the BSCS program. Moreover, all the required courses in the BACS major (CptS prefix courses) are also required for the BSCS major. Therefore, discontinuing the BACS program will not result in a change to CptS course offerings.

Finally, a currently enrolled student who elects not to transition to the BSCS program will be able to complete the BACS program within 4-5 years. Students interested in gaining fundamental technical skills in computer science or software engineering will still be able to do so. They will be advised to take a minor in those domains.

The proposal was reviewed carefully and has support from the Provost's Office. The Faculty Senate recommended this proposal on April 6, 2023. The Bachelor of Arts in Computer Science discontinuation proposal is available upon request.

The Voiland College of Engineering and Architecture proposes to discontinue the Bachelor of Arts in Computer Science degree as soon as feasible.



Agenda
Finance and Administration Committee
Thursday, May 4, 2023
1:30 pm – 4:30 pm

Location: WSU Health Sciences Spokane, NRS 205

Committee: Lisa Schauer (Chair), Brett Blankenship, Heather Redman

<u>Information Items</u>	<u>Section</u>
1. Fiscal Year 2022 Financial Statement Audit Results (<i>Brunelli/Skinner</i>)	F-1
2. WSU Annual Financial Performance Report (<i>Brunelli/Skinner</i>)	F-2
3. WSU System Budget Update (<i>Brunelli/Skinner</i>)	F-3
4. WSU Athletics FY2023 and FY2024 Budget Update (<i>Schulz</i>)	
<u>Future Action Items</u>	
1. Fiscal Year 2024 Supplemental Operating Budget Request (<i>Brunelli/Skinner/Chilton/Mulick</i>)	F-4
2. Proposed Revisions to WAC 504-45 (Public Records) (<i>Brunelli/Skinner/Hess</i>)	F-5
3. WSU Pullman, Voiland College of Engineering & Architecture, Schweitzer Engineering Hall, Facility and Infrastructure Budget Approval(<i>Brunelli/Skinner/Yang/Chilton</i>)	F-6
4. WSU Pullman, College of Agricultural, Human, and Natural Resource Sciences, Knott Dairy Center Renovation, Project Budget Approval (<i>Brunelli/Skinner/Yang/Chilton</i>)	F-7
5. WSU Spokane, Biomedical and Health Sciences Building Phase II, Design Phase and Site Preparation Approval (<i>Brunelli/Skinner/Yang/DeWald</i>)	F-8
6. WSU Pullman, College of Veterinary Medicine, Bustad Hall Renovation (Simulation-Based Education Program) Project Budget Approval (<i>Brunelli/Skinner/Yang/Chilton</i>)	F-9
7. WSU Pullman, Taylor Sports Complex, Design Approval (<i>Brunelli/Skinner/Yang/Chun</i>)	F-10



8. WSU Pullman, Taylor Sports Complex, Project Budget Approval F-11
(*Brunelli/Skinner/Yang/Chun*)

9. WSU Pullman, Taylor Sports Complex, Financing Plan Approval (*Brunelli/Skinner*) F-12

Action Items

1. WSU Pullman, Taylor Sports Complex, Increase Design Phase Budget F-13
(*Brunelli/Skinner/Yang/Chun*)

2. WSU Pullman, College of Veterinary Medicine, Abelson, Eastlick, and Bustad Building Renovation Project Budget Approval (*Brunelli/Skinner/Chilton/Yang*) F-14

3. Academic Year 2023-24 Tuition Rate Setting (*Brunelli/Skinner*) F-15

4. WSU Pullman, Academic Year 2023-24 Housing and Dining Rates F-16
(*Brunelli/Skinner/Chilton/Taylor/McDermott*)

5. WSU Pullman, Student Recreation Center Fee Increase F-17
(*Brunelli/Skinner/Chilton/Taylor/McDermott*)

6. Academic Year 2023-24 Services and Activities Fee Rate Changes F-18
(*Brunelli/Skinner/Westhoff*)

7. Academic Year 2023-24 and Summer 2023 Services and Activities Fee Committee F-19
Allocations (*Brunelli/Skinner/Westhoff*)

8. WSU Pullman, Fiscal Year 2024 Undergraduate Student Technology Fee F-20
Committee Allocations (*Brunelli/Skinner/Chilton/Westhoff*)

INFORMATION ITEM #1

WSU FY2022 Financial Statement Audit Results (Leslie Brunelli/Matt Skinner)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU FY2022 Financial Statement Audit Results

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

SUPPORTING
INFORMATION: Eide Bailly, an independent accounting firm, performed the independent financial statement audit for the year ended June 30, 2022. Representatives from Eide Bailly will attend the meeting to provide an overview of the results of their audit, including key governance disclosures, opinion reports, and the schedule of audit findings and management responses.

ATTACHMENT: WSU 2022 Governance Letter



April 24, 2023

Board of Regents
Washington State University
Pullman, Washington

We have audited the financial statements of Washington State University (the University) as of and for the year ended June 30, 2022, and have issued our report thereon dated April 24, 2023. Professional standards require that we advise you of the following matters relating to our audit.

Our Responsibility in Relation to the Financial Statement Audit under Generally Accepted Auditing Standards and Government Auditing Standards

As communicated in our letter dated November 3, 2022, our responsibility, as described by professional standards, is to form and express an opinion about whether the financial statements that have been prepared by management with your oversight are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your respective responsibilities.

Our responsibility, as prescribed by professional standards, is to plan and perform our audit to obtain reasonable, rather than absolute, assurance about whether the financial statements are free of material misstatement. An audit of financial statements includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, as part of our audit, we considered the internal control of the University solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

We are also responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures for the purpose of identifying other matters to communicate to you.

We have provided our findings regarding a significant control deficiency over financial reporting and a material weakness, and other matters noted during our audit in a separate letter to you dated April 24, 2023.

Planned Scope and Timing of the Audit

We conducted our audit consistent with the planned scope and timing we previously communicated to you.

Compliance with All Ethics Requirements Regarding Independence

The engagement team, others in our firm, as appropriate, our firm, and other firms utilized in the engagement, if applicable, have complied with all relevant ethical requirements regarding independence.

Significant Risks Identified

As stated in our auditor's report, professional standards require us to design our audit to provide reasonable assurance that the financial statements are free of material misstatement whether caused by fraud or error. In designing our audit procedures, professional standards require us to evaluate the financial statements and assess the risk that a material misstatement could occur. Areas that are potentially more susceptible to misstatements, and thereby require special audit considerations, are designated as "significant risks". The most sensitive accounting estimates affecting the financial statements were:

- **Management Override of Controls** – Professional standards require auditors to address the possibility of management overriding controls. Accordingly, we identified as a significant risk that management of the University may have the ability to override controls that the University has implemented. Management may override the University's controls in order to modify the financial records with the intent of manipulating the financial statements to overstate the University's financial performance or with the intent of concealing fraudulent transactions.
- **Revenue Recognition** – We identified revenue recognition as a significant risk due to financial and operational incentives for the University to overstate revenues.
- **Allowance for Doubtful Accounts** – We identified the allowance for doubtful accounts as a significant risk as the allowance is a significant estimate for the University. GAAP requires management to estimate the collectability of outstanding accounts receivable and establish a reserve when needed. To establish the allowance management uses historical results, their current knowledge of facts, and assumptions about the future to establish the estimate.
- **GASB 87 Implementation** – We identified the GASB 87 implementation as a significant risk as the implementation requirements requires present value calculation and an analysis of all contracts leaving the possibility that a significant contract agreement may be misclassified.
- **Cash Reconciliation** – We identified the cash reconciliation process as a significant risk due to management not being able to fully reconcile cash subsequent to the implementation of Work Day.

Qualitative Aspects of the Entity's Significant Accounting Practices

Significant Accounting Policies

Management has the responsibility to select and use appropriate accounting policies. A summary of the significant accounting policies adopted by the University is included in Note 1 to the financial statements. There have been no initial selection of accounting policies and no changes in significant accounting policies or their application during 2022. No matters have come to our attention that would require us, under professional standards, to inform you about (1) the methods used to account for significant unusual transactions and (2) the effect of significant accounting policies in controversial or emerging areas for which there is a lack of authoritative guidance or consensus.

Significant Accounting Estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's current judgments. Those judgments are normally based on knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ markedly from management's current judgments.

The most sensitive accounting estimates affecting the financial statements are:

- Management's estimate of the collectability of receivables and student accounts are based on history of the same type of receivables. We evaluated the key factors and assumptions used to develop the collectability of receivables and student accounts and determined that it is reasonable in relation to the financial statements taken as a whole.
- Management's estimate of the State other post-employment benefit (OPEB) liability and the deferred inflows/outflows of resources related to the liability is based on actuarial estimates provided by the Washington State Office of the State Actuary and amounts provided by the Public Employees Benefits Board. We evaluated the key factors and assumptions used to develop the OPEB liability and determined that it is reasonable in relation to the financial statements taken as a whole.
- Management's estimate of the net pension liability (asset) and the deferred inflows/outflows of resources related to the net pension liability (asset) is based on actuarial estimates provided by the Washington State Office of the State Actuary and amounts provided by the Washington State Department of Retirement Systems. This schedule was audited by independent auditors. We evaluated the key factors and assumptions used to develop the net pension liability (asset) and determined that it is reasonable in relation to the financial statements taken as a whole.
- Management's estimate of the net pension liability and the deferred inflows/outflows of resources related to the University's Supplemental Retirement Plan is based on actuarial estimates provided by the Washington State Office of the State Actuary and amounts provided by the Washington State Department of Retirement Systems. We evaluated the key factors and assumptions used to develop the net pension liability and determined that it is reasonable in relation to the financial statements taken as a whole.
- Management's estimate of the asset retirement obligation is based on the expected actual costs to retire the asset at the time of determination, adjusted for inflation each year. We evaluated the key factors and assumptions used to develop the asset retirement obligation and determined that it is reasonable in relation to the financial statements taken as a whole.
- Management's estimate of lost revenue for HEERF funding. The University computed lost revenue by taking the average revenue for fiscal years 2019-2021 and comparing this against the lost revenue generated for fiscal year 2021, but not meeting the revenue recognition criteria until fiscal year 2022.

Financial Statement Disclosures

Certain financial statement disclosures involve significant judgment and are particularly sensitive because of their significance to financial statement users. The most sensitive disclosures affecting the University's financial statements relate to:

- The disclosure of employer pension assumptions in Note 16 to the financial statements is sensitive as this note supports assumptions made and inputs used to determine the employer pension assumption.
- The disclosure of other post-employment benefits other than pensions in Note 17 to the financial statements is sensitive as this note supports the assumptions made and inputs used to determine the other post-employment benefit liability.

Significant Difficulties Encountered during the Audit

We encountered no significant difficulties in dealing with management relating to the performance of the audit.

Uncorrected and Corrected Misstatements

For purposes of this communication, professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that we believe are trivial, and communicate them to the appropriate level of management. Further, professional standards require us to also communicate the effect of uncorrected misstatements related to prior periods on the relevant classes of transactions, account balances or disclosures, and the financial statements as a whole. Uncorrected misstatements or matters underlying those uncorrected misstatements could potentially cause future-period financial statements to be materially misstated, even though the uncorrected misstatements are immaterial to the financial statements under audit.

The following summarizes uncorrected financial statement misstatements whose effects in the current and prior periods, as determined by management, are immaterial, both individually and in the aggregate, to the financial statements taken as a whole.

- To pass on a prior period adjustment to record equipment purchased in a prior year but never capitalized, net of related accumulated depreciation. This resulted in beginning net position and expenditures to be understated by \$3,299,470.
- To pass on an adjustment to true up advanced revenue associated with tuition as of June 30, 2022. This resulted in advanced revenue to be understated and revenue to be overstated by \$2,518,809.
- To pass on an adjustment to correct the federal appropriation revenue for the year ended June 30, 2022. This resulted in federal appropriation revenue to be overstated by \$3,181,189 and beginning net position to be understated by \$3,181,189.
- To pass on an adjustment to true up COVID relief grant funding. This resulted in the COVID relief grant funding to be understated by \$1,613,549 and beginning net position to be overstated by \$1,613,549.
- To pass on an adjustment to true up the state scholarship revenue. This resulted in the state grant revenue to be understated by \$1,424,216 and accounts receivable to be understated by \$1,424,216.
- To pass on an adjustment to correct the reconciled book balance per the bank reconciliation. This resulted in cash and revenue to be overstated by \$2,846,214.
- To pass on an adjustment to reclass credit balances in accounts receivable to accounts payable. This resulted in accounts receivable and accounts payable to be understated by \$2,332,648.
- To pass on an adjustment to true up the tuition allowance. This resulted in an overstatement of revenue and expenditures of \$6,510,864.

- To pass on an adjustment to record copier leases for \$4.5 million. This resulted in an understatement of right to use leased assets and the lease liability of \$4.5 million.

The effect of these uncorrected misstatements, including the effect of the reversal of prior year uncorrected misstatements as of and for the year ended June 30, 2022, is an overstatement of net income of approximately \$7.7 million, an understatement of beginning net position of approximately \$3.7 million and an overstatement of ending net position of approximately \$3.9 million.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter, which could be significant to the University's financial statements or the auditor's report. No such disagreements arose during the course of the audit.

Circumstances that Affect the Form and Content of the Auditor's Report

For purposes of this letter, professional standards require that we communicate any circumstances that affect the form and content of our auditor's report.

Emphasis of Matter

As discussed in Note 1, the financial statements of the University, an agency of the state of Washington, are intended to present the financial position, the changes in financial position, and cash flows of only that portion of the business-type activities of the state of Washington that is attributable to the transactions of the University. They do not purport to, and do not, present fairly the financial position of the state of Washington as of June 30, 2022, the changes in its financial position, or its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America. Our opinions are not modified with respect to this matter.

Adoption of New Accounting Standard

As discussed in Note 1 to the financial statements, the University has adopted the provisions of Government Accounting Standards Board (GASB) Statement No. 87, *Leases*, for the year ended June 30, 2022. Accordingly, a restatement has been made to the business-type activities as of July 1, 2021, to restate beginning net position. Our opinion is not modified with respect to this matter.

Representations Requested from Management

We have requested certain written representations from management which are included in the management representation letter dated April 24, 2023.

Management's Consultations with Other Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters. Management informed us that, and to our knowledge, there were no consultations with other accountants regarding auditing and accounting matters.

Other Significant Matters, Findings, or Issues

In the normal course of our professional association with the University, we generally discuss a variety of matters, including the application of accounting principles and auditing standards, significant events or transactions that occurred during the year, operating and regulatory conditions affecting the entity, and operational plans and strategies that may affect the risks of material misstatement. None of the matters discussed resulted in a condition to our retention as the University's auditors.

The financial statements include the financial statements of Washington State University Foundation (the Foundation), which we considered to be a discretely presented component unit of the University. The financial statements of the Foundation were audited by other auditors, and we did not assume responsibility for the audit performed by the other auditors, rather have referred to their audit in our report. Our decision to refer to the report of the other auditor is based upon our evaluation of the materiality of the Foundation with respect to the financial statements as a whole and our consideration of the timing requirements of the engagement. Our audit procedures with respect to Foundation included required correspondence with the other auditor, obtaining and reading their auditor's report and the related financial statements, and other procedures as considered necessary. Our audit procedures with respect to the Foundation included obtaining an understanding of the Foundation and its environment, including internal control, sufficient to assess the risks of material misstatement of the financial statements of the Foundation and completion of further audit procedures.

This report is intended solely for the information and use of the Board of Regents and management of the University and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,

A handwritten signature in cursive script that reads "Eide Bailly LLP".

Boise, Idaho

INFORMATION ITEM #2

WSU Annual Financial Performance Report (Leslie Brunelli/Matt Skinner)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Annual Financial Performance Report

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

SUPPORTING
INFORMATION: The attached report provides a summary of the FY2022 financial results, and key trends. It also provides the University debt report, as required by Board of Regents Policy 5.

ATTACHMENT: WSU Annual Financial Performance Report



WASHINGTON STATE
UNIVERSITY

WSU Annual Financial Performance Report

Fiscal Year Ended June 30, 2022

WSU Annual Financial Performance Report

- Assessment of Fiscal Health
- FY22 Annual Financial Report – Financial Statement Summary
- Key Trends, Financial Highlights and Benchmarking
- FY22 Debt Profile

Assessing Fiscal Health at WSU in Two Ways

Core Budget

- Selected operating funds only (state, operating tuition, F&A, and auxiliaries)
- Cash basis, no adjustments for accrued liabilities, etc.
- Primary resources available for allocation by the University

Annual Financial Report

- All fund types, including capital activities and donated funds
- Full accrual accounting (e.g. depreciation expense, estimated post-employment liabilities, etc.)
- Asset, liabilities, revenue, expenses, and net position focused
- Used to benchmark WSU to financial peers

Understanding both budget and actual financial performance provides a more complete view of WSU's fiscal health

Overview of the Financial Statements

Statement of Net Position (Balance Sheet)

Assets: Resources owned by or due to the University

Liabilities: The University's obligations to provide resources to other organizations or individuals

Net Position or Net Assets: Assets less Liabilities = an indicator of financial standing at the end of the fiscal year

Statement of Revenues, Expenses, and Changes in Net Position (Income Statement)

Revenues

Expenses

Capital Additions

Statement of Cash Flows

Describes the University's cash transitions during the fiscal year

Cash inflows by major source (tuition, research activities, auxiliaries, etc.)

Cash outflows by natural classification (salaries, payments to vendors, etc.)

Management's Discussion and Analysis (MD&A) & Footnotes

MD&A provides an executive overview of the financial activities of the university, as well as highlighting important changes and trends

GASB required disclosures and financial detail

FY22 Annual Financial Report – Financial Statement Summary



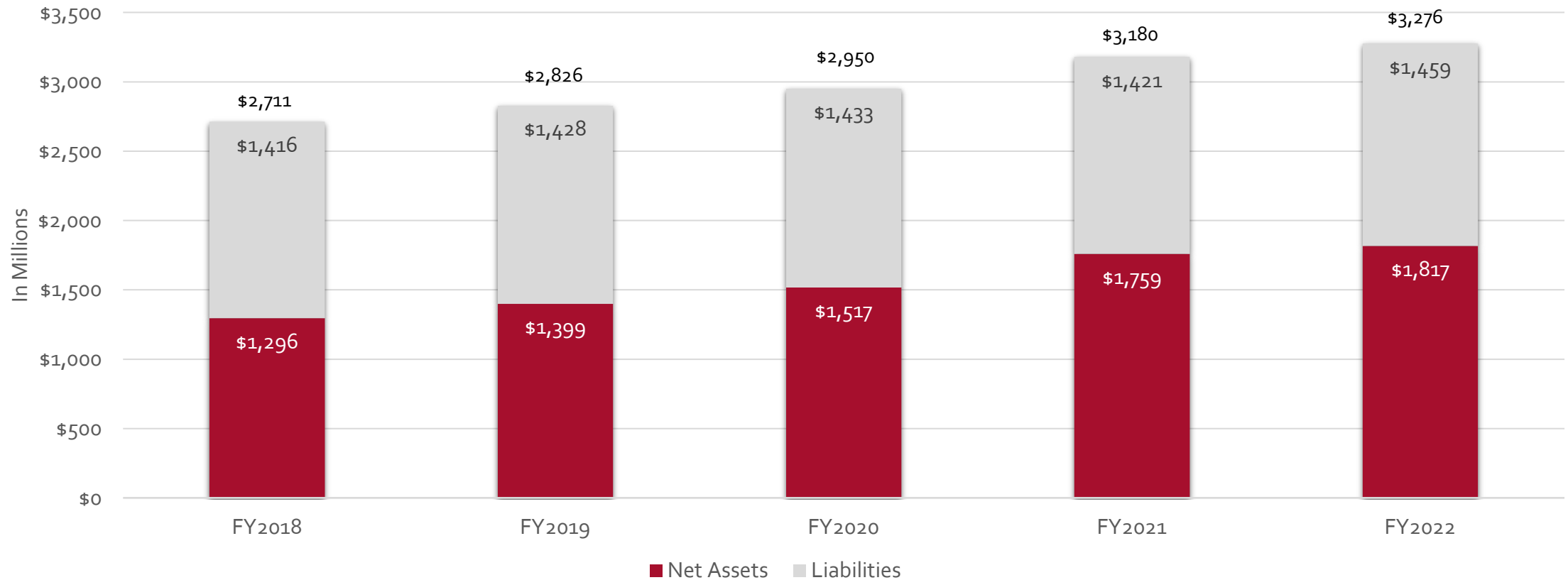
WVSU

FY22 Results – Statement of Net Position

(\$ millions)

	WSU 2022 (audited)	WSU 2021 (audited)	Change 2021 to 2022	
Assets (and deferred outflows)	3,276	3,180	96	↑
Liabilities (and deferred inflows)	1,459	1,421	38	↑
Net Investment in Capital Assets	1,070	1,096	(26)	↓
Restricted Nonexpendable	581	659	(78)	↓
Restricted Loans	23	33	(10)	↓
Restricted Expendable	151	231	(80)	↓
Restricted for Pension Asset	29	0	29	↑
Unrestricted	(37)	(260)	223	↑
Total Net Position	1,817	1,759	58	↑

FY22 Results – Statement of Net Position



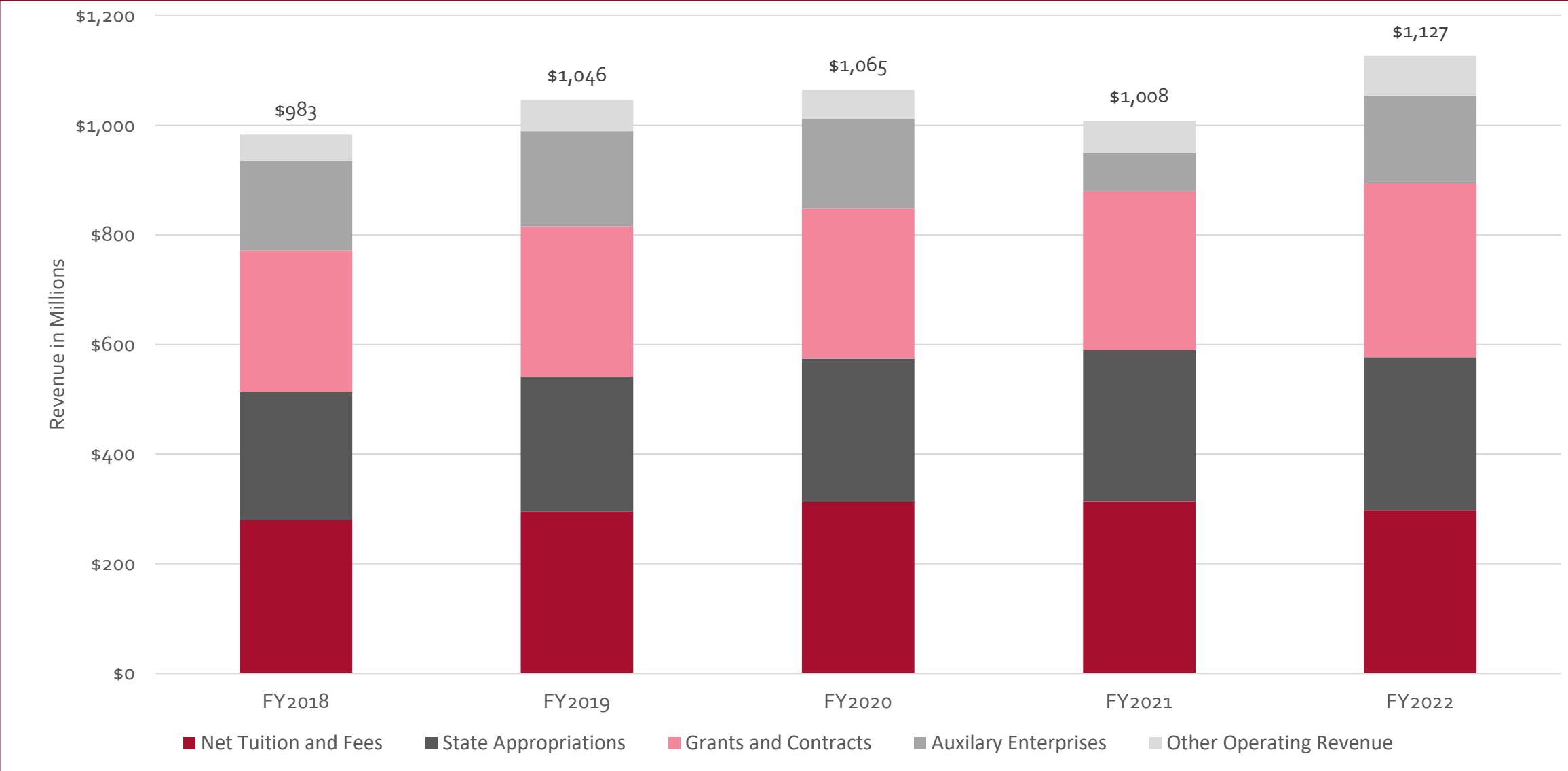
Annual Change						
	2018	2019	2020	2021	2022	5 – Year Change
Assets	-1%	4%	4%	8%	3%	17%
Liabilities	0%	1%	0%	-1%	3%	3%
Net Assets	-1%	7%	8%	14%	3%	29%

FY22 Results – Statement of Revenues, Expenses, and Changes in Net Position

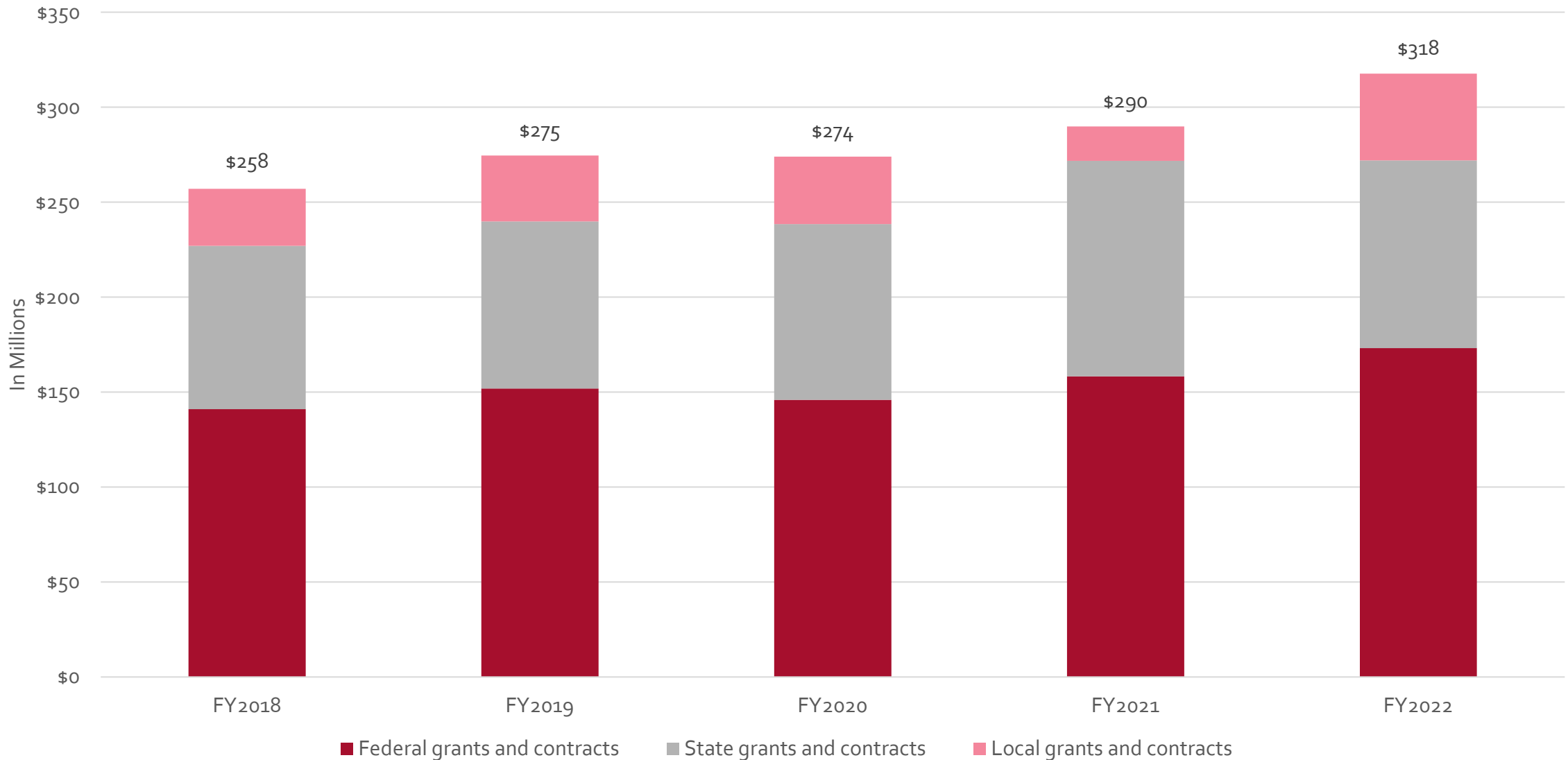
(\$ millions)

	WSU 2022 (audited)	WSU 2021 (audited)	Change 2021 to 2022	
Operating Revenues	847	732	115	↑
Operating Expenses	1,164	1,107	57	↑
Non-Operating Revenues	346	510	(164)	↓
Capital Additions	29	58	(29)	↓
Increase in Net Position	58	193	(135)	↓

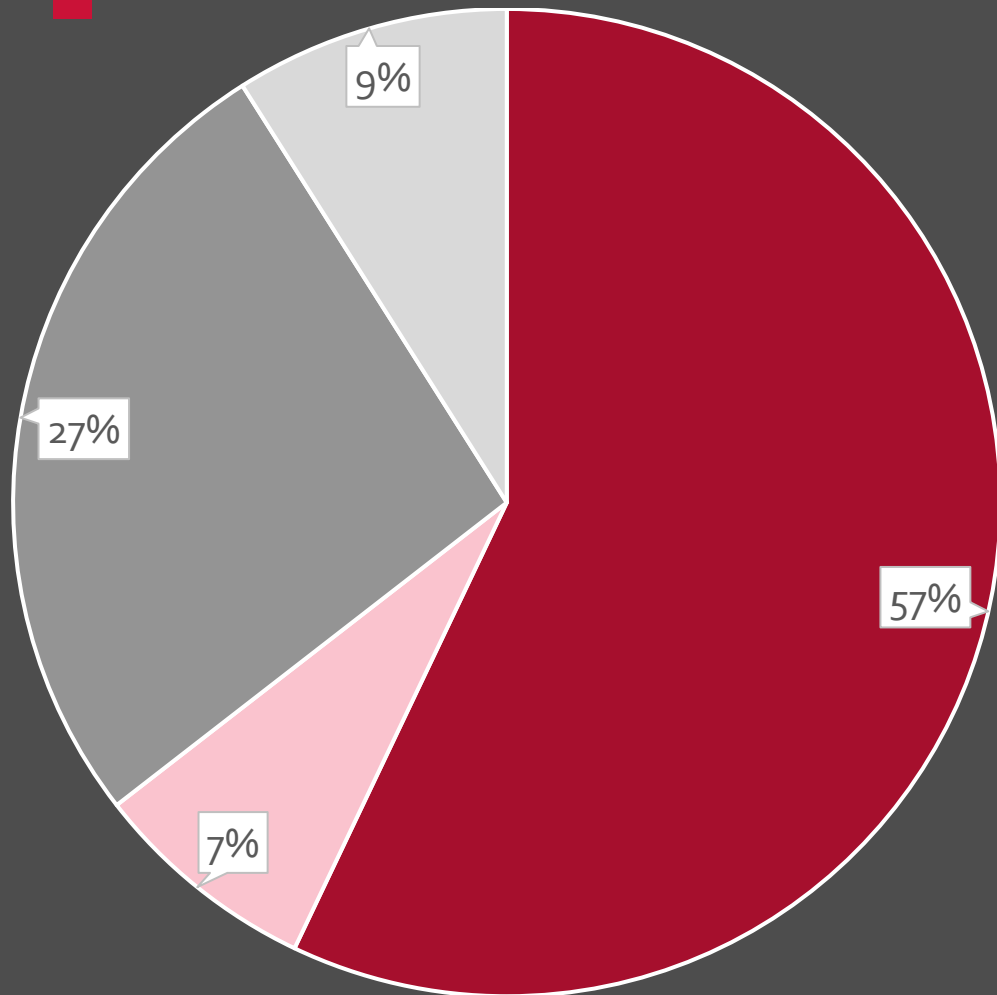
FY2022 Results – Operating Revenue + State Appropriations



FY22 Results – Grants and Contracts



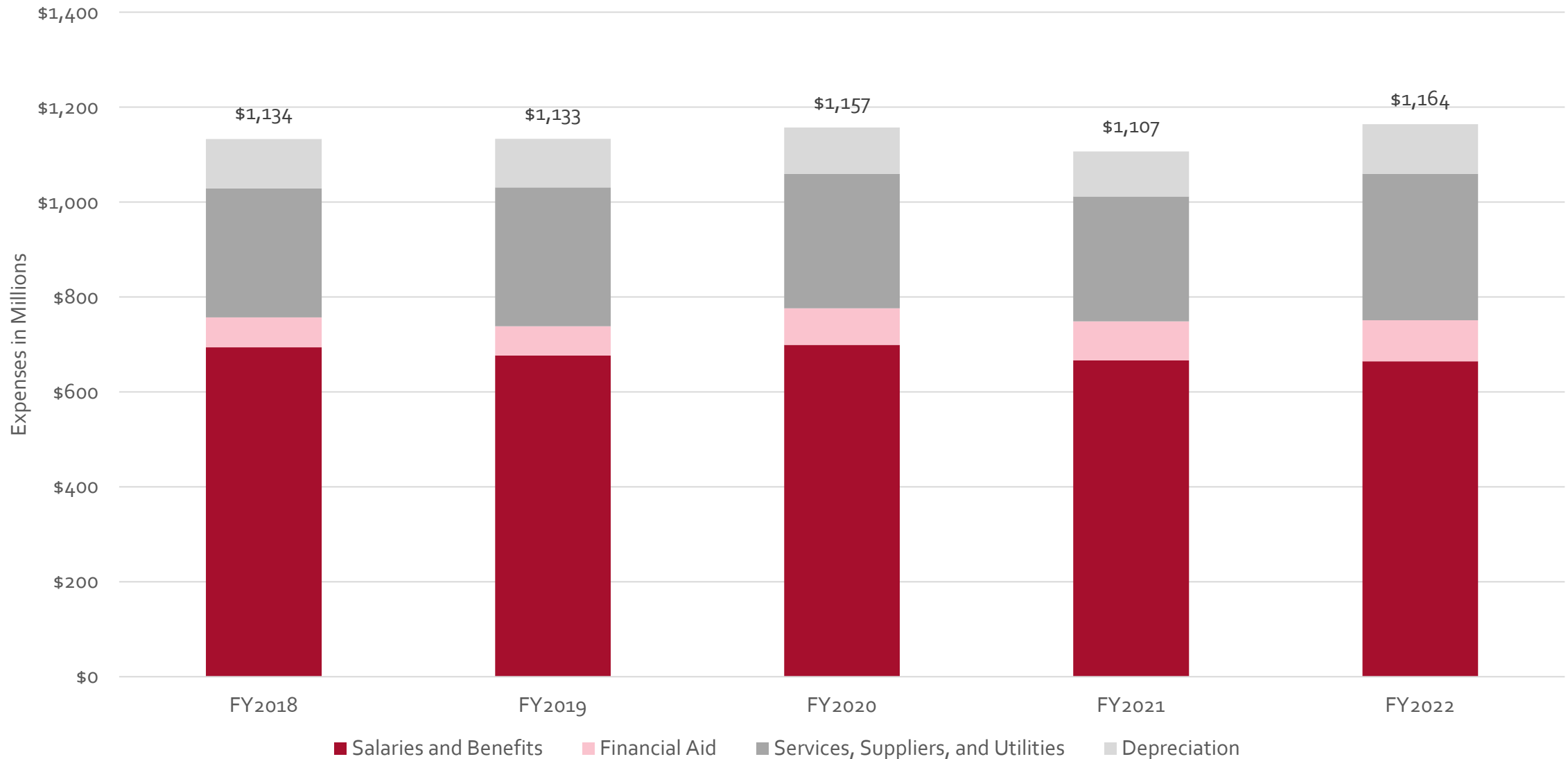
FY22 Results – Operating Expenses (in millions)



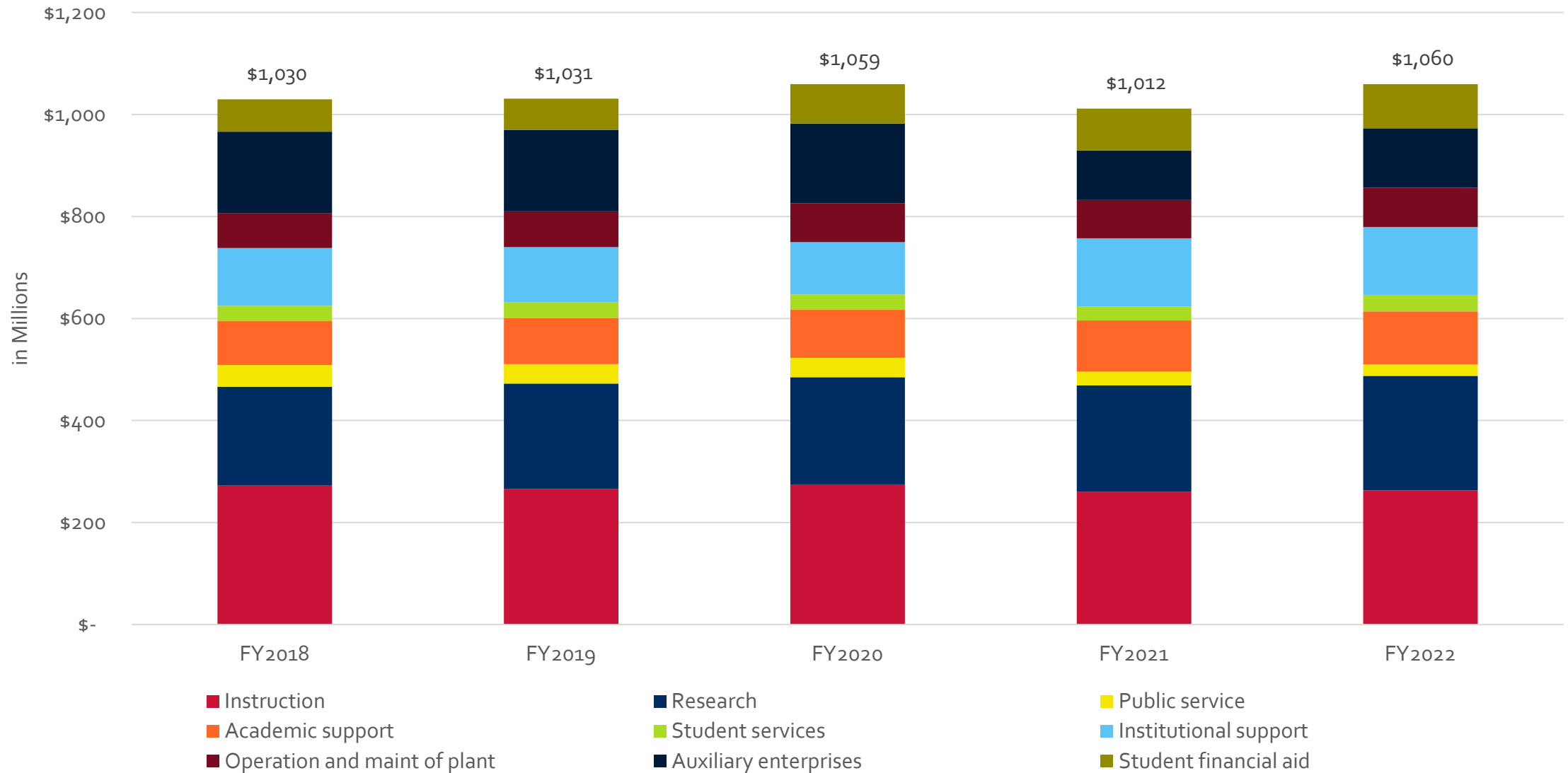
	Salaries and Benefits	\$665
	Financial Aid	\$87
	Services, Suppliers, and Utilities	\$309
	Depreciation	\$105
	Total Expenses	\$1,164

WSU

FY22 Results – Operating Expenses



FY22 Results – Expenses by Functional Class – Financial Statements (Excluding Depreciation)



Key Trends, Financial Highlights & Benchmarking

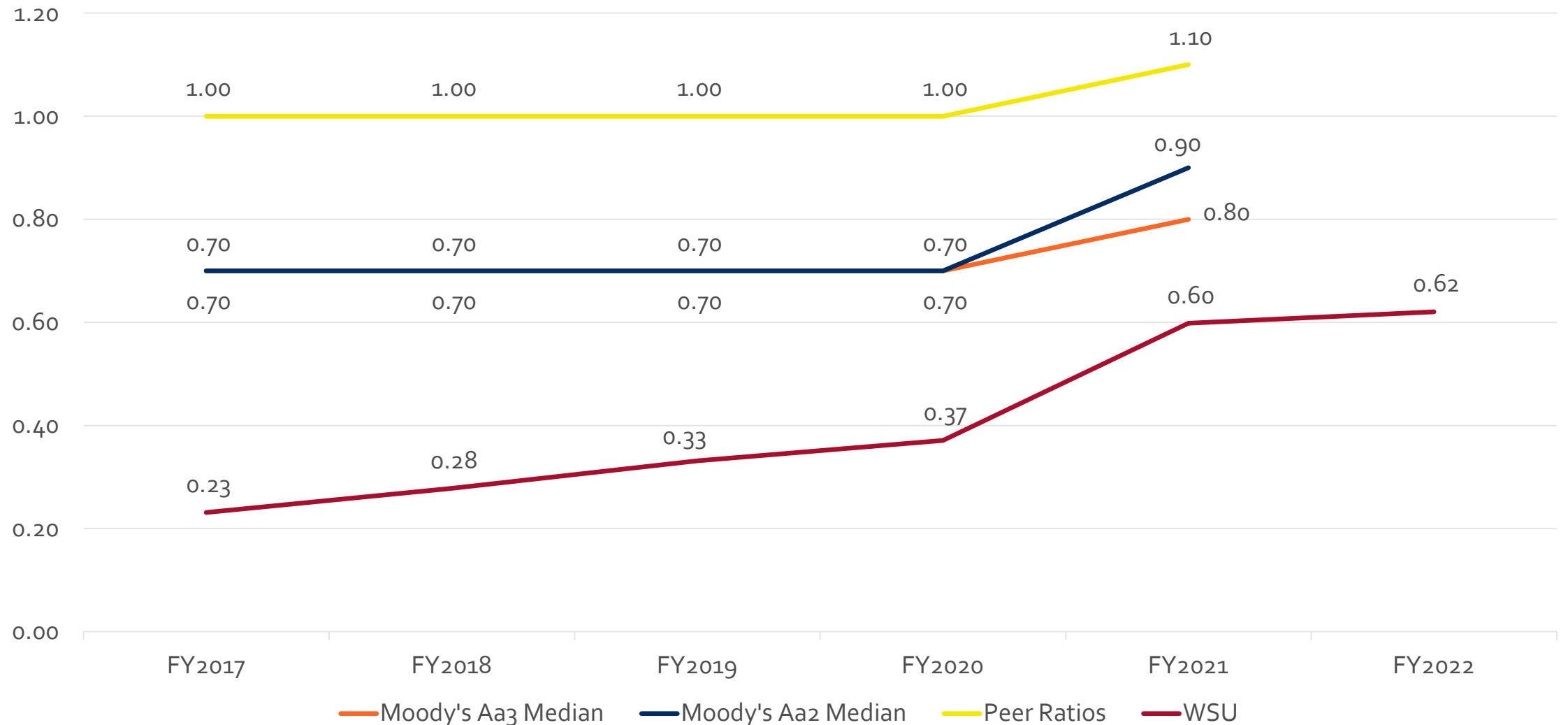


*Source: Moody's MFRA data as of March 31, 2023

- (1) Peers: Median of 11 selected peer universities with similar FTE enrollment, outstanding debt, operating revenue and an Aa Moody's rating, 6 universities are in the top 25 public research institution ratings and 5 universities were identified by the Institutional Effectiveness Council as Institutional Peers used to benchmark progress in the 2014-17 strategic plan.
- (2) Based on data reported to Moody's as of March 31, 2023; medians will change as more universities report data
- (3) FY 2017-21 is from the Moody's MFRA Database and may not include any accounting changes or restatements

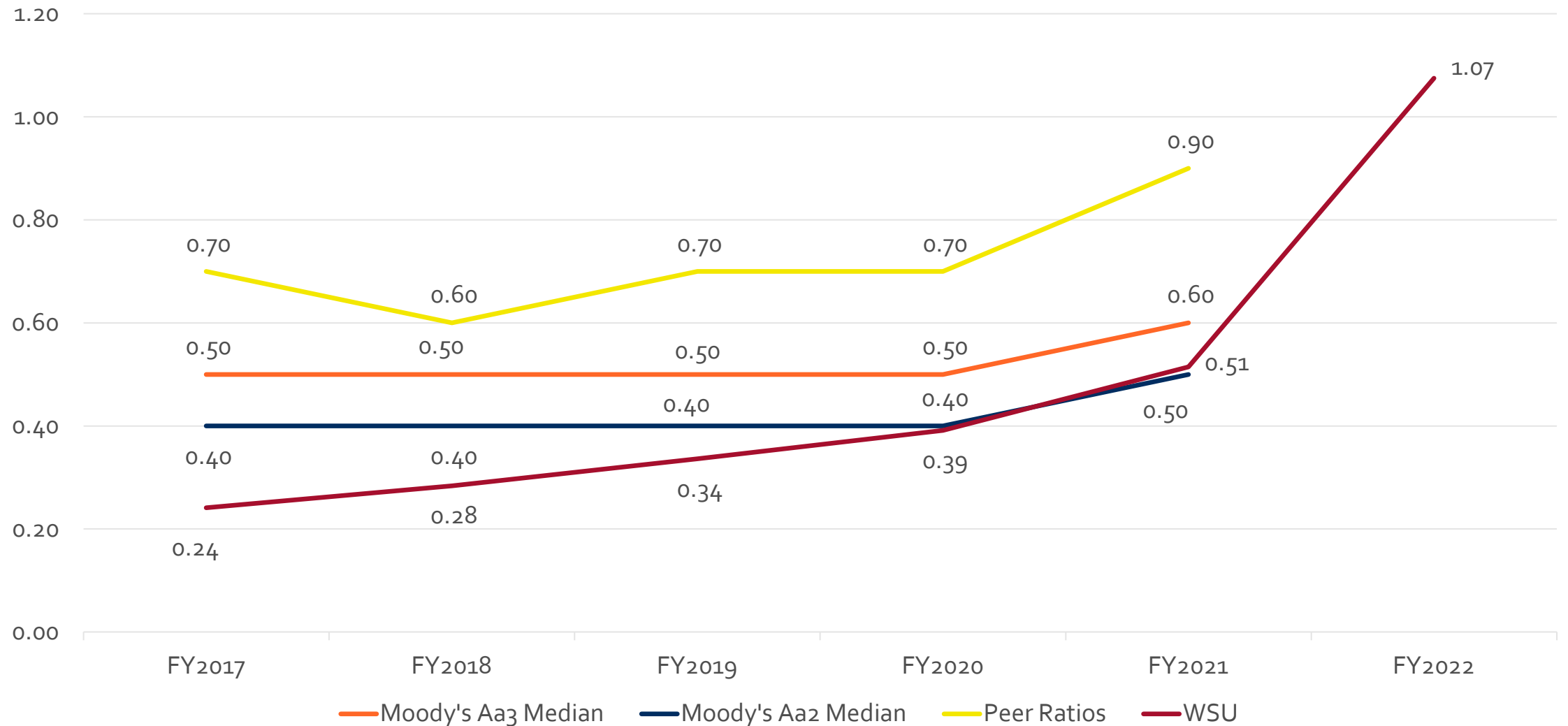
*Key Trends and Highlights – Cash and Investments

Spendable Cash & Investments to Operating Expenses
(Desired Direction = ↑)



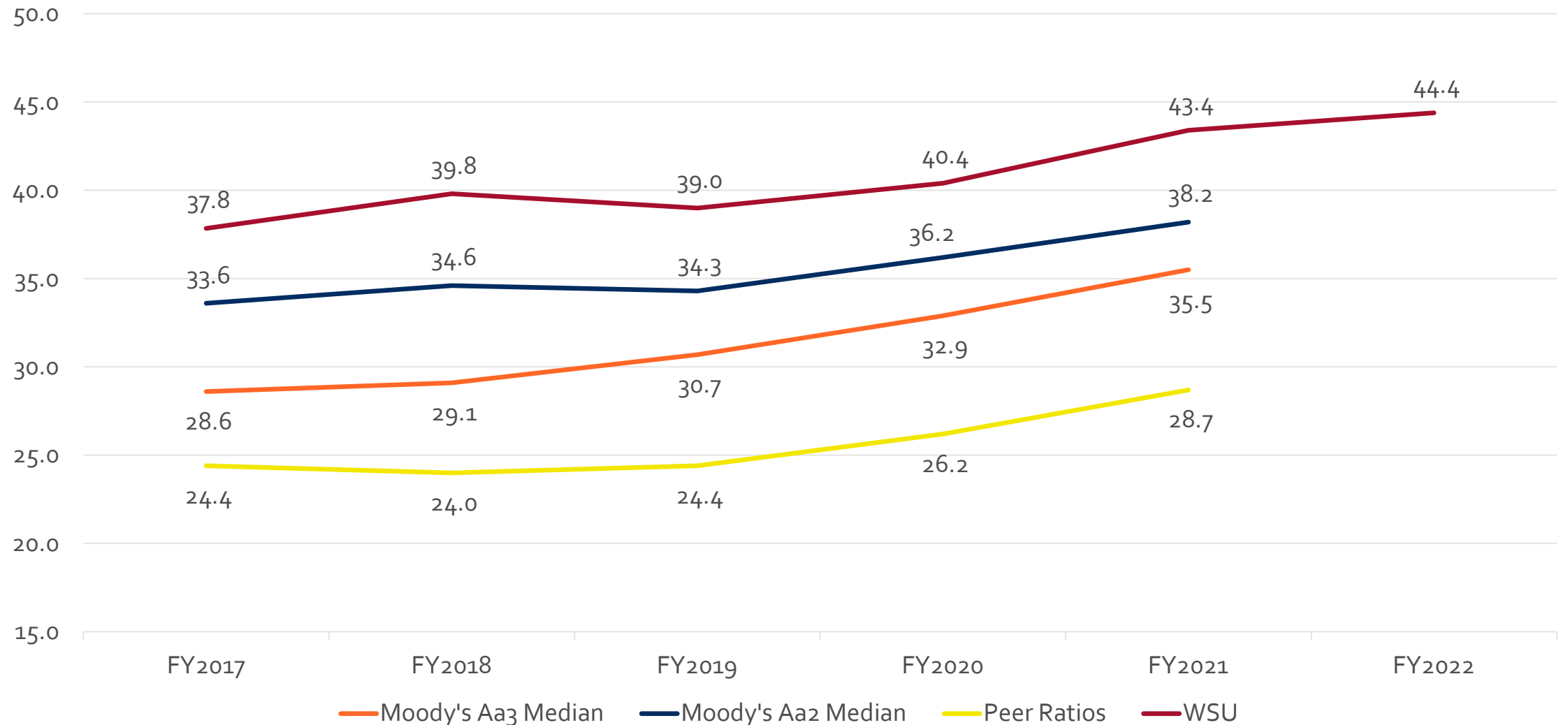
*Key Trends and Highlights – Cash and Investments

Spendable Cash & Investments to Total Adjusted Debt
(Desired Direction = ↑)



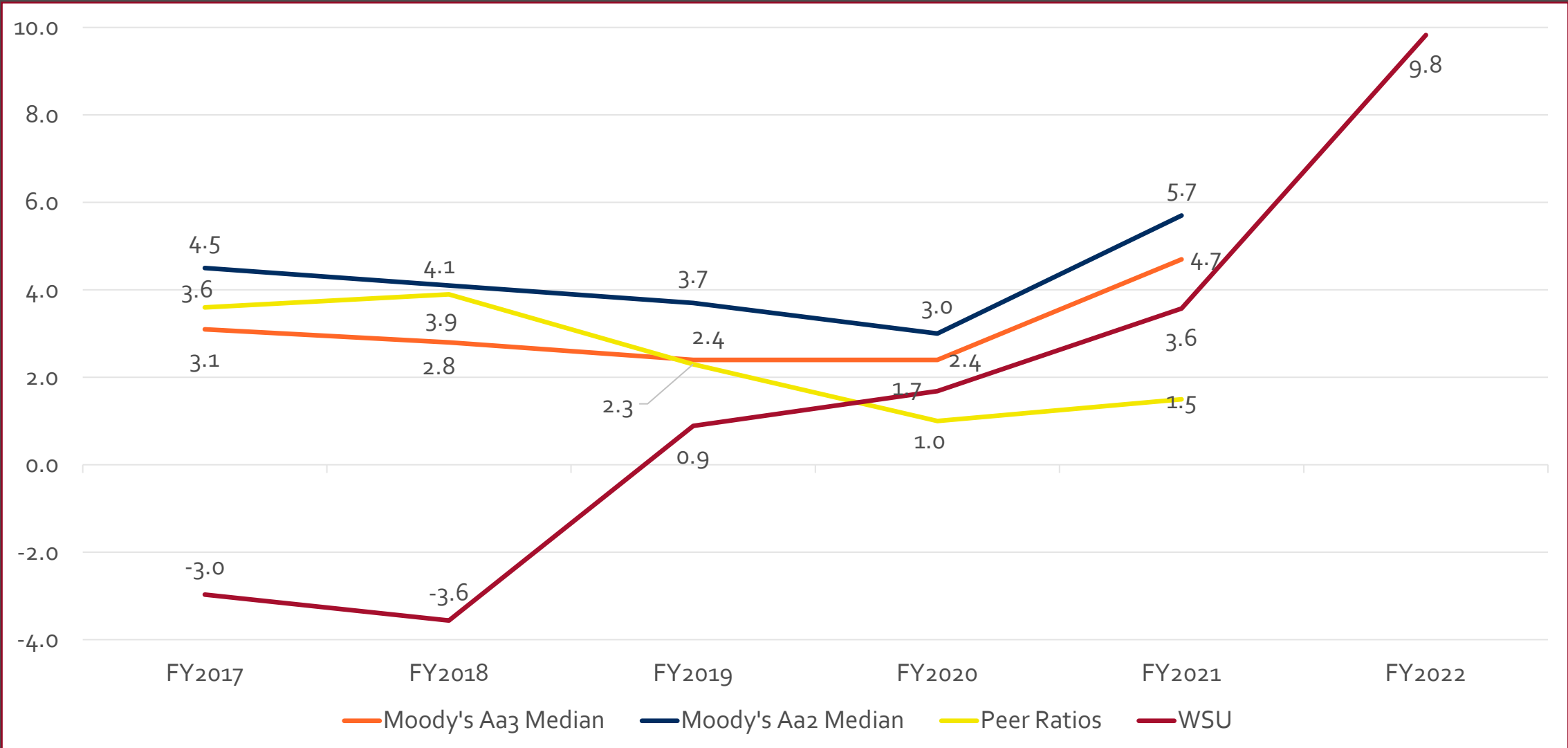
*Key Trends and Highlights – Revenue

Total Tuition Discount (%)
(Desired Direction = ↓)



*Key Trends and Highlights – Revenue and Expenses

Operating Margin (%)
(Desired Direction = ↑)



FY22 Debt Profile



WSSU

Debt Policy Governing Principles (BOR Policy #5)

- BOR Policy #5 requires an annual debt report to include overall debt status and outlook.
- Debt is not issued without prior approval of the Regents.
- The University will comply with all applicable laws, regulations, and bond covenants.
- Debt is a limited resource that will be used to fund only capital projects that are consistent with the University's mission, strategic priorities, and capital plan.
- The maturity and term of debt repayment will be determined on the basis of: expected availability of resources; other long-term goals and obligations of the borrowing unit and the University; useful life of the assets being financed; and market conditions at the time of financing.

Debt Policy Guiding Principles

- Strategy and mission must be the primary drivers of capital investment and use of debt
- Use of debt must be prioritized through formal processes to ensure the highest priorities of the University are achieved.

Debt is a limited resource



- Must be thoughtfully undertaken with an eye towards future generations

Long-term financial obligations



- Informed by both quantitative and qualitative analysis and information
- Often associated with balance sheet strength and the ability to repay debt on demand

Debt capacity



- Often associated with income statement
- What is the availability and reliability of revenue to repay debt?

Debt affordability



- Informs the amount of debt and leverage that can comfortably be assumed

Risk tolerance



- Cost of capital
- Significant indicator of the institution's financial strength and peers

Credit rating



- Measure institutional fiscal health with benchmarking against peer institutions

Financial and ratio analysis



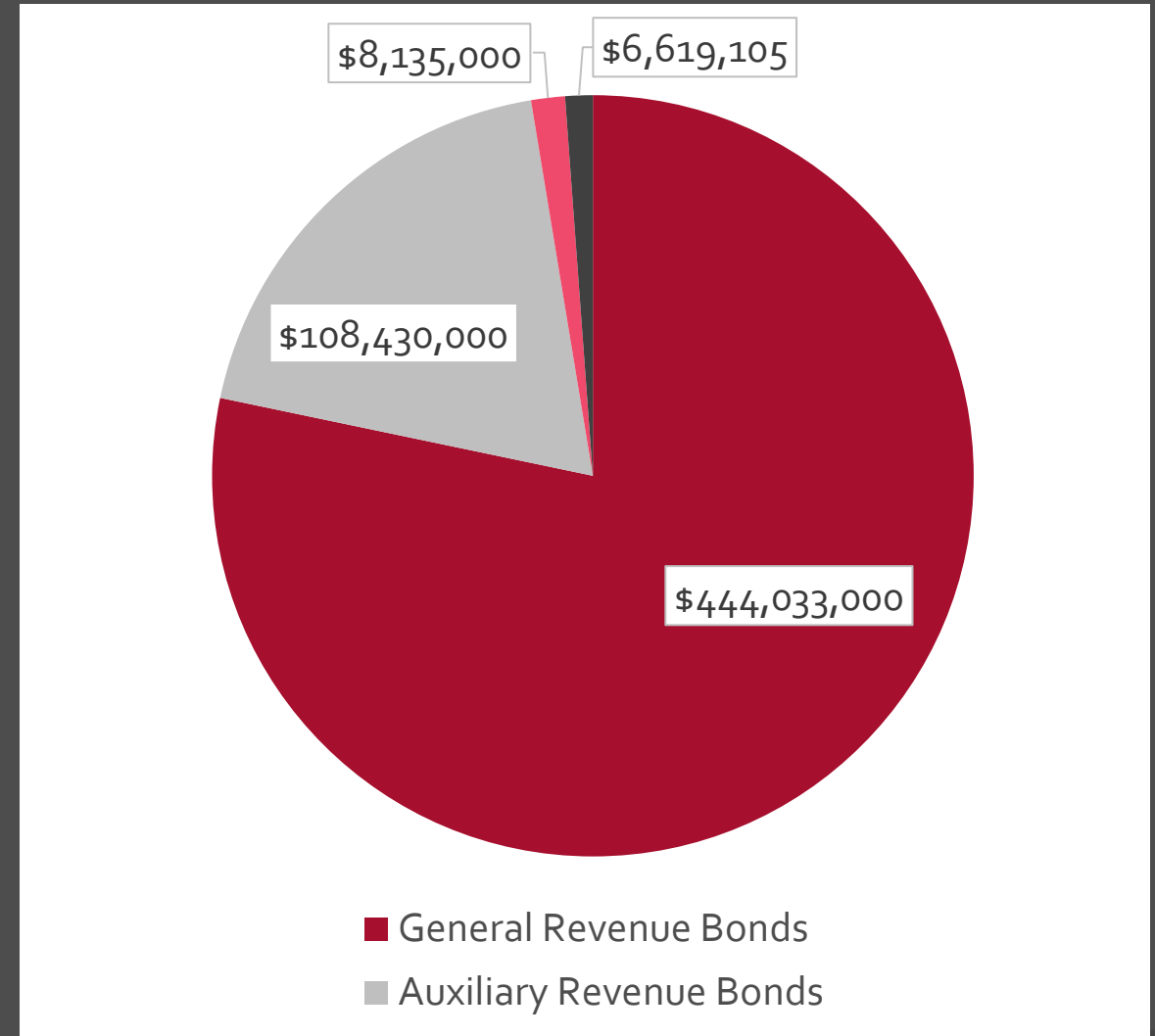
Debt Activities During Fiscal Year 2022

- The University issued General Revenue Refunding Bonds, 2022 to refund the General Revenue Bonds 2012B Series
 - Resulting in \$3.5 million savings
 - 16.97% net present value debt service savings
 - Average annual debt savings of \$258,000

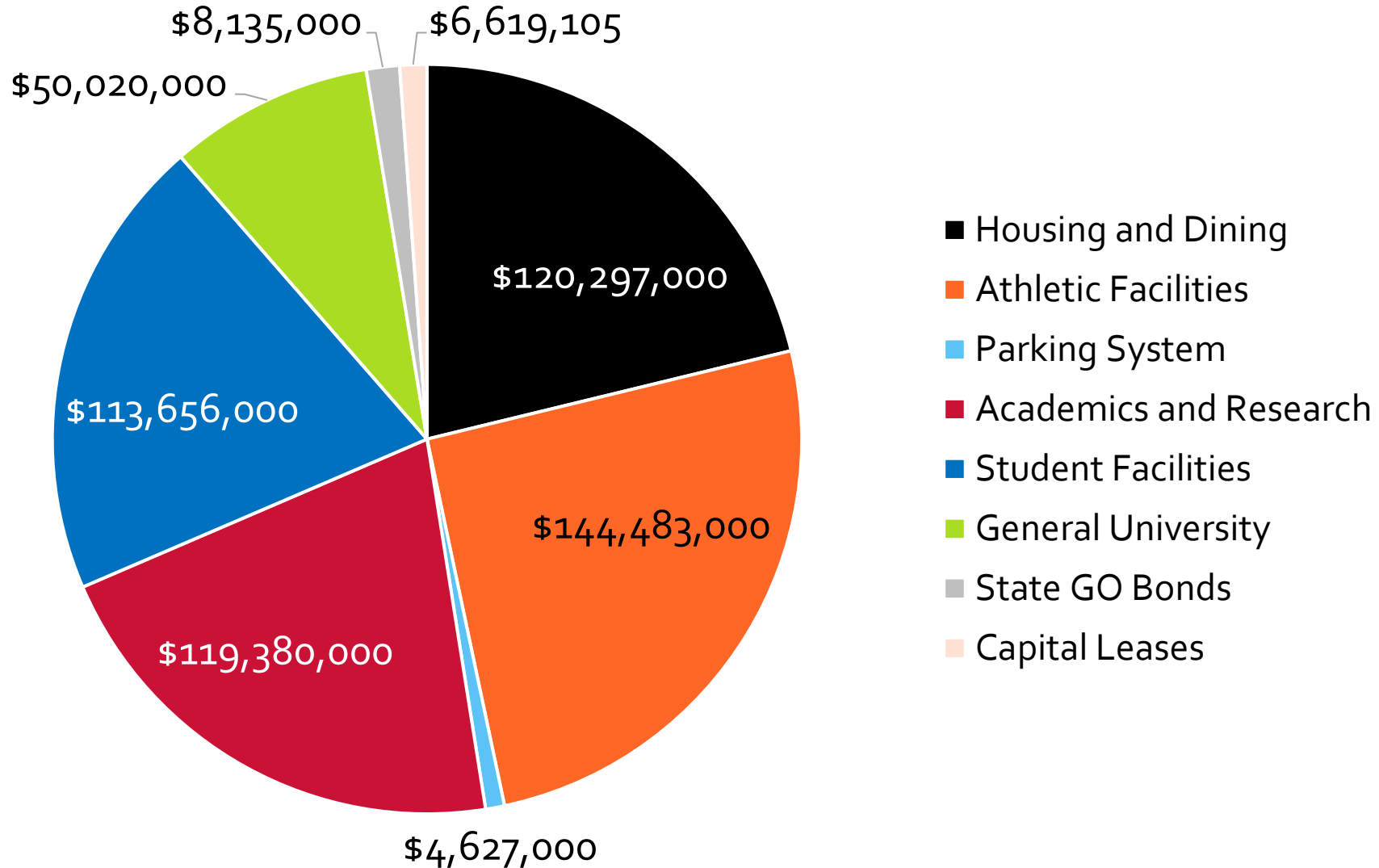
WSU

Current Bond Debt Profile

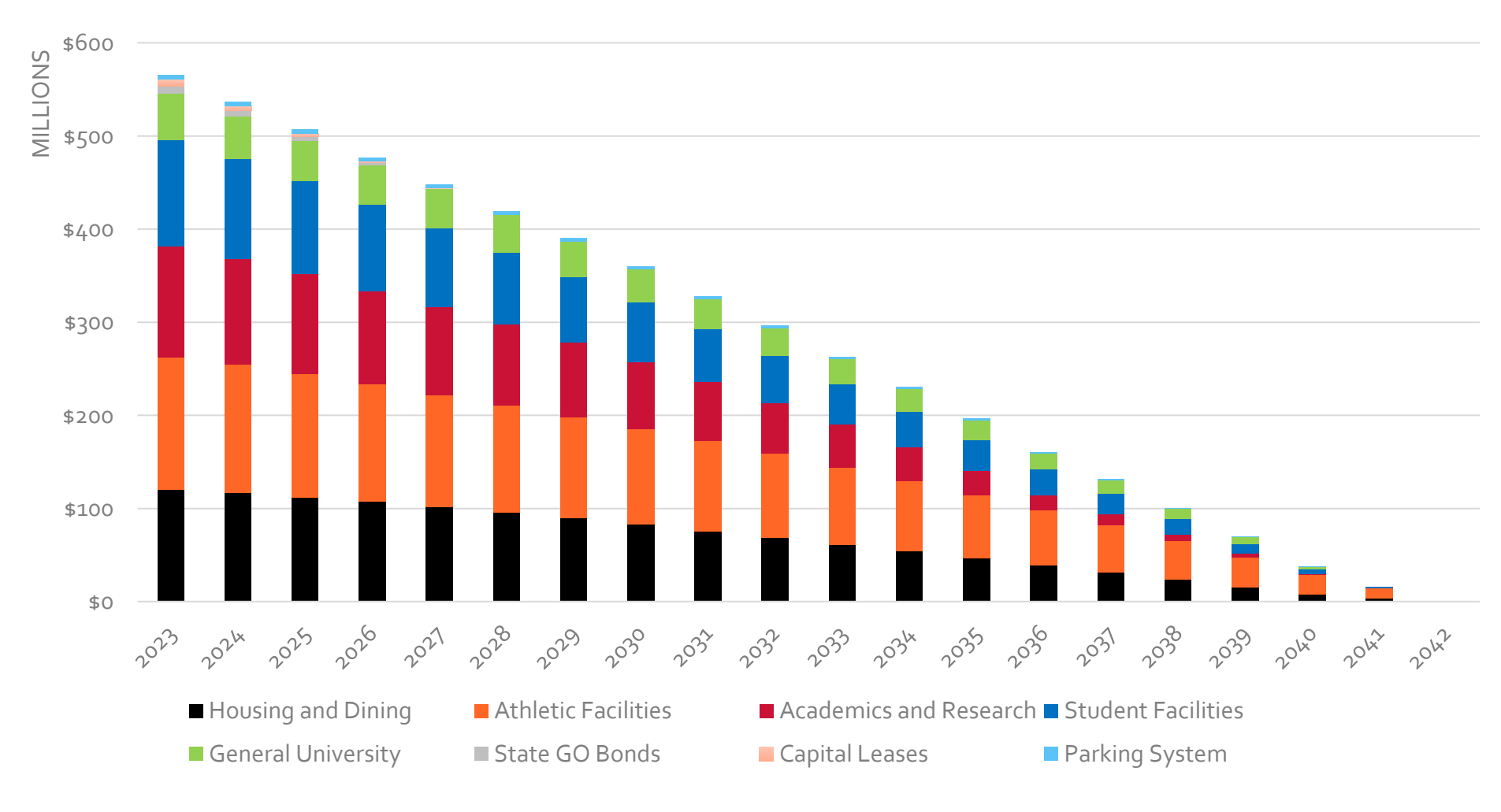
- \$567 million in outstanding principle as of June 30, 2022
- WSU will pay off approximately 54% of outstanding debt principle in the next 10 years (2023-2032)



Outstanding Principal By Purpose



Outstanding Principal By Purpose



Bond Rating Update





WSSU

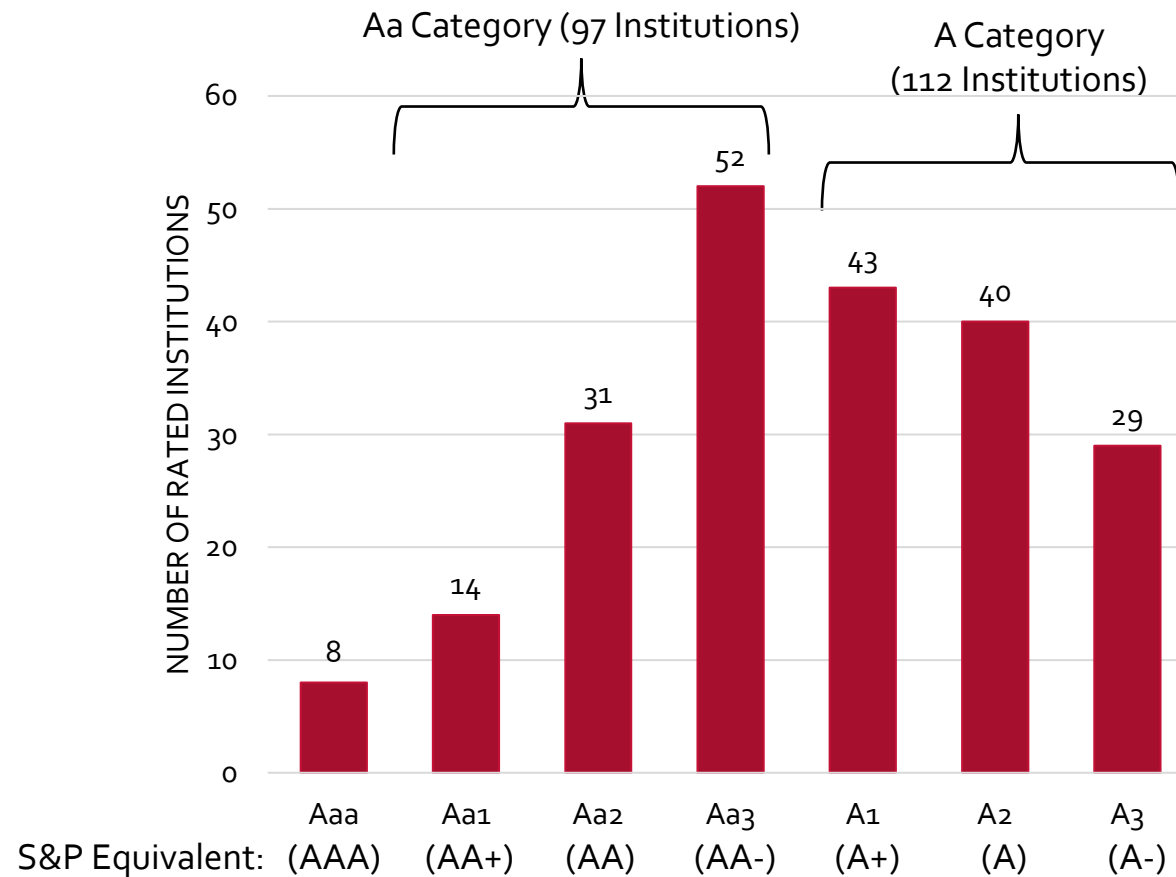
Recent Rating Activities

- WSU utilizes both Moody's Investors Service and S&P Global for bond rating services.
- On December 2, 2021 Moody's assigned a rating of **Aa3** (stable) for the University's General Revenue Refunding Bonds, 2022.
- On December 3, 2021 S&P Global assigned a rating of **A+** to WSU General Revenue Refunding Bonds, 2022.

Moody's Rating Distribution of Public Higher Education Institutions

Moody's	S&P
Aaa	AAA
Aa1 	AA+
Aa2 	AA
Aa3	AA-
A1	A+
A2	A
A3	A-

Both Moody's and S&P's
WSU ratings carry a stable
outlook








Appendix

Peers and benchmarking groups



Benchmark Group - Peers

Median of peer institutions with similar enrollment, revenues, debt and bond rating

- Peers among the Top 25 Public Research Universities
 - North Carolina State University at Raleigh 
 - University of Delaware
 - Virginia Polytechnic Institute and State University 
 - University of Alabama
 - University of Kansas
 - University of Oregon
- Other Financial Peers
 - Iowa State University 
 - Oregon State University 
 - Colorado State University 
 - Kansas State University
 - Auburn University



WSU Identified Strategic Peer Institution

WSU


Benchmark Group – Moody's Investors Service

Median of all public universities with a Moody's credit rating of Aa2 (30 total)

- Alamo Community College District
- Arizona State University
- Auburn University
- California State University
- City University of New York
- Clemson University
- Cuyahoga Community College District
- Florida State University
- Houston Community College System
- Iowa State University of Science & Technology
- Michigan State University
- Midwestern State University
- Mississippi Institutions of Higher Learning
- Nevada System of Higher Education
- State University of New York
- State University System of Florida
- Texas State University System
- University of Alabama at Birmingham
- University of Alabama
- University of Arizona
- University of Arkansas
- University of California
- University of Florida
- University of Houston System
- University of Kansas
- University of Kentucky
- University of Massachusetts
- University of North Texas System
- University of Oregon
- University of South Carolina

Benchmark Group – Moody's

Median of all public universities with a Moody's credit rating of Aa3 (53 total)

- Appalachian State University
- Austin Community College District
- Ball State University
- Board of Regents of The University System of Georgia
- Boise State University
- Colorado Community College System
- Colorado State University
- Columbus State Community College
- Del Mar College District
- East Carolina University
- Florida Atlantic University
- Florida International University
- Georgia Institute of Technology
- Georgia State University
- Kansas State University
- Kent State University
- Miami University
- Montana State University
- Montgomery College
- New Mexico Military Institute
- Ohio University
- Oregon State University
- Pima County Community College District
- Rutgers, The State University of New Jersey
- San Jacinto Community College District
- State System of Higher Education
- Temple University
- Texas Woman's University
- University of Alabama in Huntsville
- University of Central Florida
- University of Cincinnati
- University of Georgia
- University of Hawaii
- University of Illinois
- University of Montana
- University of New Mexico
- University of North Carolina at Charlotte
- University of North Carolina at Greensboro
- University of North Carolina at Wilmington
- University of North Dakota
- University of Rhode Island
- University of South Florida
- University of Vermont & State Agricultural College
- University of Wyoming
- University System of New Hampshire
- Virginia Commonwealth University & Health System
- Washington State University 
- Wayne State University
- West Virginia Higher Education Policy Commission
- West Virginia University
- Western Carolina University
- Western Michigan University
- Wichita State University



FY24 WSU System Budget Update

May 4, 2023

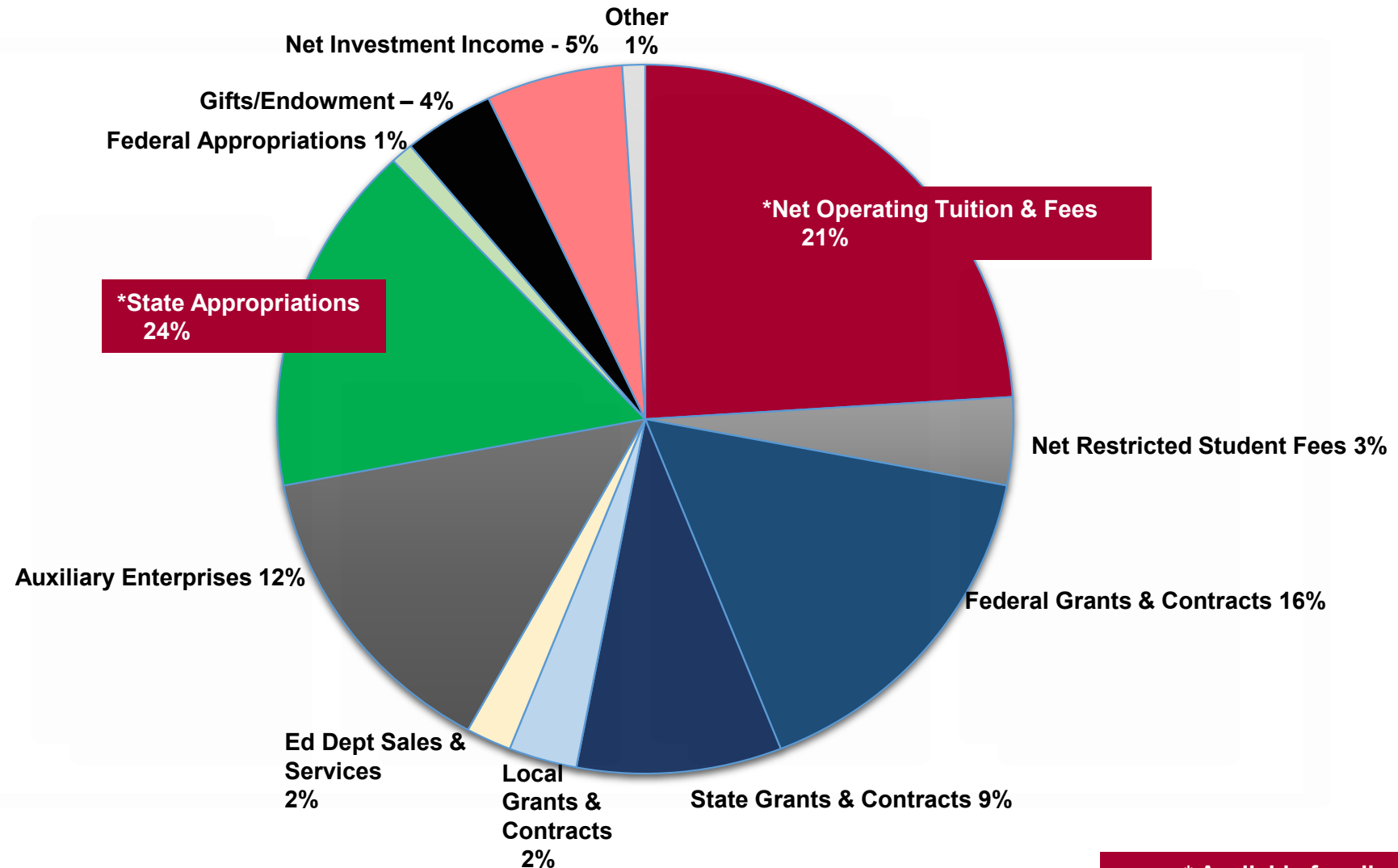
FY24 WSU System Budget Update

- Operating Budget Overview - Sources & Uses
- State Appropriations
- Student Tuition
 - Student Enrollment Trends
 - Enrollment Strategy
- Budget Priorities & Challenges
- Budget Development Strategy
- Budget Development Status and Next Steps
- Looking Ahead: New Budget Model and FY25



FY23 Annual Operating Sources

All Funds – Estimated Total: \$1.2 Billion



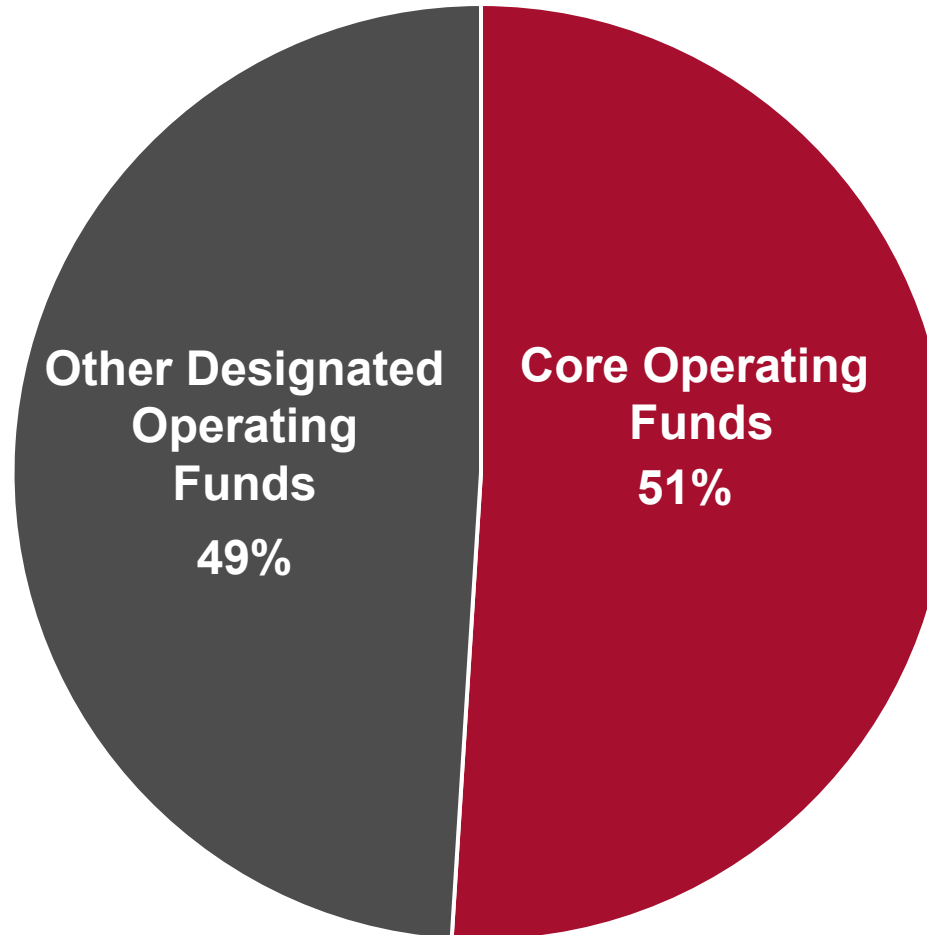
* Available for allocation



FY23 Annual Operating Budget

Core Funds \$614M & Other Sources \$586M

Estimated Total: \$1.2 Billion



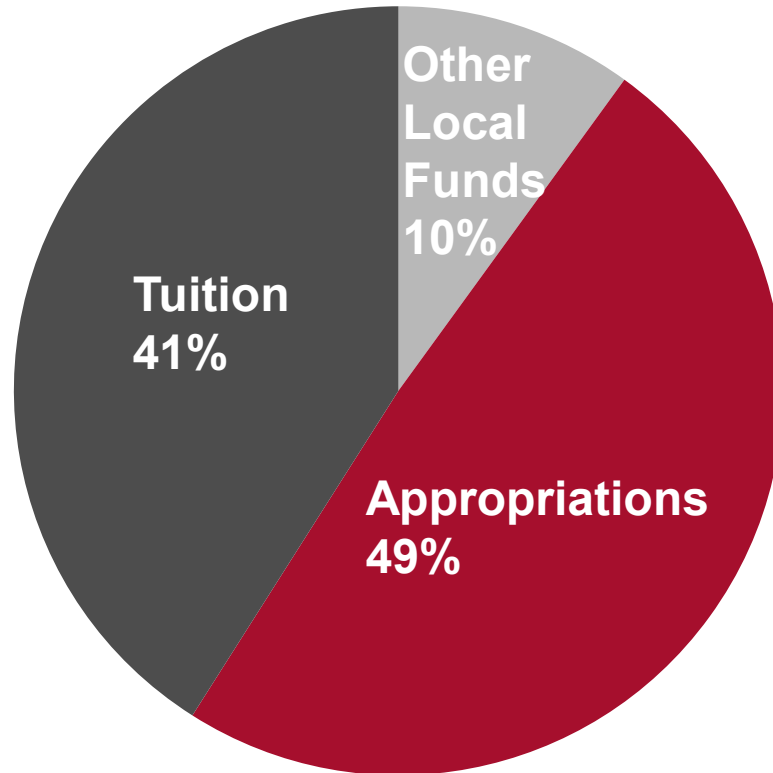
Other Designated Funds
Include:

- Contracts & Grants
- Auxiliary Enterprises
- Gifts
- Restricted Student Fees



FY23 Core Operating Funds

**Core Operating Budget
\$614 million**

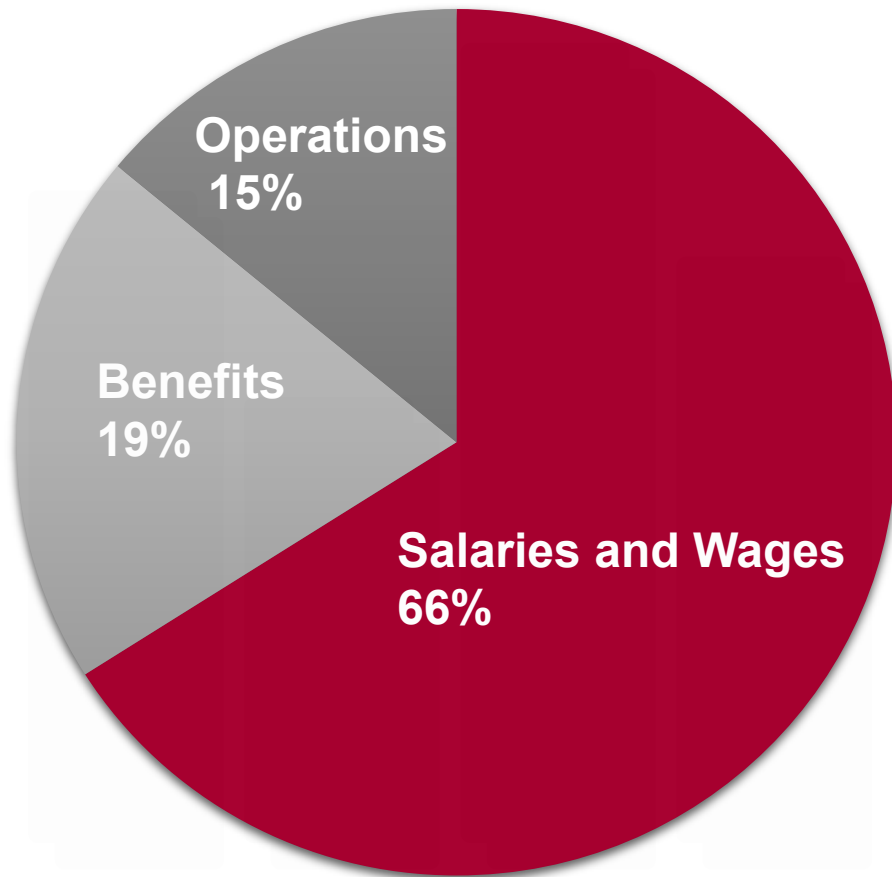


- Tuition and State Appropriations are 90% of WSU Core Budget
- F&A Recoveries on Contracts and Grants, as well as Other Administrative Fees and Interest are 10%



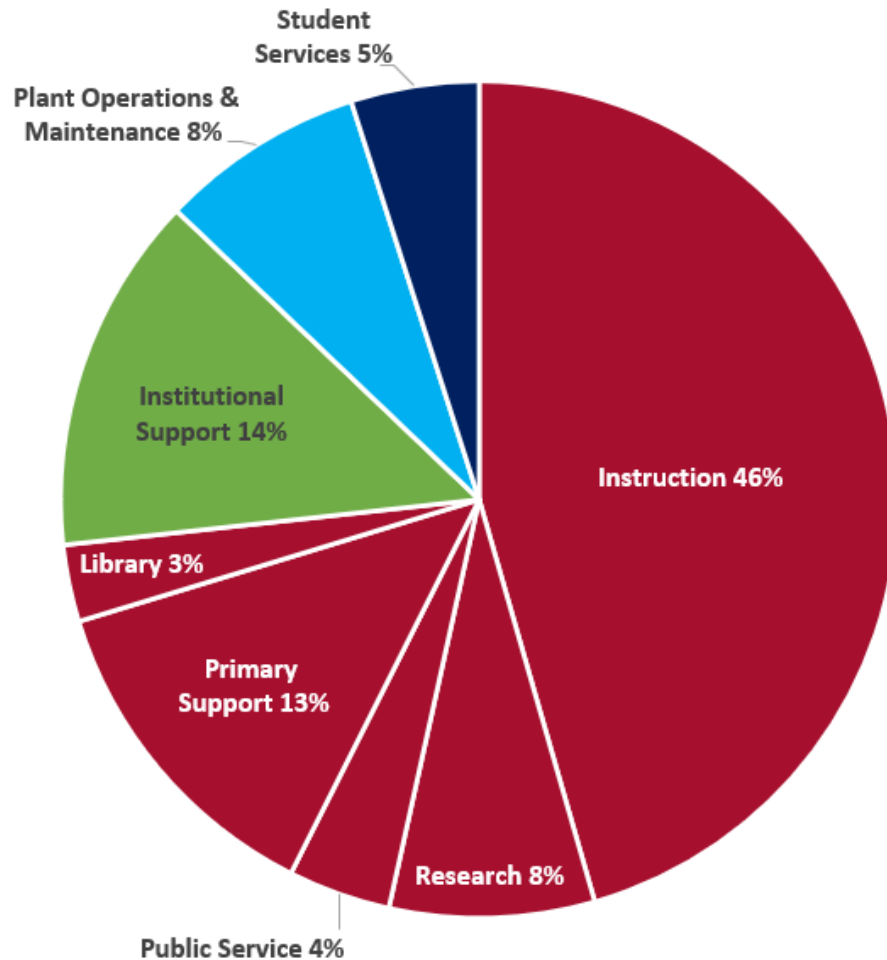


Core Fund Expenditures



- Salary and Benefits for Faculty, Staff and Graduate Assistants are 85% of Core Fund Expenditures

Core Fund Expenditures by Function

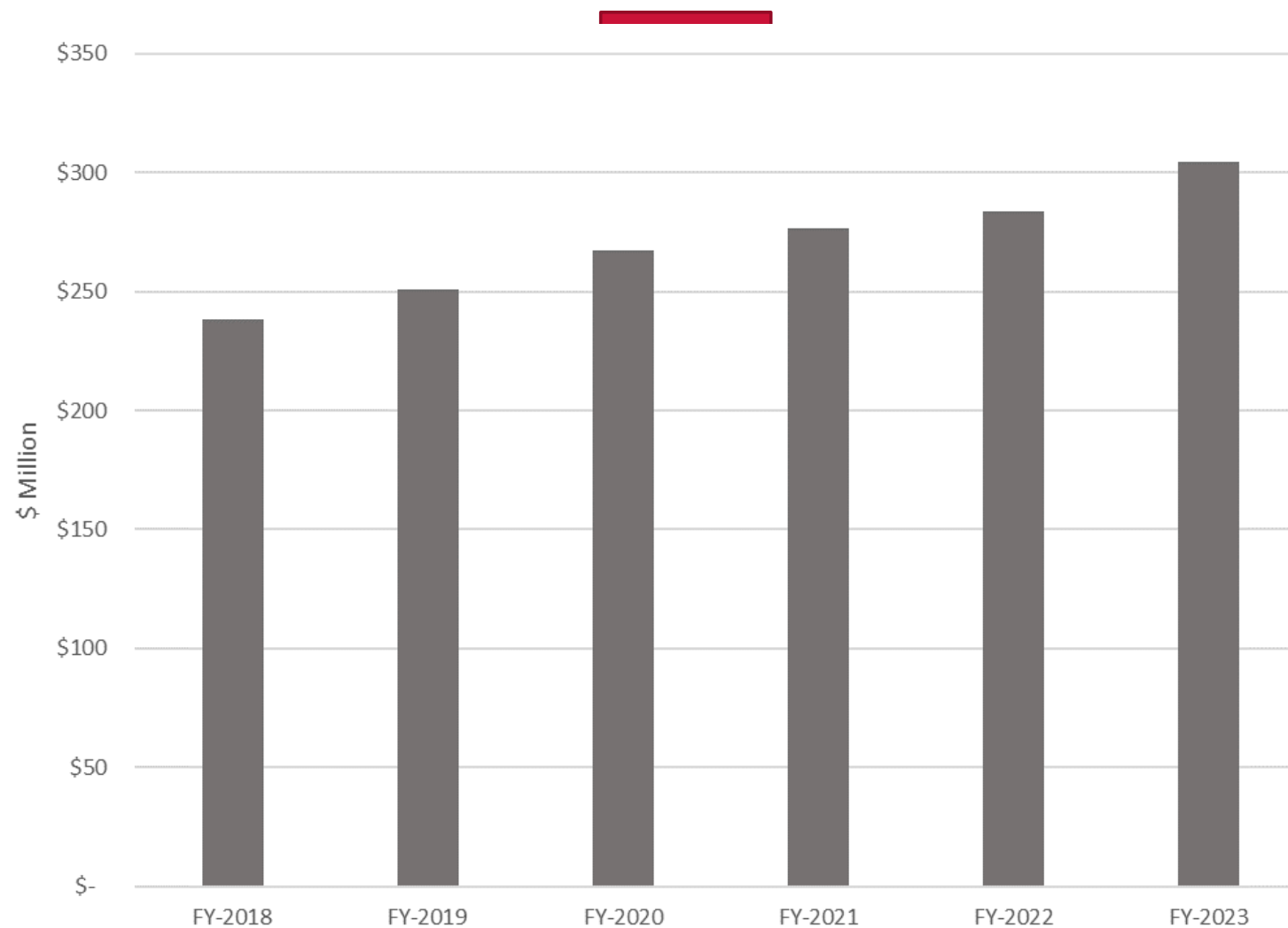


- University Mission is Supported by 74% of Expenditures Classified as Instruction, Research, Service, Libraries and Primary Support of Academic Units

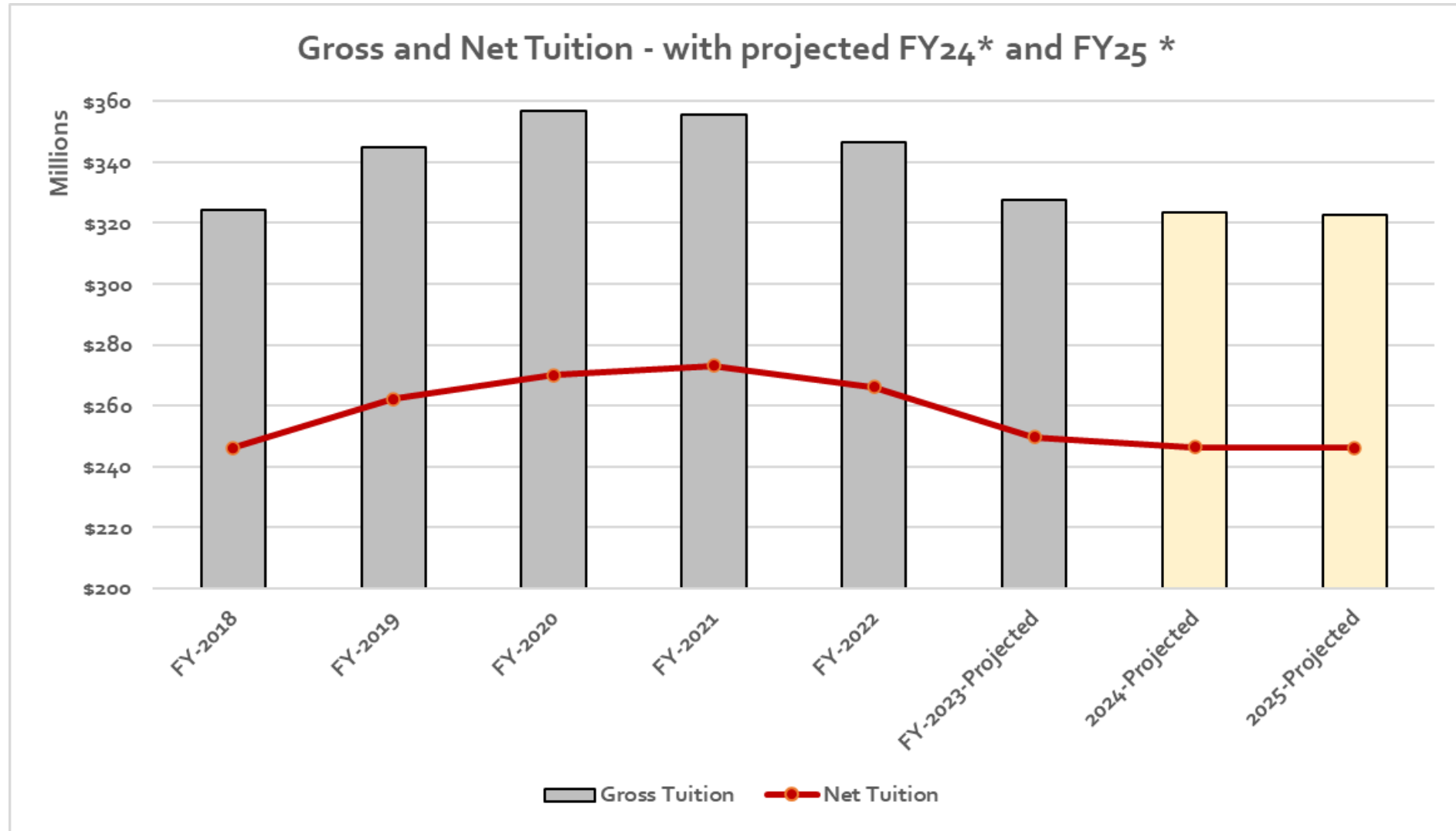




State Appropriations



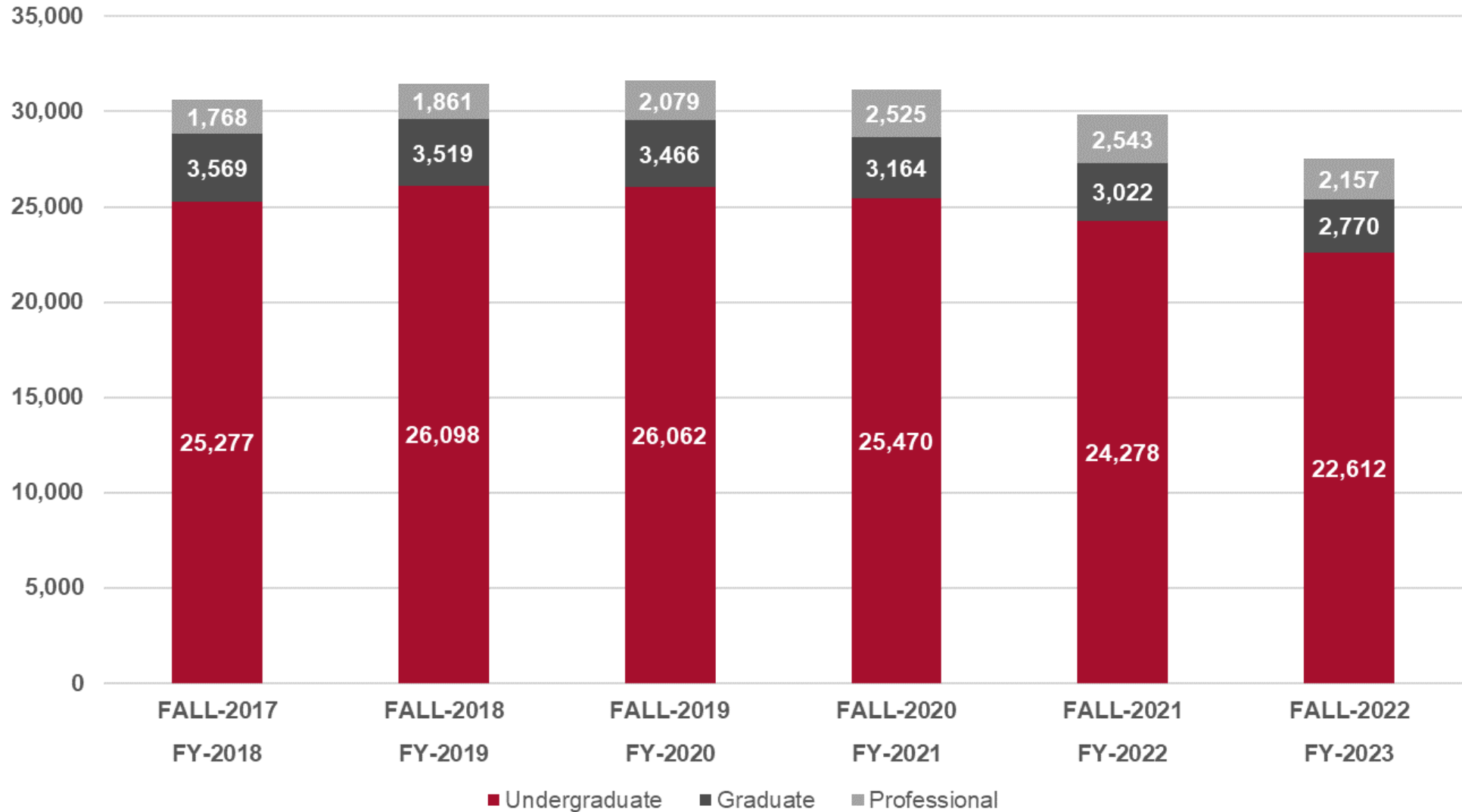
FY24 & FY25 Tuition Outlook



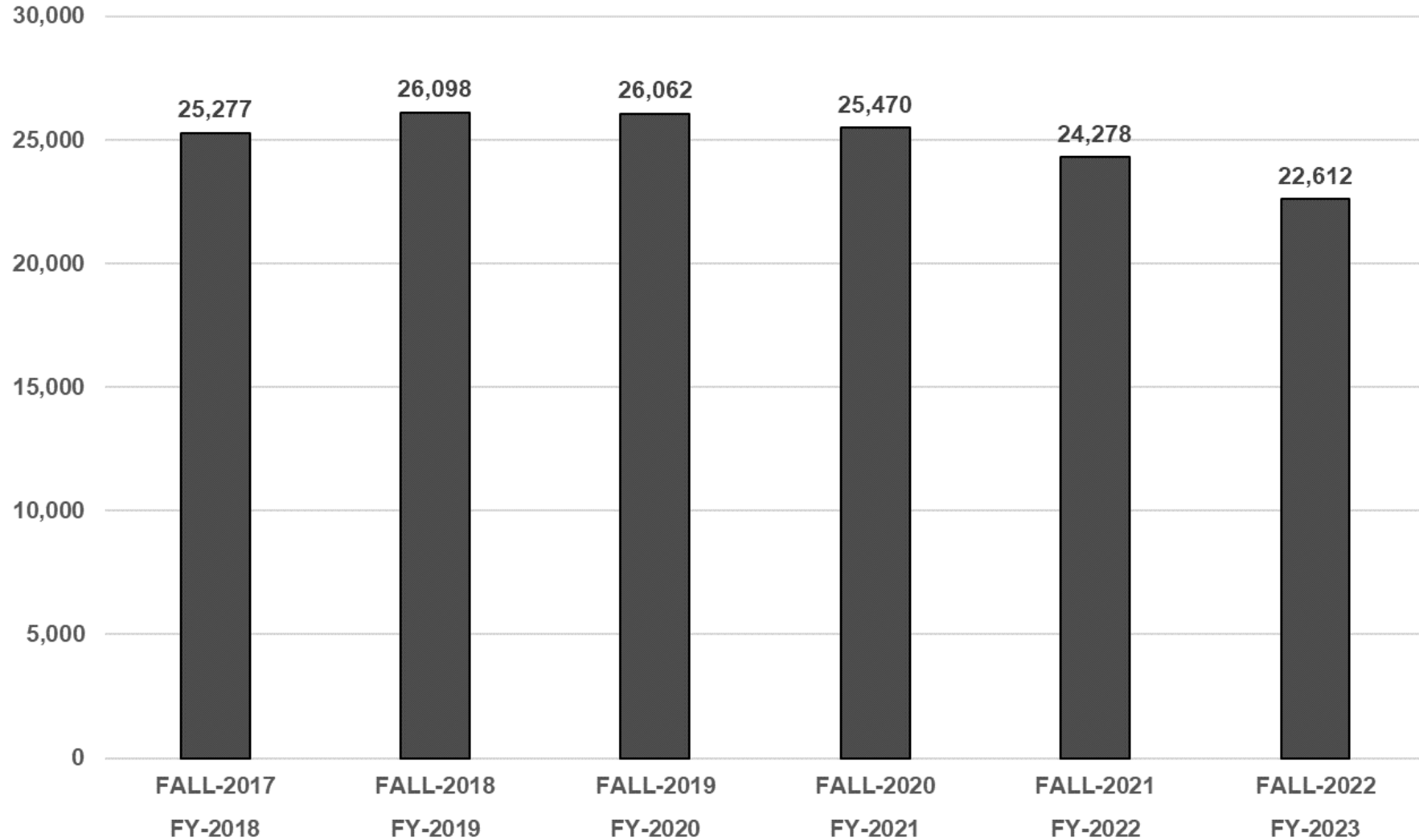
*Assumes first time freshmen and transfers approximately equal to Fall 2022 and 2.5% tuition rate increases.



Total Student Enrollment

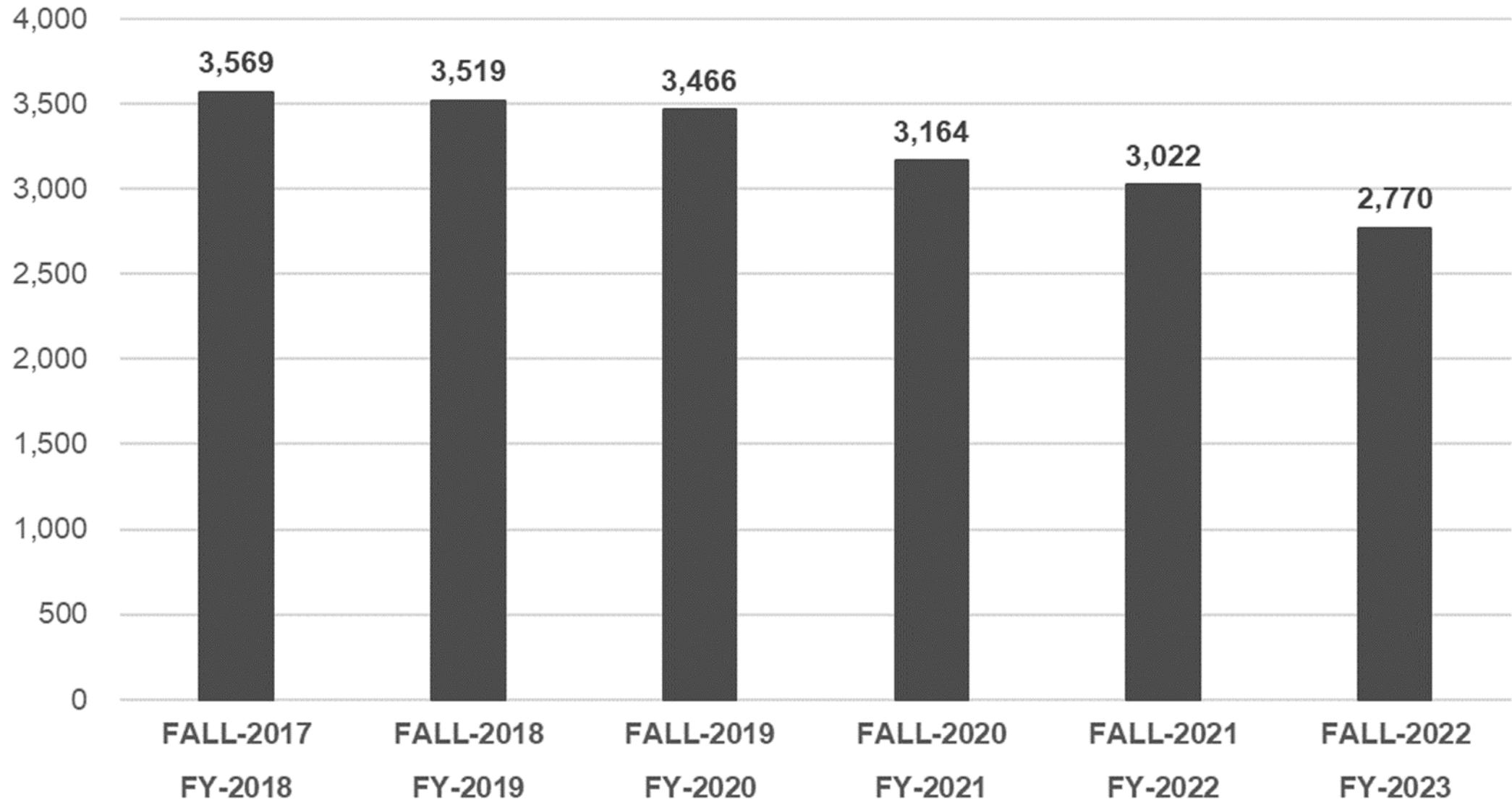


Undergraduate Enrollment



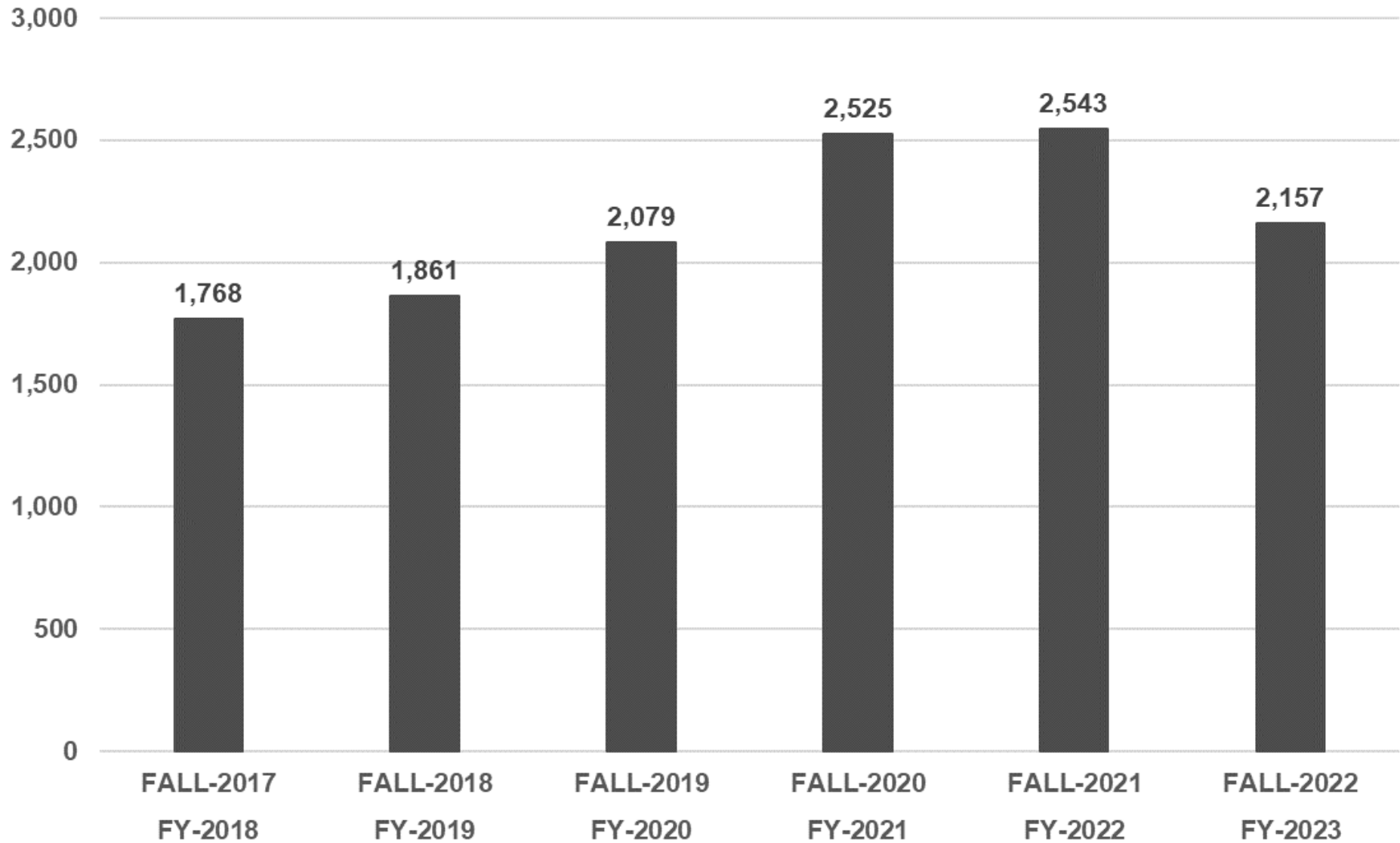


Graduate Enrollment





Professional Enrollment





Enrollment Strategy

- Expansion of Western Undergraduate Exchange (WUE) waiver to improve accessibility and secure more enrollment confirmations from increased non-resident applications
- Hiring additional admission staff and providing overtime and temporary pay to improve processing speed of applications that have increased significantly as a result of WSU adoption of the Common App
- Support enrollment teams conducting onsite and on-the-spot programming, visits to transfer institutions, and hosting fall preview events system-wide

Budget Priorities & Challenges

- Adjust Base Budget for Tuition Revenue Decline \$11.0M
 - Assumptions: 2.5% tuition increase, same size incoming class size, large graduating classes from FY18 and FY19 cohorts
- Protect Enrollment Management from Reductions \$ 0.5M
- Address Urgent and Strategic Investments and Minimize Base Budget Reduction \$ 6.9M
 - Examples include salary deficiencies that jeopardize nursing accreditation, faculty opportunity and cluster hires, critical deferred maintenance, BSEL Director, tribal relations, and system transition costs

\$18.4M



Budget Development Strategy

- Campus and unit reductions required to balance budget
- Budget reductions for FY21-FY23
 - FY21 - At the onset of the pandemic, WSU was given a state appropriation reduction target of \$37 million and unit budgets were reduced 10% in one-time reductions
 - FY22 - Enrollment declines meant lower tuition revenues. Tri-Cities and Vancouver campuses absorbed their tuition declines and other campus/unit budgets were reduced 7.5% in one-time reductions
 - FY23 - Continued revenue losses due to lower enrollments and underfunded state compensation increases required a 2.5% permanent reduction for all units. Additionally, Tri-Cities and Vancouver will absorb their tuition losses and other campus/unit budgets were reduced an additional 2.5% in one-time reductions



FY24 Reductions

- 1% reduction to all system offices and campuses \$3.5M
 - Funding for system costs, salary deficiencies, faculty opportunity hires
- 5% reduction to system offices and all campuses except Tri-Cities and Vancouver* \$16.2M

\$19.7M

**Tri-Cities and Vancouver campuses retain their own tuition and are responsible manage additional budget adjustments above the 1% to cover tuition impacts of declining enrollment or other local funding needs as needed.*





Budget Development Status

- Budget is balanced for FY24
- Maintained reductions at 6%
- Efforts to keep the reduction at 6% eliminates central flexibility to assist campuses, colleges and areas in addressing needed budget adjustments
 - ~\$1.3M remaining from reductions after addressing priorities and challenges
 - Less than 0.25% of core university budget

Budget Development Status: Next Steps for FY24

- Develop a one-time funding bridge to address losses due to the legacy undergraduate enrollment-based budget model (in transition to the new budget model)
- Each campus, college, and unit to develop plan to address budget reduction based on priorities and needs
- Monitor enrollment and state funding levels closely through Fall 2023 census to determine if additional budget actions are needed or available



Looking Ahead: New Budget Model and FY25

- System budget office is updating the new all-funds budget model with FY23 budget information
- Budget Planning Advisory Council is vetting model data, variables and methodology
- Meetings with campuses, colleges, and units to gain feedback and insights to refine the model
- Develop and begin new annual budget planning cycle for FY25 in the fall, focused on strategic alignment and prioritization, and in support of the new budget model



FUTURE ACTION ITEM #1

Fiscal Year 2024 Supplemental Operating Budget Request
(Leslie Brunelli/Matt Skinner/Elizabeth Chilton/Chris Mulick)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Fiscal Year 2024 State Supplemental Operating Budget Request

PROPOSED: That the Board of Regents approve the fiscal year 2024 state supplemental operating budget request as proposed.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance and Administration/CFO

SUPPORTING
INFORMATION: Though budget instructions are forthcoming from the state Office of Financial Management, it is expected that WSU's supplemental operating budget request will be due to the state in September 2023. In advance of this, the University has solicited proposals from chancellors and deans to a review committee for refinement and deliberation. The review committee will be submitting a recommendation to the President for his consideration in late April 2023.

This presentation will provide a briefing on progress being made, in anticipation of Regents' action prior to the September 2023 submission deadline.

FUTURE ACTION ITEM #2

Proposed Revisions to the Washington Administrative Code (WAC)

Chapter 504-35 – Public Records

(Leslie Brunelli/Matt Skinner/Danielle Hess)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Proposed Revisions to the Washington Administrative Code (WAC)
Chapter 504-35 – Public Records

PROPOSED: That the Board of Regents approve proposed revisions to the Washington Administrative Code (WAC) Chapter 504-35 – Public Records.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance and Administration/CFO

SUPPORTING INFORMATION: WSU's Office of Public Records is taking steps to improve and streamline its administrative processes, including updating administrative regulations, policies and procedures, and the office website. As part of this effort, the office is proposing revisions to WAC 504-35, which include the following:

- Clearly designating WSU's public records portal, NextRequest, as the preferred method for submitting requests;
- Specifically authorizing WSU to group requests for purposes of efficiency when it receives multiple requests from the same individual or organization;
- Clarifying WSU's authority to close requests as abandoned when a requester is not responsive or fails to pay invoiced costs;
- Allowing WSU to charge for staff time used in redacting police body camera footage;
- Authorizing WSU to accept credit and debit cards for payment of costs and to charge a service fee when required by the payment processor; and
- Revising the review procedure so that appeals go to the public records officer's supervisor.

A redline version of the proposed changes is available [here](#). The proposed revisions will be presented to the Regents as an action item in September 2023.

FUTURE ACTION ITEM #3

WSU Pullman, Voiland College of Engineering & Architecture
Schweitzer Engineering Hall, Facility and Infrastructure Budget Approval
(Leslie Brunelli/Matt Skinner/Olivia Yang/Elizabeth Chilton)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Voiland College of Engineering & Architecture (VCEA),
Schweitzer Engineering Hall, Facility and Infrastructure Budget Approval

PROPOSED: That the WSU Board of Regents approve the WSU Pullman, Schweitzer Engineering Hall facility and infrastructure budget and authorize the project to proceed to this phase using the Design-Build (DB) process pursuant to RCW 39.10, and further delegate authority to the President or designee to enter all contracts necessary for this phase of the project with a total project budget not to exceed \$44,800,000, with the understanding that the project budget will be presented to the Board for amendment as donated funds are received and ready to be used for construction.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

**SUPPORTING
INFORMATION:** In November 2022, the Board approved \$4.8 million of donated funds for design for the Schweitzer Engineering Hall.

Schweitzer Engineering Hall is the vanguard of VCEA's revitalized precinct on the Pullman Campus. The new facility will consolidate student services and provide formal and informal learning spaces, including capstone studios and maker spaces, while supporting an interdisciplinary community that drives student and faculty success. VCEA's revitalized precinct will act as an innovation hub that reflects the vibrancy and importance of our college's impact on the world while supporting the needs of future students.

Estimated Project Budget:

Construction	\$67,618,200
Professional Services	\$3,928,800
Project Management	\$2,664,700
Moveable Equipment/Furnishings	\$3,610,800
Other	<u>\$2,177,500</u>

Total Project Budget	<u>\$80,000,000</u>
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Source of Funds

State (\$30M for building + \$10M for utilities)	\$40,000,000
Donation (\$36.2M pledged to date)	<u>\$40,000,000</u>

Total Estimated Source of Funds	<u>\$80,000,000</u>
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The project will be funded with a combination of state capital funds and private donations. No debt financing will be utilized for this project. As such, project construction will be phased and scaled to align with the receipt of donated funds, such that construction expenses do not exceed total donated funding on hand plus state capital appropriations at any point in time.

WSU's top request of \$40 million in state capital allocation was funded during the 2023 legislative session. The state capital funds will be available for use beginning July 1, 2023. Receiving the state capital appropriation fulfills the first critical financial milestone to allow continued progress on the intended timeline.

Pledges for \$36.2 million have been secured with the first major group of matured pledges projected to materialize by August 2023. Active fundraising continues with the goal to increase overall pledge commitments. Of the pledges received, \$9.8 million cash has been collected to date, while \$26.4 million remains to be collected over the subsequent five-year horizon.

It is anticipated that a \$44.8 million project budget will be requested via action item at the September 2023 Board meeting. The project budget will be subsequently amended via direct action item with the Board as donated funds are received and ready to be used for construction.

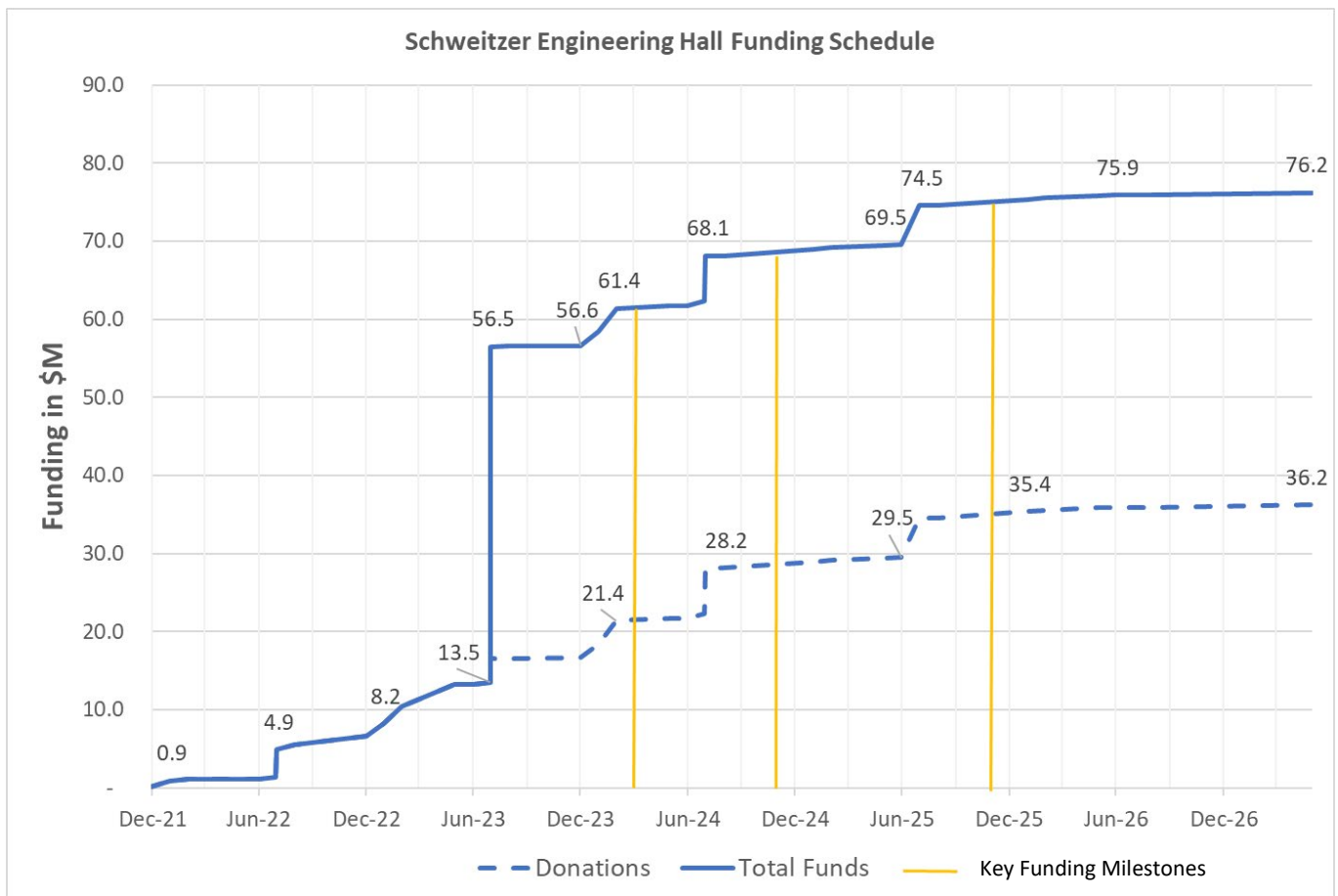
Project Schedule:

BOR Design Budget Approval*	November 2022
Progressive Design Build Team Selection Process	January-April 2023
Design	May 2023 – May 2024
Construction (includes utilities)	March 2024 – May 2026

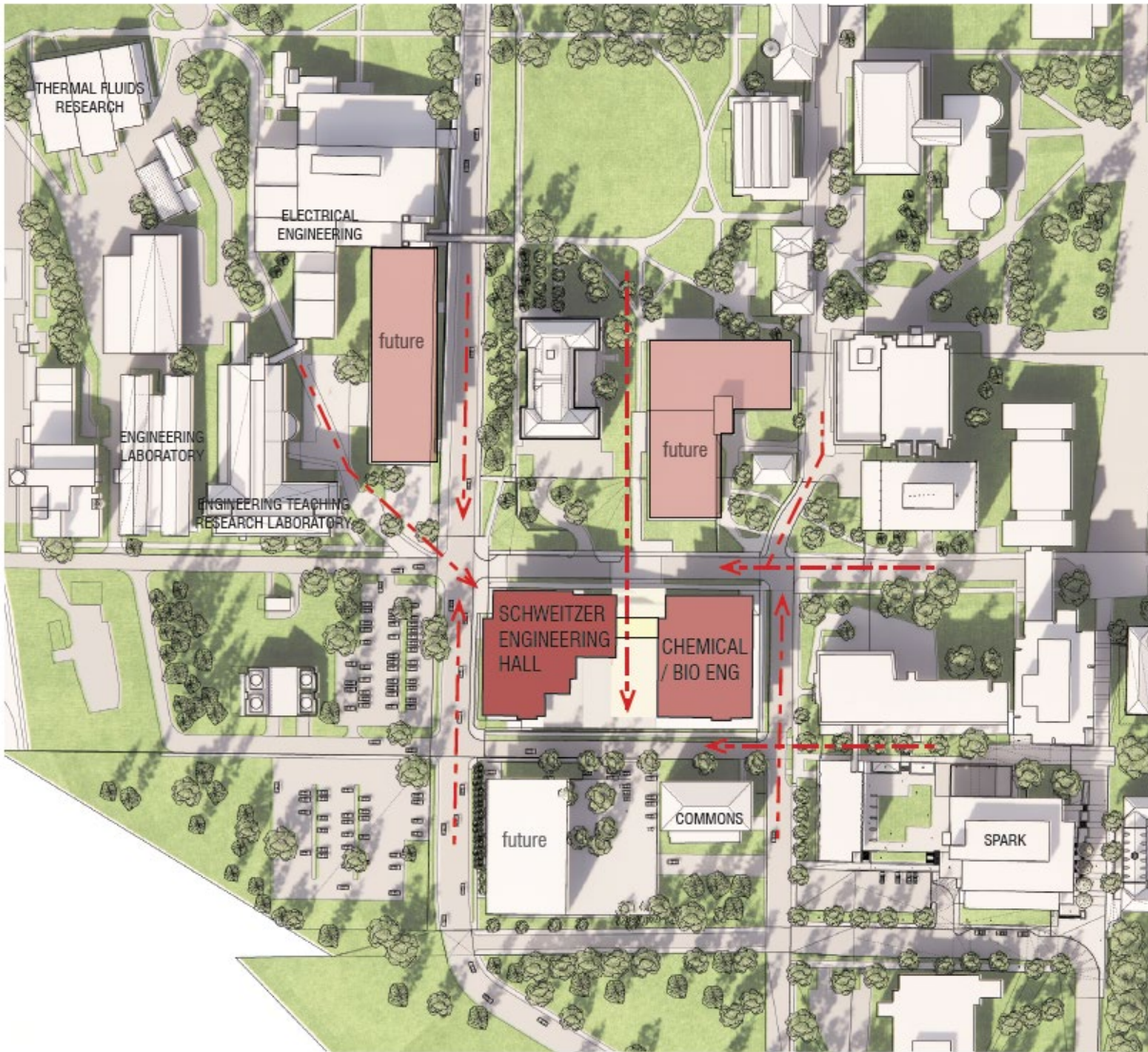
**Previous Board approval to proceed to design with the funding available (\$4.8M)*

ATTACHMENTS: Attachment A - Schweitzer Engineering Hall Funding Schedule
Attachment B - Aerial Site

Attachment A - Schweitzer Engineering Hall Funding Schedule



Attachment B - Aerial Site



FUTURE ACTION ITEM #4

WSU Pullman, College of Agricultural, Human, and Natural Resource Sciences
Knott Dairy Center Renovation, Project Budget Approval
(Leslie Brunelli/Matt Skinner/Olivia Yang/Elizabeth Chilton)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, College of Agricultural, Human, and Natural Resource Sciences (CAHNRS), Knott Dairy Center Renovation, Project Budget Approval

PROPOSED: That the WSU Board of Regents approve the WSU Pullman, CAHNRS Knott Dairy Center Renovation with a total budget not to exceed \$10,000,000 and authorize the project to proceed using the Design-Build (DB) process pursuant to RCW 39.10, and further delegate authority to the President or designee to enter into any and all contracts necessary to complete the project within the budgeted amount.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

**SUPPORTING
INFORMATION:**

The Knott Dairy Center has been operational since the early 1960s. Its function is directly related to the land-grant mission of the University, and it is a critical resource utilized for teaching, research, and extension. It is also a key source for milk production for Cougar cheeses and ice cream, which provides unique opportunities for WSU students and faculty while showcasing our program to the public.

The facility does not meet current and modern standards to optimally reflect the excellence that WSU represents and expects. Based upon the 2017-2021 Minor Capital Renewal (MCR) funded projects and recent repairs, rough estimates to address the outlined needs below are in the range of \$6 to 8 million in construction costs. This project will address the most critical areas required for continued operation and program growth such as replacement of deficient animal housing facilities and infrastructure components.

The Animal Sciences, the College of Veterinary Medicine, Campus Veterinary Office, Food Sciences, WSU Creamery, and the WSU Office of Research Assurances will all directly benefit from this capital investment.

This investment will foster and enhance collaboration relating to agricultural sustainability initiatives that include soil, water, crops, air quality, technology, and environmental management.

WSU is recognized and commended for the unique opportunities that students have to observe how dairies can provide high-quality milk and utilize that milk to make exceptional products such as Cougar Gold cheese and Ferdinand's ice cream. These products have built national recognition, won national awards, and received national coverage that accentuates and aligns with WSU excellence. These products and potential increases in production require investment into the KDC, which provides nearly 100% of the necessary milk and milk components.

Animal Sciences is a critical and high enrollment program within CAHNRS. It aligns with our land-grant mission, our state industry, and economic growth.

Project Schedule:

Design	October 2023 – May 2024
Construction	March 2024 - May 2025

Project Budget:

Professional Services	\$762,000
Construction	\$7,897,400
Project Management	\$635,000
Equipment/Furnishings	\$575,600
Other	\$130,000

Total Project Budget	<u>\$10,000,000</u>
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Source of Funds:

State Capital	\$10,000,000
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Total Source of Funds	<u>\$10,000,000</u>
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ATTACHMENT: Attachment A - Aerial Site

Attachment A - Aerial Site



FUTURE ACTION ITEM #5

WSU Spokane, Biomedical and Health Sciences Building Phase II Design Phase and Site Preparation Approval (Leslie Brunelli/Matt Skinner/Olivia Yang/Daryll DeWald)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Spokane, Biomedical and Health Sciences Building Phase II, Design Phase and Site Preparation Approval

PROPOSED: That the WSU Board of Regents approve the WSU Spokane, Biomedical and Health Sciences Building Phase II design phase and site preparation and authorize the project to proceed to this phase with a total budget not to exceed \$ 7,000,000 using the Design-Build (DB) process pursuant to RCW 39.10, and further delegate authority to the President or designee to enter into any and all contracts necessary to complete this phase of the project within the budget.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

SUPPORTING

INFORMATION: The Biomedical and Health Sciences Building Phase II, also referred to as the Team Health Education Building, will provide space for clinical education and create a transformative environment with opportunities for team health education with the regional workforce partners and health care professionals. The Team Health Education Building will serve as the focal point for experiential learning and clinical education through simulation and clinical research on the WSU Spokane Campus. The building will serve the Colleges of Medicine, Pharmacy and Pharmaceutical Sciences, and Nursing.

The Team Health Education Building will be a unique facility for team health education, as all three colleges will be able to run interdisciplinary (interprofessional) scenarios replicating real life events for students. The interdisciplinary simulations are currently something WSU is unable to accommodate due to limited space within the WSU health science campus and within the individualized departmental simulation rooms. Currently, most of the simulation facilities are used for skills development only, with limited room for scenario training. The building will also allow

the colleges to interact with professionals from health care provider systems within the Inland Northwest. The providers, including Providence, MultiCare, Chas Health, and Kaiser Permanente, have a desire to utilize the facility in the continual training of their employees in new procedures and techniques to improve health care. Team health training opportunities will position WSU as a leader in health sciences education, preparing health professionals for now and the future.

Project Schedule:

Design	July 2023-May 2024
Construction	March 2024-July 2024

Project Budget:

Design	\$2,500,000
Construction (incl. contingency & sales tax)	\$4,000,000
Project Management Fees	\$500,000
Total Project Budget	<u>\$7,000,000</u>

Source of Funds:

FY 2023-25 State Funds	\$7,000,000
Total Source of Funds	<u>\$7,000,000</u>

ATTACHMENT: Attachment A - Aerial Site

Attachment A – Aerial Site



FUTURE ACTION ITEM #6

WSU Pullman, College of Veterinary Medicine
Bustad Hall Renovation (Simulation-Based Education Program)
Project Budget Approval
(Leslie Brunelli/Matt Skinner/Olivia Yang/Elizabeth Chilton)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, College of Veterinary Medicine (CVM), Bustad Hall Renovation (Simulation-Based Education Program), Project Budget Approval

PROPOSED: That the WSU Board of Regents approve the WSU Pullman, CVM, Bustad Hall renovation (simulation-based education program) with a total project budget not to exceed \$8,000,000 and authorize the project to proceed using the Design-Build (DB) process pursuant to RCW 39.10, and further delegate authority to the President or designee to enter into any and all contracts necessary to complete the project within the budget.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance and Administration/CFO

SUPPORTING INFORMATION: This project is for the renovation of lab facilities in Bustad Hall that were vacated with the recent completion of the new Global Animal Health facility. These labs will be updated to enhance the Simulation-Based Education (SBE) program within CVM. The proposed project scope to renovate portions of Bustad Hall will provide the functioning teaching and storage space necessary for SBE to maintain its status as the only veterinary program accredited through the Society for Simulation in Healthcare. It is imperative that graduates demonstrate competence in a multitude of clinical skills, and SBE helps them achieve this competence.

Recent capital expenses have prioritized the CVM biomedical research mission. The CVM has few flexible education spaces for creative and innovative instructional design and delivery, which must be addressed if meaningful evolution of veterinary medical education is to be achieved at WSU. Investments in SBE will pay dividends in recruiting students and faculty to the CVM, creating educational research and incubator opportunities, and establishing a safe environment conducive to deep learning.

Expansion and refinement of the SBE facilities could positively impact many WSU programs through future interdisciplinary collaboration. Creating renovated space for SBE will support CVM and the WSU College of Education, whose Athletic Training program regularly utilizes SBE's programming services. Past interdisciplinary collaborations have also included Educational Psychology, Mechanical Engineering, and Bioengineering. Simulation can be a vital component to prepare graduates in a multitude of disciplines and contributes to educational equity by leveling the educational playing field for students from diverse backgrounds.

Project Schedule:

May 2023	Regents Future Action for Project Budget Approval
September 2023	Regents Action for Project Budget Approval Regents Future Action for Design Approval
November 2023	Regents Action for Design Approval
April 2024 - June 2025	Construction

Project Budget:

Construction (incl. contingency & sales tax)	\$5,650,000
Professional Services	\$600,000
Project Management	\$550,000
Moveable Equipment/Furnishings	<u>\$1,200,000</u>
Total Project Budget	<u>\$8,000,000</u>

Source of Funds:

FY2023-25 State Funds	<u>\$8,000,000</u>
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FUTURE ACTION ITEM #7
WSU Pullman, Taylor Sports Complex
Design Approval
(Leslie Brunelli/Matt Skinner/Olivia Yang/ Pat Chun)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Taylor Sports Complex, Design Approval

PROPOSED: That the WSU Board of Regents approve the schematic design for the WSU Pullman, Taylor Sports Complex.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance and Administration/CFO

SUPPORTING

INFORMATION: As part of the Athletic Department's long-range plan, WSU identified the renovation of the existing Indoor Practice Facility, which was built in 2002, as a priority. The Taylor Sports Complex would replace the existing air supported structure with a new facility. This improved facility will allow all WSU athletic programs to have an indoor practice location in inclement weather.

The new facility will be located at the same site as the existing air supported structure and will utilize as many existing utilities and foundation improvements as possible. The new facility will include multiple improvements that will enhance the types of training that can take place by multiple athletic programs in the facility.

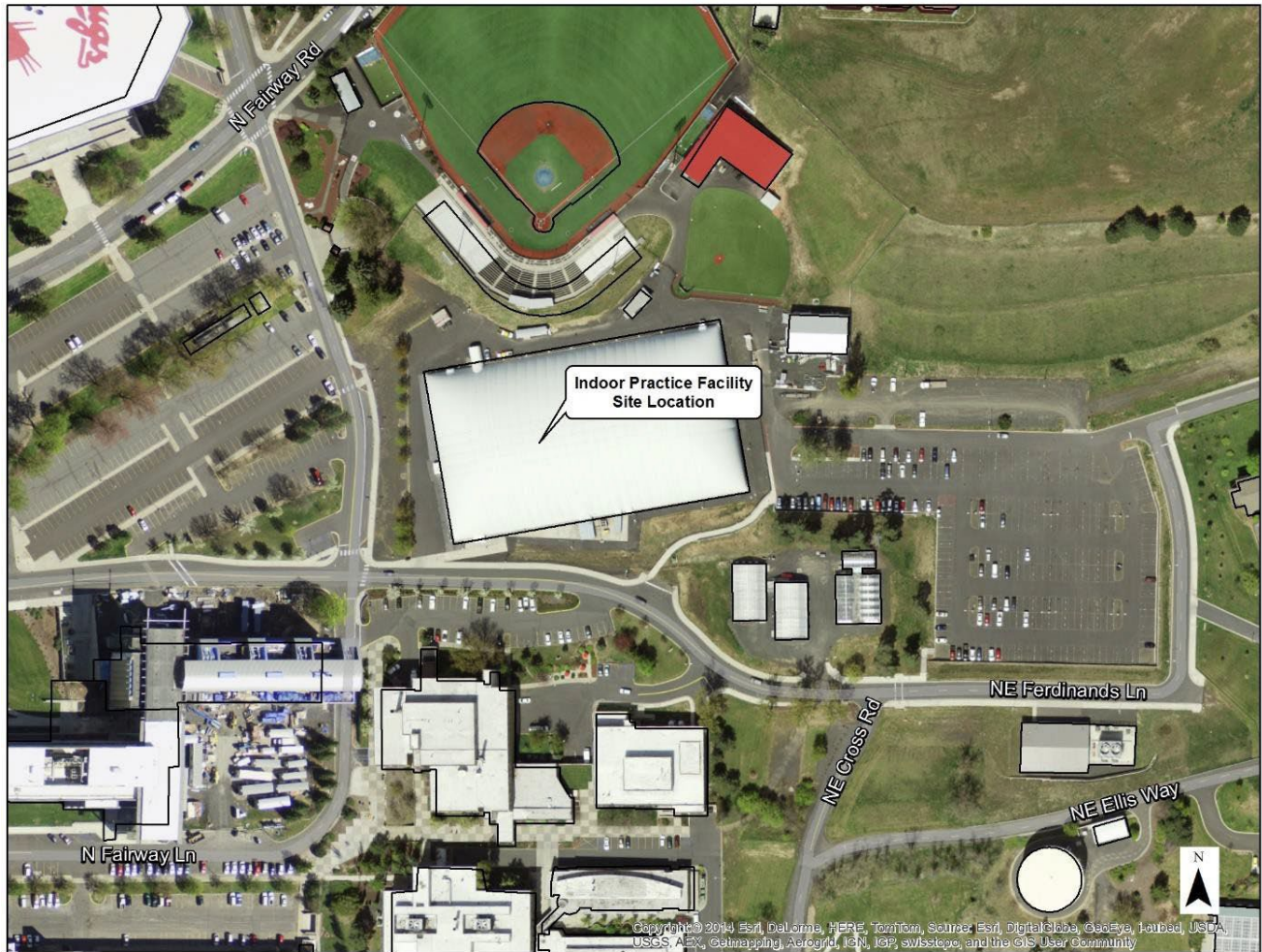
Project Schedule:

September 2022	Regents Future Action for Design Phase
November 2022	Regents Approval of Design Phase
December 2022 – February 2023	Design Builder Procurement
Spring 2023	Design Begins
May 2023	Regents Action for Project Design Phase Budget Increase Regents Future Action for Budget, Financing, and Design Approval

September 2023	Regents Action for Budget, Financing, and Design Approval
Fall 2023	Construction Begins

ATTACHMENT: Attachment A - Aerial Site

Attachment A – Aerial Site



FUTURE ACTION ITEM #8

WSU Pullman, Taylor Sports Complex
Project Budget Approval
(Leslie Brunelli/Matt Skinner/Olivia Yang/Pat Chun)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Taylor Sports Complex Project Budget Approval

PROPOSED: That the WSU Board of Regents approve the WSU Pullman, Taylor Sports Complex project with a total budget not to exceed \$ 27,500,000, authorize the project to proceed to design and construction, using the Design-Build (DB) process pursuant to RCW 39.10, and further delegate authority to the President or designee to enter into any and all contracts necessary to complete the project, within the budgeted amount.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance and Administration/CFO

SUPPORTING

INFORMATION: As part of the Athletic Department's long-range plan, WSU identified the renovation of the existing Indoor Practice Facility, which was built in 2002, as a priority. The Taylor Sports Complex will replace the existing air supported structure with a new facility. This improved facility will allow all WSU athletic programs an indoor practice location in inclement weather. This facility is considered critical to allow WSU to continue to compete at the highest level with peer programs.

Over the past several years, WSU Athletics has successfully secured pledges and cash donations for this project. As of April of 2023, there are \$21.8 million in gross cash contributions received, with an additional \$5.7 million in gross pledges outstanding over the next 5 years (both shown before fees, expenses and allowances). To date, Athletics has received 79% of the total fundraising effort in cash. Gross cash contributions are projected to reach \$23.6 million by December 2023, and \$25.3 million by the end of December 2024. See Attachment B.

Project Schedule:

September 2022	Regents Future Action for Design Phase
November 2022	Regents Approval of Design Phase
December 2022 – February 2023	Design Builder Procurement
Spring 2023	Design Begins
May 2023	Regents Action for Design Phase Budget Increase Regents Future Action for Project Budget, Financing, and Design Approval
September 2023	Regents Action for Project Budget, Financing, and Design Approval
Fall 2023	Construction Begins

Project Budget

Design and Preconstruction Services	2,200,000
Early Material Procurement	6,000,000
Construction (including contingency & sales tax)	14,500,000
Project Administration	900,000
Moveable Equipment/Furnishings	800,000
Other	400,000
Design and Construction Project Budget	\$24,800,000
Gift Fees / Interest & Allowances	2,700,000
Total Project Budget	\$27,500,000

Source of Funds

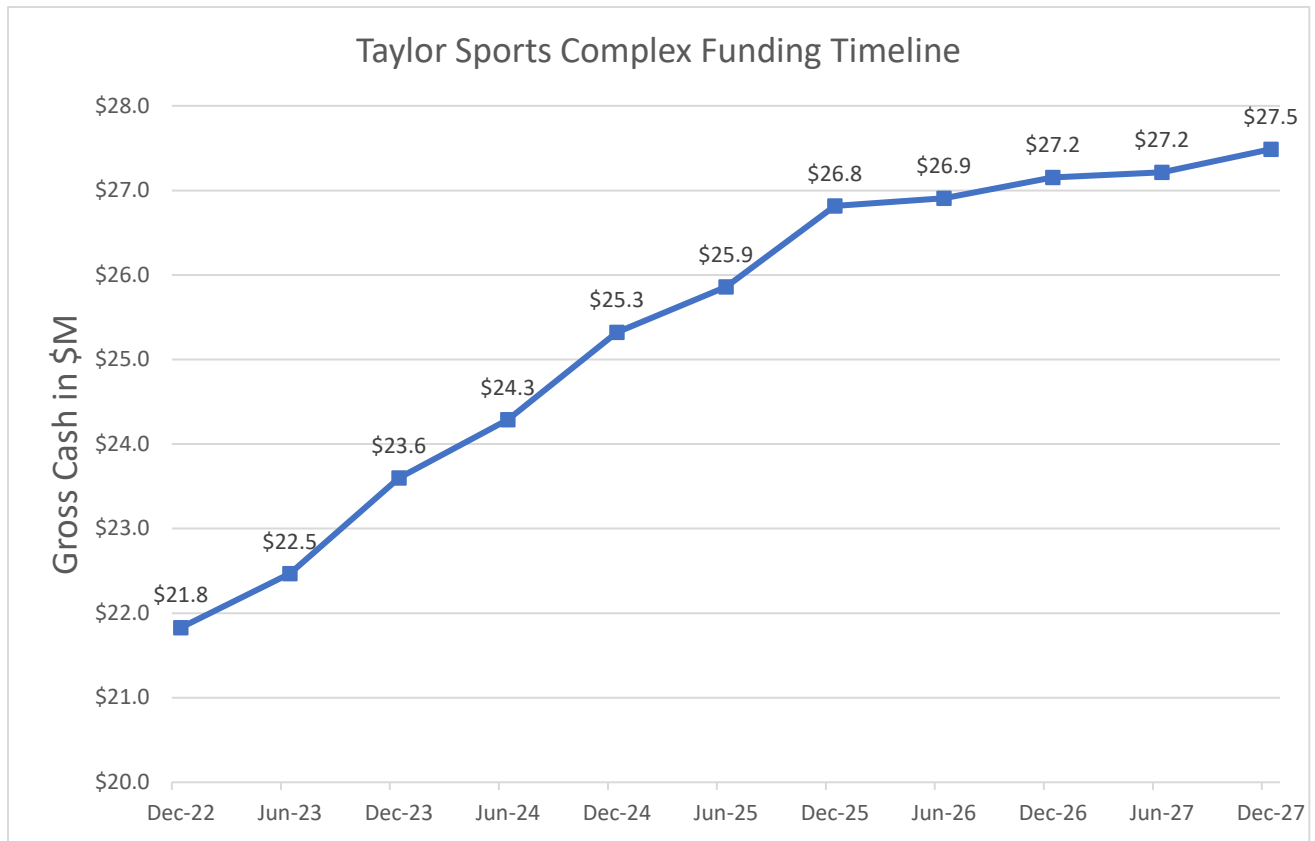
WSU Athletics has obtained gross donated cash and pledges of \$27.5 million for the Taylor Sports Complex. The project budget will be funded from available donated cash on hand for the project. Since the remaining pledged gifts are anticipated to be collected over a five-year horizon, WSU will issue short-term external financing to bridge the collection of pledges. Net proceeds from financing will provide \$2.5 million for construction costs. Debt payments, including interest and allowances, will be covered by donated pledges receivable during a 5.5-year period.

ATTACHMENTS: Attachment A - Aerial Site
Attachment B - Taylor Sports Complex Pledge Schedule

Finance and Administration Committee
May 4-5, 2023
Page 3 of 4



Attachment B – Taylor Sports Complex Pledge Schedule



* Gross cash contributions and pledges before expenses, fees, and allowances

FUTURE ACTION ITEM #9
WSU Pullman, Taylor Sports Complex
Financing Plan Approval
(Leslie Brunelli/Matt Skinner)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Taylor Sports Complex Financing Plan Approval

PROPOSED: That the Board of Regents approve a General Revenue Obligations Resolution authorizing the issuance and sale of bonds or other obligations, in one or more series, to be used for the Taylor Sports Complex, with net proceeds for the project not to exceed \$2,500,000, a maximum term not to exceed 5.5 years, and a maximum interest rate not to exceed 6.0%; and that the Board delegate authority to the President or designee to sell bonds or other obligations, including determining the final bond size, maturity schedule, redemption provisions, and timing of sale.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance and Administration/CFO

SUPPORTING INFORMATION: The Board of Regents has legal authority to incur debt for various purposes through issuance of revenue bonds or notes ("obligations") secured by general revenues of the University.

Project Budget

Design and Preconstruction Services	2,200,000
Early Material Procurement	6,000,000
Construction (including contingency & sales tax)	14,500,000
Project Administration	900,000
Moveable Equipment/Furnishings	800,000
Other	400,000
Design and Construction Project Budget	\$24,800,000
Gift Fees / Interest & Allowances	2,700,000
Total Project Budget	\$27,500,000

Pro-Forma Funding Plan and Source of Funds

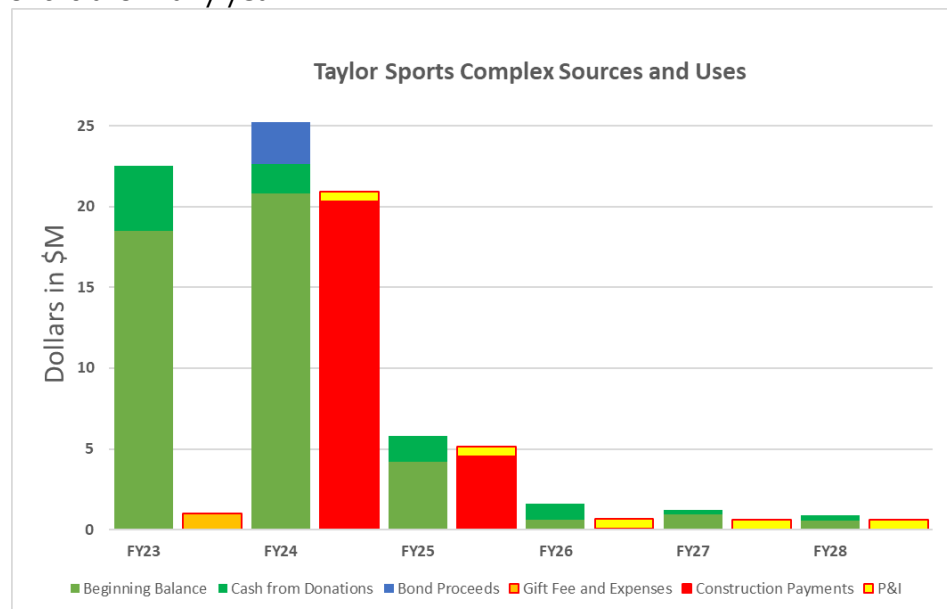
WSU Athletics has obtained gross donated cash and pledges of \$27.5 million for the Taylor Sports Complex. The project budget will be funded from available donated cash on hand for the project. Since the remaining pledged gifts are anticipated to be collected over a five-year horizon, WSU will issue short-term external financing to bridge the collection of pledges. Net proceeds from financing will provide \$2.5 million for construction costs. Debt payments, including interest and allowances, will be covered by donated pledges receivable during a 5.5-year period.

Proposed Repayment Sources

The \$2.5 million in net proceeds, plus associated financing and closing costs (currently estimated at \$0.1 million), will be repaid using pledged donation commitments for athletic facilities collected during a 5.5-year period.

Timely collection of pledged donations is essential to covering the new debt payments. Any shortfall will be made up by a corresponding adjustment in the Athletics operating budget. To help monitor the risk of delayed payment, WSU will set an internal project checkpoint for December 31, 2023 to confirm progress in collected donations at \$23.3 million and will continue to monitor inflow of pledges throughout the term of the loan.

As depicted in the graph below, the available donated cash and the gift revenue balance are projected to be sufficient to fund the project construction and the debt service related to the bridge financing with no shortfalls in any year.



*Goal is for sources to exceed uses in each fiscal year

Proposed Financing Structure

The University is considering different financing options including a five-year fixed or variable rate note, a line of credit, or similar short to medium term financial product. Determining the actual form of financing will be delegated to the President or designee and will be based on prevailing market conditions during fiscal year 2024 when the financing is expected to be needed.

Other Considerations

The approved operating budget for WSU Athletics may need to be modified to account for the increased cost of maintaining and operating if the operational cost of the new facility exceeds that of the legacy facility. More information will become available as the design is completed.

Future Action

The Board of Regents will be asked, at the September 2023 meeting, to approve a resolution to authorize the issuance of general revenue obligations for the Project, in one or more series, and to delegate to the President or designee the activities required for issuance of general revenue obligations to finance the Taylor Sports Complex.

The delegated authority to incur the obligations will be conditioned on the following: (1) maximum net proceeds for the project (issue an amount sufficient to fund the project and costs of issuance); (2) a maximum true interest cost (TIC); and (3) a maximum financing term, all of which will be specified in the resolution. Furthermore, the resolution delegates authority to the President or designee to approve the number of series, the method of sale, the final principal amounts, dates of the obligation, interest rates, payment dates, redemption provisions, and maturity dates, and other terms and conditions of the obligations.

ATTACHMENT: APPENDIX A: PROVISIONS TO BE INCLUDED IN THE RESOLUTION

APPENDIX A: PROVISIONS TO BE INCLUDED IN THE RESOLUTION

Security Pledge:

The financing will be secured by General Revenue of the University, generally defined in the Resolution to mean all non-appropriated income, revenues, and receipts of the University if and to the extent such funds are not restricted in their use by law, regulation, or contract.

As noted above, debt service on the proposed financing will be paid from gift revenues.

Issue Size:

The Resolution will allow the financing to be sized to an amount required to finance the Project costs, not to exceed \$2,500,000 net proceeds, plus required financing costs. Net proceeds are defined as the amount the University will retain for the project after fees and costs of issuance.

Term/Maturity:

The financing is expected to have a term of up to 5.5 years.

Conditions of Delegation:

The delegated authority to incur the obligations will be conditioned on (1) maximum net proceeds for the Project; (2) a maximum true interest cost (TIC); and (3) a maximum financing term, all of which will be specified in the Bond Resolution. Furthermore, the Resolution delegates authority to the President or his designee to approve the number of series, the method of sale, the final principal amounts, dates of the obligation, interest rates, payment dates, redemption provisions, and maturity dates, and other terms and conditions of the obligations. The authority to enter the financing obligations will terminate on a date to be specified in the Bond Resolution.

Timing of Issuance:

Assuming authorization is received in September 2023, the University expects to enter the marketplace during Fiscal Year 2024. The actual timing will be determined based on the need (timing) for funds for the project, and market conditions.

Method of Sale:

The Resolution will delegate the method of sale, allowing for a negotiated sale, a competitive sale, or a direct bank placement.

Bond Rating:

If bond financing is used, the University will apply for bond ratings from Moody's Investors Service ("Moody's") and S&P Global Ratings ("S&P") at the time of public bond sale. Ratings are anticipated to be consistent with the University's ratings for parity bonds, as this potential financing has been taken into account in recent bond rating updates, assuming no changes in fiscal recovery efforts or other financial measures.

The University's general revenue bonds carry ratings of Aa3 (stable outlook) and A+ (stable outlook) from Moody's and S&P, respectively, as affirmed in December of 2021.

Estimated Interest Rates:

The Bond Resolution will include a maximum average interest rate ("true interest cost" or "TIC"). The planning rate for the debt service shown in this document has been based on a 6% interest rate which includes a cushion for interest rate changes.

Estimated Debt Service:

Debt service is expected to be structured as level annual payments of up to \$610,000.

Other Covenants:

Parity obligations will be secured by the General Revenues of the University, and the Bond Resolution does not include additional covenants, coverage tests, or reserves.

University's Advisors:

Bond Counsel: K&L Gates (Cynthia Weed)

Financial Advisor: PFM Financial Advisors (Thomas Toepfer and Woodson Powell)

ACTION ITEM #1

WSU Pullman, Taylor Sports Complex Increase Design Phase Budget (Leslie Brunelli/Matt Skinner/Olivia Yang/Pat Chun)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Taylor Sports Complex, Increase Design Phase Budget

PROPOSED: That the WSU Board of Regents approve an increase of \$6,000,000 in the design phase budget for the WSU Pullman, Taylor Sports Complex and further delegate authority to the President or designee to enter into any and all contracts necessary to complete this phase of the project within the budgeted amount of \$8,400,000.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance and Administration/CFO

**SUPPORTING
INFORMATION:**

As part of the Athletic Department's long-range plan, WSU identified the renovation of the existing Indoor Practice Facility, which was built in 2002, as a priority. The Taylor Sports Complex will replace the existing air supported structure with a new facility. This improved facility will allow all WSU athletic programs an indoor practice location in inclement weather. This facility is considered critical to allow WSU to continue to compete at the highest level with peer programs. Over the last several years, WSU Athletics has successfully secured pledges and cash donations for this project. As of April of 2023, there are \$21.8 million in gross cash contributions received, with an additional \$5.7 million in gross pledges outstanding over the next 5 years (both shown before fees, expenses, and allowances). To date, Athletics has received 79% of the total fundraising effort in cash. Gross cash contributions are projected to reach \$23.6 million by December 2023, and \$25.3 million by the end of December 2024. See attachment B.

The project team is projecting significant materials cost escalation on the structural components of this type of facility over the next six months. In order to maximize the funds available for the Taylor Sports Complex, the team would like to have the ability to lock in material pricing, delivery

dates, and on-site infrastructure preparation work at the appropriate time to avoid cost increases and schedule delays.

In November 2022, the Regents approved the Taylor Sports Complex Design Phase with a total budget of \$2.4 million. We are requesting an increase in the design phase budget of \$6 million, with a new total design phase budget of \$8.4 million.

Project Schedule:

September 2022	Regents Future Action for Design Phase
November 2022	Regents Approval of Design Phase
December 2022 – February 2023	Design Builder Procurement
Spring 2023	Design Begins
May 2023	Regents Action for Project Design Phase Budget Increase Regents Future Action for Budget, Financing, and Design Approval
September 2023	Regents Action for Project Budget, Financing, and Design Approval
Fall 2023	Construction Begins

Design Phase Budget:

Design and Preconstruction Services	\$2,200,000
Early Material Procurement	\$6,000,000
Project Administration	\$100,000
Other	\$100,000
Total Design Phase Budget	\$8,400,000

Source of Funds:

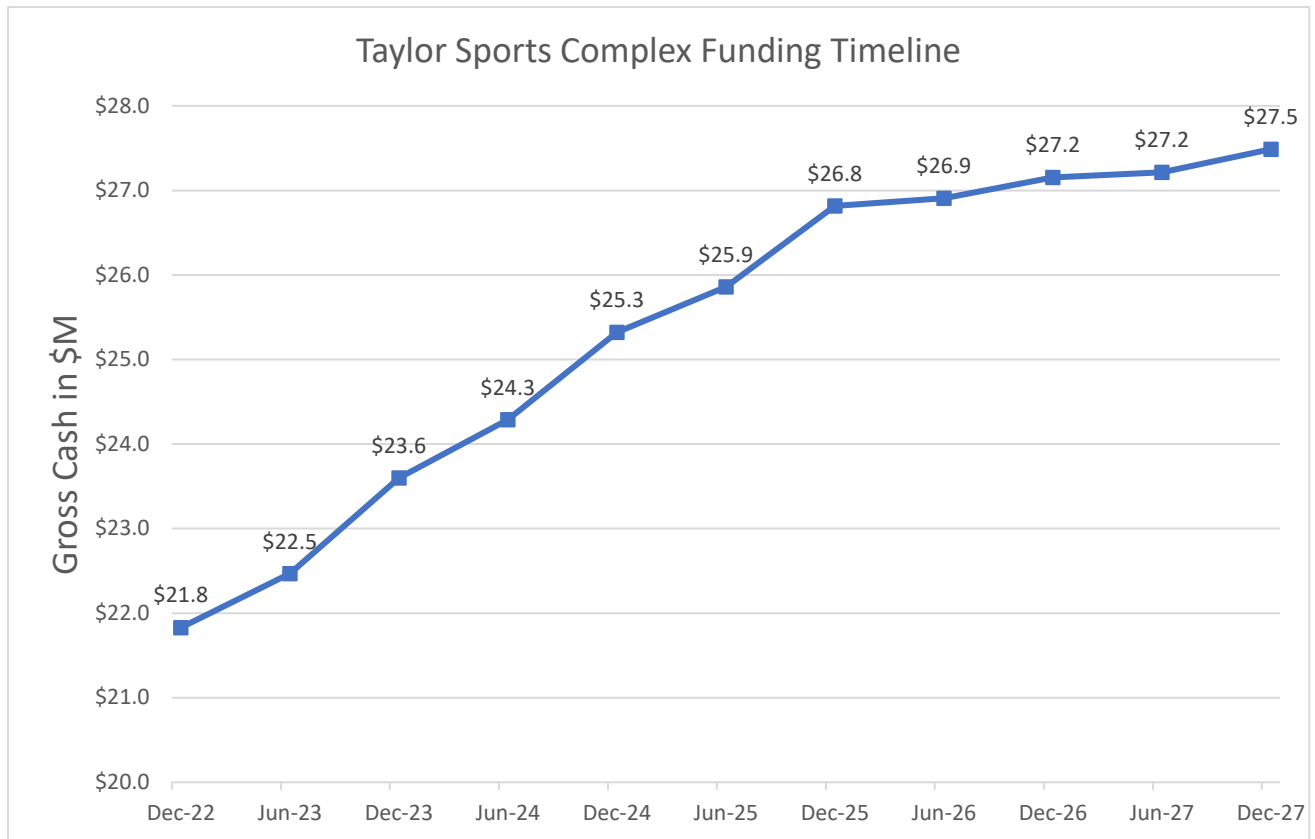
Donations	\$8,400,000
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ATTACHMENTS: Attachment A - Aerial Site
Attachment B - Taylor Sports Complex Pledge Schedule

Finance and Administration Committee
May 4-5, 2023
Page 3 of 5



Attachment B – Taylor Sports Complex Pledge Schedule



* Gross cash contributions and pledges before expenses, fees, and allowances

BOARD OF REGENTS
WSU Pullman, Taylor Sports Complex
Approval of Increase in Design Phase Budget

Resolution #230505-683

WHEREAS, RCW 28B.30.095, RCW 28B.30.100, and RCW 28B.30.150 vest the governance and management of Washington State University (WSU) in the Board of Regents of WSU (Board); and

WHEREAS, the Board, by virtue of RCW 28B.10.528, has the authority to delegate by resolution to the President of WSU, or their designee, any of the powers and duties vested in or imposed upon the Board by law; and

WHEREAS, the Board has delegated broad authority to the President or designee to act in matters relating to the general business and financial affairs of WSU; and

WHEREAS, at the Board's November 2022 meeting, the Board approved the design phase for the Taylor Sports Complex, with a total cost not to exceed \$2,400,000; and

WHEREAS, due to the significant escalation in materials cost, there is now a need to lock in materials pricing to avoid cost increases and project delays;

NOW, THEREFORE, IT IS RESOLVED that the Board approves an increase in the design phase budget for the WSU Pullman, Taylor Sports Complex, and delegates authority to the President or designee to enter into any and all contracts necessary to complete the design phase of the project, including taking action to lock in materials pricing, within the new budgeted amount of \$8,400,000.

Signed the 5th day of May, 2023.

Chair, Board of Regents

Secretary, Board of Regents

ACTION ITEM #2

WSU Pullman, College of Veterinary Medicine
Abelson, Eastlick, and Bustad Building Renovation
Project Budget Approval
(Leslie Brunelli/Matt Skinner/Elizabeth Chilton/Olivia Yang)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, College of Veterinary Medicine, Abelson, Eastlick, and Bustad Building Renovation Project Budget Approval

PROPOSED: That the WSU Board of Regents approve the WSU Pullman, Abelson, Eastlick, and Bustad building renovation with a total project budget not to exceed \$22,000,000 and authorize the project to proceed using the Design-Build (DB) process pursuant to RCW 39.10, and further delegate authority to the President or designee to enter into any and all contracts necessary to complete the project within the budget.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

SUPPORTING INFORMATION: The predesign phase for the new Pullman Sciences Building in the heart of the Pullman campus has been completed. A long-term plan has been developed that includes enabling projects that will improve classroom and lab spaces in existing buildings, in order to empty Heald Hall in preparation for the new building. Per the long-term plan developed in the predesign phase, the enabling projects include renovations within Eastlick Hall, Abelson Hall, and Bustad Hall in the 2023-2025 biennium. Renovation of the selected spaces in these facilities will improve space utilization, provide improved research and teaching space, and meet growing student demand in high-needs areas. In addition, these renovations are necessary to complete the migration of research and teaching activities out of Heald Hall, which is slated for demolition. Completion of this project is necessary for the construction of a new Pullman Sciences Building on the site of Heald Hall.

Project Schedule:

May 2023	Regents Action for Design and Construction Approval
July 2023	Design Begins
September 2023	Regents Future Action for Design Approval
November 2023	Regents Action for Design Approval
April 2024 – June 2025	Construction

Project Budget:

Design	\$2,000,000
Construction (incl. contingency & sales tax)	\$19,000,000
Project Administration / Other	\$1,000,000

Total Project Budget	<u>\$22,000,000</u>
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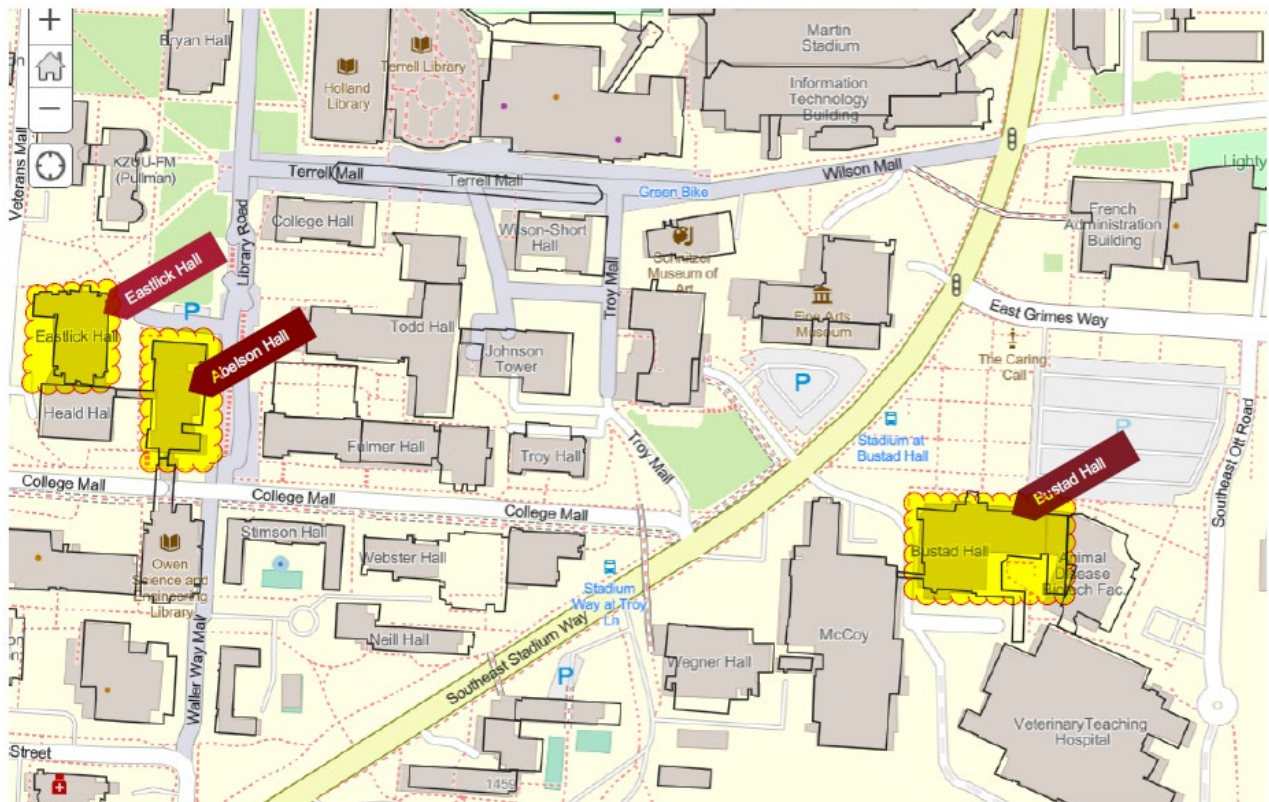
Source of Funds:

FY2023-25 State Funds	\$22,000,000
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Total Source of Funds	<u>\$22,000,000</u>
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ATTACHMENT: Attachment A – Aerial Site

Attachment A – Aerial Site



BOARD OF REGENTS
WSU Pullman, College of Veterinary Medicine
Abelson, Eastlick, and Bustad Building Renovation
Project Budget Approval

Resolution #230505-681

WHEREAS, RCW 28B.30.095, RCW 28B.30.100, and RCW 28B.30.150 vest the governance and management of Washington State University (WSU) in the Board of Regents of WSU (Board); and

WHEREAS, the Board, by virtue of RCW 28B.10.528, has the authority to delegate by resolution to the President of WSU, or their designee, any of the powers and duties vested in or imposed upon the Board by law; and

WHEREAS, the Board has delegated broad authority to the President or designee to act in matters relating to the general business and financial affairs of WSU;

NOW, THEREFORE, IT IS RESOLVED that the Board:

1. Approves the project budget for the WSU Pullman, College of Veterinary Medicine, Abelson, Eastlick, and Bustad building renovation and authorizes the project to proceed using the design-build process pursuant to RCW 39.10; and
2. Delegates authority to the President or designee to enter into any and all contracts necessary to complete the project within the budgeted amount of \$22,000,000.

Signed the 5th day of May, 2023.

Chair, Board of Regents

Secretary, Board of Regents

ACTION ITEM #3

Tuition Rate Setting

(Leslie Brunelli/Matt Skinner)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Tuition rate setting for (a) academic year 2023-2024, and (b) academic year 2024-25 for the recently established professional Doctor of Nursing Practice (DNP) program

PROPOSED: That the WSU Board of Regents set tuition rates for academic year 2023-2024 and establish a new tuition rate for the professional Doctor of Nursing Practice (DNP) program effective for academic year 2024-25.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

SUPPORTING INFORMATION: Current legislation allows resident undergraduate tuition to increase by no more than the average annual percentage growth rate in the median hourly wage for Washington for the previous fourteen years (see RCW 28B.15.067). This index has been between 2.2% -2.8% over the last five years. The maximum increase for AY2023-2024 as determined by the Office of Financial Management is expected to be 2.5% or greater.

The WSU Board of Regents has authority to establish tuition rates for all student categories except resident undergraduates without limit.

A maximum tuition increase of 2.5% is proposed for the 2023-2024 academic year for resident and non-resident undergraduate and graduate students. OFM is expected to announce the undergraduate resident rate cap within days of the Regents' meeting. If the maximum rate as determined by OFM is less than 2.5 percent, the lower rate increase will be applied for resident and non-resident undergraduates and graduates.

Tuition rate changes for the 2023-24 academic year are also proposed for professional programs in Nursing, Pharmacy, and Medicine.

The current full-time annual tuition rates for 2022-2023 are shown in the following table along with proposed changes for academic year 2023-2024.

Tuition Rates	Current	Proposed	Change	%Change
Undergraduate Resident	\$10,708	\$10,976	\$268	2.5%
Undergraduate Non-Resident	\$26,392	\$27,052	\$660	2.5%
Undergraduate Resident Global Campus	\$10,708	\$10,976	\$268	2.5%
Undergraduate Non-Resident Global Campus	\$11,980	\$12,280	\$300	2.5%
Graduate Resident	\$12,366	\$12,675	\$309	2.5%
Graduate Non-Resident	\$27,163	\$27,842	\$679	2.5%
Graduate Resident Global Campus	\$12,366	\$12,675	\$309	2.5%
Graduate Non-Resident Global Campus	\$12,366	\$12,675	\$309	2.5%
Master of Nursing Resident	\$17,234	\$17,752	\$518	3.0%
Master of Nursing Non-Resident	\$32,256	\$33,224	\$968	3.0%
PharmD Resident	\$24,878	\$24,878	\$0	0.0%
PharmD Non-Resident	\$42,148	\$30,104	(\$12,044)	-28.5%
DVM Resident	\$26,774	\$26,774	\$0	0.0%
DVM Non-Resident	\$62,378	\$62,378	\$0	0.0%
DVM 4th Year Resident	\$38,376	\$38,376	\$0	0.0%
DVM 4th Year Non-Resident	\$73,980	\$73,980	\$0	0.0%
ESF College of Medicine Resident	\$39,508	\$40,891	\$1,383	3.5%
Masters in Athletic Training – Resident	\$13,074	\$13,074	\$0	0.0%
Masters in Athletic Training – Non-Resident	\$26,506	\$26,506	\$0	0.0%

The MBA program is a self-sustaining program and as such charges a per credit hour tuition rate. The current per credit rates for 2022-2023 are shown below, along with the proposed 2.5 percent rate increases for academic year 2023-2024.

Tuition Rates	Current	Proposed	Change	%Change
OMBA	\$876	\$898	\$22	2.5%
OMBA Military Rate	\$769	\$788	\$19	2.5%
EMBA	\$1,328	\$1,361	\$33	2.5%
EMBA Military Rate	\$1,169	\$1,198	\$29	2.5%

In March, the Board of Regents approved the re-designation of the

Doctor of Nursing Practice (DNP) from a graduate degree to a professional degree. To align with the re-designation and follow standard practice in schools of nursing, a unique tuition rate will be established for the professional DNP program. Current students in the graduate DNP program will be grandfathered in at the current graduate nursing rates through the completion of their programs. A new professional DNP tuition rate effective for academic year 2024-25 is proposed for adoption now so it can be clearly communicated to students when the admission cycle for Fall 2024 begins later this summer.

The following rates will apply to new students admitted to the professional DNP program starting in Fall 2024.

Tuition Rates	Current	Proposed	Change	%Change
Professional Doctor of Nurse Practice Resident	N/A	\$23,760	N/A	N/A
Professional Doctor of Nurse Practice Non-Resident	N/A	\$39,232	N/A	N/A

We are requesting that the Board approve the tuition rates as set forth above. This action item was presented to the Regents as a future action item at the March 2023 meeting.



WASHINGTON STATE
UNIVERSITY

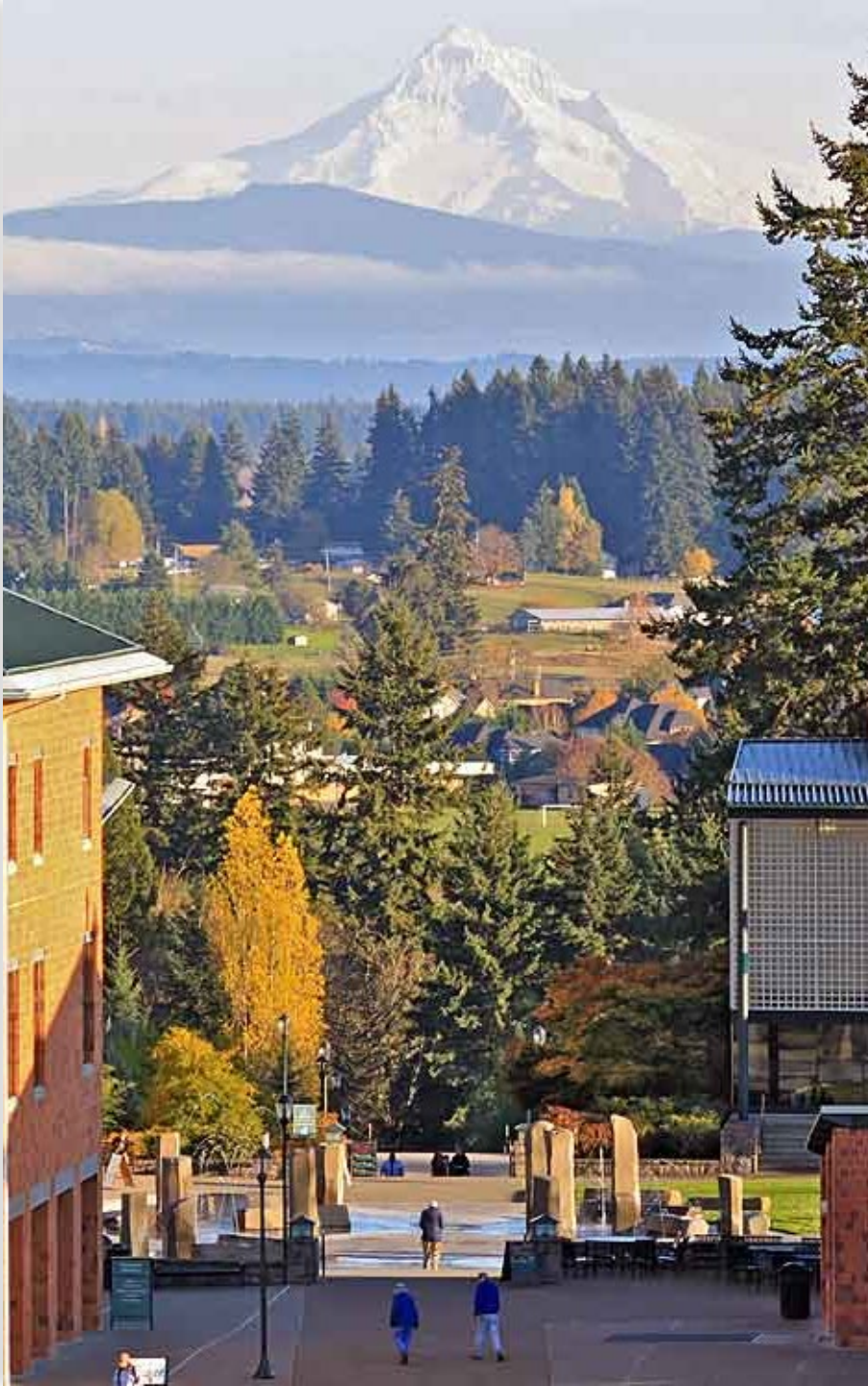
Academic Year 2023-2024 Tuition Rate Setting





AY 2023-2024 Tuition Rates

- Recap March Regent's Discussion & Considerations
- Higher Education Price Index vs. WSU Tuition Increases
- Summary of Proposed Tuition Actions
- Feedback from Student Groups



Board Discussion and Considerations

- Balance Student Expectations with Institutional Strategic Initiatives and Inflationary Demands
 - Student Experience
 - Affordability
 - Predictability
- Financial Sustainability

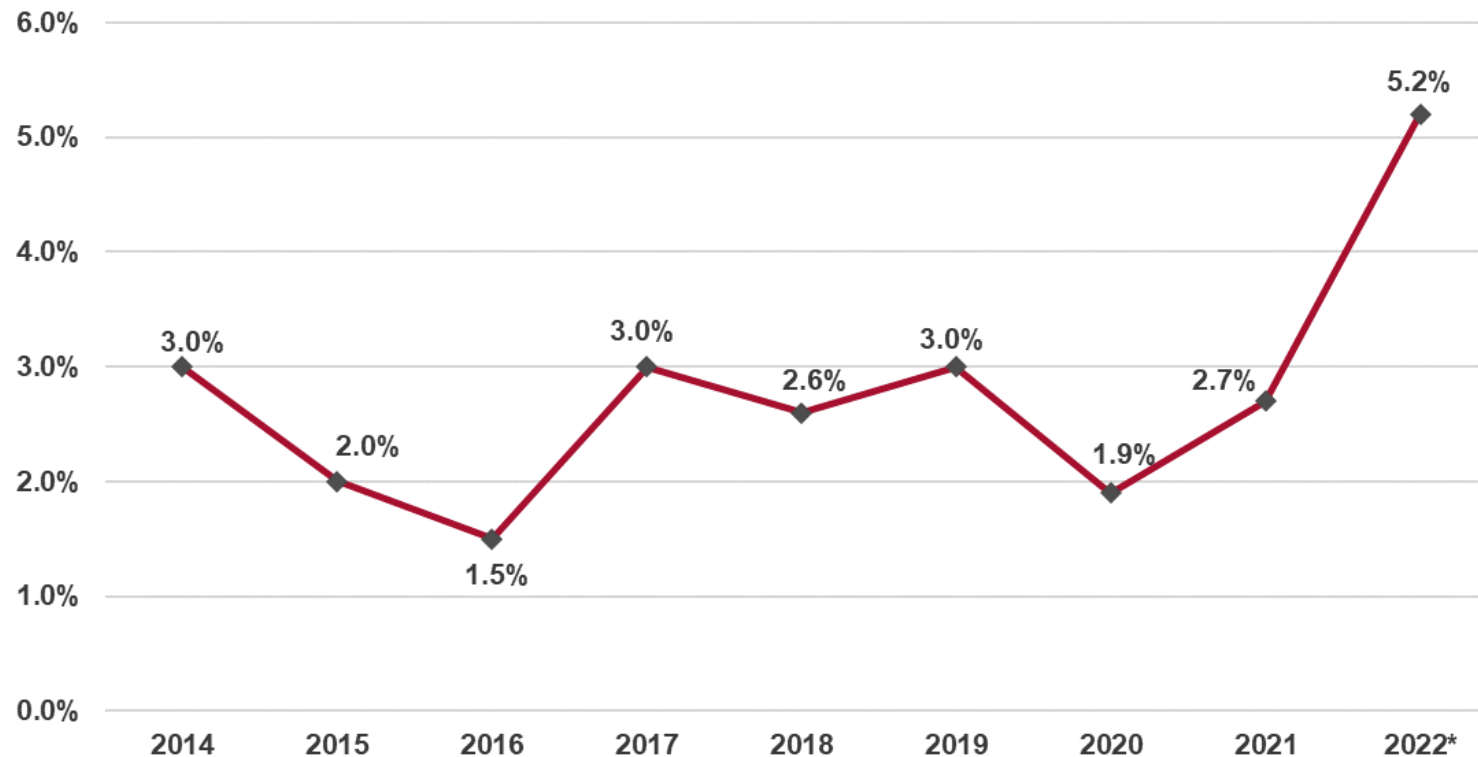


Higher Education Price Index



Higher Education Price Index (HEPI)

CommonFund measures the HEPI based on average relative level of prices in a fixed basket of goods and services purchased by colleges and universities each year, therefore more accurate than the CPI for the higher education industry.



**2022 data is an estimate*

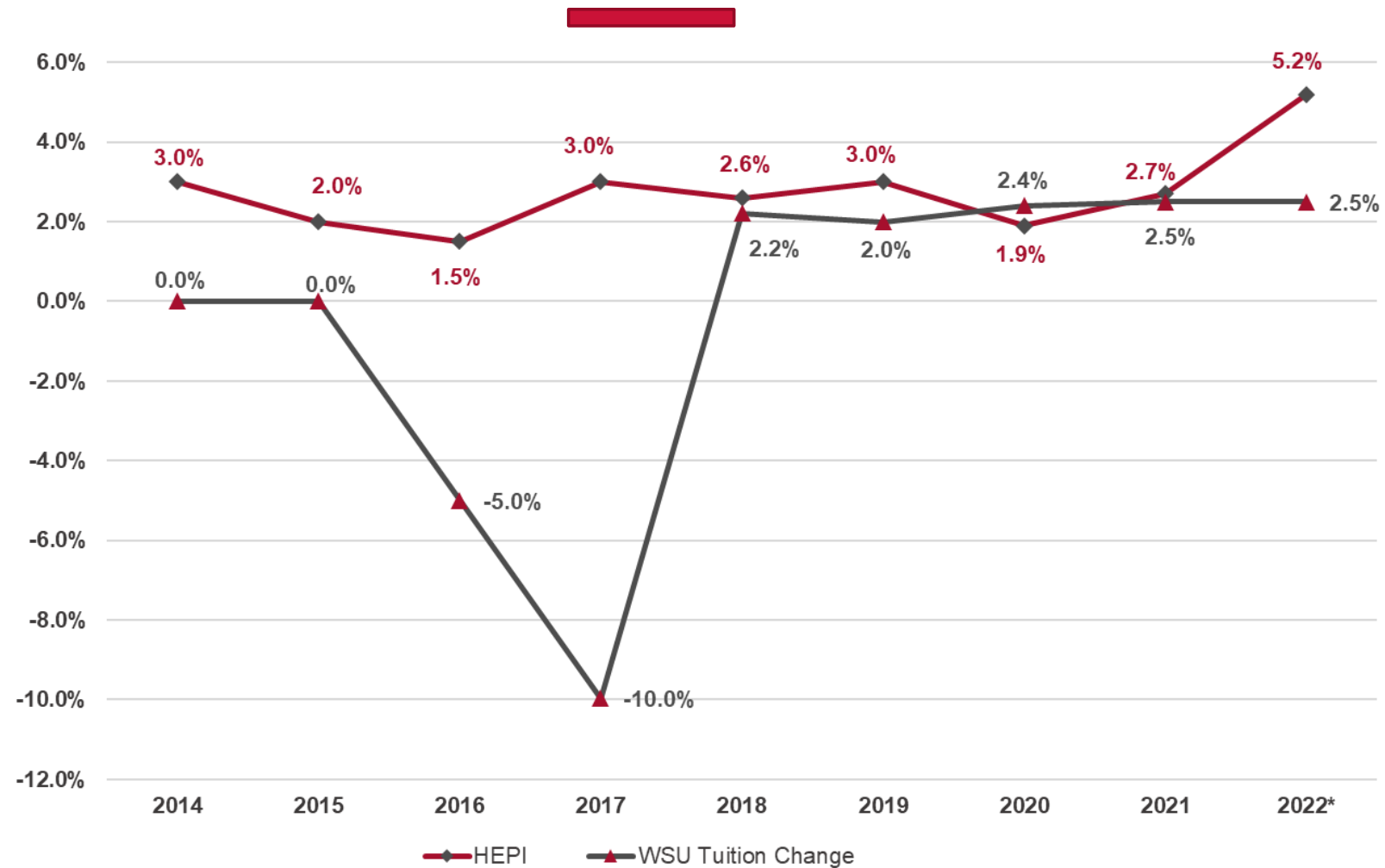
source: <https://www.commonfund.org/index/hepi-forecast-2022>

The factors that impact HEPI include:

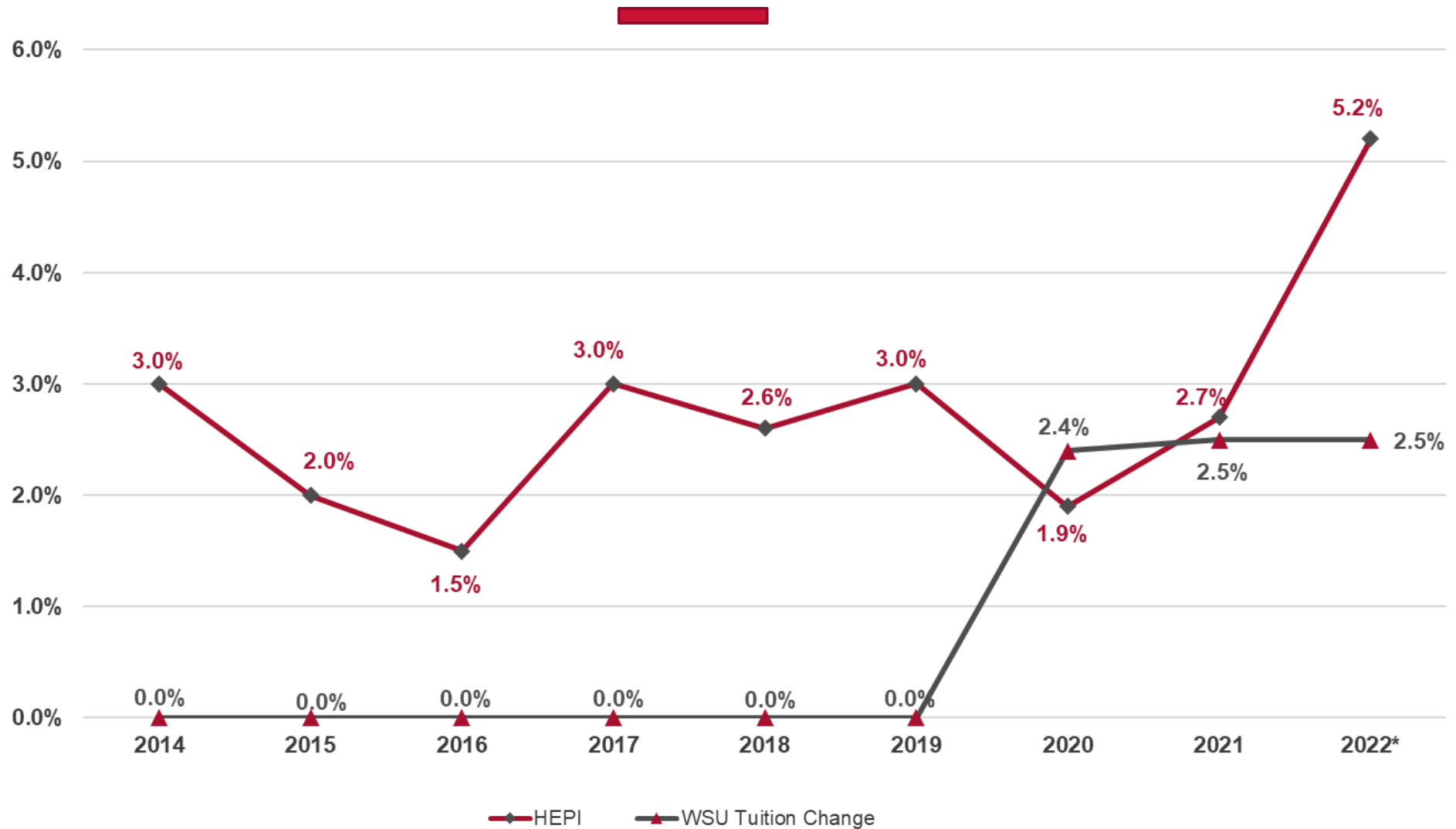
Salaries for faculty, administration, and other employees | Fringe benefits | Utilities | Supplies and materials | Miscellaneous services



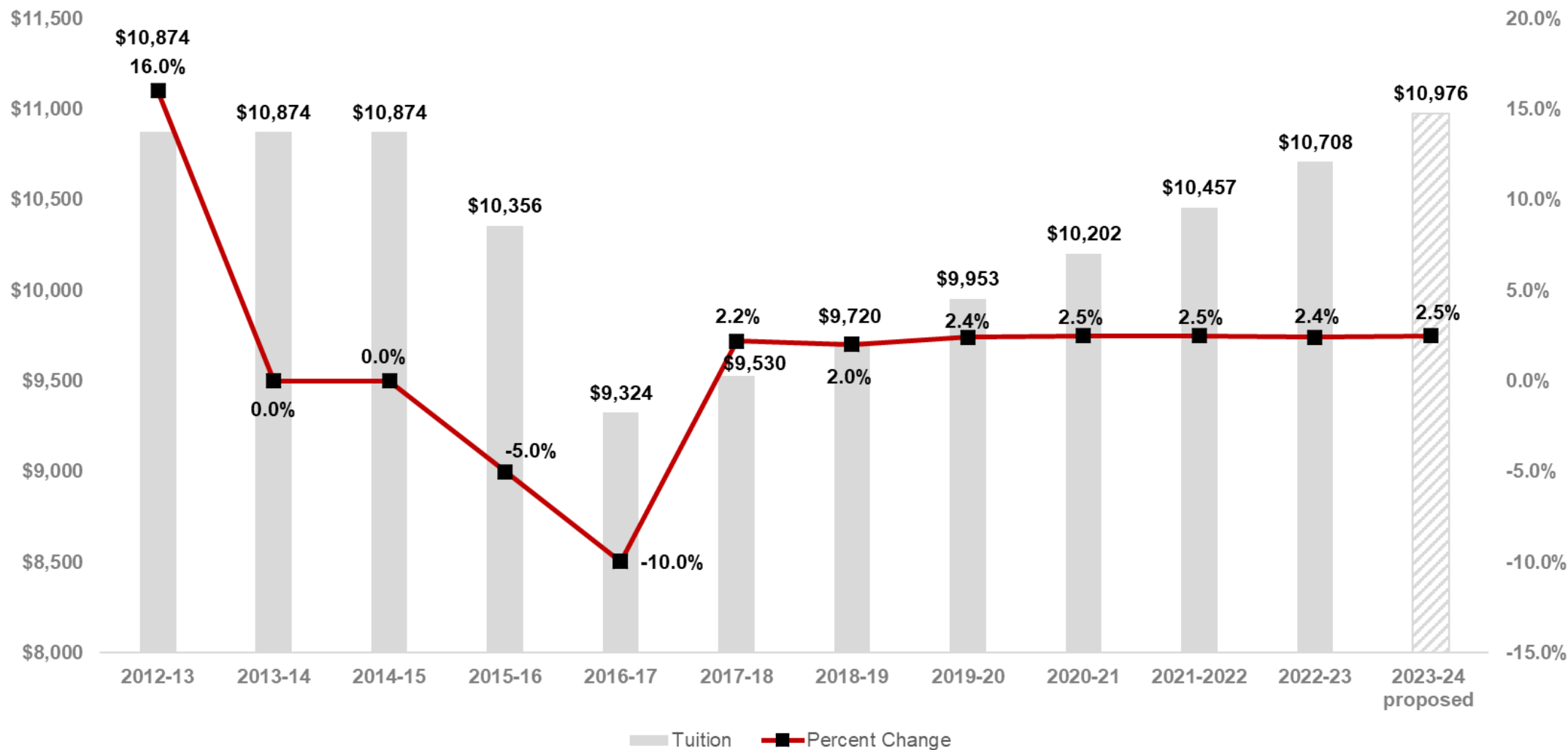
HEPI vs. Resident Undergraduate Tuition Change



HEPI vs. Non-Resident UG & Res/Non-Res Graduate Tuition Change



Resident Undergraduate Rates Academic Years 2012-13 – 2023-24 (Proposed)



Proposed Tuition Actions

- Undergraduate & Graduate Tuition Increase
- Master of Nursing Tuition Increase
- College of Pharmacy & Pharmaceutical Sciences - Non-Resident Tuition Decrease
- Elson S. Floyd College of Medicine Tuition Increase
- Masters in Business Administration Tuition Increase
- Doctor of Nursing Practice (DNP) Tuition Rate Proposal



Current Tuition Rates and Proposed Changes

Annual Tuition Rates	Current	Proposed	\$ Change	% Change
Undergraduate Resident	\$10,708	\$10,976	\$268	2.5%
Undergraduate Non-Resident	\$26,392	\$27,052	\$660	2.5%
Undergraduate Resident Global Campus	\$10,708	\$10,976	\$268	2.5%
Undergraduate Non-Resident Global Campus	\$11,980	\$12,280	\$300	2.5%
Graduate Resident	\$12,366	\$12,675	\$309	2.5%
Graduate Non-Resident	\$27,163	\$27,842	\$679	2.5%
Graduate Resident Global Campus	\$12,366	\$12,675	\$309	2.5%
Graduate Non-Resident Global Campus	\$12,366	\$12,675	\$309	2.5%



Student Feedback

Types of Student Feedback Conducted – Academic Year 2023-24 tuition proposals were presented to the WSU Student Government Council (SGC) on April 21st. SGC is comprised of elected representatives of the undergraduate and graduate-professional students of Washington State University and is the official representative voice of the students attending all Washington State University campuses.

The SGC Steering Committee is preparing a memo to summarize feedback from this session to be shared with the Board of Regents.



Current Tuition Rates and Proposed Changes

Tuition Rates	Current	Proposed	Change	% Change
Master of Nursing Resident	\$17,234	\$17,752	\$518	3.0%
Master of Nursing Non-Resident	\$32,256	\$33,224	\$968	3.0%
PharmD Resident	\$24,878	\$24,878	\$0	0.0%
PharmD Non-Resident	\$42,148	\$30,104	(\$12,044)	-28.5%
ESF College of Medicine Resident	\$39,508	\$40,891	\$1,383	3.5%



Student Feedback - Masters of Nursing

Students were notified of the proposed increase via email and offered an opportunity to respond via Qualtrics survey from March 28 – April 4, 2023. 80 individual students responded to the survey of a graduate student population of 264; 30% response rate.

Survey Q: What perceived impacts do you most identify as a result of the proposed tuition increase?

- 66% Response – Increased student stress and additional financial aid requirements
- 29% Response – Positive impacts; increased clinical opportunities and decreased faculty: student ratios.

Additional comments:

- Tuition increases are never desirable; however, students understand and find it reasonable and/or necessary.
- Students appreciate that WSU's nursing program is affordable as compared to other programs.

The last increase in Masters of Nursing Tuition was Fall 2012



Student Feedback - Pharm D Non-Res Decrease

- Doctor of Pharmacy application pools nationally are declining. By reducing the non-resident rate the college expects to increase enrollment of out-of-state students.
- Lowering non-resident rates has been utilized by other schools with success, and WSU's new rate will make it competitive with resident rates in neighboring states.
- The proposed tuition decrease has not been communicated broadly to students prior to its approval. College leadership are confident that a rate reduction will be well received.



Student Feedback ESFCOM

- Students were notified of the proposed AY2023-24 increase via the college portal and offered an opportunity to respond via Qualtrics survey from April 14 –April 25, 2023. 11 individual students responded to the survey (4.5%) from our current classes of 2024, 2025, and 2026 (240 students).
- Positive responses:
 - Tuition increase will support critical aspects to include Anatomy lab and professors, Case Base Learning (CBL), Art & Practice of Medicine (Clinical skills), Virtual Clinical Center, research facilities and library
 - 3.5 % increase is competitive with other medical schools
- Negative response:
 - Concerns surrounding increased loan and living costs during away/cross-campus rotations during the 4th year
 - Students asked for breakdown of where tuition dollars are spent
- Follow-on action:
 - Review scholarship criteria and examine if scholarships awards can be increased to offset tuition costs
 - Transparency with students to show where tuition increases were spent
 - Earlier notification of tuition increases to students

Planned 3% tuition increases were not implemented over the last two academic years due to affordability concerns and impacts of the pandemic.



Self-Sustaining MBA Programs Per Credit Hour Tuition Rates for AY 23-24



Current Tuition Rates and Proposed Changes

Tuition Rates	Current	Proposed	Change	% Change
OMBA	\$876	\$898	\$22	2.5%
OMBA Military Rate	\$769	\$788	\$19	2.5%
EMBA	\$1,328	\$1,361	\$33	2.5%
EMBA Military Rate	\$1,169	\$1,198	\$29	2.5%



Student Feedback - Self-Sustaining MBA Programs

An email was sent to all enrolled (922) Online MBA/Exec MBA students seeking comments about proposed increases. Student feedback and college responses are summarized below.

Student Feedback: 21 responses (2.3%)

- Feedback opposed to the increase cited concern about cost of living, the potential loss of company tuition reimbursement opportunities, or the program not meeting expectations. (18 total opposed)

The total increase for the complete OMBA/EMBA program is around \$1,000. Only new students beginning the program of fall 2023 will recognize the full impact of the increase over the course of their program. Current students will be less impacted over their final months in the program.

- This is only the 6th increase since the program's inception in 2008.





WASHINGTON STATE UNIVERSITY

DNP
—

Proposed New Professional DNP Rate Effective Fall 2024 (AY24-25)

Tuition Rates	Current	Proposed	Change	% Change
Professional Doctor of Nurse Practice Resident	N/A	\$23,760	N/A	N/A
Professional Doctor of Nurse Practice Non-Resident	N/A	\$39,232	N/A	N/A

- If approved, this tuition increase will only impact new students admitted fall of 2024.
- Current and continuing DNP students will be able to complete their program at Graduate Nursing Rates.





Discussion

ACTION ITEM #4

WSU Pullman, Academic Year 2023-2024

Housing and Dining Rates

(Leslie Brunelli/Matt Skinner/Elizabeth Chilton/Ellen Taylor/Linda McDermott)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Academic Year 2023-2024 Housing and Dining Rates

PROPOSED: That the Board of Regents approve housing and dining rates for academic year 2023-2024.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance and Administration/CFO

BACKGROUND INFORMATION:

The Pullman Housing and Dining System (H&D System) is a self-sustaining auxiliary unit that is required to establish room and board rates sufficient to cover all operational costs, bond covenants, and to support University strategic goals and objectives. Rates are recommended annually to the Board of Regents based on forecasted operational costs and review by the Pullman Campus Housing and Dining Advisory Board (Advisory Board). The Advisory Board, comprised of student representatives from the Residence Hall Association, Associated Students of Washington State University, Graduate and Professional Students Association, at-large students, and Student Affairs staff representatives, began meeting in fall of 2022 to review and discuss operational changes anticipated for the ensuing year and to address the future stability of the H&D System.

Last year, the H&D System retained a consultant to review and provide recommendations for the future stability of the H&D System. The consultant's analysis addressed existing conditions, peer benchmarking, and key on-and-off campus trends. The study recommendations are addressed in the recommended residence hall pricing structure. The new structure assigns each residence hall to a price level tier (1 – 4), and each room by type, available amenities, and perceived demand. The majority of the system's residence hall inventory is priced in tier 4. A similar model is proposed for university owned apartments. Under the new structure, housing revenue for FY2024 is projected to increase by approximately \$3.6 million, and dining revenue is projected to increase by approximately \$.8 million. Total H&D System revenue is projected at \$69.5 million. As

noted in Attachment A, the percent change in the 2023-2024 recommended rates depends on the assigned pricing tier and type of room (*e.g.*, 7.1% decrease for a double room with community bath in tier 4, to an increase of 7.4% for a suite style room with a shared bath in tier 2). The recommended changes for university owned apartments also depend on the assigned pricing tier and type of apartment unit. For example, the increase for a two-bedroom unfurnished apartment in price level tier 3 is 3.3%; a similar unit in price level tier 1 is 7.3%. Finally, the range of increase for dining plans is 4.4% – 4.5%.

The occupancy of the H&D System for academic year 2023-2024 is estimated at 4,400 in the residence halls and 1,600 in university owned apartments. The new housing model and adjustments to existing dining rates address estimated increases in operational costs (*e.g.*, personnel, food, utilities, and general inflation). The proposed changes were approved by majority vote of the student representatives on the Housing and Dining Advisory Board in their meeting on February 1, 2023. The rate adjustments for residence halls, dining plans, and University owned apartments are recommended for academic year 2023-2024.

We are requesting that the Board approve these rates. This action item was presented to the Regents as a future action item at the March 2023 meeting.

ATTACHMENT: Attachment A – Housing & Dining System Rates

Attachment A – Housing & Dining System Rates

Housing & Dining System Residence Hall Pricing Structure Academic Year 2023-2024				
Pricing Level	Tier 1	Tier 2	Tier 3	Tier 4
Base Cost	\$10,078	\$8,667	\$7,659	\$7,055
Base Cost %	100%	86%	76%	70%
Hall Characteristics	Location, demand, amenities, age of construction or refurbishment	Room size/room type, location, demand, age of refurbishment	Semi-private bath, single, minifridge and external entrance	Room size, age of facility, lack of amenities, size, minimal refurbishment
Tier Assignments	Community Duncan Dunn, Global Scholars Hall, Northside, Olympia	Honors, McCroskey, Stimson	McEachern	Coman, Gannon Goldsworthy, Orton, Regents, Rogers, Scott, Stephenson, Stevens, Streit/Perham, Waller, Wilmer Davis
Price Adjustments by Room Type and Amenities				
Room Type	Room	Private Bath	Shared Bath	Community Bath
Single	\$600	\$600	\$500	\$ -
Double	\$ -	\$475	\$425	\$ -
Suite Double	\$50	\$475	\$425	\$ -
Suite Single	\$650	\$600	\$500	\$ -

Housing & Dining System Rates Academic Year 2023-2024

Academic Year 2023-2024 Residence Hall Rates				
	Room Type	Private Bath	Shared Bath	Community Bath
Pricing Tier 1	Single	\$ 11,278	\$ 11,178	\$ 10,678
	Double	10,553	10,503	10,078
	Suite Double	10,603	10,553	10,128
	Suite Single	11,328	11,228	10,728
Pricing Tier 2	Single	9,867	9,767	9,267
	Double	9,142	9,092	8,667
	Suite Double	9,192	9,142	8,717
	Suite Single	9,917	9,817	9,317
Pricing Tier 3 *	Single	8,859	8,759	8,259
	Double	8,134	8,084	7,659
	Suite Double	8,184	8,134	7,709
	Suite Single	8,909	8,809	8,309
Pricing Tier 4	Single	8,255	8,155	7,655
	Double	7,530	7,480	7,055
	Suite Double	7,580	7,530	7,105
	Suite Single	8,305	8,205	7,705

* Single room, shared bath available

Sample Residence Hall Rate Comparisons				
	2022-2023	2023-2024	Dollar Increase	Percent Increase
Tier 1 Double, CB	\$ 9,778	\$ 10,078	\$ 300	3.1%
Tier 2 Suite D, SB	8,512	9,142	630	7.4%
Tier 3 Single, SB	8,306	8,759	453	5.5%
Tier 4 Double, CB	6,912	7,055	143	2.1%
Tier 4 **	7,592	7,055	-537	-7.1%

** Coman, Regents, Scott, Stevens, Wilmer-Davis: Double, CB

Dining Plan Rates Academic Years 2023-24 and 2022-2023			
	Level 1	Level 2	Level 3
Base Cost	\$ 935	\$ 935	\$ 935
Residential Dining Account (RDA)	1,080	1,390	1,645
Total, Semester	2,015	2,325	2,580
Total, Academic Year, 2023-2024	4,030	4,650	5,160
Total Academic Year, 2022-2023	3,860	4,450	\$4,940
Dollar Increase	\$ 170	\$ 200	\$ 220
Percent Increase	4.4%	4.5%	4.5%

Housing & Dining System Single Student Apartment Pricing Structure Academic Year 2023-2024			
	Tier 1	Tier 2	Tier 3
Single Student Apartments (SSA) – Price per Occupant	Chief Joe	Nez Perce Chinook - Remodeled	Chinook Columbia
Base Cost	\$ 685	\$ 582	\$ 514
Base Cost Percent	100%	85%	75%
Furniture (Furnished)	50	45	40
Three Bedrooms	-70	-70	-70
Four Bedrooms	-140	-140	-140
Size Adjustment (Sq feet)	20	20	20

Single Student Apartment Rates			
Pricing Tier 1	Furnished	Unfurnished	Size Adjustment
2 Bedroom	735	685	
3 Bedroom	665	615	
4 Bedroom	595	545	
Pricing Tier 2			
2 Bedroom	627	582	
3 Bedroom	557	512	
4 Bedroom	487	442	
Pricing Tier 3			
2 Bedroom	554	514	
3 Bedroom	484	444	
4 Bedroom	414	374	

Apartment Pricing Structure and Rates Family / Graduate Apartments				
	Tier 1	Tier 2	Tier 3	Tier 4
Family / Graduate Apartments (Fam/Grad) – Price Per Unit	Yakama	Valley Crest	Steptoe	Kamiak Terrace
Base Cost, per unit	\$ 1,040	\$ 1,030	\$ 957	\$ 811
Base Cost Percent	100%	99%	92%	78%
Studio	730	N/A	712	566
1 Bedroom, Flat & Townhouse	835	825	752	631
2 Bedroom, Flat & Townhouse	940	930	857	711
3 Bedroom, Flat & Townhouse	1,040	1,030	957	811

Sample Apartment Rate Comparisons				
	2022-2023	2023-2024	Dollar Increase	Percent Increase
SSA, Tier 1, 2 Bedroom, Furnished	\$ 685	\$ 735	\$ 50	7.3%
SSA, Tier 3, 2 Bedroom, Unfurnished	430	444	14	3.3%
Fam/Grad, Tier 1, 2 Bedroom	895	940	45	5.0%
Fam/Grad, Tier 4, 3 Bedroom	775	811	36	4.6%

ACTION ITEM #5

WSU Pullman, Student Recreation Center Fee Increase
(Leslie Brunelli/Matt Skinner/Elizabeth Chilton/Ellen Taylor/Linda McDermott)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Student Recreation Center Fee Increase

PROPOSED: That the Board of Regents approve an increase in the WSU Pullman, Student Recreation Center fee beginning academic year 2023-24.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

SUPPORTING

INFORMATION: In accordance with RCW 28B.15.100, the Board of Regents may determine and establish fees to meet institutional needs. The WSU Pullman student body passed a referendum in 1997 to create a mandatory student fee for the purpose of constructing and operating a recreation center on the Pullman campus. The mandatory fee is dedicated exclusively to the operation and maintenance of the recreation center. The referendum also established an advisory board to ensure the facility meets established priorities and continues to be dedicated to student recreation, and that all funds remain within the center.

The Student Recreation Center (SRC) is a hub of student activity. More than 550,000 students and other patrons access the facility annually. The facility is a vital asset that fosters active and healthy lifestyles and promotes personal growth and development. The SRC aims to remain an inspiring, inviting, contemporary, and well-maintained facility that offers a wide range of programs to meet the needs of the entire campus community.

The current University Recreation Advisory Board, consisting of 14 voting seats, 10 of which are students, including representatives from both ASWSU and GPSA, oversees operational decisions, including budgets, programming priorities, and master planning for both the SRC and the Chinook Student Center. After careful review of operations, including significant minimum wage increases, rising utility costs, maintenance, and inflation, the Advisory Board, at their meeting on February 28, 2023, approved a 2.44% fee increase for academic year 2023-24. The motion to

approve the fee increase carried, Yes (9), No (2), Abstain (1). The majority representation and approval by the students on the Advisory Board reflects strong support from WSU Pullman students to sustain the quality operations of the SRC.

As noted in the table below, the fee will be \$168 per semester, up from \$164 per semester in 2022-2023. The summer fee will increase from \$96 to \$98 beginning summer 2024. The summer fee is prorated for students taking less than three credits.

Term	Current	Proposed	\$ Change	% Change
Fall & Spring	\$ 164.00	\$ 168.00	\$ 4.00	2.44%
Summer –				
1 credit	\$ 32.00	\$ 33.00	\$ 1.00	3.12%
2 credits	\$ 64.00	\$ 66.00	\$ 2.00	3.12%
3 or more credits	\$ 96.00	\$ 98.00	\$ 2.00	2.08%
The fee is assessed on undergraduate and graduate students at the Pullman campus who are enrolled in seven (7) or more credits during fall and spring semesters. The summer fee is prorated for students taking less than 3 credits.				

We are requesting that the Board approve this increase. This action item was presented to the Regents as a future action item at the March 2023 meeting.

ATTACHMENT: Attachment A – Summary Information Regarding SRC Fee Increase

Attachment A – Summary Information Regarding SRC Fee Increase

Fee name:	WSU Pullman, Student Recreation Center Mandatory Student Fee
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	Resident	Non-Resident
Current Rate (Annual)	\$328	\$328
Proposed Rate (Annual)	336	336
\$ Increase	\$8.00	\$8.00
% Increase	2.44%	2.44%

Description of who pays the fee:
The fee is assessed to undergraduate and graduate students at the Pullman campus who are enrolled in seven (7) or more credits during fall and spring semesters. The current summer fee is \$96 for students enrolled in 3 or more credits. The summer fee is prorated for students taking less than 3 credits. The proposed fee beginning summer semester 2024 is \$98, prorated for students taking less than 3 credits.

Justification for the increase/consequence for not increasing:
In fiscal year 2022-2023, the Student Recreation Center experienced increased costs associated with wages (7.2%), salaries and benefits (2.50-3.25%), and general inflation (6-7%). While the SRC fee was increased 4.46% this fiscal year to address rising operating costs, the fee was not increased for five (5) years prior. In addition to the increases in operating expenses, declining enrollment over the past four (4) years has resulted in \$842,000 less fee revenue. The consequences of not increasing the fee would be reduced services for students, including significant reduction of SRC building hours, deferral of vital maintenance projects, and deferred equipment replacement that could reduce offerings and potentially compromise safety standards.

What will the increased tuition/fee revenue support?
Student fees and memberships provide the revenue necessary to operate the SRC. The increase in the SRC mandatory student fee will assist in covering the \$2.48 million annual bond payment (expiring in 2032) and support continuing operations and standards. Even with a fee increase, the SRC is still facing significant budgetary challenges associated with lower enrollment, the inflationary impacts on operational costs, as well as deferred maintenance projects including replacement of the SRC roof, chiller, pool disinfection system, and flooring.

Decision Support information: (when was the last increase, 5-year rate history, peer comparisons, etc.)

SRC Fee Year	Academic Fee	Summer Fee	Percentage Increase	Dollar Increase
2018-2019	\$157.00	\$93.00	0.00%	\$0.00
2019-2020	\$157.00	\$93.00	0.00%	\$0.00
2020-2021	\$157.00	\$93.00	0.00%	\$0.00
2021-2022	\$157.00	\$93.00	0.00%	\$0.00
2022-2023	\$164.00	\$96.00	4.46%	\$7.00
2023-2024 Recommended	\$168.00	\$98.00	2.44%	\$4.00

Until 2022-2023, the SRC Mandatory Student Fee had not been increased since 2017. The SRC and Stephenson Fitness Centers are an important part of student life on the WSU Pullman campus, serving more than 77% of WSU students in 2022. WSU Students have expressed that the SRC and Stephenson fitness centers are important for helping them improve both physical and mental health and research shows that recreation centers positively impact recruitment, retention, and academic success. Additionally, University Recreation provides employment opportunities for approximately 350 students each year that allow them to improve financial wellbeing as well as develop professional skills such as inclusion, professionalism, customer service, problem solving, working with others, leadership, and wellbeing.

Alternatives Considered:

Reductions in services to reduce expenses (elimination of hours of operation) along with deferred maintenance and equipment replacement have been ongoing for the past several years. Continued cuts will have impacts on availability of services to students in the facility in addition to the role that the facility plays in the overall success of the Pullman campus. UREC currently employs an average of 350 students annually and reductions in services would decrease the number of learning outcome driven opportunities.

How have (or will) you communicate impacts of the rate increase to students? What was the feedback received?

The Student Recreation Center Advisory Board includes majority representation from students. The board includes representatives from both ASWSU and GPSA and serves as the voice of students regarding University Recreation on the WSU Pullman campus. There is support for the increase that is based on the documented needs to maintain the quality services and condition of the student recreation facility, including the impact of declining enrollment on revenue generation. The motion to approve the fee increase was approved by majority vote of student representatives of the Advisory Board on February 28, 2023.

ACTION ITEM #6

Academic Year 2023-24 Services and Activities Fee Rate Changes (Leslie Brunelli/Matt Skinner)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Academic Year 2023-2024 Services and Activities (S&A) Fee Rate Changes

PROPOSED: That the Board of Regents approve rate changes in campus S&A fees for the academic year 2023-2024.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

SUPPORTING INFORMATION: S&A fees are paid by students for the express purpose of funding student services and programs, including indebtedness for facilities.

Under RCW 28B.15.045, campus S&A fee committees are responsible for evaluating existing and proposed programs and submitting budget recommendations and rate changes to the University administration and the Board. RCW 28B.15.069(2) allows the Board to increase S&A fees annually by amounts not to exceed four percent. S&A fees may decrease by any amount. S&A fee rates vary for each campus, and each campus retains 100% of its own S&A fees.

Process:

All WSU campuses have student-led S&A fee committees that have completed their deliberations for AY 2023-24. Each committee has independently recommended S&A fee rates for their campus. Committee rate recommendations have been reviewed by each campus chancellor and President Schulz before being brought as a recommendation to the Board of Regents for final approval.

The academic year 2023-24 S&A rate recommendations by campus are listed below. The table illustrates the annual amount paid by a full-time student. Fees are pro-rated for part-time students and summer session.

Campus	Current	Proposed	\$ Change	% Change
Everett	\$527	\$527	-	0%
Global Campus	\$373	\$373	-	0%
Pullman	\$559	\$579	\$20	3.5%
Spokane	\$582	\$582	-	0%
Tri-Cities	\$526	\$526	-	0%
Vancouver	\$559	\$581	\$22	4%

Memos documenting committee recommendations and leadership review are found here: <https://budget.wsu.edu/documents/2023/04/wsusystem-sa-allocation-details.pdf>

We are requesting that the Board approve the above rates. This action item was presented to the Regents as a future action item at the March 2023 meeting.

ACTION ITEM #7

Academic Year 2023-24 and Summer 2023 Services and Activities Fee Committee Allocations (Leslie Brunelli /Matt Skinner)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Services and Activities (S&A) Fee Committee Allocations for Academic Year 2023-2024 and Summer 2023

PROPOSED: That the Board of Regents approve the allocation of S&A fees for academic year 2023-2024 and summer 2023, as recommended by the student led S&A fee committees representing each of the WSU campuses.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

SUPPORTING INFORMATION: Services and Activities (S&A) fees are used to fund student activities and programs, including indebtedness for buildings and facilities. S&A fees are charged to all students registering at any WSU campus.

Process:

The S&A fee committee on each campus is student led, with a majority of votes assigned to students. Each campus committee conducts a hearing and deliberation process resulting in recommendations for the allocation of S&A fees. The recommendations are developed following guidelines governing the establishment and funding of student programs set forth in RCW 28B.15.045.

The following allocation totals as recommended by each campus committee have been reviewed by each campus chancellor and President Schulz before being brought as a recommendation to the Board of Regents for approval.

Campus	Allocation
Everett	\$137,476
Global Campus	\$1,420,561
Pullman	\$8,691,836
Spokane	\$1,057,215
Tri-Cities	\$657,505
Vancouver	\$1,826,843

Memos documenting detailed committee allocation recommendations and leadership review are found here:

<https://budget.wsu.edu/documents/2023/04/wsu-system-sa-allocation-details.pdf>

We are requesting that the Board approve these allocations. This action item was presented to the Regents as a future action item at the March 2023 meeting.

ACTION ITEM #8

WSU Pullman, Fiscal Year 2024 Undergraduate Student Technology Fee Committee Allocations (Leslie Brunelli/Matt Skinner/Elizabeth Chilton)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Fiscal Year 2024 Undergraduate Student Technology Fee Committee Allocations

PROPOSED: That the Board of Regents approve the allocations as recommended by the Pullman Undergraduate Student Technology Fee Committee for the 2024 fiscal year.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

SUPPORTING INFORMATION: In FY2015, the ASWSU-Pullman Senate approved a student technology fee for undergraduate students, effective fall semester 2015. The \$20 fee is charged to undergraduate students in the fall and spring semesters, as well as summer session. This fee is authorized by RCW 28B.15.051, which states that the revenue generated by the technology fee "shall be used exclusively for technology resources for general student use."

The Process:

The Pullman Undergraduate Student Technology Fee Committee is student led with a majority of votes assigned to students. The committee conducted hearings to review funding requests from a variety of university groups for technology projects that will benefit WSU Pullman students. Allocation recommendations from the committee were forwarded to ASWSU for consideration and have been endorsed by that body.

The following allocations as recommended by the Pullman Undergraduate Student Technology Fee Committee and endorsed by ASWSU have been reviewed by Chancellor Chilton and President Schulz and are recommended for approval by the Board of Regents.

PROJECT SPONSOR	REQUEST TITLE	Recommended Allocation
Academic Outreach and Innovation	Creative Corridor	\$117,491
Academic Success and Career Center	ASCC & Labor Market Insights Tool	\$10,870
Access Center	Access Center WiFi Improvement	\$36,923
CAHNRS	Cattle Lab Wireless Technology	\$31,604
CAHNRS	Troy G7 Projector System	\$14,053
Center for Civic Engagement	Community Engagement Software	\$8,000
College of Arts and Sciences	Allegro Classroom Upgrade Proposal	\$40,735
College of Arts and Sciences	Neill Hall 5W Upgrade	\$10,201
CougPrints	CougPrints Self Service Program	\$135,000
CUB	Radio Replacement	\$34,971
School of the Environment	WSU Virtual Ecology	\$19,203
Student Affairs	Student Digital Access Screens	\$15,625
VCEA	Palouse Aerospace	\$8,650
VCEA	IEEE - Electronics Equipment	\$2,433
VCEA	Expanding Crimson Robotics	\$36,383
VCEA	Sloan 249 CAD Lab Computer Replacement	\$45,000
VCEA	Digital Student Showcase & Collaboration Resource	\$10,400
VCEA	ASCE Student Chapter Room Technology Improvements	\$12,118
VCEA	Expanding Fiz Technology for Undergraduate Support	\$42,350
VCEA	Cougar Car Club Tool Fund	\$14,711
VetMed	Competitive Upgrade to Undergraduate Neuroscience	\$14,000
WSU Esports	Chinook Esports Lounge	\$58,801
	TOTAL	\$719,522

Memos documenting committee recommendations and leadership review are found here: <https://budget.wsu.edu/documents/2023/04/wsu-pullman-ugstf-documents.pdf>.

We are requesting that the Board approve these allocations. This action item was presented to the Regents as a future action item at the March 2023 meeting.

AGENDA

BOARD OF REGENTS MEETING
Washington State University Health Sciences Spokane
NRS 205
Spokane, Washington
Friday, May 5, 2023 – 9:00 am

- | | | |
|-------|--|----------------|
| I. | OPENING | <u>Section</u> |
| A. | Report from the Chair of the Board of Regents | |
| B. | Report from the President | |
| C. | Report from the Chancellor, WSU Health Sciences Spokane | |
| II. | CONSENT AGENDA | |
| III. | REPORTS FROM SHARED GOVERNANCE GROUPS | Reports |
| IV. | EXECUTIVE AND GOVERNANCE COMMITTEE REPORT | |
| A. | Action Item: | |
| 1. | Election of Officers | E-1 |
| V. | STRATEGIC AND OPERATIONAL EXCELLENCE COMMITTEE REPORT | |
| VI. | ACADEMIC AND STUDENT AFFAIRS COMMITTEE REPORT | |
| VII. | FINANCE AND ADMINISTRATION COMMITTEE REPORT | |
| A. | Action Items: | |
| 1. | WSU Pullman, Taylor Sports Complex, Increase Design Phase Budget | F-13 |
| 2. | WSU Pullman, College of Veterinary Medicine, Abelson, Eastlick, and Bustad Building Renovation Project Budget Approval | F-14 |
| 3. | Academic Year 2023-24 Tuition Rate Setting | F-15 |
| 4. | WSU Pullman, Academic Year 2023-24 Housing and Dining Rates | F-16 |
| 5. | WSU Pullman, Student Recreation Center Fee Increase | F-17 |
| 6. | Academic Year 2023-24 Services and Activities Fee Rate Changes | F-18 |
| 7. | Academic Year 2023-24 and Summer 2023 Services and Activities Fee Committee Allocations | F-19 |
| 8. | WSU Pullman, Fiscal Year 2024 Undergraduate Student Technology Fee Committee Allocations | F-20 |
| VIII. | OTHER BUSINESS | |
| IX. | PUBLIC COMMENT PERIOD | |
| X. | ADJOURN | |

MINUTES
Board of Regents
March 10, 2023

The Board of Regents of Washington State University (WSU or University) met pursuant to call in Open Meeting at 9:00 a.m. on Friday, March 10, 2023, at WSU Tri-Cities, Collaboration Hall, Room 102, Richland, Washington.

Present: Marty Dickinson, Chair; Regents Brett Blankenship, Enrique Cerna, Judi McDonald, Doug Picha, Lura Powell, Jenette Ramos, Lisa Schauer, and President Kirk H. Schulz. Present via teleconference Regents Heather Redman and John Schoettler.

I. OPENING

A. Report from the Chair of the Board of Regents. Chair Dickinson called the meeting to order and welcomed audience members. Chair Dickinson reminded the audience that members of the public were invited to view the meeting via YouTube and that a link was available on the Board of Regents website.

Chair Dickinson commented that the Board would like to take a moment to recognize the faculty and staff's hard work and dedication around the system. She said the last few years had been difficult for many, but the spirit of the WSU Community has been nothing short of inspiring. In the face of a global pandemic, faculty and staff have come together to continue supporting WSU's students and communities around the state. As we navigate working with diminished enrollments and reduced budgets, the Board commends the faculty and staff for everything they have done and continue to do in service of WSU's students and communities.

Chair Dickinson reminded the audience that there would be a public comment period during the meeting to be held at the conclusion of the Board's regular business and stated that the period would last for up to 10 minutes. She noted that each speaker would be allowed two minutes, and preference would be given to speakers speaking to matters that are or will be before the Board.

B. Report from the President of the University. President Schulz welcomed the audience and provided the following updates:

Leadership Update – President Schulz reported that Vice President for External Affairs and Government Relations Colleen Kerr would leave WSU to pursue a role with Microsoft on March 15, 2023. President Schulz said WSU owes a great debt to Ms. Kerr for her leadership over the past 12 years. She has been instrumental in leading WSU's efforts in Washington, DC, and within the Washington state legislature. Ms. Kerr has shepherded the university through major expansions, securing funding and legislation that enabled us to launch the WSU Everett campus and the Elson S. Floyd College of Medicine. Her advocacy, energy, and dedication will be missed. President Schulz reported as WSU begins the search for a new Vice President, Senior Director of State Relations Chris Mulick, will serve as interim vice president.

Communications Update - President Schulz reported over the last month, he has been sending out bi-weekly letters to the WSU community on several issues related to WSU's fiscal health. He said in the

previous two letters, he provided updates on enrollment and projections for the fall and shared general data about the fiscal health of WSU. President Schulz further reported in future letters he would be providing information on the WSU athletics budget and the Pac-12 media contract and would address WSU's rankings and strategies WSU will implement to enhance its reputation.

State of the Union Address – President Schulz reported Dean Mary Rezac was the guest of Washington State Senator Marie Cantwell at the national State of the Union address in Washington, DC. He said her attendance helped to spotlight the work being done at the federal level to advance science, technology, engineering, and mathematics (STEM) education and encourage more women to pursue STEM fields. Dean Rezac's attendance garnered significant media coverage highlighting WSU's research's role in elevating the state and Washington industries.

WSU Extension – President Schulz reported as a part of a larger project funded by the U.S. Department of Health and Human Services, WSU's Children and Family Research Unit received \$1.2 million to increase access to mental health treatment and recovery in rural and underserved school districts in Washington state. He said over the course of three years, the Unit will work in six school districts in four Washington counties where resources like school specialists or therapists are scarce. In rural communities, teachers and school staff tend to be the only non-family support students have. Through this project, the Children and Family Research Unit will train teachers and staff and provide them with the tools they need to support their students, keeping teacher moral high through professional development and helping find mental health resources for educators. The Children and Family Research Unit will serve up to 6,000 students and 700 teachers and staff for three years.

Athletics – President Schulz reported the WSU women's basketball team won the Pac-12 Tournament for the first time in program history, clinching an automatic qualifier in the NCAA tournament. He said this is an incredible win for our program and a testament to the leadership of Kamie Ethridge.

Global Health in Kenya – President Schulz reported he recently had a great visit with WSU's colleagues at WSU Global Health in Nairobi, Kenya. He said it was fantastic to see the extent of our operation there. WSU has 17 administrative staff in its office in Nairobi with expertise in Finance, Administration, Procurement, and Human Resources. The administrative lead in Nairobi is Selestine Njoga, and staff supports nearly 200 employees doing fieldwork on the WSU-funded grants in Kenya and Tanzania. WSU enjoys excellent working relationships with the University of Nairobi (UoN) – especially in the area of infectious diseases. There is a significant opportunity to expand our partnership beyond the Allen School of Global Health into other areas at UoN. President Schulz reported that WSU is working with the Office of the Provost and the Faculty Senate to establish our first dual Ph.D. degree where students would simultaneously earn a Ph.D. in Biomedical Sciences at WSU and the appropriate degree at UoN. WSU will send a group of interested individuals on a trip to Nairobi with opportunities for enhanced collaborations in Health Sciences, Engineering, Agriculture, and Social Sciences.

C. Report from the WSU Tri-Cities Chancellor. Chancellor Sandra Haynes provided the Regents updates on WSU Tri-Cities enrollment, the Academic Portfolio and Resources Review, new degree programs in Cybersecurity and Social Work, and the WSU Tri-Cities Institute for Northwest Energy Futures (INEF).

D. Commendation for Vice President for External Affairs and Government Relations and Chief Legislative Officer Colleen Kerr

Chair Dickinson read Board of Regents resolution #230310-679 commending Vice President for External Affairs and Government Relations and Chief Legislative Officer Colleen Keer for her service to the Board of Regents and WSU.

It was moved and seconded that the Board of Regents adopts resolution #230310-679. Carried. *(A copy may be requested from the President's Office.)*

II. CONSENT AGENDA.

Chair Dickinson reported that there were three items on the Consent Agenda.

- A) Approval of Minutes – January 27, 2023, Board of Regents Meeting
- B) Establish the Bachelor of Science Degree in Cybersecurity
- C) Establish the Bachelor of Science Degree in Pharmaceutical and Medical Sciences

Chair Dickinson asked if any Regent wished to remove an item on the Consent Agenda to be considered separately. Hearing no requests, it was moved and seconded that the Consent Agenda be approved. *Carried.*

III. REPORTS FROM SHARED GOVERNANCE GROUPS. Representatives from each University Shared Governance Group—Foundation Board of Directors, Alumni Association, Faculty Senate, WSU Associated Students of Washington State University Tri-Cities, and the Administrative and Professional Advisory Council—reviewed their reports as submitted. *(Exhibit A)*

IV. EXECUTIVE AND GOVERNANCE COMMITTEE REPORT. Chair Dickinson reported the Committee discussed one Information Item: Election of Officers. After Board discussion, Regent Dickinson reminded the Board the election of officers would come before the Regents for action at the May 5, 2023, Board meeting for action. Regent Dickinson further reported the Committee reviewed one Action Item and submitted the following for Board consideration:

Proposed Revision to Board of Regents Bylaws

Chair Dickinson noted for the record that it was decided that this item would be presented as an Action Item rather than a Future Action Item in accordance with the Board of Regents Bylaw II.12.B.

It was moved and seconded that the Board of Regents approve, effective May 1, 2023, proposed revisions to Board of Regents Bylaws: (1) changing the Treasurer from "Vice President for Finance and Administration" to "Executive Vice President for Finance and Administration," (2) adding "Executive Vice President" to Article II, Sections 11 and 12, and Article IV, Section 2, and (3) adding "Executive Vice President" to Article V, Section 2 as proposed. Carried *(Exhibit B)*

V. STRATEGIC AND OPERATIONAL EXCELLENCE COMMITTEE REPORT. Regent Schoettler reported that the Strategic and Operational Excellence Committee reviewed and discussed one Information Item: Faculty Compensation – Overview and Updates presented by Executive Vice President and Provost and Pullman Chancellor Elizabeth Chilton and Senior Vice Provost Laura Griner Hill. Regent Schoettler further reported that the Committee held focused discussions on WSU's Enrollment Management led by Vice Provost for Enrollment Management Saichi Oba and Marketing and Communications led by Vice President for Marketing and Communications Phil Weiler.

VI. ACADEMIC AND STUDENT AFFAIRS COMMITTEE REPORT. Regent Cerna reported that the Academic and Student Affairs Committee reviewed two Future Action Items: Establish the Bachelor of Science Degree in Cybersecurity and Establish the Bachelor of Science Degree in Pharmaceutical and Medical Sciences presented by Executive Vice President and Provost and WSU Pullman Chancellor Elizabeth Chilton. Following Board discussion, the Committee recommended both Future Actions be moved to the March 10, 2023, Consent Agenda for the Board's consideration. Regent Cerna further reported the Committee review and discussed one Information Item: Student Affairs System-Wide Update presented by Executive Vice President and Provost and WSU Pullman Chancellor Elizabeth Chilton and Vice Chancellor for Student Affairs Ellen Taylor. Regent Cerna reported the Committee reviewed one Action Item and submitted the following for the Board's consideration:

Proposed Amendments to WAC 504-24-030 – Undergraduate Housing Requirement

It was moved and seconded that the Board of Regents approve revisions to WAC 504-24-030 – Undergraduate Housing Requirement as proposed. Carried (*Exhibit C*)

VII. FINANCE AND COMPLIANCE COMMITTEE REPORT. Regent Schauer reported that the Finance and Administration Committee reviewed and discussed one Information Item: Internal Audit Update presented by Chief Audit Executive Heather Lopez. Regent Schauer further reported the Committee reviewed seven Future Action Items: Academic Year 2023-2024 Tuition Rates, Academic Year 2023-2024 Services and Activities Fee Rate Changes, and Academic Year 2023-2024 and Summer of 2023 Services and Academic Fee Committee Allocations, WSU Pullman, Fiscal Year 2024 Undergraduate Technology Fee Committee Allocations, WSU Vancouver, Fiscal Year 2024 Technology Fee Committee Allocations presented by Interim Vice President for Finance and Administration Matt Skinner, and Executive Director of Budget, Planning and Analysis Kelly Westhoff, WSU Pullman, Academic Year 2023-2024 Housing and Dining Rates presented by Vice Chancellor for Student Affairs Ellen Taylor and Assistant Vice Chancellor for Student Affairs, Finance Linda McDermott, and WSU Pullman, Proposed Student Recreation Center Fee Increase presented by Interim Vice President for Finance and Administration Matt Skinner, Vice Chancellor for Student Affairs Ellen Taylor and Assistant Vice Chancellor for Student Affairs, Finance Linda McDermott.

VIII. OTHER BUSINESS. Chair Dickinson reported the Regents met in Executive Session on Thursday, March 9, 2023, with legal counsel to discuss pending litigation involving the university. As a result of those discussions, Chair Dickinson reported the Board had an Action Item and moved that the Board of Regents adopt Resolution No. 230310-680 approving the request for defense of a University employee. *Carried.*

IX. PUBLIC COMMENT PERIOD. WSU students Simon Smith and Ryan Culp commented to the Board requesting WSU divest from fossil fuels.

X. ADJOURNMENT. The meeting adjourned at 11:40 a.m.

Approved by the Board of Regents at its meeting held on May 5, 2023.

Chair, Board of Regents

Secretary, Board of Regents

March 10, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Foundation Board of Regents Report

SUBMITTED BY: Mike Connell, Vice President of Advancement & CEO, WSU Foundation

The Washington State University Foundation is pleased to report the following:

- As of February 24, 2023, generous alumni and friends have contributed \$61,732,894 in total philanthropic activity to benefit Washington State University faculty, students, research, and outreach system-wide during Fiscal Year 2023 (July 1, 2022 – June 30, 2023). In addition, the endowment market value was \$631,169,933 as of December 31, 2022.
- WSU's College of Arts and Sciences recently received a \$1.575 million philanthropic commitment from David Pollart ('67 Liberal Arts) to name the David G. Pollart Center for Arts and Humanities. The gift will provide perpetual annual funding for arts, music, and humanities programming, such as student engagement opportunities like internships or study abroad. In addition, it will support artist-in-residency collaborations with the Department of Fine Arts, School of Music, the Jordan Schnitzer Museum of Art, and other humanities departments. It will also fund guest lecture and event series, as well as faculty fellowships to develop new exhibitions, performances, and other activities.
- The WSU Foundation hosted its annual Board of Director's Retreat in Scottsdale, Arizona, February 15-16, 2023. This was the first meeting for seven new Board Members:
 - Kathy Brindley
 - Melanie Lange
 - Hube Langenhorst
 - Richard McKinney
 - Gina Meyers
 - Elizabeth Schneider
 - Gary Teague
- Key discussions with the Board revolved around the campaign, including the first of several in-depth conversations with volunteer and donor stakeholders to collect their feedback about WSU's vision and direction, and the role the campaign can play in achieving the system's OneWSU aspirations. The information gathered will directly inform the development of core messages, themes, and character of the campaign. In addition to the campaign, the Board also reviewed WSU Advancement's first comprehensive Strategic Plan, which will be finalized this spring.
- The next meeting of the WSU Foundation Board of Directors will be held in conjunction with the WSU Foundation's Spring Meeting, May 18-19, 2023, on the WSU Vancouver Campus.

March 10, 2023

TO: ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Alumni Association Report

SUBMITTED BY: Mark Schuster, WSUAA President 2022-2023
Mariah Maki, WSUAA Executive Director

Supporting WSUAA's Bright Future

The WSUAA is fortunate to introduce a new endowment during #CougsGive '23. Past WSUAA President Doug Willcox and his wife Judy generously founded the **WSUAA Presidents Excellence Endowment**. Doug and Judy's endowment and future donations to it will provide much-needed funds to help support and expand the programming and services of the Alumni Association. We are incredibly thankful to Doug and Judy for their generosity and continued support of WSUAA.

Embracing OneWSU

Last month's third annual **Women's Leadership Summit** was a fantastic example of the OneWSU initiative. Six WSU alumnae representing each WSU campus spoke to 520 registrants about how WSU played an integral role in their professional journeys and participated in a live Q&A session with attendees. This year's panelists included Lynn Aylesworth ('20), Monika Murugesan ('15), Savanna Navarro Kresse ('20), Elizabeth Schenk ('13), Shavenor Winters ('14), and Whitney Ward ('01). The WSU Spokane campus held an in-person watch party and networking event, allowing guests to connect with one another and share what they learned. A recording of the event, along with past summits, is available online at alumni.wsu.edu/womensummit.

Cougs also headed south to the desert for several events recently. Held in conjunction with the WSU Foundation Board of Directors retreat, **WSU Evening with Leadership** was held in Scottsdale last month, featuring President Schulz. On March 5, WSUAA hosted **Cougars of the Desert**, which included golf, a social with special guest, WSU Head Volleyball Coach Jen Greeny, and a live auction with proceeds going directly to WSU student scholarships. We thank Student Affairs and WSU Foundation for their expanded support of these events and appreciate the participation from several campus leaders and academic units at both sites.

Traveling the Globe with WSUAA

Coug alums are ready to explore the world this summer! **The Exclusive Wine & Food Journeys with The WSU Alumni Association** trip to the Rioja and Basque regions, where WSU alums and friends can experience the world's top food and wine destinations, is completely sold out this year. The annual **Wine & Food with Cougs on the Lower Salmon River** trip, where fellow Cougs can enjoy an all-inclusive, whitewater-wine-food-fun guided rafting tour this August, is nearly sold out less than a month since opening registration. We look forward to continuing these exciting travel programs for WSU alums and friends.

WSUAA Member Benefits

As part of WSUAA's **Member Appreciation Month** every May, the Summer edition of *Washington State Magazine* is sent out exclusively to WSUAA members. The issue features content and discounts exclusively for WSUAA members to enjoy, one of the many perks WSU alums can receive as WSUAA members. For more information on Membership Appreciation Month, visit alumni.wsu.edu/MemberMonth.

Date *March 10, 2023*

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Faculty Senate Update

SUBMITTED BY: Christine Horne, Faculty Senate Chair

The Faculty Senate is pleased to report the following:

The Faculty Senate Executive met with the provost's office on February 21.

Laura Griner Hill, Senior Vice Provost spoke to Senate (2/2/2023) about the results of the COACHE survey. Chris Keane and colleagues provided updates regarding the Office of Research (2/16/2023). Steve Bollens, WSU Faculty Representative to the State Legislature, gave us a legislative update (3/2/2023).

We continue to examine processes for reviewing new degree proposals and are working to clarify relevant sections of the Education Policies and Procedures Manual.

This spring we approved new undergraduate degrees in cybersecurity (for the Pullman, Everett, and TriCities campuses) and pharmacy (for the Spokane campus).



Date: March 10, 2023

To: The Washington State University Board of Regents

Subject: ASWSUTC Report

Submitted By: Isaac Marroquin, ASWSUTC President

Elected to serve in March of 2022, Isaac Marroquin and Anmol Hothi have led the Associated Students of WSU Tri-Cities with a vision that promotes inclusion, engagement, and development. ASWSUTC has led countless student-centered advocacy initiatives, been included in countless One WSU efforts, and set a standard for excellence within the campus. The contributions made by this year's executive team built a positive impact on the campus culture and have also redefined what it means to be a Tri-Cities COUG.

Advocacy

ASWSUTC has made a great effort to make the work that we do be known, this is accompanied by a great Marketing Director, Randy Reed, and we have been able to connect with the student body in forms not possible in the past. Our advocacy is our priority, and this year has been no exception. Creating campus culture in a post-COVID world was an initiative of high interest, and through our many campus partnerships we have created a positive relationship with not only our student body but also established strong connections with our campus partners. With our collective "Study week" and Midterm programming, alongside our popular Cougar Pride Fridays and Lattes with leadership, the senate has prioritized students and the culture that is needed for a successful campus environment. This year we are also working towards getting two murals on campus, one of which will be a diversity-themed mural and the other Cougar pride themed. We believed in building engagement through our leadership, and we believe that the work that we did with our team this year has truly shown that.

Overall, through our advocacy efforts and engagement efforts we have developed better relationships with our student body, received great student input, and increased our student engagement.

Connecting to One WSU

This year ASWSUTC has had the opportunity to experiment and build strong relationships through collaborative efforts with the WSU system. In Partnership with the Student Government Council (SGC), the current president of ASWSUTC led the council as the chair which opened the door to several new opportunities for expansion, and development. Not only was this campus a host for one of the three meetings, but also was a key support system for our fellow campuses. Serving on many sub-committees, ASWSUTC made great strides in voicing student concerns and needs throughout the WSU system.

ASWSUTC is also recognized as a strong strategic partner in the completion of the annual Cougar Day at the Capitol event with great leadership from our Director of Legislative Affairs

Sophia Gourley. For context, this is an event that has not happened in person in almost three years. Sophia was the head planner for this work in partnership with our fellow campus partners through SGC as a collaborative effort. Students were given a unique experience and opportunity that had not been possible three years prior due to COVID-19 restrictions. This year the SGC legislative committee focused on three major points that formed our legislative priorities: tuition waiver for indigenous students (HB 1332); expanding mental health, allowing physicians from Oregon and Idaho to practice remotely in Washington (HB1069); expanding the Washington college grant (HB1156) and a basic needs bill, expanding on (HB 1893). This event was a great success and brought forth a shining example of collaboration within our WSU system.

ASWSUTC Elections

ASWSUTC is currently in the process of transitioning the team for next year with the arrival of our Spring 2022 Executive and General Election. With student involvement and engagement at the epicenter of what we do, we have pushed the limits and set a standard for inclusion and see a reflection from the student body that favors student government and the work that is integral to representing this campus. The students at Washington State University Tri-Cities will elect a new ASWSUTC President, Vice-President, and 11 Senators. My team and I have made the proper arrangement to not only establish a foundation for success but of encouragement as we welcome the next group of student leaders as they prepare to carry on the legacy of ASWSUTC.

Please contact me at Isaac.marroquin@wsu.edu if you have any questions or would like further information on my team's great work thus far.

Thank you and Go Cougs!

Isaac Marroquin

Isaac Marroquin ASWSUTC PRESIDENT



Date: *March 10, 2023*

TO: All Members of the Board of Regents
SUBJECT: APAC Report
SUBMITTED BY: Angela Senter, APAC Chair

APAC is pleased to report the following:

1. The January APAC meeting included strategic plan updates from Christine Hoyt, Vice President for Strategy, Planning and Analysis.
2. The February APAC meeting included three members of HRS that discussed the Fair Labor Standards Act, the Equal Pay & Opportunities Act and changes to the temporary hourly & non-permanent appointments.
3. The March meeting will focus on the Employee Tuition Waiver Program.
4. Congratulations to the 41 new AP employees added to the system in January!
5. APAC Staff Appreciation Week is set for April 10th-14th, 2023. Week of events, professional development, and AP Appreciation Awards for all locations

ACTION ITEM #1

Proposed Revisions to Board of Regents Bylaws (Kirk Schulz/Nathan Deen)

March 10, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Proposed revisions to Board of Regents Bylaws: (1) changing the Treasurer from "Vice President for Finance and Administration" to "Executive Vice President for Finance and Administration," (2) adding "Executive Vice Presidents" to Article II, Sections 11 and 12, and Article IV, Section 2, and (3) adding "Executive Vice President" to Article V, Section 2.

PROPOSED: That the Board approve, effective May 1, 2023, proposed Revisions to Board of Regents Bylaws: (1) changing the Treasurer from "Vice President for Finance and Administration" to "Executive Vice President for Finance and Administration," (2) adding "Executive Vice President" to Article II, Sections 11 and 12, and Article IV, Section 2, and (3) adding "Executive Vice President" to Article V, Section 2.

SUBMITTED BY: Kirk Schulz, President

SUPPORTING INFORMATION: With the development of OneWSU and the WSU system, the University changed the title "Vice President for Finance and Administration" to "Executive Vice President for Finance and Administration." This change better reflects the systemwide responsibilities and broad scope of the position. After a national search, Leslie Brunelli was offered and accepted the position, commencing May 1, 2023.

This change in title requires the following corresponding revisions to the Board of Regents Bylaws:

- Article I, Section 3, provides that the "Treasurer of the Board shall be the Vice President for Finance and Administration of the University, unless the Board in its discretion appoints another individual to this office." We propose that "Vice President for Finance and Administration" be replaced with "Executive Vice President for Finance in Administration."

- Article II, Sections 11 and 12, list the University officials who may submit and present agenda items to the Board. We propose adding the title "Executive Vice Presidents" to these lists.
- Article IV, Section 2, lists University officers the President may appoint. We propose adding the title "Executive Vice Presidents" to the list.
- Article V, Section 2, lists the officers who may present to the Board on behalf of constituent groups. We propose adding the title "Executive Vice President" to that list.

If the Board approves these changes, they will be effective May 1, 2023.

ATTACHMENT: Board of Regents Bylaws, redline

ATTACHMENT

REDLINE VERSION

PROPOSED CHANGES EFFECTIVE MAY 1, 2023

**Bylaws of the Board of Regents of
Washington State University**

Article I: Membership and Officers of the Board

1. Membership. The governance of Washington State University (University) shall be vested in a Board of Regents (Board) consisting of eleven (11) members (Regents), one (1) of whom shall be a student, and one (1) of whom shall be a member of the faculty.

2. Designation. The Officers of the Board shall consist of a President, who shall also be known as the Chair of the Board (Chair), and a Vice Chair, Secretary, and Treasurer.

3. Election and Appointment Process. At its regular meeting held after the first Wednesday in April of each year, the Board shall hold elections to fill the offices of Chair and Vice Chair. The Board shall elect a Vice Chair, as nominated by the Executive Committee, based upon the advice of the Board and in consultation with the President of the University. The Vice Chair shall then automatically succeed as Chair of the Board after one (1) year, commencing on July 1. The Board may elect to extend the term of the Chair or Vice Chair by a maximum of one (1) additional year with no further extensions. The student Regent and the faculty Regent are not eligible to hold the position of Chair or Vice Chair but are eligible to vote in elections under this paragraph.

The President of the University shall serve as Secretary of the Board as prescribed by RCW 28B.30.135. Secretary of the Board, where used in these Bylaws hereinafter, shall refer to the President of the University.

The Treasurer of the Board shall be the Executive Vice President for Finance and Administration of the University, unless the Board in its discretion appoints another individual to this office.

4. Chair. The Chair of the Board shall preside at all meetings of the Board and shall sign all written instruments on behalf of the Board that are necessary to implement programs and policies that have been approved by the Board. The Chair of the Board shall have the authority and responsibility to perform the duties customarily attached to the office and shall have such other authority and duties as prescribed by these Bylaws, Board of Regents Policies (Board Policies), and the Board.

5. Vice Chair. The Vice Chair of the Board shall have the authority to perform the duties of the Chair of the Board in the event of the Chair's absence or incapacity. The Vice Chair may have such other authority and duties as prescribed by these Bylaws, Board Policies, and the Board.

6. Secretary. The Secretary of the Board shall not have the right to vote. The Secretary shall be responsible for giving notice of all meetings of the Board, and recording and keeping of the minutes of the proceedings of the Board; shall be the custodian of all official records of the Board; shall attest all instruments required to be signed by the Chair of the Board; and shall perform all the duties pertaining to the office and do all other things required by the Board.

7. Treasurer. The Treasurer shall not have the right to vote. The Treasurer shall be the financial officer of the Board and shall render a true and faithful account of all moneys received and paid out.

8. Vacancies in Office and Removal. In the event of a vacancy in the office of Chair, the Vice Chair shall assume the office of the Chair, serving both the unexpired term of the Chair and the full term as Chair as provided in Article 1, Section 3, of these Bylaws. In the event of a vacancy in the office of the Vice Chair, the Board shall elect a Vice Chair to complete the unexpired term of the Vice Chair. A new election is then required as provided in Article 1, Section 3.

The Chair and Vice Chair of the Board may be removed from their respective positions as an officer of the Board by a majority vote at a regular or special meeting of the Board. Removal under this paragraph shall not affect the officer's continued service as a Regent.

Article II: Meetings of the Board

1. Regular Meetings. Regular meetings of the Board shall be held pursuant to a schedule adopted yearly by resolution of the Board. There shall be no fewer than six (6) meetings scheduled on a yearly basis. Regular meetings include Board of Regents retreats scheduled in accordance with the regular meeting process. The Secretary of the Board, with the concurrence of the Chair of the Board, may cancel or change the date of any regular meeting. All such regular meetings will be conducted in conformance with the laws of the state of Washington governing such meetings.

2. Special Meetings. The Secretary or the Chair of the Board, or a majority of the members of the Board of Regents, may call a special meeting at any time. Not less than twenty-four (24) hours before any special meeting, the Secretary of the Board shall have notified each member of the Board by written notice of the time, location, and the business to be transacted at the meeting. Such notice shall be distributed and posted, and such meeting shall be conducted in accordance with the laws of the state of Washington governing such meetings.

3. Committee Meetings. Meetings of Board committees, as provided for in these Bylaws and in Board Policies, may be held before regular or special meetings, or at such time and such place as the Committee Chairperson may direct from time to time. All committee meetings shall be held in conformance with the laws of the state of Washington governing such meetings.

4. Notice and Agenda for Regular Meetings. Not less than seven (7) calendar days before any regular meeting, the Secretary of the Board shall transmit a meeting agenda to each member of the Board.

5. Addenda to the Agenda of Board Meetings. Those University officials who are authorized to bring agenda items to the Board may propose addenda to a regular meeting agenda in exceptional circumstances, such as when prompt Board attention is required and the need to place the matter on the agenda was unforeseen, with the concurrence of the Secretary of the Board.

Items added to the agenda by University officials must be submitted to the Board not less than twenty-four (24) hours prior to a regular meeting. Material must be submitted through the Secretary of the Board and must be in accordance with guidelines and procedures established for the submittal of items for the agenda.

The Board may add items to the agenda of a regular meeting, and take final action upon such additions, at any time prior to the conclusion of the meeting.

The Board may add items to the agenda of a special meeting at any time prior to the conclusion of the meeting, except that final disposition may not be taken on any matter added to the agenda unless timely notice to the addition has been given as required by law.

6. Quorum. Six (6) Regents shall constitute a quorum for the transaction of business at all regular and special meetings. A majority of the Regents present must approve all items requiring action by the Board.

7. Minutes. The Secretary of the Board shall keep the minutes of all regular and special meetings of the Board. Such minutes shall be distributed with the agenda in preparation for the subsequent meeting and, following approval shall be open to public inspection in the Office of the President during regular University business hours and shall also be posted on the University's Board of Regents web page.

8. Public Meetings. Regular and special meetings of the Board and Committees shall be open to the public in conformance with the laws of the state of Washington governing such meetings.

9. Executive Sessions. During any regular or special meeting of the Board, the Board may hold an executive (closed) session to discuss matters as permitted by applicable laws of the state of Washington.

10. Communications to the Board. Any person who wishes to bring a matter to the attention of the Board may do so by submitting written communication to the Board at the following address: c/o Office of the President, Washington State University, P.O. Box 641048, Pullman, Washington 99164-1048.

11. Appearance Before the Board. The meetings of the Board are intended for presentation of agenda items by the Regents, President, Provost and Executive Vice President, Executive Vice Presidents, Vice Presidents, Chancellors, other University officials as requested by the President, and the Senior Assistant Attorney General for discussion and action by members of the Board. Appearance via videoconferencing, telephone, or other electronic method is acceptable, rather than appearing in person; however, in-person presentations are strongly encouraged. Additionally, time shall be provided for public comment at each Board meeting.

- A. Request to Provide Public Comment. Individuals who wish to provide public comment during a meeting of the Board must provide their name and any relevant title(s) or affiliation(s) on the sign-up sheet. The request should also set out clearly the topic to be presented.
- B. Time Allocation. The chair of the Board may reasonably limit the amount of time allocated for the public comment period for each speaker and for each issue. Public

comments will take place during the scheduled public comment period. Unless otherwise indicated on the agenda or by the chair, the public comment period will be for ten (10) minutes, with a two-minute (2-minute) limit per speaker, and will occur at the end of the Board meeting.

- C. Scheduling of Speakers. Speakers who sign up in advance, who are commenting on matters before the Board, and who are appearing in person (exception for speakers with disabilities for whom physical attendance would be difficult) will be given priority during the public comment period. Speakers must register in advance with the Office of the President in order to appear via videoconferencing, telephone, or other electronic method. Should a large number of speakers wish to speak on the same issue or topical area, the Chair of the Board may ask representatives of the group to summarize their colleagues' statements, or limit the number of speakers on a given topic. Speakers also have the option of providing written comment to the Office of the President for distribution to the Regents.

No University officer, faculty, staff, or other employee or student of the University shall submit any matter to the Board for official consideration except as provided by the guidelines and procedures established for the submittal of items for the agenda or by public comment pursuant to this section.

12. Guidelines and Procedures for Submittal of Agenda Items to the Board. The topics of business to be introduced at a regular or special meeting shall be included on the agenda by observing the following guidelines.

A. Agenda items may be submitted only by an appropriate University official as follows: *Regents, President, Provost and Executive Vice President, Executive Vice Presidents, Vice Presidents, Chancellors, other University officials as requested by the President, and the Senior Assistant Attorney General.*

B. All items submitted to the Board for action must first be submitted to and discussed by the appropriate Committee, as provided in Article III of these Bylaws, at least one (1) Committee meeting prior to the meeting at which action will be requested, except:

(1) Items of a routine nature may be discussed by the appropriate Committee and brought before the Board at the same meeting in which action will be requested; and

(2) The Board Chair may suspend the requirement outlined in this Subsection as to any action item brought before the Board.

C. The Board may make use of a consent agenda for any item that the Board has determine to be "routine" or matters about which the Board commonly concurs. Items on the consent agenda will not be discussed prior to action. However, if any Board member believes that any item on the consent agenda requires discussion, that Board member may remove the item from the consent agenda merely by requesting the same.

D. All items to be included in the agenda must be submitted in writing no later than ten (10) days prior to the Board meeting to the Secretary of the Board, who shall be responsible for preparation and distribution of the agenda, except as otherwise allowed by Article II, Section 5 of these Bylaws.

13. Rules of Procedure. *Robert's Rules of Order*, latest revised edition, shall govern all meetings of the Board, except where such rules of order are superseded by these Bylaws, Board Policies, or applicable statutes or regulations.

Article III: Committees of the Board

1. Standing Committees of the Board. In addition to an Executive and Governance Committee, the Board will have standing committees to consider matters and address issues in the following areas, including but not limited to: research, academic affairs, student life, budget, finance, personnel, compliance, audit, intercollegiate athletics, infrastructure, strategic planning, government affairs, institutional advancement, and diversity, equity, and inclusion. Through the Committees, Board members explore critical governance issues and communicate with University administration and others who share in the governance of the University. Detailed committee charters are set forth in Board Policies.

No Committee may act on behalf of the Board on matters requiring Board action, except for the Executive and Governance Committee in emergency situations as noted in the Executive and Governance Committee Charter. All Committees shall refer such matters to the Board for appropriate action in a regular or special meeting.

Following Board elections, as outlined in Article I, Section 3, the Chair of the Board shall make Committee appointments, including appointment of a chairperson to each of the Committees. Each Committee shall consist of at least three (3) Board members, including the Committee chairperson and a member of the Executive Committee. The President shall appoint one ex officio primary liaison to each standing committee from among the officers of the University and may appoint other ex officio members. The primary liaison, in consultation with the Committee chairs and other appropriate University officials, shall be responsible for development of Committee agendas. Committees of the whole are permitted and must function in accordance with this Article III.

2. Ad Hoc Committees of the Board. Ad hoc committees may be established by the Chair, from time to time, as the Chair may deem necessary or advisable to focus on specific matters or make recommendations to the Board for the handling of specific tasks or objectives in fulfillment of the duties and responsibilities of the Board. Each ad hoc committee must have, at a minimum, a written committee charge and a designated Board chairperson. Ad hoc committees are advisory only, and no ad hoc committee may act on behalf of the Board on matters requiring Board action. A list of the current ad hoc committees shall be made available on the Board of Regents website. All ad hoc committees automatically sunset after two (2) calendar years from the date of establishment, absent written extension by the Chair.

Article IV: Officers of the University

1. University President. The University President shall be appointed by the Board (excluding the student Regent and the faculty Regent) and shall serve at the pleasure of the Board. The University President shall be the chief executive officer of the University and shall be responsible directly to the Board for the management and conduct of all the affairs of the University except those which have been reserved by the Board or which by law, these Bylaws, or other policies or orders of the Board are the specific responsibility of other persons or bodies. The

University President is authorized to attend all regular and special meetings of the Board and its Committees, unless requested otherwise in specific instances by the Board or Committee, and is authorized to bring matters before the Board or any of its Committees for discussion.

2. Other Officers. The University President is the delegated authority to appoint the University's Provost and Executive Vice President, Executive Vice Presidents, Vice Presidents, Deans, Chancellors, and other officers as may be necessary for assistance in efficiently carrying out the responsibilities of the chief executive officer of the University. All such officers of the University shall be under the general supervision of and shall exercise such powers and duties as may be prescribed by the University President.

Article V: Faculty Senate, Staff, Student, Alumni, and Foundation Representatives

1. The Chair of the Faculty Senate, the Chair of the Administrative Professional Advisory Council, the President of the Graduate and Professional Student Association, the President of the Associated Students of Washington State University for a particular campus (as determined by the Board Chair), the President of the Alumni Association, and the Chair of the WSU Foundation Board of Governors shall periodically report, as a representative of their respective organizations, to the Board of Regents at its public meetings. The Chair of the Board, in consultation with the University President, shall establish on an annual basis the frequency of oral reports from these organizations.

2. The President or Chair of each of these organizations may designate the Vice President or Vice Chair, or the University Executive Vice President or Vice President responsible for that area, to represent him or her at the meetings of the Board, but may not designate any other person.

3. Participation is at the expense of the organizations of the aforementioned representatives and not an expense obligation of the Board. Appearance via videoconferencing, telephone, or other electronic method is acceptable, rather than appearing in person.

4. Notice of public meetings shall be given to such representatives in the same manner as notice is given to members of the Board.

5. Not less than five (5) days before any regular meeting, the Secretary of the Board shall transmit to each representative a final Agenda setting forth the matters that are to be considered at the meeting.

6. When scheduled to speak, such representatives shall be entitled to speak during the public meeting through presentations to the Board as set forth in the Board of Regents meeting Agenda. The representatives shall not be entitled to vote on matters brought before the Board.

7. Prior to any meeting at which a representative is scheduled to speak, the representative of each group shall submit a one-page (1-page) report to the Board to be included in the Agenda in accordance with the guidelines for submittal of Agenda material as outlined in Article II, Section 12, of these Bylaws.

Article VI: Exercise of Powers

1. Suspension of the Bylaws. Any provision of the Bylaws may be suspended in connection with the consideration of a matter before the Board by a majority vote of the members of the Board.

2. Student Regent. The student regent may not participate or vote on matters relating to the hiring, discipline, or tenure of faculty members and personnel per RCW 28B.30.100.

3. Faculty Regent. The faculty regent may not participate or vote on matters related to the hiring, discipline, or tenure of specific faculty members per RCW 28B.30.100.

Article VII: Board of Regents Policies.

1. Policies. The Board may adopt Board Policies, not inconsistent with these Bylaws, for the governance of the University and the regulation of the business of the Board. Except as otherwise specified in a particular Board Policy, the Board may amend or repeal any Board Policy in whole or in part at any meeting of the Board.

Article VIII: Amendments

1. Procedure. These Bylaws may be amended at any regular or special meeting of the Board by the affirmative vote of a majority of the Regents, as defined in Article II, Section 6, of these Bylaws.

Article IX: Special Provisions Relating to Regents

1. Compensation and Expenses. No Regent shall receive a salary or compensation for services as a Regent, except as authorized by law and Board Policy. Regents shall be reimbursed for actual expenses incurred by reason of attendance at any meeting of the Board or in the performance of other official business of the University in accordance with RCW 43.03.050 and 43.03.060 and any Board Policy addressing the same.

ACTION ITEM #1

Proposed Revisions to the Washington Administrative Code (WAC) 504-24-030 - Undergraduate Housing Requirement (Elizabeth S. Chilton and Ellen Taylor)

March 10, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Proposed Revision to WAC 504-24-030: Undergraduate Housing Requirement (WSU Pullman Campus)

PROPOSED: That the Board of Regents approve proposed revisions to WAC 504-24-030: Undergraduate Housing Requirement

SUBMITTED BY: Elizabeth S. Chilton, Provost and Executive Vice President and Chancellor, WSU Pullman

SUPPORTING INFORMATION: The rule change for WAC 504-24-030 is proposed in order to a) update and clarify rules around the First Year Living Requirement, b) improve the University's ability to respond to emergent student needs and special circumstances, and c) remove the option for first-year students to live in off-campus university-approved housing.

Historically, through a process known as University Approved Housing (UAH), WSU has approved a limited number of fraternity and sorority organizations to house first-year students who have become members of those organizations during the Greek Recruitment cycle that precedes each fall semester. In 2020, during the height of the COVID-19 pandemic, WSU Pullman implemented a hiatus of this program. In 2021, a workgroup of student fraternity and sorority leaders, alumni, and WSU staff was convened to fully evaluate the UAH program.

While this group recommended a modified, but continued, version of UAH going forward, campus leaders and administration have determined that given the risks and drawbacks associated with having first-year students living off campus, the UAH program will be ended in the Fall 2023.

This decision and update to the WAC will allow first-year students to have the full support and mentorship of residence hall professional staff, access to services to meet fundamental needs, and mental health

resources that, while available in other settings, are not as easily accessed nor as consistent.

The number of students impacted by the removal of the UAH option is relatively small for the campus community. Each year, approximately 260 first-year students choose to leave the residence halls for UAH facilities. On average, WSU Pullman houses nearly 5,000 students annually in its residence halls. We are one of just five PAC-12 institutions with the capacity to house our entire first-year class and provide the type of support we know benefits these students as they transition to higher education.

The financial impact to the Greek letter organizations who have participated in UAH is not insignificant and should be acknowledged. This decision was shared with those organizations in early 2022, so they will have had more than a year to plan, for the impact of not having first-year students live in their facilities. We also recognize the wide variety of positive experiences students engaged in fraternity and sorority life gain during their time at WSU. We are committed to supporting those efforts.

The rule change also clarifies that this current policy impacts residential campuses in the WSU system, i.e., those with on-campus residential facilities.

A public hearing for this rule change was held February 8, 2023, at 4:00pm. No written or verbal comments from the public were offered during that session.

ATTACHMENTS: Attachment A – Redline copy of WAC 504-24-030
Attachment B – Clean Copy of WAC 504-24-030

Attachment A

AMENDATORY SECTION (Amending WSR 20-23-059, filed 11/16/20, effective 12/17/20)

WAC 504-24-030 Undergraduate housing requirement. (~~((1))~~
~~University-recognized housing includes residence halls, and~~
~~university-approved fraternities, sororities, and co-op houses.~~

~~((2))~~) Housing requirements for single undergraduate students on residential campuses. To the extent that room is presently available, as determined by the university, (~~((in an official university-recognized living group,))~~) all single undergraduate (~~((freshmen))~~) first-year students under (~~((twenty))~~) 20 years of age are required to live in (~~((organized living groups which are officially recognized by the university-))~~) a residence (~~((halls, fraternities and sororities))~~) hall for one academic year.

~~((a))~~) (1) Exemptions. Exemptions (~~((will be))~~) are considered when a student demonstrates to the Pullman campus vice (~~((president))~~) chancellor for student affairs or designee that either:

~~((i))~~) (a) The student has attended an institution of higher education as a regularly enrolled student for at least two regular semesters or three regular quarters (excluding summer sessions);

~~((ii))~~) (b) The student is living with immediate family in a family situation (mother and/or father; legal guardian; aunt or uncle; or grandparent(s));

~~((iii))~~) (c) The student has secured a statement from a physician or psychologist stating that residence in (~~((recognized student housing))~~) a residence hall would detrimentally affect the student's physical or mental health (~~((or emotional well-being))~~); or

~~((iv))~~) (d) The student demonstrates that living in (~~((recognized University housing))~~) a residence hall would cause undue financial hardship or other extraordinary hardship.

~~((b))~~) (2) Process. Applications for permission to reside off campus are available from Washington State University. Applications are reviewed and a determination is made whether an exemption (~~((will))~~) is to be granted. Persons applying for such exemption (~~((will be))~~) are informed of the decision in writing. Requests for reconsideration of the decision may be submitted to the Pullman campus vice (~~((president))~~) chancellor for student affairs or designee. The vice (~~((president))~~) chancellor or designee (~~((will))~~) evaluates the appeal and approves or (~~((deny))~~) denies the appeal.

[Statutory Authority: RCW 28B.30.150. WSR 20-23-059, § 504-24-030, filed 11/16/20, effective 12/17/20. Statutory Authority: RCW 28B.30.095, 28B.30.125 and 28B.30.150. WSR 95-07-044, § 504-24-030, filed 3/8/95, effective 4/8/95. Statutory Authority: RCW 28B.30.095, 28B.30.125, 28B.30.150 and chapter 28B.19 RCW. WSR 87-12-013 (Order 87-1), § 504-24-030, filed 5/26/87. Statutory Authority: RCW 28B.30.125 and 28B.30.150. WSR 80-07-015 (Order 80-2, Resolution No.

Attachment A

6/80-15), § 504-24-030, filed 6/11/80; Order 77-2, § 504-24-030, filed 8/3/77; Order 73-7, § 504-24-030, filed 10/5/73; Order 73-6, § 504-24-030, filed 8/1/73; Order 4, § 504-24-030, filed 10/20/71; Order 3, § 504-24-030, filed 8/5/71.]

AMENDATORY SECTION (Amending WSR 20-23-059, filed 11/16/20, effective 12/17/20)

WAC 504-24-030 Undergraduate housing requirement. Housing requirements for single undergraduate students on residential campuses. To the extent that room is presently available, as determined by the university, all single undergraduate first-year students under 20 years of age are required to live in a residence hall for one academic year.

(1) Exemptions. Exemptions are considered when a student demonstrates to the Pullman campus vice chancellor for student affairs or designee that either:

(a) The student has attended an institution of higher education as a regularly enrolled student for at least two regular semesters or three regular quarters (excluding summer sessions);

(b) The student is living with immediate family in a family situation (mother and/or father; legal guardian; aunt or uncle; or grandparent(s));

(c) The student has secured a statement from a physician or psychologist stating that residence in a residence hall would detrimentally affect the student's physical or mental health; or

(d) The student demonstrates that living in a residence hall would cause undue financial hardship or other extraordinary hardship.

(2) Process. Applications for permission to reside off campus are available from Washington State University. Applications are reviewed and a determination is made whether an exemption is to be granted. Persons applying for such exemption are informed of the decision in writing. Requests for reconsideration of the decision may be submitted to the Pullman campus vice chancellor for student affairs or designee. The vice chancellor or designee evaluates the appeal and approves or denies the appeal.

[Statutory Authority: RCW 28B.30.150. WSR 20-23-059, § 504-24-030, filed 11/16/20, effective 12/17/20. Statutory Authority: RCW 28B.30.095, 28B.30.125 and 28B.30.150. WSR 95-07-044, § 504-24-030, filed 3/8/95, effective 4/8/95. Statutory Authority: RCW 28B.30.095, 28B.30.125, 28B.30.150 and chapter 28B.19 RCW. WSR 87-12-013 (Order 87-1), § 504-24-030, filed 5/26/87. Statutory Authority: RCW 28B.30.125 and 28B.30.150. WSR 80-07-015 (Order 80-2, Resolution No. 6/80-15), § 504-24-030, filed 6/11/80; Order 77-2, § 504-24-030, filed 8/3/77; Order 73-7, § 504-24-030, filed 10/5/73; Order 73-6, § 504-24-030, filed 8/1/73; Order 4, § 504-24-030, filed 10/20/71; Order 3, § 504-24-030, filed 8/5/71.]

FUTURE ACTION ITEM #1

Establishment of Departments in the College of Nursing (Elizabeth S. Chilton)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Establishment of Departments in the College of Nursing

PROPOSED: That the Board of Regents establish departments in the College of Nursing

SUBMITTED BY: Elizabeth S. Chilton, Provost and Executive Vice President

SUPPORTING
INFORMATION: The College of Nursing proposes to create the following three tenure-granting departments:

- Department of Foundational Practice and Community-based Care
- Department of Advanced Practice and Community-based Care
- Department of Nursing and Systems Science

Shortly after Mary Koithan (Dean, College of Nursing) arrived at Washington State University in 2020, she conducted a college assessment that found areas of concern associated with structure and governance contributing to ongoing inefficiencies and ineffectiveness.

In 2022, the College of Nursing began a process to then carefully assess the College's faculty structure. Historically, the College of Nursing operated as a single academic unit with all programs accountable to an Associate Dean for Academics and program directors. Faculty were supervised by either the College of Nursing Associate Dean for Academics (Spokane campus and Yakima instructional site) or an Academic Director (Vancouver and Tri-Cities campuses). All promotion and tenure processes, as well as mentoring activities, were facilitated by the Associate Dean for Faculty Affairs, the Associate Dean for Research (tenure track only), and the Academic Directors, with ultimate responsibility held by the Dean.

The assessment data suggested that faculty had significant concerns with a) supervision and annual review processes; b) mentoring and career development; c) promotion review processes; d) academic program quality improvement measures; e) communication clarity and consistency, and f) faculty representation and voice.

The College of Nursing's executive leadership and program directors had additional concerns regarding faculty accountability and governance for academic programs when they lacked appropriate credentials. Program growth and faculty size contributed to these issues. After careful consideration, the College's executive leadership team decided to embark on a process to explore alternatives within the WSU structure.

The three proposed departments align with the academic programs offered by the College of Nursing, the faculty tracks/academic preparation/professional credentials held, the governance required by accreditation and state approval standards and rules, and the opportunities for growth (academics, service/practice, and research/scholarship).

	Nursing and Systems Science	Advanced Practice and Community-based Care	Foundational Practice and Community-based Care
Faculty Constituency	Tenured/tenure-eligible with doctorate (science or practice). Scholarship is programmatic, and investigator-initiated.	Advanced Practice Nurses (NP, CRNA, CNM, CNS) or other advanced practice providers with doctorate (science or practice). Scholarship is focused on practice/care or systems improvement.	Master's degree or doctorate (science or practice). Scholarship is focused on teaching/learning or practice/care improvement.
Primary Teaching Responsibility	Science courses, some advanced practice courses	Advanced practice courses, some science courses, occasional foundational practice courses	Foundational practice courses
Program Responsibility	PhD, research-focused certificates, oversight of post-doctoral scholars, coordination of visiting scholars	MN, DNP, practice-focused certificates	BSN, RN-to-BSN
Academic Growth Opportunities	Pre- and post-doctoral fellowships, institutional training grants, additional graduate degrees	Additional DNP specialty areas, MSW, additional professional degrees	Pre-licensure MN, BSW, additional Nursing-related undergraduate degrees

The three proposed departments will be administratively responsible for the following:

- Undergraduate and graduate programs
- Faculty and career development/mentoring
- Teaching the undergraduate programs

It is important to note, the faculty constituents are broad and will result in well-populated departments, as described in the table above.

In March 2023, the Provost's Office reviewed the notice of intent submission and deemed the same to be worthy of consideration. The Faculty Senate Executive Committee recommended the proposal on March 31, 2023. The full notice of intent is available for review upon request.

The College of Nursing proposes to transition to the department structure by Fall 2023. Should the proposal be approved, the Provost's Office and Faculty Senate's Executive Committee ask the Vice President for Health Sciences and the College of Nursing's Dean to carefully evaluate the College's budget and ensure that the departments are funded equitably.

FUTURE ACTION ITEM #2

Discontinue the Bachelor of Arts in Computer Science (Elizabeth S. Chilton)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Discontinue the Bachelor of Arts in Computer Science

PROPOSED: That the Board of Regents discontinue the Bachelor of Arts in Computer Science

SUBMITTED BY: Elizabeth S. Chilton, Provost and Executive Vice President

SUPPORTING INFORMATION: The Voiland College of Engineering and Architecture (VCEA) proposes discontinuing the Bachelor of Arts in Computer Science (BACS) degree on the WSU Pullman and Tri-Cities campuses for the following described reasons.

The intention behind the BACS, when it was initiated, was that students would apply the knowledge they gained from computer science in another domain. "The BA degree is designed for multi-disciplinary students who wish to learn the basics of computer science and apply it to a different field. A minor in another area, such as art, biochemistry, music, psychology, architecture, etc., is encouraged."

However, very few students declare a minor in another domain. Instead, the BACS seems to have become a path for students struggling with the Bachelor of Science in Computer Science (BSCS) major. For example, in Spring 2022, only one student pursued an additional major with the BACS, and only four students are doing a minor with the BACS. The shift from the certification process to direct admit has decreased the total number of students expressing academic interest in the BACS major.

Additionally, the cost of maintaining the BACS program is high due to assessment, accreditation, and advising; which are all critical program components and ensure the BACS degree is consistent with other majors in the department.

Recent revisions to the BACS program requirements (to meet professional accreditation needs) have made this program very similar to that of the BSCS program. This brings us again to point regarding the intent of the program and the fact that very few students apply the knowledge they gain to other domains.

As of Fall 2022, VCEA had 65 students enrolled in the program. Of these, 45 students are admitted to the major, and 20 students with an academic interest in the program.

Due to the similarity between the BACS and BSCS programs and confusion over the distinction between the two degrees, many students already transition from BACS to BSCS after their first year. We anticipate that the number of students with an academic interest in the BACS degree will significantly decrease at the end of the academic year.

Students who remain enrolled in the program will be advised to complete their requirements in the BSCS degree program. Due to the close similarity BACS and BSCS program requirements, the students enrolled in the BACS program should find it easy to transition to the BSCS program. Moreover, all the required courses in the BACS major (CptS prefix courses) are also required for the BSCS major. Therefore, discontinuing the BACS program will not result in a change to CptS course offerings.

Finally, a currently enrolled student who elects not to transition to the BSCS program will be able to complete the BACS program within 4-5 years. Students interested in gaining fundamental technical skills in computer science or software engineering will still be able to do so. They will be advised to take a minor in those domains.

The proposal was reviewed carefully and has support from the Provost's Office. The Faculty Senate recommended this proposal on April 6, 2023. The Bachelor of Arts in Computer Science discontinuation proposal is available upon request.

The Voiland College of Engineering and Architecture proposes to discontinue the Bachelor of Arts in Computer Science degree as soon as feasible.

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Foundation Board of Regents Report

SUBMITTED BY: Mike Connell, Vice President of Advancement & CEO, WSU Foundation

The Washington State University Foundation is pleased to report the following:

- As of April 21, 2023, generous alumni and friends have contributed \$87,018,438 in total philanthropic activity to benefit Washington State University faculty, students, research, and outreach system-wide during Fiscal Year 2023 (July 1, 2022 – June 30, 2023). In addition, the endowment market value was \$646,310,203 as of February 28, 2023.
- On March 28, Providence and WSU announced a partnership to establish eastern Washington's first pediatric medical residency. The new residency is made possible thanks to support from the Community Cancer Fund, Premera Blue Cross, Providence INWA Foundation donors and Children's Miracle Network Hospitals. The program promises not only to improve the depth and breadth of overall children's healthcare in Spokane, but also to foster aspiring physicians from the WSU Elson S. Floyd College of Medicine and other medical schools. Recruitment for the inaugural class will begin later this year with the first residents expected to begin their training in summer 2024.
- WSU Tri-Cities unveiled a new Cougar Pride statue on April 3, commissioned and funded by WSU alumnus and Crimson Laureate Gary Schneidmiller. The installation is a smaller replica of the Cougar Pride statue commissioned by Gary and installed on the northeast plaza outside Gesa Field at Martin Stadium in 2008. Recognizing an opportunity to further unify the unique Cougar spirit for faculty, staff, students, and alumni statewide, Gary commissioned four installations of Cougar Pride to also be installed on WSU campuses in Everett, Spokane, the Tri-Cities and Vancouver. WSU Tri-Cities is the first to receive this installation, which is located at the amphitheater outside of Collaboration Hall. Gary was joined at the ribbon-cutting by WSU President Kirk Schultz, WSU Tri-Cities Chancellor Sandra Haynes, statue artists Mike and Chester Fields, and ASWSUTC President Isaac Marroquin.
- WSU donors made 1,419 gifts—totaling \$468,584—during #CougsGive on April 12. Donations spanned 97 unique funding areas of the WSU system, with every campus and college receiving donor support on the day. The #CougsGive platform allows alumni and friends to sign up as "Cougar Ambassadors" to promote the day through peer advocacy. A record 486 constituents registered as ambassadors for this year's day of giving and, through social media posts, peer-to-peer sharing, and personal outreach, referred 322 individual gifts during the campaign—also a record total.
- The next meeting of the WSU Foundation Board of Directors will be held in conjunction with the WSU Foundation's Spring Meeting, May 18-19, 2023, at WSU Vancouver.

May 5, 2023

TO: ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Alumni Association Report

SUBMITTED BY: Lester Barbero, WSUAA President-Elect 2022-2023
Mariah Maki, WSUAA Executive Director

2023 Top Ten Seniors

The Top Ten Seniors Awards program dates back to the early 1900s. Student Alumni Ambassadors and the WSU Alumni Association recognize the top ten students in five categories across the WSU system for exemplary achievements. There was a 64% increase in nominations this year. Recipients include:

Academics: Madison Neyland and Thomas Ballinger
Athletics: Jacob McKeon and Margaret "Meg" Montgomery
Campus Involvement: Gisselle Salazar and Madelynn Zadzora
Community Service: Elena Cervantes and Dylan Harbo
Visual and Performing Arts: Jake Berreth and Chloe Nealon

Cougs are Very Giving

The WSUAA raised \$38,725 from 100 gifts during this year's 24-hour CougsGive event. Highlights included generous matches from Jack '66 and Joy '67 Glover and Mark '95 and Janet '95 Schuster, who matched gifts up to \$10,000 and donated an additional \$10,000 after 50 gifts. Additionally, over 40 gifts to our 4 multicultural chapters supported engagement efforts. Many alum volunteers across the country helped amplify the messages through social channels as CougsGive Ambassadors.

We're Predicting a Fall to Remember—Mark Your Calendar with Some Important Dates

This year we are partnering with ASWSU, IFC/Panhellenic (Greek Life), and the Student Entertainment Board to bring you a reimagined Homecoming on October 13 and 14. The signature event for festivities surrounding the football game is a Pep Rally at the Lewis Alumni Centre, complete with fan interaction, local celebrities, a stage for live bands, and so much more.

We are thrilled to offer two PreGames this season. These are epic events before select away football games. This year we would love to have you join us on October 28 at Arizona State and November 11 at Cal. Connect with Cougs, enjoy great food and music, and hear from WSU leadership before heading to the game.

If you are in Pullman for select home football games, you should join us for The Feast. Each dinner features the incredible wines of a Cougar-connected winery, along with a four-course dinner prepared by Executive Chef LJ Klinkenberg and a team of talented students. Prior to the dinner, guests enjoy a reception at the Jordan Schnitzer Museum of Art, which includes an art gallery tour, wine, and appetizers. This year, Feast will be held on September 8 with Five Star (Cougar X), September 22 with Piolet Vintners, and November 3 with Tsillan Cellars.

If you enjoy fantastic Cougar-connected wine that supports WSUAA scholarships and other important initiatives, then you'll love the Cougar X Release Party. Five Star created this superb red blend, and the first time the public can purchase it is August 25 and 26 at Five Star in Walla Walla. Wine-By-Cougars Wine Club members are guaranteed a bottle (and can even add more to their order) in the September shipment.

WSUAA Member Benefits

WSUAA's **Member Appreciation Month** is in full swing. A few member offerings include: Cougar-themed Wordle, a Washington wine education seminar featuring our Wine-By-Cougars intern Katie Carstens, DJ Maki live for a fantastic music mix, exclusive access to past editions of the Cougar Collectors' Series wines, a financial education series hosted by BECU, and members-only shopping events at Adidas, Columbia, and Nike. If you have not yet joined the 45,000 members of our Alumni Association, this is the perfect time. For more information on Membership Appreciation Month, visit alumni.wsu.edu/MemberMonth.

Date *May 5, 2023*

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Faculty Senate Update

SUBMITTED BY: Christine Horne, Faculty Senate Chair

The Faculty Senate is pleased to report the following:

Zoe Higheagle Strong, Vice Provost for Native American Relations and Programs and Tribal Liaison to the president spoke to us. President Schulz spoke to us in our final senate meeting of the year. We appreciate the open lines of communication between faculty senate and leadership, and the letters President Schulz has sent out regarding WSU's financial health, athletics, and our national rankings.

This year we had three priorities: faculty well-being, the academic mission, and communication. Because issues related to institutional functioning came up frequently, that was a focus as well. Below are examples of some of what we worked on:

Faculty well-being: Approval of formation of an ad hoc committee to study step salary structures; improvements in Career Track faculty contracts; change from percent to flat amount salary increases.

Academic mission: Reviewed and approved new and revised courses and programs, and two new undergraduate degrees in cybersecurity and pharmacy; supported a robust faculty seed grant program.

Communication: Instituted a biweekly email; maintained constituent forum and senate blog; continued regularly scheduled meetings between the faculty senate executive committee, the president's office and the provost's office to address important issues in faculty affairs, academic affairs, budgets, enrollment, legislative priorities, and other institutional activities.

Institutional: Adopted a process for selecting future faculty regents nominees; advocated for purchase of US News membership to better understand their algorithm and how WSU can improve; added questions suggested by campus representatives to the HRS employee engagement survey; approved the university syllabus; continued to refine implementation of a new system for selecting senate committee members; elected the first-ever non-Pullman based chair elect; supported efforts to streamline the Graduate School Handbook.

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: ASWSUHS Accomplishments & Goals

SUBMITTED BY: Anna Schmidt

Welcome

Anna Schmidt introduction

Campus Development

We're identifying the best space for the Veterans Student Service Area.

We had a lot of success utilizing our newest ASWSUHS Executive position Director of Diversity and Inclusion by hosting training for professional staff and students.

Updating the Gender Inclusive restrooms signs upgrading them with an all-inclusive symbol.

Yakima

Identify funds and utilize donations to open a Camps Panty on the Yakima Campus in January. It's a service that 30% of WSU Yakima students utilize. It's also been a location to promote our student leadership.

Our Director of Yakima Relations collected a Student Satisfaction Survey that was completed by 20% of the students.

Health Service

We recently hosted our Community Health Fair at Frances Scott Elementary focusing on providing health education and information by WSU Health Science RSO's and community partners.

Students have voiced a need for contraceptive access. We met with both MultiCare and SRHD discussing recourses our students can benefit from.

Goals

This next year, we want to make sure our students know who we are, where we are located, and what we offer for our students. Exciting "Getting to Know You" activity.

Rebranding and structuring our Campus Committees with the effort to improve the development of student life on the WSU Health Science campus.

Thank You

Any Questions?

May 5, 2023

TO: ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Washington State University Graduate and Professional Student Association Report

SUBMITTED BY: Samantha Jaurequi Edgerton, Outgoing President and Executive Board Chair, Washington State University Graduate and Professional Student Association

The Washington State University Graduate and Professional Student Association (GPSA) is pleased to report the following:

- GPSA held their general elections and a follow-up open application period. All College Representative positions have been filled for the 2023/2024 academic year. All but fourteen Senator seats have been filled. This is an extraordinary election turnout for this time of year, especially for the Senators.
- GPSA's Programming Committee hosted numerous events this spring on campus and in the community. We hosted several Writing Retreats, which were well attended, especially earlier in the semester. Many graduate students writing dissertations and theses appreciated having these set periods that included pizza and community. We also hosted two sold-out Spring Pottery Workshops, which provided graduate students with a needed break and allowed us to give funds to a local small business intentionally. Other highlights were our East Coast Swing Dance Night, which included beginner lessons followed by a social dance, and a special screening of *Paris is Burning* in partnership with the Kenworthy Performing Arts Centre in Moscow.
- In addition to working on food insecurity, the Community Affairs Committee hosted a clothing donation drive and an Earth Day clean-up at Sunnyside Park in Pullman.
- Cougar Day at the Capitol happened on January 23. 61 WSU students, including nine graduate students, visited Olympia and met with several legislators. The bills we advocated for include:
 - **HB1399:** Tuition waivers for Indigenous students.
 - **HB1069:** Implementing mental health counselor compact.
 - **HB1156:** Extending the terms of eligibility for the Washington College Grant.
 - **HB1559:** Student basic need bill, which includes affordable housing, food security, and childcare.
- The WSU Graduate School and GPSA hosted a ceremony on April 11, welcoming over 150 attendees. Thanks to the generous contributions of benefactors, the two organizations awarded \$71,400 to outstanding graduate students and academic advisors.
- Challenges:
 - We met with mixed results in our continuing efforts to bring awareness to the issue of Graduate and Professional student food insecurity. We held a referendum to increase graduate student fees by \$5 per semester to contribute to the Cougar Food Pantry fund, but it failed due to not meeting the minimum threshold of voters. However, we have budgeted enough to cover a similar amount for next

year, and we will hold another referendum for the graduate student fee increase at the next general election.

- We will continue to place a spotlight on the issue of food security. We want to give a special shout-out to the Graduate School and the College of Arts and Sciences for their donations and Alumni Engagement for being willing to help us with a potential fundraising effort.



May 5, 2023

TO: All Members of the Board of Regents
SUBJECT: APAC Report
SUBMITTED BY: Angela Senter, APAC Chair

APAC is pleased to report the following:

- Our March meeting focused on the Employee Tuition Waiver Program.
- For our April meeting we hosted Ann Monroe, HRS Benefits Services Director and she discussed the Employee Assistance Program.
- April was AP Appreciation Week. We hosted system wide events on mental toughness, resiliency, and chair yoga, as well as the AP Appreciation Awards program.
- Congratulations to the winners of the APAC Appreciation Awards:
 - **Chris Cordodor**, Director of University Customer Relationship Management (CRM) Communications & Strategy; WSU Pullman
 - **Jennifer Ellsworth**, Cougar Health Services Executive Director, WSU Pullman
 - **LaRonda Zupp**, Student Services Coordinator / Advisor 1, WSU Vancouver
 - **Richard Miller**, Student Services Manager, WSU Pullman
 - **Derek Brown**, Research Support & Operations Manager, WSU Pullman
 - **Chris Sogge**, Director of the Center for Student Excellence, WSU Spokane

ACTION ITEM #1

Election of Officers

(Lisa Schauer)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Election of Officers

PROPOSED: That Lisa Schauer be elected as Chair of the WSU Board of Regents for the year beginning July 1, 2023, and that Janette Ramos be elected to serve as Vice Chair of the WSU Board of Regents for the year beginning July 1, 2023, with the understanding that she shall act as Chair pro tempore in the absence of the Chair, with the power to preside at the meetings and to sign all instruments required to be executed by the WSU Board of Regents.

SUBMITTED BY: Lisa Schauer, Acting Chair, Board of Regents

SUPPORTING
INFORMATION: Excerpt from the Board of Regents bylaws, Article I, Section 3 (Election and Appointment Process):

Election and Appointment Process. At its regular meeting held after the first Wednesday in April of each year, the Board shall hold elections to fill the offices of Chair and Vice Chair. The Board shall elect a Vice Chair, as nominated by the Executive Committee, based upon the advice of the Board and in consultation with the President of the University. The Vice Chair shall then automatically succeed as Chair of the Board after one (1) year, commencing on July 1. The Board may elect to extend the term of the Chair or Vice Chair by a maximum of one (1) additional year with no further extensions. The student Regent and the faculty Regent are not eligible to hold the position of Chair or Vice Chair but are eligible to vote in elections under this paragraph.

ACTION ITEM #2

WSU Pullman, College of Veterinary Medicine
Abelson, Eastlick, and Bustad Building Renovation
Project Budget Approval
(Leslie Brunelli/Matt Skinner/Elizabeth Chilton/Olivia Yang)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, College of Veterinary Medicine, Abelson, Eastlick, and Bustad Building Renovation Project Budget Approval

PROPOSED: That the WSU Board of Regents approve the WSU Pullman, Abelson, Eastlick, and Bustad building renovation with a total project budget not to exceed \$22,000,000 and authorize the project to proceed using the Design-Build (DB) process pursuant to RCW 39.10, and further delegate authority to the President or designee to enter into any and all contracts necessary to complete the project within the budget.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

SUPPORTING INFORMATION: The predesign phase for the new Pullman Sciences Building in the heart of the Pullman campus has been completed. A long-term plan has been developed that includes enabling projects that will improve classroom and lab spaces in existing buildings, in order to empty Heald Hall in preparation for the new building. Per the long-term plan developed in the predesign phase, the enabling projects include renovations within Eastlick Hall, Abelson Hall, and Bustad Hall in the 2023-2025 biennium. Renovation of the selected spaces in these facilities will improve space utilization, provide improved research and teaching space, and meet growing student demand in high-needs areas. In addition, these renovations are necessary to complete the migration of research and teaching activities out of Heald Hall, which is slated for demolition. Completion of this project is necessary for the construction of a new Pullman Sciences Building on the site of Heald Hall.

Project Schedule:

May 2023	Regents Action for Design and Construction Approval
July 2023	Design Begins
September 2023	Regents Future Action for Design Approval
November 2023	Regents Action for Design Approval
April 2024 – June 2025	Construction

Project Budget:

Design	\$2,000,000
Construction (incl. contingency & sales tax)	\$19,000,000
Project Administration / Other	\$1,000,000

Total Project Budget	<u>\$22,000,000</u>
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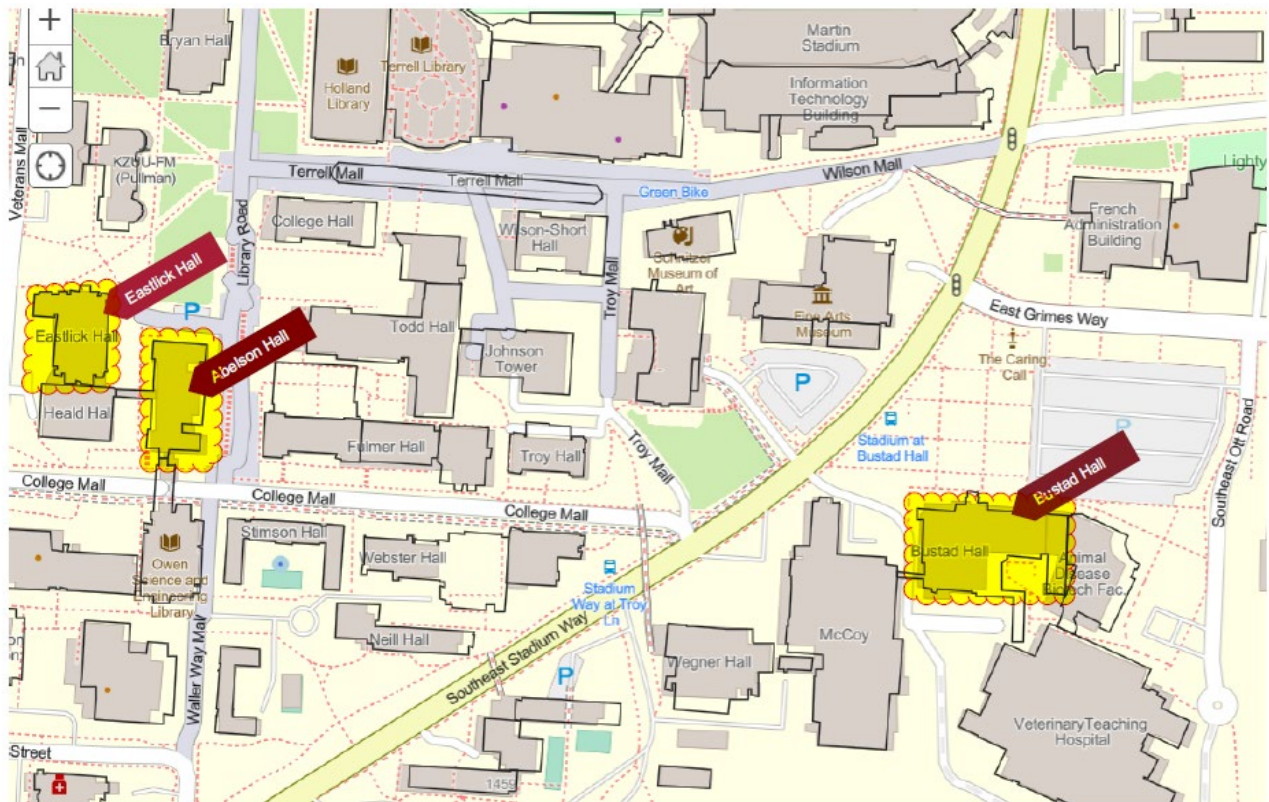
Source of Funds:

FY2023-25 State Funds	\$22,000,000
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Total Source of Funds	<u>\$22,000,000</u>
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ATTACHMENT: Attachment A – Aerial Site

Attachment A – Aerial Site



BOARD OF REGENTS
WSU Pullman, College of Veterinary Medicine
Abelson, Eastlick, and Bustad Building Renovation
Project Budget Approval

Resolution #230505-681

WHEREAS, RCW 28B.30.095, RCW 28B.30.100, and RCW 28B.30.150 vest the governance and management of Washington State University (WSU) in the Board of Regents of WSU (Board); and

WHEREAS, the Board, by virtue of RCW 28B.10.528, has the authority to delegate by resolution to the President of WSU, or their designee, any of the powers and duties vested in or imposed upon the Board by law; and

WHEREAS, the Board has delegated broad authority to the President or designee to act in matters relating to the general business and financial affairs of WSU;

NOW, THEREFORE, IT IS RESOLVED that the Board:

1. Approves the project budget for the WSU Pullman, College of Veterinary Medicine, Abelson, Eastlick, and Bustad building renovation and authorizes the project to proceed using the design-build process pursuant to RCW 39.10; and
2. Delegates authority to the President or designee to enter into any and all contracts necessary to complete the project within the budgeted amount of \$22,000,000.

Signed the 5th day of May, 2023.

Chair, Board of Regents

Secretary, Board of Regents

ACTION ITEM #1

WSU Pullman, Taylor Sports Complex Increase Design Phase Budget (Leslie Brunelli/Matt Skinner/Olivia Yang/Pat Chun)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Taylor Sports Complex, Increase Design Phase Budget

PROPOSED: That the WSU Board of Regents approve an increase of \$6,000,000 in the design phase budget for the WSU Pullman, Taylor Sports Complex and further delegate authority to the President or designee to enter into any and all contracts necessary to complete this phase of the project within the budgeted amount of \$8,400,000.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance and Administration/CFO

**SUPPORTING
INFORMATION:**

As part of the Athletic Department's long-range plan, WSU identified the renovation of the existing Indoor Practice Facility, which was built in 2002, as a priority. The Taylor Sports Complex will replace the existing air supported structure with a new facility. This improved facility will allow all WSU athletic programs an indoor practice location in inclement weather. This facility is considered critical to allow WSU to continue to compete at the highest level with peer programs. Over the last several years, WSU Athletics has successfully secured pledges and cash donations for this project. As of April of 2023, there are \$21.8 million in gross cash contributions received, with an additional \$5.7 million in gross pledges outstanding over the next 5 years (both shown before fees, expenses, and allowances). To date, Athletics has received 79% of the total fundraising effort in cash. Gross cash contributions are projected to reach \$23.6 million by December 2023, and \$25.3 million by the end of December 2024. See attachment B.

The project team is projecting significant materials cost escalation on the structural components of this type of facility over the next six months. In order to maximize the funds available for the Taylor Sports Complex, the team would like to have the ability to lock in material pricing, delivery

dates, and on-site infrastructure preparation work at the appropriate time to avoid cost increases and schedule delays.

In November 2022, the Regents approved the Taylor Sports Complex Design Phase with a total budget of \$2.4 million. We are requesting an increase in the design phase budget of \$6 million, with a new total design phase budget of \$8.4 million.

Project Schedule:

September 2022	Regents Future Action for Design Phase
November 2022	Regents Approval of Design Phase
December 2022 – February 2023	Design Builder Procurement
Spring 2023	Design Begins
May 2023	Regents Action for Project Design Phase Budget Increase Regents Future Action for Budget, Financing, and Design Approval
September 2023	Regents Action for Project Budget, Financing, and Design Approval
Fall 2023	Construction Begins

Design Phase Budget:

Design and Preconstruction Services	\$2,200,000
Early Material Procurement	\$6,000,000
Project Administration	\$100,000
Other	\$100,000
Total Design Phase Budget	\$8,400,000

Source of Funds:

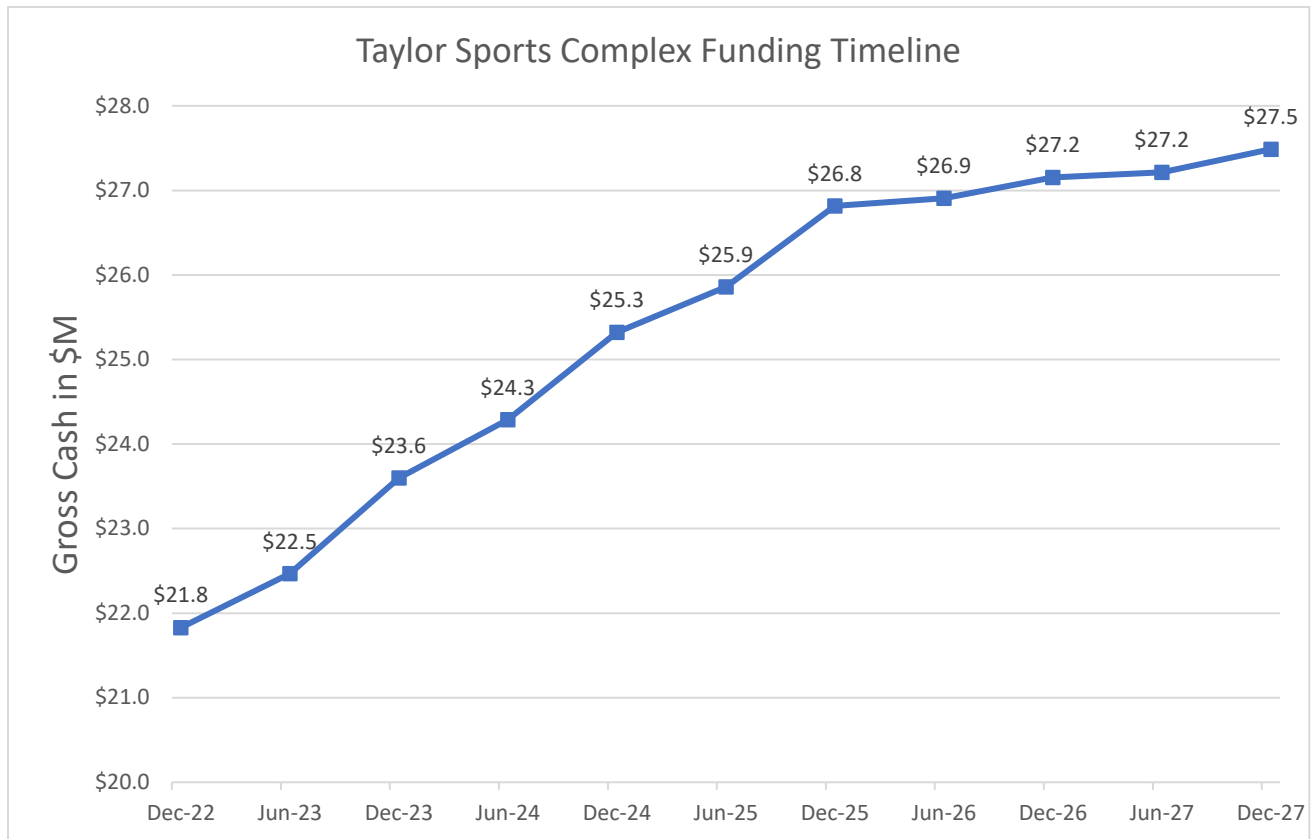
Donations	\$8,400,000
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ATTACHMENTS: Attachment A - Aerial Site
Attachment B - Taylor Sports Complex Pledge Schedule

Finance and Administration Committee
May 4-5, 2023
Page 3 of 5



Attachment B – Taylor Sports Complex Pledge Schedule



* Gross cash contributions and pledges before expenses, fees, and allowances

BOARD OF REGENTS
WSU Pullman, Taylor Sports Complex
Approval of Increase in Design Phase Budget

Resolution #230505-683

WHEREAS, RCW 28B.30.095, RCW 28B.30.100, and RCW 28B.30.150 vest the governance and management of Washington State University (WSU) in the Board of Regents of WSU (Board); and

WHEREAS, the Board, by virtue of RCW 28B.10.528, has the authority to delegate by resolution to the President of WSU, or their designee, any of the powers and duties vested in or imposed upon the Board by law; and

WHEREAS, the Board has delegated broad authority to the President or designee to act in matters relating to the general business and financial affairs of WSU; and

WHEREAS, at the Board's November 2022 meeting, the Board approved the design phase for the Taylor Sports Complex, with a total cost not to exceed \$2,400,000; and

WHEREAS, due to the significant escalation in materials cost, there is now a need to lock in materials pricing to avoid cost increases and project delays;

NOW, THEREFORE, IT IS RESOLVED that the Board approves an increase in the design phase budget for the WSU Pullman, Taylor Sports Complex, and delegates authority to the President or designee to enter into any and all contracts necessary to complete the design phase of the project, including taking action to lock in materials pricing, within the new budgeted amount of \$8,400,000.

Signed the 5th day of May, 2023.

Chair, Board of Regents

Secretary, Board of Regents

ACTION ITEM #4

WSU Pullman, Academic Year 2023-2024

Housing and Dining Rates

(Leslie Brunelli/Matt Skinner/Elizabeth Chilton/Ellen Taylor/Linda McDermott)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Academic Year 2023-2024 Housing and Dining Rates

PROPOSED: That the Board of Regents approve housing and dining rates for academic year 2023-2024.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance and Administration/CFO

BACKGROUND INFORMATION:

The Pullman Housing and Dining System (H&D System) is a self-sustaining auxiliary unit that is required to establish room and board rates sufficient to cover all operational costs, bond covenants, and to support University strategic goals and objectives. Rates are recommended annually to the Board of Regents based on forecasted operational costs and review by the Pullman Campus Housing and Dining Advisory Board (Advisory Board). The Advisory Board, comprised of student representatives from the Residence Hall Association, Associated Students of Washington State University, Graduate and Professional Students Association, at-large students, and Student Affairs staff representatives, began meeting in fall of 2022 to review and discuss operational changes anticipated for the ensuing year and to address the future stability of the H&D System.

Last year, the H&D System retained a consultant to review and provide recommendations for the future stability of the H&D System. The consultant's analysis addressed existing conditions, peer benchmarking, and key on-and-off campus trends. The study recommendations are addressed in the recommended residence hall pricing structure. The new structure assigns each residence hall to a price level tier (1 – 4), and each room by type, available amenities, and perceived demand. The majority of the system's residence hall inventory is priced in tier 4. A similar model is proposed for university owned apartments. Under the new structure, housing revenue for FY2024 is projected to increase by approximately \$3.6 million, and dining revenue is projected to increase by approximately \$.8 million. Total H&D System revenue is projected at \$69.5 million. As

noted in Attachment A, the percent change in the 2023-2024 recommended rates depends on the assigned pricing tier and type of room (*e.g.*, 7.1% decrease for a double room with community bath in tier 4, to an increase of 7.4% for a suite style room with a shared bath in tier 2). The recommended changes for university owned apartments also depend on the assigned pricing tier and type of apartment unit. For example, the increase for a two-bedroom unfurnished apartment in price level tier 3 is 3.3%; a similar unit in price level tier 1 is 7.3%. Finally, the range of increase for dining plans is 4.4% – 4.5%.

The occupancy of the H&D System for academic year 2023-2024 is estimated at 4,400 in the residence halls and 1,600 in university owned apartments. The new housing model and adjustments to existing dining rates address estimated increases in operational costs (*e.g.*, personnel, food, utilities, and general inflation). The proposed changes were approved by majority vote of the student representatives on the Housing and Dining Advisory Board in their meeting on February 1, 2023. The rate adjustments for residence halls, dining plans, and University owned apartments are recommended for academic year 2023-2024.

We are requesting that the Board approve these rates. This action item was presented to the Regents as a future action item at the March 2023 meeting.

ATTACHMENT: Attachment A – Housing & Dining System Rates

Attachment A – Housing & Dining System Rates

Housing & Dining System Residence Hall Pricing Structure Academic Year 2023-2024				
Pricing Level	Tier 1	Tier 2	Tier 3	Tier 4
Base Cost	\$10,078	\$8,667	\$7,659	\$7,055
Base Cost %	100%	86%	76%	70%
Hall Characteristics	Location, demand, amenities, age of construction or refurbishment	Room size/room type, location, demand, age of refurbishment	Semi-private bath, single, minifridge and external entrance	Room size, age of facility, lack of amenities, size, minimal refurbishment
Tier Assignments	Community Duncan Dunn, Global Scholars Hall, Northside, Olympia	Honors, McCroskey, Stimson	McEachern	Coman, Gannon Goldsworthy, Orton, Regents, Rogers, Scott, Stephenson, Stevens, Streit/Perham, Waller, Wilmer Davis
Price Adjustments by Room Type and Amenities				
Room Type	Room	Private Bath	Shared Bath	Community Bath
Single	\$600	\$600	\$500	\$ -
Double	\$ -	\$475	\$425	\$ -
Suite Double	\$50	\$475	\$425	\$ -
Suite Single	\$650	\$600	\$500	\$ -

Housing & Dining System Rates Academic Year 2023-2024

Academic Year 2023-2024 Residence Hall Rates				
	Room Type	Private Bath	Shared Bath	Community Bath
Pricing Tier 1	Single	\$ 11,278	\$ 11,178	\$ 10,678
	Double	10,553	10,503	10,078
	Suite Double	10,603	10,553	10,128
	Suite Single	11,328	11,228	10,728
Pricing Tier 2	Single	9,867	9,767	9,267
	Double	9,142	9,092	8,667
	Suite Double	9,192	9,142	8,717
	Suite Single	9,917	9,817	9,317
Pricing Tier 3 *	Single	8,859	8,759	8,259
	Double	8,134	8,084	7,659
	Suite Double	8,184	8,134	7,709
	Suite Single	8,909	8,809	8,309
Pricing Tier 4	Single	8,255	8,155	7,655
	Double	7,530	7,480	7,055
	Suite Double	7,580	7,530	7,105
	Suite Single	8,305	8,205	7,705

* Single room, shared bath available

Sample Residence Hall Rate Comparisons				
	2022-2023	2023-2024	Dollar Increase	Percent Increase
Tier 1 Double, CB	\$ 9,778	\$ 10,078	\$ 300	3.1%
Tier 2 Suite D, SB	8,512	9,142	630	7.4%
Tier 3 Single, SB	8,306	8,759	453	5.5%
Tier 4 Double, CB	6,912	7,055	143	2.1%
Tier 4 **	7,592	7,055	-537	-7.1%

** Coman, Regents, Scott, Stevens, Wilmer-Davis: Double, CB

Dining Plan Rates Academic Years 2023-24 and 2022-2023			
	Level 1	Level 2	Level 3
Base Cost	\$ 935	\$ 935	\$ 935
Residential Dining Account (RDA)	1,080	1,390	1,645
Total, Semester	2,015	2,325	2,580
Total, Academic Year, 2023-2024	4,030	4,650	5,160
Total Academic Year, 2022-2023	3,860	4,450	\$4,940
Dollar Increase	\$ 170	\$ 200	\$ 220
Percent Increase	4.4%	4.5%	4.5%

Housing & Dining System Single Student Apartment Pricing Structure Academic Year 2023-2024			
	Tier 1	Tier 2	Tier 3
Single Student Apartments (SSA) – Price per Occupant	Chief Joe	Nez Perce Chinook - Remodeled	Chinook Columbia
Base Cost	\$ 685	\$ 582	\$ 514
Base Cost Percent	100%	85%	75%
Furniture (Furnished)	50	45	40
Three Bedrooms	-70	-70	-70
Four Bedrooms	-140	-140	-140
Size Adjustment (Sq feet)	20	20	20

Single Student Apartment Rates			
Pricing Tier 1	Furnished	Unfurnished	Size Adjustment
2 Bedroom	735	685	
3 Bedroom	665	615	
4 Bedroom	595	545	
Pricing Tier 2			
2 Bedroom	627	582	
3 Bedroom	557	512	
4 Bedroom	487	442	
Pricing Tier 3			
2 Bedroom	554	514	
3 Bedroom	484	444	
4 Bedroom	414	374	

Apartment Pricing Structure and Rates Family / Graduate Apartments				
	Tier 1	Tier 2	Tier 3	Tier 4
Family / Graduate Apartments (Fam/Grad) – Price Per Unit	Yakama	Valley Crest	Steptoe	Kamiak Terrace
Base Cost, per unit	\$ 1,040	\$ 1,030	\$ 957	\$ 811
Base Cost Percent	100%	99%	92%	78%
Studio	730	N/A	712	566
1 Bedroom, Flat & Townhouse	835	825	752	631
2 Bedroom, Flat & Townhouse	940	930	857	711
3 Bedroom, Flat & Townhouse	1,040	1,030	957	811

Sample Apartment Rate Comparisons				
	2022-2023	2023-2024	Dollar Increase	Percent Increase
SSA, Tier 1, 2 Bedroom, Furnished	\$ 685	\$ 735	\$ 50	7.3%
SSA, Tier 3, 2 Bedroom, Unfurnished	430	444	14	3.3%
Fam/Grad, Tier 1, 2 Bedroom	895	940	45	5.0%
Fam/Grad, Tier 4, 3 Bedroom	775	811	36	4.6%

ACTION ITEM #5

WSU Pullman, Student Recreation Center Fee Increase
(Leslie Brunelli/Matt Skinner/Elizabeth Chilton/Ellen Taylor/Linda McDermott)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Student Recreation Center Fee Increase

PROPOSED: That the Board of Regents approve an increase in the WSU Pullman, Student Recreation Center fee beginning academic year 2023-24.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

SUPPORTING

INFORMATION: In accordance with RCW 28B.15.100, the Board of Regents may determine and establish fees to meet institutional needs. The WSU Pullman student body passed a referendum in 1997 to create a mandatory student fee for the purpose of constructing and operating a recreation center on the Pullman campus. The mandatory fee is dedicated exclusively to the operation and maintenance of the recreation center. The referendum also established an advisory board to ensure the facility meets established priorities and continues to be dedicated to student recreation, and that all funds remain within the center.

The Student Recreation Center (SRC) is a hub of student activity. More than 550,000 students and other patrons access the facility annually. The facility is a vital asset that fosters active and healthy lifestyles and promotes personal growth and development. The SRC aims to remain an inspiring, inviting, contemporary, and well-maintained facility that offers a wide range of programs to meet the needs of the entire campus community.

The current University Recreation Advisory Board, consisting of 14 voting seats, 10 of which are students, including representatives from both ASWSU and GPSA, oversees operational decisions, including budgets, programming priorities, and master planning for both the SRC and the Chinook Student Center. After careful review of operations, including significant minimum wage increases, rising utility costs, maintenance, and inflation, the Advisory Board, at their meeting on February 28, 2023, approved a 2.44% fee increase for academic year 2023-24. The motion to

approve the fee increase carried, Yes (9), No (2), Abstain (1). The majority representation and approval by the students on the Advisory Board reflects strong support from WSU Pullman students to sustain the quality operations of the SRC.

As noted in the table below, the fee will be \$168 per semester, up from \$164 per semester in 2022-2023. The summer fee will increase from \$96 to \$98 beginning summer 2024. The summer fee is prorated for students taking less than three credits.

Term	Current	Proposed	\$ Change	% Change
Fall & Spring	\$ 164.00	\$ 168.00	\$ 4.00	2.44%
Summer –				
1 credit	\$ 32.00	\$ 33.00	\$ 1.00	3.12%
2 credits	\$ 64.00	\$ 66.00	\$ 2.00	3.12%
3 or more credits	\$ 96.00	\$ 98.00	\$ 2.00	2.08%
The fee is assessed on undergraduate and graduate students at the Pullman campus who are enrolled in seven (7) or more credits during fall and spring semesters. The summer fee is prorated for students taking less than 3 credits.				

We are requesting that the Board approve this increase. This action item was presented to the Regents as a future action item at the March 2023 meeting.

ATTACHMENT: Attachment A – Summary Information Regarding SRC Fee Increase

Attachment A – Summary Information Regarding SRC Fee Increase

Fee name:	WSU Pullman, Student Recreation Center Mandatory Student Fee
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	Resident	Non-Resident
Current Rate (Annual)	\$328	\$328
Proposed Rate (Annual)	336	336
\$ Increase	\$8.00	\$8.00
% Increase	2.44%	2.44%

Description of who pays the fee:
The fee is assessed to undergraduate and graduate students at the Pullman campus who are enrolled in seven (7) or more credits during fall and spring semesters. The current summer fee is \$96 for students enrolled in 3 or more credits. The summer fee is prorated for students taking less than 3 credits. The proposed fee beginning summer semester 2024 is \$98, prorated for students taking less than 3 credits.

Justification for the increase/consequence for not increasing:
In fiscal year 2022-2023, the Student Recreation Center experienced increased costs associated with wages (7.2%), salaries and benefits (2.50-3.25%), and general inflation (6-7%). While the SRC fee was increased 4.46% this fiscal year to address rising operating costs, the fee was not increased for five (5) years prior. In addition to the increases in operating expenses, declining enrollment over the past four (4) years has resulted in \$842,000 less fee revenue. The consequences of not increasing the fee would be reduced services for students, including significant reduction of SRC building hours, deferral of vital maintenance projects, and deferred equipment replacement that could reduce offerings and potentially compromise safety standards.

What will the increased tuition/fee revenue support?
Student fees and memberships provide the revenue necessary to operate the SRC. The increase in the SRC mandatory student fee will assist in covering the \$2.48 million annual bond payment (expiring in 2032) and support continuing operations and standards. Even with a fee increase, the SRC is still facing significant budgetary challenges associated with lower enrollment, the inflationary impacts on operational costs, as well as deferred maintenance projects including replacement of the SRC roof, chiller, pool disinfection system, and flooring.

Decision Support information: (when was the last increase, 5-year rate history, peer comparisons, etc.)

SRC Fee Year	Academic Fee	Summer Fee	Percentage Increase	Dollar Increase
2018-2019	\$157.00	\$93.00	0.00%	\$0.00
2019-2020	\$157.00	\$93.00	0.00%	\$0.00
2020-2021	\$157.00	\$93.00	0.00%	\$0.00
2021-2022	\$157.00	\$93.00	0.00%	\$0.00
2022-2023	\$164.00	\$96.00	4.46%	\$7.00
2023-2024 Recommended	\$168.00	\$98.00	2.44%	\$4.00

Until 2022-2023, the SRC Mandatory Student Fee had not been increased since 2017. The SRC and Stephenson Fitness Centers are an important part of student life on the WSU Pullman campus, serving more than 77% of WSU students in 2022. WSU Students have expressed that the SRC and Stephenson fitness centers are important for helping them improve both physical and mental health and research shows that recreation centers positively impact recruitment, retention, and academic success. Additionally, University Recreation provides employment opportunities for approximately 350 students each year that allow them to improve financial wellbeing as well as develop professional skills such as inclusion, professionalism, customer service, problem solving, working with others, leadership, and wellbeing.

Alternatives Considered:

Reductions in services to reduce expenses (elimination of hours of operation) along with deferred maintenance and equipment replacement have been ongoing for the past several years. Continued cuts will have impacts on availability of services to students in the facility in addition to the role that the facility plays in the overall success of the Pullman campus. UREC currently employs an average of 350 students annually and reductions in services would decrease the number of learning outcome driven opportunities.

How have (or will) you communicate impacts of the rate increase to students? What was the feedback received?

The Student Recreation Center Advisory Board includes majority representation from students. The board includes representatives from both ASWSU and GPSA and serves as the voice of students regarding University Recreation on the WSU Pullman campus. There is support for the increase that is based on the documented needs to maintain the quality services and condition of the student recreation facility, including the impact of declining enrollment on revenue generation. The motion to approve the fee increase was approved by majority vote of student representatives of the Advisory Board on February 28, 2023.

ACTION ITEM #6

Academic Year 2023-24 Services and Activities Fee Rate Changes (Leslie Brunelli/Matt Skinner)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Academic Year 2023-2024 Services and Activities (S&A) Fee Rate Changes

PROPOSED: That the Board of Regents approve rate changes in campus S&A fees for the academic year 2023-2024.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

SUPPORTING INFORMATION: S&A fees are paid by students for the express purpose of funding student services and programs, including indebtedness for facilities.

Under RCW 28B.15.045, campus S&A fee committees are responsible for evaluating existing and proposed programs and submitting budget recommendations and rate changes to the University administration and the Board. RCW 28B.15.069(2) allows the Board to increase S&A fees annually by amounts not to exceed four percent. S&A fees may decrease by any amount. S&A fee rates vary for each campus, and each campus retains 100% of its own S&A fees.

Process:

All WSU campuses have student-led S&A fee committees that have completed their deliberations for AY 2023-24. Each committee has independently recommended S&A fee rates for their campus. Committee rate recommendations have been reviewed by each campus chancellor and President Schulz before being brought as a recommendation to the Board of Regents for final approval.

The academic year 2023-24 S&A rate recommendations by campus are listed below. The table illustrates the annual amount paid by a full-time student. Fees are pro-rated for part-time students and summer session.

Campus	Current	Proposed	\$ Change	% Change
Everett	\$527	\$527	-	0%
Global Campus	\$373	\$373	-	0%
Pullman	\$559	\$579	\$20	3.5%
Spokane	\$582	\$582	-	0%
Tri-Cities	\$526	\$526	-	0%
Vancouver	\$559	\$581	\$22	4%

Memos documenting committee recommendations and leadership review are found here: <https://budget.wsu.edu/documents/2023/04/wsusystem-sa-allocation-details.pdf>

We are requesting that the Board approve the above rates. This action item was presented to the Regents as a future action item at the March 2023 meeting.

ACTION ITEM #7

Academic Year 2023-24 and Summer 2023 Services and Activities Fee Committee Allocations (Leslie Brunelli /Matt Skinner)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Services and Activities (S&A) Fee Committee Allocations for Academic Year 2023-2024 and Summer 2023

PROPOSED: That the Board of Regents approve the allocation of S&A fees for academic year 2023-2024 and summer 2023, as recommended by the student led S&A fee committees representing each of the WSU campuses.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

SUPPORTING INFORMATION: Services and Activities (S&A) fees are used to fund student activities and programs, including indebtedness for buildings and facilities. S&A fees are charged to all students registering at any WSU campus.

Process:

The S&A fee committee on each campus is student led, with a majority of votes assigned to students. Each campus committee conducts a hearing and deliberation process resulting in recommendations for the allocation of S&A fees. The recommendations are developed following guidelines governing the establishment and funding of student programs set forth in RCW 28B.15.045.

The following allocation totals as recommended by each campus committee have been reviewed by each campus chancellor and President Schulz before being brought as a recommendation to the Board of Regents for approval.

Campus	Allocation
Everett	\$137,476
Global Campus	\$1,420,561
Pullman	\$8,691,836
Spokane	\$1,057,215
Tri-Cities	\$657,505
Vancouver	\$1,826,843

Memos documenting detailed committee allocation recommendations and leadership review are found here:

<https://budget.wsu.edu/documents/2023/04/wsu-system-sa-allocation-details.pdf>

We are requesting that the Board approve these allocations. This action item was presented to the Regents as a future action item at the March 2023 meeting.

ACTION ITEM #8

WSU Pullman, Fiscal Year 2024 Undergraduate Student Technology Fee Committee Allocations (Leslie Brunelli/Matt Skinner/Elizabeth Chilton)

May 5, 2023

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Fiscal Year 2024 Undergraduate Student Technology Fee Committee Allocations

PROPOSED: That the Board of Regents approve the allocations as recommended by the Pullman Undergraduate Student Technology Fee Committee for the 2024 fiscal year.

SUBMITTED BY: Leslie Brunelli, Executive Vice President, Finance & Administration/CFO

SUPPORTING INFORMATION: In FY2015, the ASWSU-Pullman Senate approved a student technology fee for undergraduate students, effective fall semester 2015. The \$20 fee is charged to undergraduate students in the fall and spring semesters, as well as summer session. This fee is authorized by RCW 28B.15.051, which states that the revenue generated by the technology fee "shall be used exclusively for technology resources for general student use."

The Process:

The Pullman Undergraduate Student Technology Fee Committee is student led with a majority of votes assigned to students. The committee conducted hearings to review funding requests from a variety of university groups for technology projects that will benefit WSU Pullman students. Allocation recommendations from the committee were forwarded to ASWSU for consideration and have been endorsed by that body.

The following allocations as recommended by the Pullman Undergraduate Student Technology Fee Committee and endorsed by ASWSU have been reviewed by Chancellor Chilton and President Schulz and are recommended for approval by the Board of Regents.

PROJECT SPONSOR	REQUEST TITLE	Recommended Allocation
Academic Outreach and Innovation	Creative Corridor	\$117,491
Academic Success and Career Center	ASCC & Labor Market Insights Tool	\$10,870
Access Center	Access Center WiFi Improvement	\$36,923
CAHNRS	Cattle Lab Wireless Technology	\$31,604
CAHNRS	Troy G7 Projector System	\$14,053
Center for Civic Engagement	Community Engagement Software	\$8,000
College of Arts and Sciences	Allegro Classroom Upgrade Proposal	\$40,735
College of Arts and Sciences	Neill Hall 5W Upgrade	\$10,201
CougPrints	CougPrints Self Service Program	\$135,000
CUB	Radio Replacement	\$34,971
School of the Environment	WSU Virtual Ecology	\$19,203
Student Affairs	Student Digital Access Screens	\$15,625
VCEA	Palouse Aerospace	\$8,650
VCEA	IEEE - Electronics Equipment	\$2,433
VCEA	Expanding Crimson Robotics	\$36,383
VCEA	Sloan 249 CAD Lab Computer Replacement	\$45,000
VCEA	Digital Student Showcase & Collaboration Resource	\$10,400
VCEA	ASCE Student Chapter Room Technology Improvements	\$12,118
VCEA	Expanding Fiz Technology for Undergraduate Support	\$42,350
VCEA	Cougar Car Club Tool Fund	\$14,711
VetMed	Competitive Upgrade to Undergraduate Neuroscience	\$14,000
WSU Esports	Chinook Esports Lounge	\$58,801
	TOTAL	\$719,522

Memos documenting committee recommendations and leadership review are found here: <https://budget.wsu.edu/documents/2023/04/wsu-pullman-ugstf-documents.pdf>.

We are requesting that the Board approve these allocations. This action item was presented to the Regents as a future action item at the March 2023 meeting.