

MINUTES
Board of Regents
May 6, 2022

The Board of Regents of Washington State University (WSU or University) met pursuant to call in Open Meeting at 9:00 a.m. on Friday, May 6, 2022, at WSU Health Sciences Spokane, Spokane, Washington.

Present: Marty Dickinson, Chair; Regents Brett Blankenship, Enrique Cerna, Lura Powell, Jenette Ramos, Lisa Schauer, and Shain Wright; Faculty Representative Dave Turnbull and President Kirk H. Schulz.

I. OPENING

A. Report from the Chair of the Board of Regents. Chair Dickinson called the meeting to order and welcomed audience members. She commented that it was great to be on the WSU Health Sciences Spokane campus and noted that the land the campus sits and occupies is the traditional home of the Spokane Tribe of Indians. Chair Dickinson thanked the original caretakers of the land.

Chair Dickinson recognized Regent Enrique Cerna. April 6, 2022, Regent Cerna was inducted into the WSU Murrow College Hall of Achievement. Chair Dickinson said that every year, the hall of Achievement at the Edward R. Murrow College of Communication honors and recognizes the outstanding achievements of select graduates. Regent Cerna, whose career spanned 47 years in the Seattle media, is a veteran journalist and ten-time Northwest regional Emmy winner.

Chair Dickinson reported that this is the last meeting of the academic year and one of the Regents' favorites as it is held in conjunction with Commencement. She said that after today's meetings, Regents would be participating in Commencement ceremonies at each campus around the state.

Chair Dickinson reminded the audience that members of the public are invited to view the Board of Regents meeting via YouTube live stream and that a link to the live stream was available on the Board of Regents website.

Chair Dickinson further reminded the audience that there would be a public comment period during the meeting to be held at the conclusion of the Board's regular business and stated the period would last for up to 10 minutes. She noted that each speaker would be allowed two minutes and preference would be given to speakers who were speaking to matters that are or will be before the Board.

B. Report from the President of the University. President Schulz welcomed the audience and provided the following updates:

- **College of Agricultural, Human, and Natural Resource Sciences** – Dr. Wendy Powers has been selected as the next dean of the College of Agricultural, Human, and Natural Resource Sciences. She is the 12 dean of the college and the first woman to serve in the role. Dr. Powers comes to WSU from the University of California Division of Agriculture and Natural Resources.

- **COVID Update** – In conjunction with Governor Jay Inslee’s announcement in February 2022, WSU suspended all COVID-19 public health protocols in March. The indoor mask mandate was suspended on March 12th.
- **2022 Showcase** – Showcase is a great opportunity to honor the achievements of WSU faculty and staff for their contributions to scholarship, instruction, and service across the WSU system. Among those honored:
 - John M. Roll, professor and Vice Dean for Research at the Elson S. Floyd College of Medicine – Recipient of the Sahlin Eminent Faculty Award for this outstanding work in scholarship and research in modifying behavior strategies to address substance use disorders.
 - Zoe Higheagle Strong, assistant professor, Executive Director of Tribal Relations, and Special Assistant to the Provost and Executive Vice President – was awarded the Faculty Diversity Award for her work in helping underrepresented students work through trauma and her efforts to close the achievement gap.
 - Hakan Gurock, professor in the School of Engineering and Computer Sciences and Director of Professional and Corporate Education at WSU Vancouver – recipient of the V. Lane Rawlins Distinguished Lifetime Service Award for his work in advancing university objectives and building WSU Vancouver’s engineering program into a vibrant school for undergraduate and graduate students.
- **Foley Institute Distinguished Lecture Series** – Former Secretary of Defense and four-star general, James Mattis came to WSU Pullman on March 24 as part of the Thomas S. Foley Institute for Public Policy and Public Service’s distinguished lecture series where he discussed the Russian invasion of Ukraine, domestic threats to democracy, and the importance of young people in securing the future of the United States.
- **46th Annual Murrow Symposium** – The 46th annual Murrow Symposium took place on April 5, with Ann Curry delivering the keynote address and receiving the Edward R. Murrow Lifetime Achievement Award. The seven Emmy award winner, four Golden Mike awards recipient, and three-time Gracie Allen awardee shared some of her extensive experience in the field of journalism. She discussed ethics in the communication industry and the importance of journalists bringing empathy and compassion to reporting.
- **CougFirst Show** – After a two-year hiatus, WSU was fortunate to have the first CougFirst event last week at the Spokane Convention Center. CougFirst is an excellent opportunity to get Cougs together, build relationships, and form associations with an extensive network of Coug-owned businesses.
- **State of the University** – The March 22 State of the University address from WSU Tri-Cities was live-streamed and made available across the WSU system. During the address, President Schulz announced the plan for the implementation of a new budget model, discussed the funding received for a mass salary increase, and highlighted the success WSU had in fundraising efforts. Last year, WSU raised approximately \$123 million, the highest level of philanthropic activity since fiscal year 2015. A large portion of that number can be attributed to the \$20 million gift announced a few weeks ago from Edmund and Beatriz Schweitzer and Schweitzer Engineering

Laboratories. Their combined investments will support the next generation of students in the Voiland College of Engineering and Architecture with the construction of the new student success building. This is the largest gift ever for the Voiland College and one of the largest gifts in the history of WSU.

- **WSU Basketball** – Women’s Basketball had the highest wins in a single season in the NCAA era of program history, winning 19 of 29 games. The team earned a No. 3 seed and first round bye in the Pac-12 tournament. It is the highest seed the Cougars have ever earned at the Pac-12 Women’s Basketball Tournament. Men’s Basketball also had a fantastic season, going to the National Invitation Tournament’s (NIT) semifinals for the second time in program history, and the first time since 2011.
- **Cougar Cage** – In a format mirroring that of the popular TV show “Shark Tank” presenters are given 10 minutes to showcase their work and its potential impact. If successful, requesters can walk away with \$20,000 to \$50,000 in support from the Palouse Club, a group of investors and philanthropists dedicated to supporting the success of the university. Last year, six projects received \$125,000 in funding. Projects included:
 - Creating alternatives to road salt
 - Developing bee-size robots to perform complex and dangerous tasks
 - Enhancing Genes to curb tumor growth

President Schulz said, as we head into the final round of this year’s Cougar Cage on May 10th, he is excited by the potential of the work seen so far. Innovation like this has the power to not only elevate WSU as a leader in research but transform whole communities and industries as well.

C. Report from the WSU Health Sciences Spokane Chancellor. Chancellor Daryll DeWald welcomed the Board of Regents to the WSU Health Sciences Spokane campus and opened his report with a “Land and Partnership Acknowledgement.” He acknowledged the land on which the WSU Spokane campus occupies was the traditional home of the Spokane Tribe of Indians. Chancellor DeWald thanked the original caretakers of the land. He said we are grateful for the growing collaborations and partnerships between numerous Tribal Nations and WSU.

Chancellor DeWald reminded the audience the College of Pharmacy was approved by the Regents in 1891 and is now more than 130 years old. The Nursing program is more than 50 years old and the College of Medicine is now 7 years old. He said what WSU Health Sciences Spokane does so well, is that it has community-based health sciences. It is in 39 counties and has thousands of connections across the state. WSU is at the forefront of meeting the State’s healthcare needs and is training doctors, nurses, and pharmacists statewide and has an array of additional health programs including speech and hearing sciences, nutrition and exercise physiology.

Chancellor DeWald introduced Vice Chancellor for Research and Associate Professor in the College of Nursing Celestina Barbosa-Leiker, and three students one each from the fields of Pharmacy, Nursing, and Medicine who gave brief presentations on their personal journeys at WSU.

D. Commendation for Shain Wright

Chair Dickinson read Board of Regents resolution #220506-655 commending Student Regent Shain Wright for their service to WSU.

It was moved and seconded that the Board of Regents adopt resolution #220506-655. Carried. *(A copy may be requested from the President's Office.)*

II. CONSENT AGENDA.

Chair Dickinson reported there were three items on the Consent Agenda.

- A) Approval of Minutes – March 11, 2022, Board of Regents Meeting
- B) Establish the Master of Healthcare Administration and Leadership
- C) Discontinue the Master of Education in Educational Psychology

Chair Dickinson asked if any Regent wished to remove an item on the Consent Agenda to be considered separately. Hearing no requests, it was moved and seconded that the Consent Agenda be approved. Carried.

III. REPORTS FROM SHARED GOVERNANCE GROUPS. Representatives from each University Shared Governance Group—Foundation Board of Directors, Faculty Senate, WSU Tri-Cities Associated Students of Washington State University, Graduate and Professional Student Association, Administrative and Professional Advisory Council, and the Alumni Association—reviewed their reports as submitted. *(Exhibit A)*

IV. EXECUTIVE AND GOVERNANCE COMMITTEE REPORT. Chair Dickinson reported that the Committee reviewed two Future Action Items; Proposed Amendments to Board of Regents Committee Charters Policy and Proposed Amendments to the Board of Regents Bylaws, presented by President Kirk Schulz and Senior Assistant Attorney General and Division Chief Danielle Hess. Chair Dickinson further reported the Committee reviewed one Action Item and submitted the following for the Board's consideration:

Board of Regents Election of Officers

It was moved and seconded that Marty Dickinson be re-elected as Chair of the WSU Board of Regents for the year beginning July 1, 2022 and that Lisa Schauer be re-elected to serve as Vice Chair of the WSU Board of Regents for the year beginning July 1, 2022, with the understanding that she shall act as Chair pro tempore in the absence of the Chair, with the power to preside at the meetings and to sign all instruments required to be executed by the WSU Board of Regents as proposed. Carried *(Exhibit B)*

V. STRATEGIC AND OPERATIONAL EXCELLENCE COMMITTEE REPORT. Regent Schoettler reported the Strategic and Operational Excellence Committee reviewed and discussed a presentation on

Enrollment and Retention provided by Executive Vice President and Provost and WSU Pullman Chancellor Elizabeth Chilton, Vice Provost for Enrollment Management Saichi Oba, Interim Vice Provost for Academic Engagement and Student Achievement William Davis and Interim Vice President for Student Affairs Ellen Taylor. Regent Schoettler further report the Committee reviewed and discussed a presentation on University Marketing and Communications provided by Vice President Phil Weiler.

VI. STUDENT AFFAIRS AND STUDENT LIFE COMMITTEE REPORT. Regent Cerna reported the Student Affairs and Student Life Committee reviewed two Information Items: Power of IX – 50th Anniversary of Title IX presented by Shelby McKay, and Community Building Through Affinity-Driven Spaces and Programs presented by System Vice Chancellors of Student Affairs.

VII. RESEARCH AND ACADEMIC AFFAIRS COMMITTEE REPORT. Regent Powell reported the Research and Academic Affairs Committee reviewed and discussed two Future Action Items: Establish the Master of Health Administration and Leadership, and Discontinue the Master of Education in Educational Psychology presented by Executive Vice President and Provost and WSU Pullman Chancellor Elizabeth Chilton. Regent Powell said after Committees review the Committee requested both items be added to the May 6 consent agenda and be considered for direct action by the Board. Regent Powell further reported the committee reviewed two Information Items: Items Approved Under Delegated Authority, and a Research Metrics Update presented by Executive Vice President and Provost and WSU Pullman Chancellor Elizabeth Chilton and Vice President for Research Chris Keane. Regent Powell said the Committee reviewed one Action Item and forwarded the following for the Board's consideration:

Establish the WSU Yakima Consortium

Regent Powell noted for the record that it was decided that this item will be presented as an Action Item rather than a Future Action Item, in accordance with Board of Regents Bylaw II.12.B.

It was moved and seconded that the Board of Regents establish the WSU Yakima Consortium Site as proposed. Carried (*Exhibit C*)

VII. INSTITUTIONAL INFRASTRUCTURE COMMITTEE REPORT. Regent Schauer reporting for Regent Redman reported the Institutional Infrastructure Committee reviewed a Facilities and Capital Planning Update presentation presented by Vice President for Finance and Administration and CFO Stacy Pearson and Associate Vice President for Facilities Olivia Yang.

VIII. FINANCE AND COMPLIANCE COMMITTEE REPORT. Regent Schauer reported the Finance and Compliance Committee reviewed and discussed three Information Items: Fiscal Year 2022 Athletics Budget Update presented by Vice President for Finance and Administration and CFO Stacy Pearson and Athletic Director Pat Chun, WSU Housing and Dining System Debt Covenants Report presented by Vice President Pearson, Interim Vice President for Student Affairs Ellen Taylor and Associate Vice President for Finance Matt Skinner, and WSU Fiscal Year 2021 Annual Financial Report, Trends and Debt Report presented by Vice President Pearson and Associate Vice President Skinner. Regent Schauer further reported the Committee reviewed and discussed eleven Action Items and submitted the following for the Board's consideration:

2023-2025 Operating Budget Request

Regent Schauer noted for the record that it was decided that this item will be presented as an Action Item rather than a Future Action Item, in accordance with Board of Regents Bylaw II.12.B.

It was moved and seconded that the Board of Regents approve the initiation of the process to develop the state operating budget request, Decision packages, for 2023-2025, including approval of established priorities as well as criteria for developing additional decision packages, and delegate authority to the President or designee to approve the final request and any adjustments that may be needed prior to the submission to the Office of Financial Management (OFM). The delegation of authority is contingent upon the following: That the President or designee (1) meet with the Executive and Governance Committee in August 2022 to discuss the final operating budget request prior to submission, and (2) the final request as submitted to OFM be presented to the full Board of Regents as an information item at the September 2022 meeting. Carried (*Exhibit D*)

2023-2025 Capital Budget Request

Regent Schauer noted for the record that it was decided that this item will be presented as an Action Item rather than a Future Action Item, in accordance with Board of Regents Bylaw II.12.B.

It was moved and seconded that the Board of Regents approve the capital budget request for 2023-2025 and delegate authority to the President or designee to approve the final request and any adjustments that may be needed prior to submission to the Office of Financial Management (OFM). The delegation of authority will be conditioned upon the following: That the President or designee (1) meet with the Executive and Governance Committee in August 2022 to discuss the final capital budget request prior to submission, and (2) the final request as submitted to OFM is presented to the full Board of Regents as an information item at the September 2022 meeting. Carried (*Exhibit E*)

Academic Year 2022-2023 Tuition Rates

It was moved and seconded that the Board of Regents set tuition rates for academic year 2022-2023 as proposed. Carried (*Exhibit F*)

Services and Activities Fee Rates for Academic Year 2022-2023

It was moved and seconded that the Board of Regents approve the academic year 2022-2023 Student and Activities fee rates as recommended by the student lead Services and Activities Fee Committees representing each of the WSU Campuses as proposed. Carried (*Exhibit G*)

Services and Activities Fee Committee Allocation for Summer 2022 and Academic Year 2022-2023

It was moved and seconded that the Board of Regents approve the allocation of Services and Activities Fees for summer 2022 and academic year 2022-2023, as recommended by the student-

led Services and Activities Fee Committees representing each of the WSU Campuses as proposed. Carried (*Exhibit H*)

Academic Year 2022-2023 Housing and Dining Rates

It was moved and seconded that the Board of Regents approve the academic year 2022 2023 Housing and Dining Rates as proposed. Carried (*Exhibit I*)

Student Recreation Center Mandatory Student Fee Rate Change

It was moved and seconded that the Board of Regents authorize the rate change for the Student Recreation Center Fee (SRC) at the Pullman campus effective fall semester 2022 as proposed. Carried (*Exhibit J*)

WSU Pullman, Undergraduate Technology Fee Committee Allocations for Academic Year 2022-2023

It was moved and seconded that the Board of Regents approve the academic year 2022-2023 allocations as recommended by the Pullman Undergraduate Student Technology Fee Committee as proposed. Carried (*Exhibit K*)

WSU Vancouver, Technology Fee Committee Allocations for Academic Year 2022-2023

It was moved and seconded that the Board of Regents approve the academic year 2022-2023 allocations as recommended by the Vancouver Student Technology Fee Committee as proposed. Carried (*Exhibit L*)

Athletic Budget Transfers for Fiscal Year 2022

Regent Schauer noted for the record that it was decided that this item will be presented as an Action Item rather than a Future Action Item, in accordance with Board of Regents Bylaw II.12.B.

It was moved and seconded that the Board of Regents approve temporary transfers from Housing and Dining, Parking, and other auxiliary accounts as needed to cover end of fiscal year deficit balances in Athletics, which will be immediately reversed at the beginning of the next fiscal year as proposed. Carried (*Exhibit M*)

Athletics Budget Approval Fiscal Year 2023

Regent Schauer noted for the record that it was decided that this item will be presented as an Action Item rather than a Future Action Item, in accordance with Board of Regents Bylaw II.12.B.

It was moved and seconded that the Board of Regents approve the fiscal year 2023 Athletics budget as proposed. Carried (*Exhibit N*)

IX. OTHER BUSINESS. Chair Dickinson reported the Regents met in Executive Session on Thursday, May 5, 2022 with legal counsel to discuss pending litigation involving the university. As a result of those discussions, Chair Dickinson reported the Board had an Action Item and moved that the Board of Regents adopt Resolution No. 220506-656 approving the tentative settlement of all claims related to Yakima County Superior Court Case No. 17-2-03310-39 and delegate authority to the President or designee to sign and take any other steps needed to finalize the agreement. Carried.

X. PUBLIC COMMENT PERIOD. Student Ryan Culp commented to the Board requesting WSU divest from fossil fuels. WSU Faculty Susan McFadden addressed the Board on increased financial support needed for the College of Nursing.

XI. ADJOURNMENT. The meeting adjourned at 11:52 a.m.

Approved by the Board of Regents at its meeting held on September 16, 2022.

SIGNED COPIES AVAILABLE IN THE PRESIDENT'S OFFICE



WASHINGTON STATE UNIVERSITY
FOUNDATION

May 6, 2022

TO ALL MEMBERS OF THE BOARD OF REGENTS

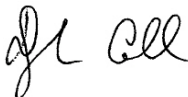
SUBJECT: WSU Foundation Regents Report

SUBMITTED BY: Mike Connell, Vice President, WSU Advancement and
CEO, Washington State University Foundation

The Washington State University Foundation is pleased to report the following:

- System-wide, FY2022 continues to represent the strongest philanthropic activity in support of WSU since the final year of *The Campaign for Washington State University: Because the World Needs Big Ideas* in FY2015.
- As of April 22, 2022, generous alumni, friends, foundations, and corporate partners have made \$123,103,181 in total philanthropic commitments to the WSU Foundation during Fiscal Year 2022 (July 1, 2021—June 30, 2022) for the benefit of WSU campuses, colleges and programs. Of that total, outright gifts and new pledges system-wide for FY2022-to-date topped \$84,742,083.
- The WSU Foundation's endowment market value through the first seven months of FY2022 was \$678.5 million as of February 28, 2022, representing a 12-month return of 14.8 percent.
- On April 18, WSU announced a [landmark \\$20 million gift from Edmund and Beatriz Schweitzer, and Schweitzer Engineering Laboratories \(SEL\)](#) toward the construction of a new student success building for the Voiland College of Engineering and Architecture on WSU's Pullman campus. Represents the largest philanthropic commitment ever to the Voiland College and among the largest in WSU history. When complete, Schweitzer Engineering Hall will house innovative and flexible classrooms, student collaboration and club activity zones, first-year student engagement studios and senior capstone project design spaces, and centers for academic advising, tutoring, and career counseling.
- The WSU community celebrated [#CougsGive](#) on April 13, with alumni and friends making 1,315 gifts totaling \$791,211 in support of students, faculty, research, and programs system-wide. Every WSU campus and college received gifts during the annual day of giving, with more than 100 unique fund designations chosen by our generous donors.
- The WSU Foundation hosted its Annual Spring Meeting and Recognition Gala in Seattle, April 24-26. The next meeting of the Board of Directors will be held in conjunction with the Foundation's Annual Fall Meeting, September 28-30, in Pullman, Washington.

6 May 2022

TO: All members of the Board of Regents
SUBJECT: Faculty Senate Report
SUBMITTED BY: Douglas Call, Chair
PRESENTED BY: Douglas Call, Chair 

The 2022 Faculty Senate is pleased to report the following:

1. The Faculty Executive Committee met with the President and Provost on April 6th and will schedule 1-2 meeting during the summer for ongoing discussions about topics involving policies, faculty affairs and academic affairs.
2. Since our last report to the Board of Regents (March 11th), Faculty Senate has met twice. On March 24th, Daryll DeWald (Chancellor and Vice President for Health Sciences) and Craig Parks (Vice Provost for System Innovation and Polity) presented a proposal to change the status of the Yakima Instructional Site to the Yakima Consortium.
3. On April 7th, President Kirk Schulz and Provost Elizabeth Chilton provided a wrap up for the academic year. During this meeting, all discussion items were moved to action items, allowing the senate to complete pending items before summer recess. The Faculty Senate granted the Faculty Senate Steering Committee the ability to address senate business during the period of recess. The next Faculty Senate meeting will be September 22nd.
4. Provost Chilton and Vice President for Finance and Administration, Stacy Pearson, presented the proposed RCM system budget model to senators on April 14th.
5. Faculty Senate elected Dr. Eric Sheldon (Associate Professor, School of Molecular Biosciences) as the new chair elect. On 15 August, past chair David Turnbull will rotate off senate leadership, current chair Doug Call will become past chair, and current chair elect Christine Horne will become chair.
6. On April 7th, the Faculty Senate approved a memo of support for changing the designation of the Yakima Instructional Site to the Yakima Consortium.
7. On April 7th, the Faculty Senate approved four nominees for the position of Faculty Regent. The nominee names, letters of interest and brief CVs were sent to the Governor's Office during the week of April 11th. The Faculty Regent won't be appointed until October 1st at the earliest. The Faculty Senate approved a procedure for maintaining the Faculty Senate Representative to the Board of Regents until the Faculty Regent is formally appointed.
8. On April 7th, the Faculty Senate approved undergraduate, professional and graduate degrees for the members of the classes of May 2022, August 2022 and December 2022.

9. In an effort to improve communications between Faculty Senate leadership and senators, the chair is distributing a summary table of the status for current concerns and activities (please see attached example). This document is updated before every Senate Steering and Senate meeting. The chair has also penned a number of blogs to further improve communications.

Summary of ongoing Faculty Senate, Steering Committee and Executive Committee discussions and activities. The order of these entries is not ranked temporally or by priority. Please send corrections or additions to the Faculty Senate (FS) Chair, Douglas Call*, drccall@wsu.edu. FS blogs: <https://facsen.wsu.edu/current-blog-posts/>. Dates indicate when the record (row) was last updated (red represents most recent changes since the table was last sent to the Steering Committee and/or to the senators).

Topic	Status
Posted 8 April 22 Athletic debt	Faculty Senate has requested a written description from the president for how WSU Athletics is servicing their approximately \$80 million-dollar debt that is owed to the university. Further discussions will follow.
Posted 7 April 22 Assign FAC to develop guidelines for selecting Faculty Regent nominees.	With the approval of Faculty Senate on 7 April 2022, the Faculty Affairs Committee will develop a procedure for selecting future nominees for this position (these are 3-year appointments so we the next nomination process will occur spring semester 2025). FAC will propose the new procedure for Faculty Senate approval during the 2022-23 academic year.
Posted 7 April 22 Need to update MOU between Faculty Senate and Provost's Office	Faculty Senate will work with the Provost's Office to develop a procedure for reclassifying graduate programs into professional programs and vice versa. Ideally, this will be completed during fall 2022 in conjunction with the new Vice Provost for Graduate and Professional Education.
Posted 6 April 22 Why can't faculty with <12-mo appointments have their paychecks distributed on a 12-mo basis?	Chair Call met with Matt Skinner, Senior Associate Vice President, Finance and Administration, on April 4 th to learn more about this issue. A senate blog with more information was posted on April 6 th . Follow up information for how faculty can manage this division of funds through Workday will be available this summer
Posted 15 Feb 22; 8 Mar 22; 6 Apr 22 Faculty salary equity program	The provost is developing a faculty salary equity program to address issues with equity, salary compression, etc. Faculty Exec learned more about this program during a leadership meeting on April 6 th and during the Faculty Senate presentation on April 7 th . The proposed rollout for this program will be fall semester, 2022. Additional details will follow.
Posted 5 April 22 SB 5854 enacted changes to ethics rules for faculty	During the summer, Chair Call will consult with the WSU AG Office to determine how changes from SB 5854 affect faculty. We anticipate using a senate blog to share our findings with senators.
Posted 15 Feb 22; 24 Mar 22 How has WSU been spending COVID-19 relief funds?	Vice President for finance and administration Stacy Pearson is preparing a written report that will be disseminated to the Faculty Senate.
Posted 15 Feb 22; 22 Feb 22; 8 Mar 22 Professional leave for career track	The FAC motivation document for career-track professional leave was presented to the president and provost on 22 Feb 22. FAC is working on draft language for the <i>Faculty Manual</i> and chair Call, FAC Chair Judi McDonald, and chair elect Christine Horne met with Senior Vice Provost Laura Hill

	on March 29 th to discuss options for moving forward. We will collect additional information about how other PAC-12 institutions administer professional leave and other information to better inform how CT professional leave might be implemented. Further discussions will follow.
Posted 15 Feb 22; 8 Mar 22 Perennial use of one-year employment contracts for career-track faculty	Exec initiated a discussion with the president and provost about the potential that some units may be repeatedly using one-year employment contracts for career-track faculty, with commensurate challenges and uncertainties for these valued members of our faculty. Provost Chilton provided an update on this effort at the meeting with Exec on March 8 th . Based on data from Workday, approximately 40% of career-track faculty are currently on one-year contracts. The next task is to determine how these contracts are distributed relative to time in position, college and unit. Further discussions will follow.
Posted 15 Feb 22; 10 Mar 22 L&I mandated increases in the overtime pay threshold	Rising OT thresholds threaten the research competitiveness of WA institutions of higher education. FS Exec has raised this issue with the President, and he has committed to working with other institutions to see if this can be addressed. Further discussions will follow.
Posted 15 Feb 22; 22 Feb 22 New accreditation rules from NWCCU	NWCCU has released a number of rule changes for accreditation, mostly precipitated by the US Department of Education. Only two changes have implications for Faculty Senate: (1) Developing a mechanism for ongoing monitoring of out-of-class effort. Exec is currently working with Vice Provost Bill Davis to develop a proposal for how this can be implemented. More information will be forthcoming; (2) Imposing a new substantial change policy. We anticipate that the second item will undergo some changes before FS needs to address this issue.
Posted 15 Feb 22 Pullman Strategic Planning Committee	A newly formed Pullman Strategic Planning Committee is working on a campus-specific planning document. Associated faculty have been asked to contribute ideas (please see https://wsu.co1.qualtrics.com/jfe/form/SV_9moMTLMIqoxhwvs) and the committee organizers are conducting listening sessions (29 scheduled). Information from these sessions will serve as the raw data for the planning document. Chair Call, among others, is serving on this committee.
Posted 15 Feb 22 Addressing land grant revenue expenditures	Exec raised this issue with the president and provost. Please see the Feb 15 th FS blog for updated information. Further discussions will follow.
Posted 22 Feb 22: Gender-neutral terms in the <i>Faculty Manual</i>	Current binary language in the <i>Faculty Manual</i> needs to be updated to reflect gender- and binary-neutral language. Initial review of this idea is underway through FAC.
	https://news.wsu.edu/news/2022/03/10/wsu-leadership-provides-more-information-on-march-12-masking-changes/?utm_source=WSUNews-enewsletter&utm_campaign=wsunewsnewsletter&utm_medium=email
Items presumptively concluded	

Posted 15 Feb 22 COACHE – closes April 12 th	The COACHE survey has been launched. Part-time career-track faculty, part-time tenure-track faculty (FTE < 0.75), and faculty with administrative appointments (assistant deans and higher) are not included in the survey. Please encourage all eligible faculty to participate so we have as much information as possible. Chair Call is serving as a co-chair with Senior Vice Provost Laura Hill for the working group that will examine this data and propose solutions to major weaknesses.
Posted 1 Mar 22 Confusion continues regarding specific requirements and their rationale for different instructional modalities	Request clear expectations between the use of AMS / Zoom / F2F requirements and addressing potential issues concerning university headcounts for in-person vs. remote online learning as it pertains to Institutional Research. Chair Call met with Bill Davis, Craig Parks and Michael Sugarman. There are no separate rules for AMS vs. Zoom. If you wish to present on-line courses, this is perfectly fine if you work with Global Campus and AOI to ensure that accreditation requirements are met. This does not have any implications for tuition dollars. The sole purpose of this requirement is to ensure that all classes are complying with NWCCU accreditation requirements. Chair Call still needs to follow up on the headcount question.
Posted 15 Feb 22; 22 Feb 22; 8 Mar 22; 29 Mar 22 Executive Budget Committee progress with WSU system budget model.	Provost Elizabeth Chilton and Vice President for finance and administration Stacy Pearson will present additional budget details to the senate and guests at a 90-min meeting scheduled for 3:30 to 5 on Thursday, April 14 th (https://wsu.zoom.us/j/92932336833?from=addon). This meeting occurs after senate recess but attending senators will be given priority for questions. We will record the meeting.
Posted 30 Mar 22 Concerns about proposed parking fee increases and reapportionment of permitted spaces vs. hourly spaces (Pullman campus)	Chair Call provided a blog with additional information about the proposed changes. https://facsen.wsu.edu/2022/03/30/parking-changes-on-pullman-campus/
Posted 22 Feb 22; 4 April 22 Workday grant reports and balances	Need a streamlining process between administrators and faculty members to have clear account access and understanding of use agreements between various accounts. During an April 4 th meeting with Matt Skinner, Senior Associate Vice President, Finance and Administration, we learned that efforts are currently underway to improve budget tracking and reporting functions. Further discussions will follow.
1 Mar 22; 7 April 22 Yakima Consortium	The memo describing Faculty Senate approval of the proposed reclassification of the Yakima Instructional Site to Yakima Consortium was passed by the Faculty Senate on April 7 th . This moves to the Board of Regents for further consideration.
Posted 22 Feb 22; 1 Mar 22; 8 Mar 22 Lifting of mask mandates	From WSU March 1 st Covid update: “Beginning March 12, masks no longer will be required to be worn in a majority of WSU buildings. That includes classrooms, residence halls, recreation centers and dining halls. Face coverings will still be required on public transit and by those inside medical

	<p>facilities, including Cougar Health Services and counseling centers, in keeping with Gov. Jay Inslee's latest guidance and federal requirements. While these policy changes are being made, Cougs who feel more comfortable wearing a mask should continue to do so." <i>Note that more specific information is provided in a senate blog dated 9 March 2022.</i></p>
<p>Posted 15 Feb 22; 1 Mar 22</p> <p>Continuing concerns about COVID-19 transmission on campus and COVID-19 communications</p>	<p>Please see Feb. 4th FS blog for more information about the potential for in-class transmission. Please see https://wsu.edu/covid-19/covid-cases/ for updated information about contact tracing (21 Feb 22). WSU COVID-19 information: https://wsu.edu/covid-19/.</p>
<p>Posted 15 Feb 22; 1 Mar 22</p> <p>Growing enrollment challenges precipitated by the COVID-19 pandemic</p>	<p>Saichi Oba (VP for enrollment management) presented a summary of enrollment and retention efforts at the March 3rd meeting of the Faculty Senate. FS exec and the president and provost had a wide-ranging discussion of this issue on 22 Feb 22. It is a complex topic and multiple pieces are in motion to turn trends in a positive direction. FS exec met again with Saichi and Andrew Brewick (Director of Admissions) on Feb 28th to continue discussions. If senators have specific questions, please reach out to Saichi, Andrew or Call.</p>
<p>Posted 15 Feb 22; 1 Mar 22</p> <p>Academic and Faculty Affairs Working Group has launched</p>	<p>This provost-initiated working group has completed their efforts to identify language from the <i>Faculty Manual</i> that needs to be updated to address potential conflicts of interest between the Provost and Pullman Chancellor when this is the same person. This information has been forwarded to FAC for consideration.</p>
<p>Posted 15 Feb 22; 1 Mar 22</p> <p>Staff recruitment and retention</p>	<p>Please see Faculty Senate blog from 1 Mar 2022</p>
<p>Posted 15 Feb 22; 22 Feb 22</p> <p>Growing administrative expenses</p>	<p>Provost Chilton presented data about WSU administrative expenditures relative to peer institutions during our 22 Feb 22 FS Exec meeting with her and the president. Please see the FS blog from 24 February for more information.</p>
<p>Posted 15 Feb 22</p> <p>Activity Insight</p>	<p>If you have not already engaged with the annual review exercise and Activity Insight, please see the FS blog from Feb 4th</p>
<p>Posted 15 Feb 22; 22 Feb 22</p> <p>Contract processing</p>	<p>At the exec meeting with the president and provost (22 Feb '22), we learned about multiple efforts that are underway to streamline contract processing for academic delivery including delegation of authority, shared positions, etc. At this point we respectfully suggest checking in with senators in fall 2022 to determine if significant concerns remain.</p>
<p>Posted 15 Feb 22; 22 Feb 22</p> <p>How is WSU F&A being expended?</p>	<p>As part of a recent update to Executive Policy #2, the Office of Research committed to providing annual updates on indirect cost expenditures. Updated information is now available at: https://research.wsu.edu/office-research/report/fa-report/. Please note that the information provided in future reports may change as the new systems budget model is developed. Please inform Doug Call if you have any questions or concerns.</p>

Reasonable accommodations	Faculty have raised concerns about the potential for repercussions when staff or faculty request reasonable accommodations. Please see the FS Feb 11 th blog for more information.
Significant delays in account setup and invoicing through SPS	Faculty have raised concerns about the extensive delays involved with account setup and invoice processing at SPS. Please see the FS Feb 7 th blog for more information.
Given the closure of university stores, will WSU launch a punchout/cart system for rapid processing of commonly purchased items through Workday?	Chair Call brought this question to Matt Skinner (Associate Vice President for finance). This has been discussed, but the current Workday solution for this function is receiving mixed results at other institutions. Canvassing of priorities at WSU also suggest that this is a lower-priority concern for the near-term and thus it is not being pursued at this time. Other concerns have been raised (e.g., how Workday relates to grant accounts and access) that probably require a more direct discussion with Matt Skinner and his team. Please contact Doug Call if you need help facilitating these discussions.
Recommendation to follow up on constituent concerns at each Faculty Senate meeting	Exec is now employing a combination of this summary document and FS blogs to better communicate the status of FS concerns and activities.
Posted 15 Feb 22 Academic Analytics	WSU has committed to an Academic Analytics contract and training for relevant administrators is underway. The principles document that was developed by Senior Vice Provost Laura Hill and the Exec is being distributed to all trainees.

*Doug Call assumes all responsibility for any errors in of omission or errors of wording and content for this document.

Spring semester Faculty Senate blogs (<https://facsen.wsu.edu/current-blog-posts/>):

- 9-over-12 month pay options, 5 Apr
- Parking changes on the Pullman campus, 30 Mar
- Follow up on WSU masking policy, 9 Mar
- Follow up on staff recruitment & retention survey, 1 Mar
- More on Administrative Expenses, 24 Feb
- How does WSU spend 'grant lands' revenue? 15 Feb
- Reasonable accommodation, 11 Feb
- What is happening with SPS? 7 Feb
- Concerns about administrative bloat, 7 Feb
- Tracking materials through the Faculty Senate, 7 Feb
- Activity insight...yes, it's that time! 4 Feb
- COVID-19 transmission in classrooms? 4 Feb

- Addressing workplace misconduct, 31 Jan
- Mask distribution at WSU & COVID funding, 27 Jan
- COACHE and Academic Analytics, 27 Jan

May 6, 2022

TO: ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: ASWSUHS Report

SUBMITTED BY: Samuel Nahulu, President, and Kiana Lee, Vice President

On behalf of the Associated Students of Washington State University Health Sciences, I would like to thank you for your support and report our top three (3) goals for the following year:

Goal #1: To implement a Student Lounge in the Health Sciences Building Basement

During one of our SGC meetings to the WSU Tricities campus, we had the opportunity to relax and hang out at their Student Union Building. This was a great opportunity to see if we could implement something of a similar accord on our campus, that wouldn't be too expensive. There were also requests from current students, mostly PhD students in the Pharmaceutical Sciences program, to remodel the area for student students to relax between classes, socialize, and essentially, have fun. We were able to get into contact with Capital Planning on our campus to see if we would be able to make this happen, and we are currently in the process of figuring out budgets and finishing up blueprints. Unfortunately, we may not be able to finish this during our tenure, but our hope is to pass this project down to the incoming President and Vice President.

Goal #2: To re-start the tradition of hosting the WSU Health Sciences Health Fair

This year, one of our main focuses was to re-engage with our community and to re-engage with our students. The past few years with COVID-19 being an issue, we were unable to host a Health Fair. The Health Fair is an inter-professional event that helps connect the Spokane community through free health screenings, education and activities for the whole family; this event is often hosted at a local Spokane elementary school. This year, we were able to re-start the Health Fair Committee, reach out to community partners, and reach out to WSU Health Sciences RSO's. Unlike previous years, this years Health Fair was student led. We were able to get community partners and RSO's involved to provide blood pressure readings, blood glucose readings and even immunizations for people in the Spokane community. We were also able to provide food, refreshments, and prizes for participants. Over 100 people were in attendance (not including volunteers) and we hope to continue this tradition without any lapse between transitions.

Goal #3: To engage students on campus, help students transition back into in-person learning, and to advocate for students' program specific concerns

Campus Presence: This year, our main focus for students was to be present with students in an in-person setting, and to advocate for our students' concerns. We participated in many in-person events to interact with our students, including holding in-person office hours weekly. For instance, we would host tabling sessions throughout the Fall and Spring semester, and would often hand out Donuts, Coffee, and Swag to get students to interact with us as an ASWSUHS team. Social media and surveys, like last year, played a large role in how we interact with students, and how we learned about the needs of our students. Through social media, we would advertise the services offered by WSU Health Sciences and the specific programs students could utilize (such as a newly hired learning specialist) to help transition back into in-person learning. We would also meet with administration to speak about mental health outcomes and program specific concerns from students.

Date: May 6, 2022

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: GPSA Report

SUBMITTED BY: Reanne Chilton, GPSA President

On behalf of GPSA, I would like to thank the Board of Regents for your continued support of WSU graduate and professional students. It is with great pleasure that I report the following:

Support & Representation: The GPSA has worked hard to creatively support our students in new and beneficial ways. We've continued to expand our presence across university and community groups, to make sure students voices are heard and concerns being addressed. We continue to host bi-weekly Senate meetings where graduate students from each department represent their constituents. GPSA Senate had its final meeting of the year, wrapping up with VP for Student Affairs, Ellen Taylor, as our honored guest speaker.

Announcement: GPSA completed our elections process, and we have a full executive board lined up for next year! Congratulations to incoming President, Samantha Edgerton; returning VP, Marwa Aly; and incoming Vice President of Legislative Affairs, Ajay Barman.

Accomplishments:

- REC Care packages: Graduate students at our Research and Extension Centers (approximately 80 affiliated with WSU Pullman) don't have access to the same resources the graduate students on the Pullman campus do, such as the Cougar Food Pantry. To help support these students during the final weeks of the semester we are distributing care packages with snacks and treats to make sure they can focus on their studies.
- Childcare: GPSA has partnered with the YMCA in Pullman to provide free afterschool care for graduate/professional students with dependents. This program was piloted in the Fall in response to limitations on previously available childcare assistance and due to the popularity of the program we've continuing this semester, helping dozens of families access childcare.
- Research Expo: Graduate students presented their research posters in this popular annual competition! Volunteer faculty served as judges to help us select the top research posters in each field.
- Excellence Awards: Over 150 nominations were submitted for GPSA excellence awards; a program where we shine a spotlight on graduate/professional students who have distinguished themselves across different categories such as their role as researcher, instructor, teaching assistant, as well as in community engagement, service and leadership. Together with the Graduate School we hosted the Evening of Excellence to honor these students who make our community better.

Programs:

- Professional Development Initiative (PDI): The PDI wrapped up a year of incredible events and workshops. Workshop topics have included Accessing Mental Health Services, Tax Help for graduate students, Minimizing Unconscious Bias, and a seminar on Leadership facilitated by past Dean of the Graduate School, Karen DePauw.
- Programming: We are finding that now, more than ever, students are in need of social connections. GPSA has focused this semester on trying to offer a mixture of in-person and virtual social programming events including a book club, ice cream social, and restaurant week.



May 6, 2022

To: All members of the Board of Regents
Subject: Administrative Professional Advisory Council Report
Submitted by: Anna McLeod, APAC Chair
Presented by: Anna McLeod, APAC Chair

The Administrative Professional Advisory Council is pleased to report the following:

- AP Contribution Awards
 - Award Ceremony held April 14th.
 - Attended by about 70 individuals
 - Thank you to Provost Chilton for being there and recognizing all APs and our winners
 - 6 individuals were recognized as winners
 - Andria Donnenworth
 - Michael Heim
 - Linda McLean
 - Sarah McDaniel
 - Tim Wood
 - Stephanie Rink
- APAC Elections will be held May 18th
 - We have 18 positions to fill for our 30-member council

May 6, 2022

TO: ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Alumni Association Progress Report

SUBMITTED BY: Shelly Spangler, WSUAA President 2021-2022
Mark Schuster, WSUAA President-Elect

Cougar Cubs

In partnership with President Schulz and Vice Provost for Enrollment Management Saichi Oba, the WSUAA's newest initiative, *Cougar Cubs*, welcomes kids that love WSU into the Cougar Family. WSU alumni, donors, faculty/staff, and friends can honor a young aspiring Coug by making them a *Cougar Cub*! A welcome letter and certificate make it official. This kids-only program is designed to recognize our youngest Cougs. Any child under 11 years old is eligible.

2022 Top Ten Seniors

The *Top Ten Seniors Awards* program dates back to the early 1900s. WSUAA's Student Alumni Ambassadors, caretakers of the program, recognize the top ten students in five categories across the WSU system for exemplary achievements. This year's recipients include:

Academics: Forrest Fearington and Annie Lu

Athletics: Michaela Bayerlova and Chloe Larson

Campus Involvement: Jocelyn Granados Mejia and Nolan Thomaswick

Community Service: Lindsey Gass and Aydan Miner

Visual and Performing Arts: Cameron Barton and Cristina Navarro

Introducing WSUAA Officers for 2022-23

On May 7, the following WSUAA officers will assume their new leadership roles:



President

Mark Schuster '95
Richland, WA
VP Global Operations,
Lamb Weston



President-Elect

Lester Barbero '10
Honolulu, HI
Mechanical Engineer,
Pearl Harbor Naval
Shipyard & IMF



Vice President

Katey Koehn '14
Morgan Hill, CA
Director of Technical
Program Management,
Walmart



Immediate Past President

Shelly Spangler '07
Seattle, WA
Director of Financial
Operations, Swedish
Hospital

WSUAA—Recognizing the Best of the Best.

ACTION ITEM #1

Election of Officers (Marty Dickinson)

May 6, 2022

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Election of Officers

PROPOSED: That Marty Dickinson be re-elected as Chair of the WSU Board of Regents for the year beginning July 1, 2022 and that Lisa Schauer be re-elected to serve as Vice Chair of the WSU Board of Regents for the year beginning July 1, 2022, with the understanding that she shall act as Chair pro tempore in the absence of the Chair, with the power to preside at the meetings and to sign all instruments required to be executed by the WSU Board of Regents.

SUBMITTED BY: Marty Dickinson, Chair, Board of Regents

SUPPORTING
INFORMATION: Excerpt from the Board of Regents bylaws, Article I, Section 3
(Election and Appointment Process):

Election and Appointment Process. At its regular meeting held after the first Wednesday in April of each year, the Board shall hold elections to fill the offices of Chair and Vice Chair. The Board shall elect a Vice Chair, as nominated by the Executive Committee, based upon the advice of the Board and in consultation with the President of the University. The Vice Chair shall hold office for a one-year (1-year) term, commencing on July 1. Except in the case of resignation or removal, or other exigent circumstances, the Vice Chair shall then automatically succeed as Chair of the Board the following year and shall hold the office of Chair for one-year (1-year), commencing on July 1.

ACTION ITEM #1

Establish the WSU Yakima Consortium Site (Elizabeth S. Chilton)

May 6, 2022

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Establishment of the WSU Yakima Consortium Site

PROPOSED: That the Board of Regents establish the WSU Yakima Consortium Site

SUBMITTED BY: Elizabeth S. Chilton, Provost and Executive Vice President

SUPPORTING
INFORMATION: The Vice President of Health Sciences proposes the establishment of the
WSU Yakima Consortium site.

Central to the mission of WSU Health Sciences is improving the health of Washington citizens via education, research and engagement. Health Sciences is a state-wide system within the WSU System with activities at 6 physical campuses and Global Campus, and presence in every county of the state. The WSU College of Nursing and the College of Pharmacy and Pharmaceutical Sciences have significant student populations in Yakima-based programs, and the Elson S. Floyd College of Medicine has opportunities for Yakima-based programs. The WSU Yakima Consortium site (WSU Health Sciences Yakima) would serve as a health sciences-focused educational and research campus with close ties to the WSU Health Sciences Spokane campus and Pacific Northwest University of Health Sciences.

Moreover, through excellence in teaching, scholarship, and service, WSU Health Sciences Yakima will develop collaborative, practice-ready health care professionals that increase access to culturally responsive and quality health care in their rural and underserved communities. The two key pillars are provided below:

Pillar 1: Access

- Increased access to affordable, local, and quality health professions education for students in Central Washington
- Improved access to high quality, collaborative, and culturally responsive healthcare for our rural communities

Pillar 2: Diversity

- Our faculty, staff, students, and graduates are representative of the communities we serve

Residents of the rural communities served by WSU experience poor health outcomes, such as reduced longevity and diminished quality of life, and decreased wellness. People living in these rural areas are more likely to die from cancer, heart disease, respiratory disease, stroke, and opioid overdoses than their urban counterparts. These disparities result from a lack of available healthcare providers and unfavorable social determinants of health. Social determinants include factors such as lower educational levels, lower income levels, higher rates of uninsured or underinsured individuals, and lower health literacy. Fourteen counties in eastern Washington are considered medically underserved or include medically underserved populations. Moreover, a shortage of primary care health professionals exists in all counties in Eastern Washington—nearly one-third of the population in Yakima County lacks a primary care provider.

In primary partnership with the Pacific Northwest University of Health Sciences (PNWU) and other partners, the creation of the WSU Health Sciences Yakima consortium site will be ideally positioned to serve as a catalyst for optimized access to quality healthcare that improves the health and wellness of underserved and rural communities and the hub of health science education throughout Central Washington.

The proposal for the WSU Yakima Consortium site is attached. This proposal was reviewed carefully and has support from the Provost's Office. This proposal was recommended by the Faculty Senate on April 7, 2022.

ATTACHMENT: Attachment A - Proposal



MEMORANDUM

To: Elizabeth S. Chilton, Provost and Executive Vice President

From: Faculty Senate Executive Committee

Subject: Establishment of the Yakima Consortium

Date: April 8, 2022

On March 24, 2022, Daryll DeWald (Chancellor, WSU Health Sciences Spokane) and Craig Parks (Vice Provost for System Innovation and Policy) gave a presentation to the Faculty Senate about reclassifying the Yakima Instructional Site to a Consortium as defined by the Department of Education. Time was allocated for questions and answers, and a draft of this memo was presented as a discussion item in the Faculty Senate agenda.

On April 7, 2022, the memo in support of the Yakima Consortium was included as an action item in the Faculty Senate agenda. After an opportunity to further discuss this proposal, the Faculty Senate was asked to vote to approve this memo indicating Faculty Senate support for the creation of the Yakima Consortium. The vote tally was 44 to approve and 1 to reject.

In light of the above vote, the Faculty Senate is pleased to recommend the establishment of the Yakima Consortium. We appreciate the opportunity to be engaged in this matter and the commitment of WSU's leadership to our shared governance model.

If you have any questions, you are welcome to contact us.

Cc: Daryll DeWald, Chancellor, WSU Health Sciences Spokane
Laura Hill, Senior Vice Provost
Craig Parks, Vice Provost for System Innovation and Policy
Kristina Peterson-Wilson, Chief of Staff, Office of the Provost

WSU Yakima Proposal

Overall Goal: Achieve approval of WSU Yakima as a Consortium Site

A. Mission and Core Themes. Explain how the new consortium follows from our mission, vision and core themes.

Mission

Through excellence in teaching, scholarship, and service, WSU Health Sciences Yakima develops collaborative, practice-ready health care professionals that increase access to culturally responsive and quality health care in their rural and underserved communities.

Pillar 1: Access

- Increased access to affordable, local, and quality health professions education for students in Central Washington
- Improved access to high quality, collaborative, and culturally responsive healthcare for our rural communities

Pillar 2: Diversity

- Our faculty, staff, students, and graduates are representative of the communities we serve

Vision

Residents of the rural communities served by WSU experience poor health outcomes, such as reduced longevity and diminished quality of life, and decreased wellness. People living in these rural areas are more likely to die from cancer, heart disease, respiratory disease, stroke, and opioid overdoses than their urban counterparts. These disparities result from a lack of available healthcare providers and unfavorable social determinants of health. Social determinants include factors such as lower educational levels, lower income levels, higher rates of uninsured or underinsured individuals, and lower health literacy. Fourteen counties in eastern Washington are considered medically underserved or include medically underserved populations. Moreover, a shortage of primary care health professionals exists in *all* counties in Eastern Washington—nearly one-third of the population in Yakima County lacks a primary care provider.

In primary partnership with the Pacific Northwest University of Health Sciences (PNWU) and other partners, WSU Health Sciences–Yakima is ideally positioned to serve as a catalyst for optimized access to quality healthcare that improves the health and wellness of underserved and rural communities and the hub of health science education throughout Central Washington.

B. Authorization. Evidence that establishment of the new Consortium Site has been reviewed and approved by our governing body. This is satisfied by providing the minutes from the Board of Regents meeting at which approval was granted.

Establishment of WSU Yakima as a Consortium Site would be a future action by the WSU Board of Regents with a potential timeline of 2021-2022. WSU Yakima is currently designated an Instructional Site, however, it operates as a Consortium Site. After completing a vetting process, a finalized proposal to establish WSU Yakima as a Consortium will be forwarded to the Regents for consideration

C. Educational Offerings. Detailed information about the degrees to be offered at launch including

a. List of all courses to be offered during the first academic year

Course offerings from Nursing and Pharmacy are all those itemized for the College of Nursing BSN. ([add link](#)) and DNP. ([add link](#)) and College of Pharmacy and Pharmaceutical Sciences PharmD ([add link](#)) programs.

b. List of all degrees that the inaugural class of students may pursue

Current

Bachelor of Science in Nursing (BSN)

RN-BSN

Doctor of Pharmacy (PharmD)

Planned and Potential

Bachelors and Masters in Public Health program ([Attachment, Public Health NOI](#))

- Focus on health disparities
- Available to health sciences students concurrently while studying in Yakima
- Available on-line to other health professionals

Bachelors and Masters Social Work programming ([Attachment, Social Work NOI](#))

Second Degree Entry Program Nursing

Doctor of Nursing Practice (DNP)

Master in Interprofessional Education program with focus on meeting the needs of practitioners in rural communities

Dual degree DNP/Pharm D (potential)

c. Description of method of instructional delivery including grading plan

Face-to-face and distance learning and clinical experiential learning managed by the College of Nursing and the College of Pharmacy and Pharmaceutical Sciences

d. Expected learning outcomes

Learning outcomes are already detailed in the existing programs in Nursing and Pharmacy in adherence to accrediting bodies (CCNE, ACPE).

e. Assessment plan for learning outcomes

Robust assessment plans to track learning outcomes are already built into existing programs in Nursing and Pharmacy in adherence to their respective accrediting bodies (CCNE, ACPE).

f. Evidence that Faculty Senate has reviewed and recommended the above and board of regents has approved. Satisfied by uploading minutes from Senate and Board meetings

The goal is to complete and garner approval of a proposal to convert the WSU Yakima Instructional Site to a Consortium Site. This will require evaluation by appropriate ONEWSU administrative units and integration of changes in the proposal, then the proposal will be directed to the WSU Faculty Senate. Upon approval by the WSU Faculty Senate of WSU receiving Consortium Site designation, the proposal will be directed to the WSU Regents for conversion of WSU Yakima from an Instructional Site to a Consortium Site. The goal for the future is that Consortium status be transitioned to Campus status.

D. Planning. Justification for the new campus including evidence that it is needed

a. Evidence that it is needed

Although WSU Yakima is functioning as a Consortium Site, and seems to be on a pathway for consideration for campus designation in the future. We recommend a yearly evaluation and written update prepared by the Vice President for Health Sciences/Chancellor of WSU Spokane in collaboration with the Dean of Nursing and the Dean of Pharmacy and Pharmaceutical Sciences, to be submitted to the Office of the President and Office of the Executive Vice President and Provost. The Vice President for Health Sciences and Chancellor of the Spokane campus is currently serving as the de-facto chancellor of WSU Yakima. The currently enrolled programs and continual demand are evidence for ongoing needs in existing programs. The proposed program expansion in Public Health and Social Work have needs assessment data in the Notice of Intent. ([Attachments](#), [NOI documents](#))

b. Student clientele to be served ([below and in Attachments](#))

Site	Sum of FTE(State-Funded)	Sum of FTE
Spokane Campus	1834.53	1838.23
Yakima Pharmacy	180.97	180.97
Yakima WSU College of Nursing	108.17	108.17
Grand Total	2123.67	2127.37

WSU Spokane Enrollment and Demographics by Location (unique headcount)

	WSU Health Sci	Yakima	Spokane
Total Enrollment	1727	235	1492
Undergraduate	550	120	430
Graduate/Professional	1177	115	1062
Students of color	586	119	467
Women	1245	170	1075
First generation	503	108	395

Yakima Nursing and Pharmacy:

Female:	72%
Students of Color:	51%
First generation:	46%

Student data from Fall 2020

c. Detailed review of the process by which the decision to create the new campus was reached

A Task force was constituted by President Schulz to characterize the existing programs, facilities and funding at WSU Yakima ([Attachment, memo from President Schulz](#)) and make a recommendation regarding WSU Yakima being approved as a campus. The task force recommends WSU Yakima be approved as a Consortium Site with the goal of WSU Yakima ultimately receiving approval as a Campus.

d. Review of internal organizational arrangements needed to launch the campus (hires, shifting of current administrative and staffing duties, library staffing, student services)

WSU Yakima has had nursing programs in place for more than 25 years and the pharmacy program for 6 years. WSU Health Sciences assumes overall responsibility for the Nursing and Pharmacy programs delivered on campus.

WSU has a long-term and sustainable partnership with the Pacific Northwest University of Health Sciences. ([Attachments, Agreements between WSU and PNWU](#))

e. Timetable for implementation

Consortium: Immediate

Campus: 2-4 years.

E. Student Services. Available student services at campus launch with explanation of staffing and/or partnering agreements (NOTE: This is a critical element of the proposal)

WSU Health Sciences Spokane and the College of Nursing and College of Pharmacy and Pharmaceutical Sciences already provide extensive student services. The majority of the responsibilities reside with WSU Health Sciences Spokane Student Services ([Attachment, personnel and budget](#)).

F. Facilities and Equipment. Detailed list of each

The WSU Yakima College Pharmacy and Pharmaceutical Sciences program is primarily housed in the Cadwell Student Center on the PNWU campus. The WSU Yakima College of Nursing programs are primarily housed in Watson Hall on the PNWU campus. ([Attachments, maps and building layouts](#))

G. Library and Information Resources. Review of library and information services available to the students.

The Library and Information Resources are provided by PNWU as part of the agreements with the College of Nursing and College of Pharmacy and Pharmaceutical Sciences and the WSU Health Sciences. ([Attachments, WSU:PNWU Agreements](#))

H. Personnel. Faculty and staff analysis including

a. List of on-site personnel at launch. For each faculty member provide educational qualifications and experience

[Provide Faculty and Staff information for CON and CPPS and WSUHS](#)

b. List of anticipated hiring needs (faculty and staff) for next five years

[Provide Faculty and Staff information for CON and CPPS and WSUHS](#)

c. Explanation of plans to fill hiring needs

Hiring plans will be dependent on growth of WSU Yakima

I. Budget. Must be formatted as a business plan and include the following:

- a. Evidence that each degree program to be offered at the new campus is financially healthy. Document by providing revenue and expenditures for each program in the year prior to launch of the new campus**

Current Budget ([Attachment, D. DeNike please provide](#))

- b. Projected revenue and expenditures for each degree program for each of the first three years of operation of the new campus**

The revenues are dependent upon the budget realignment that will include tuition return for the DNP program and other Nursing and Pharmacy programs that are delivered in the upcoming years.

- c. Designated revenue and expenditures associated with launch of the new campus, including cash flow analysis**

Site is already launched ([Attachment, Budget](#))

- d. Institutional financial reallocations to support launch of the new campus**

No reallocations necessary beyond the return of tuition revenues to the Colleges and WSUHS

- e. Budgetary and financial implications of the new campus for the entire institution**

No negative budgetary implication except for tuition reallocation and potentially long-term offset of space lease costs.

- f. Costs associated with operations, management, and physical resources of the new campus**

[Attachment, Budget.](#)

Additional Background Information (not to be included in Proposal)

NWCCU Designation: WSU Yakima is an Instructional Site

Operational Status: WSU Yakima is a Consortium Site

Opportunity: WSU Yakima could in the future become a designated campus

Current Student Population: 214 Head count, 255 FTE

Degree Programs and WSU College Presence

Purpose and Rationale

Central to the mission of WSU Health Sciences is improving the health of Washington citizens via education, research and engagement. Health Sciences is a state-wide system within the WSU System with activities at 6 physical campuses and Global Campus, and presence in every county of the state. The WSU College of Nursing and the College of Pharmacy and Pharmaceutical Sciences have significant student populations in Yakima-based programs, and the Elson S. Floyd College of Medicine has opportunities for Yakima-based programs. WSU Yakima would serve as a health sciences-focused educational and research campus with close ties to the WSU Health Sciences Spokane campus and Pacific Northwest University of Health Sciences.

Process

Establish a temporary working group of internal stakeholders to plan and process to accomplish the goal of establishing WSU Yakima as a campus in the WSU System.

Task Force Committee Members

Celestina Barbosa-Leiker, Vice Chancellor of Research, WSU Health Sciences

Ed Bilsky, Provost and Chief Academic Officer, PNWU

David Cillay, Vice President and Chancellor, Global Campus

Dan DeNike, Vice Chancellor of Finance, WSU Health Sciences

*Daryll DeWald, Vice President and Chancellor, Health Sciences

Laura Hamilton, HRS, WSU Health Sciences

Craig Parks, Vice Provost, Provost's Office

Margaret Holt, Chief of Staff, WSU Health Sciences

Sandra Haynes, Chancellor, WSU TriCities

Chris Hoyt, Chief of Staff, President's Office

Colleen Kerr, Vice President, External Affairs and Government Relations

Mary Koithan, Dean, College of Nursing

Mark Leid, Dean, College of Pharmacy and Pharmaceutical Sciences

Angela Stewart, Assoc. Dean, YVIEPEC Executive Director, WSU Yakima
Dave Turnbull, Professor, WSU School of Music, WSU Faculty Senate
Lisa Vickers, College of Nursing, WSU Yakima

*chair

Charter

1. Develop a proposal for establishment of WSU Yakima.
2. Develop a plan for internal and external stakeholder engagement.
3. Establish processes and move forward with budget, academic program, research and engagement plans.
4. Develop a high-level plan for the partnership between PNWU and WSU
5. Develop a plan for the collaboration, coordination and connection of WSU TriCities and WSU Yakima

Preliminary Timeline

For the charter, prepare draft documents for the 3 deliverables by November 1, 2021.

Yakima Opportunities



WASHINGTON STATE UNIVERSITY
HEALTH SCIENCES

Daryll B. DeWald, PhD

Vice President, WSU Health Sciences
Chancellor, WSU Health Sciences Spokane



Yakima, WA

Population 94,000
(2020 data)



College of
**Pharmacy and
Pharmaceutical Sciences**
WASHINGTON STATE UNIVERSITY

A man in a blue jacket and hat is speaking into a megaphone to a crowd of people outdoors. The crowd is diverse and many are wearing face masks. The background shows trees and a street with a car.

Communities in Need

Yakima and Eastern Washington

- Lower educational attainment, higher unemployment, increased poverty, and higher rates of being uninsured.
- 14 counties considered medically underserved
- Shortage of primary health care providers
 - Individuals more likely to die from cancer, heart disease, respiratory disease, stroke, and opioid overdoses than their urban counterparts.
- **Out of 39 WA counties, Yakima County ranks 34th in overall health outcomes & 36th in terms of health factors.**



HEALTH SCIENCES
SPOKANE

Yakima Campus (PNWU)

- WSU Pharmacy & Nursing
- Heritage MAMS, Nursing & PA
- PNWU Osteopathic Medicine
- Soon will have PNWU PT/OT
- Central Dietetics and Paramedicine



Making an impact in the underserved farming communities of the Yakima valley



30 – 40 students/year



College of
**Pharmacy and
Pharmaceutical Sciences**
WASHINGTON STATE UNIVERSITY

Status in Yakima | 235 Students



- Bachelor of Science in Nursing (BSN)



- Doctor of Pharmacy (PharmD)



Vision for Yakima

- Region is ideally positioned to serve as a hub of health science education throughout central Washington.
- Hub would act as a catalyst for optimized access to quality health care, improving the health and wellness of underserved and rural communities.

“Access to quality care is the most frequently identified rural health priority”
- Rural Healthy People 2020



HEALTH SCIENCES
SPOKANE

A healthcare student in maroon scrubs and a white glove examines a patient's mouth while another student watches. The student in the foreground is wearing a lanyard that says "College of Health Sciences" and "WASHINGTON UNIVERSITY". The student in the background is also in maroon scrubs and glasses. A whiteboard with red writing is visible in the background.

Expanding access to health professions and the patient care services provided by pharmacists and nurses in rural communities is an ideal solution to address the negative impact of the social determinants of health on the health outcomes and wellness of residents in eastern WA.

6370

mooremedical
Supporting Health & Care



HEALTH SCIENCES
SPOKANE

Opportunities

- Expand service to underserved populations through workforce development
- WSU collaborations and partnership with PNWU, CWU, Heritage
- New degree programs
- Rural Health Initiative
- Economic development benefit for Yakima region
- Partnership and IPE expansions
- GME opportunities
- Enhanced collaboration across campuses and programs, e.g., TriCities





Next Steps





Challenges

- Approval by Faculty Senate for Consortium Site
- Sustaining Budget
- Student needs
- Personnel
- Approval by Regents for Consortium Site

Thank you!

ACTION ITEM #1

2023-2025 Operating Budget Request (Colleen Kerr/Stacy Pearson)

May 6, 2022

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: 2023-2025 State Operating Budget Request

PROPOSED: That the Board of Regents approve the initiation of the process to develop the state operating budget request, Decision Packages, for 2023-2025, including approval of established priorities as well as criteria for developing additional decision packages, and delegate authority to the President or designee to approve the final request and any adjustments that may be needed prior to the submission to the Office of Financial Management (OFM). The delegation of authority would be contingent upon the following: That the President or designee (1) meet with the Executive and Governance Committee in August 2022 to discuss the final operating budget request prior to submission, and (2) the final request as submitted to OFM is presented to the full Board of Regents as an information item at the September 2022 meeting.

SUBMITTED BY: Colleen Kerr, Vice President External Affairs & Government Relations/CLO
Stacy Pearson, Vice President for Finance and Administration/CFO

SUPPORTING INFORMATION: The established priorities, as well as criteria for developing additional decision packages for the 2023-2025 operating budget request, are submitted to the Board of Regents for approval. The final operating budget request will be submitted to the OFM this fall in accordance with their instructions, which will be published later this spring.

WSU's priority in the biennial budget will be enhanced compensation for faculty, staff, and graduate students while continuing to work with the state budget office and the Legislature to improve the state's funding formula. WSU will also seek maintenance and operation funds for new state-funded facilities, including the new Life Sciences Building on the WSU Vancouver campus.

Additional decision packages submitted to OFM will be developed taking the following criteria into consideration:

- The state's policy priorities, which include climate, public health, equity, and employer need for high demand degrees (with consultation with the Provost and Executive Vice President);
- Strategic plans, including system, campus, college, and department;
- Engagement of stakeholders, meeting community and sector needs; and
- Multi-campus collaborations to expand the scope and geographic reach of support.

BOARD OF REGENTS
State Operating Budget Request 2023-2025

Resolution #220506-653

WHEREAS, the Board of Regents of Washington State University by virtue of RCW 28B.10.528 has authority to delegate by resolution to the President of the University or designee powers and duties vested in or imposed upon the Board by law and to enable the President or designee to act on behalf of the Board of Regents in matters relating to the administration and governance of the University.

RESOLVED: That the Board of Regents approve the established budget priorities, as well as the criteria for developing additional decision packages, for the 2023-2025 Operating Budget Request and delegate authority to the President or designee to approve the final request and any adjustments that may be needed prior to submission to the Office of Financial Management (OFM). This delegation of authority is contingent upon the following: That the President or designee (1) meet with the Executive and Governance Committee in August 2022 to discuss the final operating budget request prior to submission, and (2) the final request as submitted to the Office of Financial Management is presented to the full Board of Regents as an information item at the September 2022 meeting.

Dated this 6th day of May, 2022.

Chair, Board of Regents

Secretary, Board of Regents



WASHINGTON STATE UNIVERSITY

TIMELINE OVERVIEW:

STATE OPERATING BUDGET “DECISION PACKAGES”

Finance and Compliance Committee
WSU Regents Meeting

APRIL 25, 2022

Colleen Kerr, J.D.

Chief Legislative Officer

Vice President for External Affairs
& Government Relations

Stacy Pearson

Chief Financial Officer

Vice President for
Finance & Administration



EXTERNAL AFFAIRS AND GOVERNMENT RELATIONS | THE STATE PROCESS TIMELINE

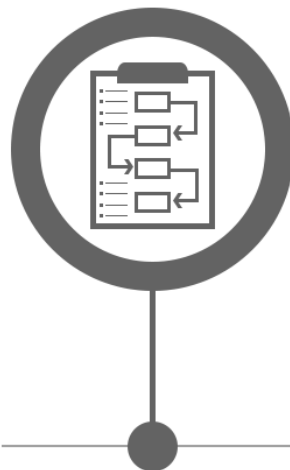


JANUARY

LEGISLATIVE SESSION

Biennial: **105 Days**
Supplemental: **60 Days**
Special Sessions?

Legislative Session
beginson the second
Monday in January



APRIL/MAY

INTERIM PLANNING

Budget request
development, advocacy
commences by summer

WSU Timeline:
Information item to
Board of Regents



AUGUST

REQUESTS SUBMITTED

State budget
office makes
requests public

WSU Timeline:
August approval by Exec.
Committee; September
information item to full board



DECEMBER

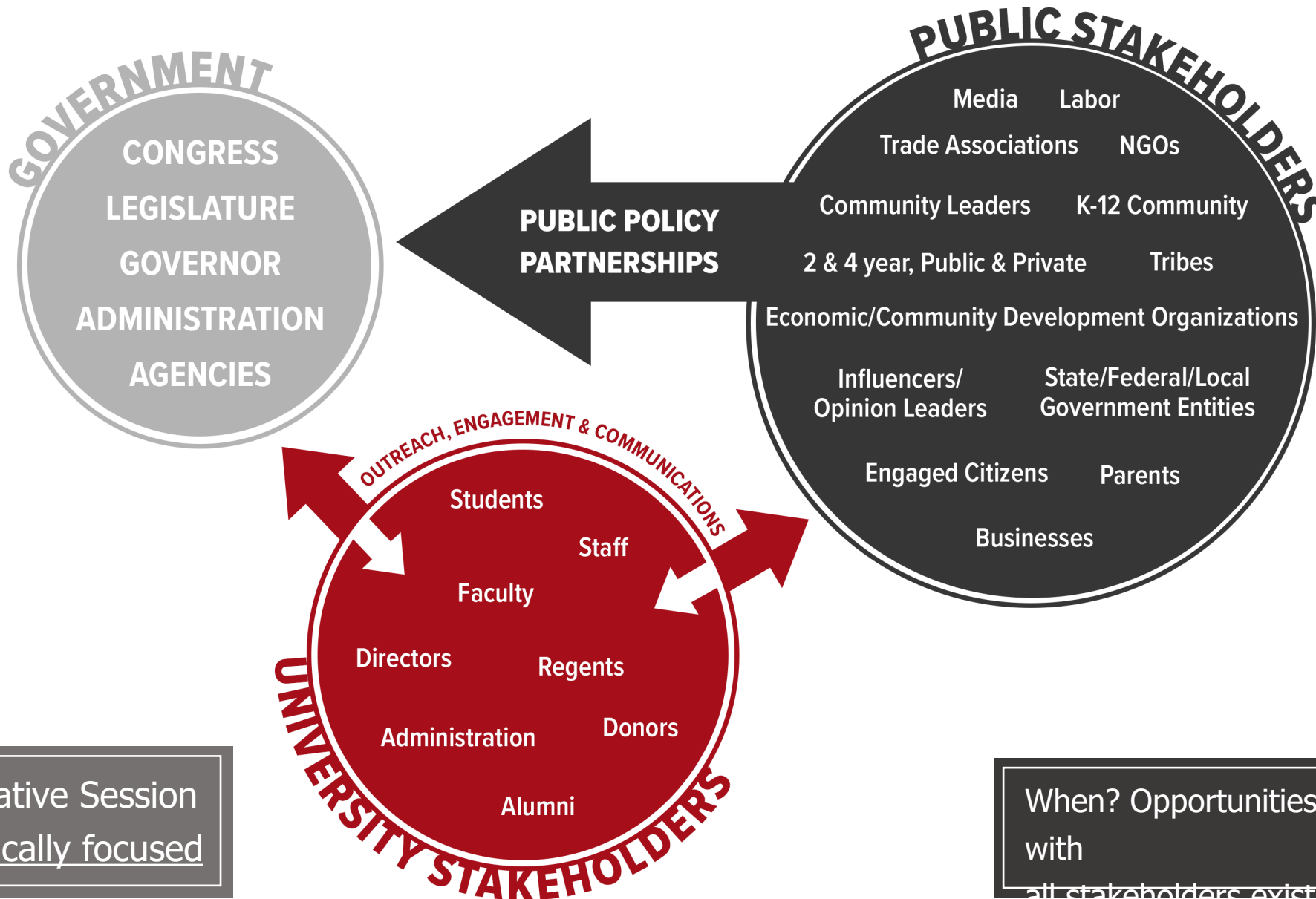
GOVERNOR'S BUDGET

Released before
Christmas, starts the
legislative deliberation

WSU Timeline:
Bills can be pre-filed
beginning December 1st



EXTERNAL AFFAIRS AND GOVERNMENT RELATIONS | COORDINATED STAKEHOLDER ENGAGEMENT MODEL



Legislative Session
is tactically focused

When? Opportunities to engage
with
all stakeholders exist year-round

ACTION ITEM #2

2023-2025 Capital Budget Request
(Stacy Pearson/Olivia Yang/Colleen Kerr)

May 6, 2022

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: 2023-2025 State Capital Budget Request

PROPOSED: That the Board of Regents approve the state capital budget request for 2023-2025 and delegate authority to the President or designee to approve the final request and any adjustments that may be needed prior to submission to the Office of Financial Management (OFM). The delegation of authority would be conditioned upon the following: That the President or designee (1) meet with the Executive and Governance Committee in August 2022 to discuss the final capital budget request prior to submission, and (2) the final request as submitted to OFM is presented to the full Board of Regents as an information item at the September 2022 meeting.

SUBMITTED BY: Stacy Pearson Vice President for Finance & Administration/CFO

BACKGROUND
INFORMATION:

The 2023-2025 State Capital Budget request is submitted for approval. This budget request was developed within the overall context of identifying and prioritizing projects that balance continued stewardship and renewal of existing facilities and infrastructure within a framework for responsible growth. The 2023-2025 request can be viewed in the context of the broader ten-year plan included as Attachment A.

Detailed information regarding the process, budget notes, and next steps are provided in Attachment B and are also found at [https://facilities.wsu.edu/facilities-services-capital-budget/](https://facilities.wsu.edu/facilities-services-capital/state-capital-budget/).

23-25				Next
Priority	Project	Stage	Prior \$	2023-25
1	Minor Capital Preservation (MCR)	pool	\$ -	\$ 40,000,000
2	Minor Capital Program (MCI & Omnibus Equip.)	pool	\$ -	\$ 13,000,000
3	Voiland College of Engineering & Architecture- New Engineering Facility & Infrastructure	D/C	\$ -	\$ 40,000,000
4	Pullman Sciences Building	D/C	\$ 500,000	\$ 22,000,000
5	Spokane Biomedical and Health Sc Building Phil (SIM)	D	\$ 20,000,000	\$ 7,000,000
6	Knott Dairy Renovation	D/C	\$ -	\$ 10,000,000
7	Bustad Renovation (SIM for Vet Teaching Anatomy)	D/C	\$ -	\$ 8,000,000
8	Space Optimization (Remote Collection Storage)	D/C	\$ -	\$ 10,000,000
9	Clean Building Standard Energy Efficiency Improvements	D/C	\$ -	\$ 5,000,000
2023-25 State Capital Budget Request				\$ 155,000,000

The 2023-2025 request can be thought of as three groupings of projects:

1. **Minor Works:** a group of projects (under \$2 million) for building preservation and renewal (MCR) and for program renewal (MCI).
2. **Sustained Investment:** a series of related projects that span several biennia to create surge space and eventual demolition and renovation of less-than-optimal buildings.

Examples of Sustained Investment in this request include:

- The Eastlick and Abelson projects create a surge for occupants of Heald Hall, which is slated for demolition in 2025-27 to make way for the new Science Building in 2027-29.
- A design and site prep request for Spokane, which follows the 2019-21 predesign and the currently-funded \$15 million renovation of the Phase 1 Building vacated by Eastern Washington University. This request provides for the design of a \$60 million clinical education building and the demolition of two smaller buildings on the Spokane campus. We anticipate a future request for construction. There is also discussion around an operating partnership for clinical education, which may provide private capital support.

3. **Standalone:** projects which can be either thematic (i.e., system-wide pedagogical or research initiatives) or scoped to meet program and/or deferred maintenance needs. Standalone projects may have the potential to enable future phases but are not critical to future phases. Examples include:

- The VCEA student success project is a standalone request and will be augmented by \$40 million of philanthropic funds. This project will allow the demolition of Dana Hall in a future request.
- The Bustad project takes advantage of space vacated when WADDL moved to Global Animal Phase 2 and offers an opportunity to expand the CVM simulation education

program. This project also assists as a surge for Heald by vacating space in Eastlick and Abelson.

- The Knott Dairy is standalone but may offer options for private funding through philanthropy or industry support.
- The clean building standard request is intended to meet the state requirements related to energy performance and efficiency for all buildings greater than 50,000 square feet. While this request will provide compliance for one building, we expect a need for ongoing investment to bring all buildings system-wide into compliance. Lack of compliance may result in fines assessed by the State.
- In support of the Pullman Strategic Plan, the space optimization request is intended to provide remote storage for library collections, research, and archeological artifacts to free up space in existing buildings for new programmatic initiatives. We anticipate future requests for the expansion of remote storage or consolidation and display of various academic collections.

ATTACHMENTS: Attachment A – 2023-2025 Capital Budget – 10 Year Plan
 Attachment B – Memo to University Leadership

BOARD OF REGENTS
2023-2025 State Capital Budget Request

Resolution #220506-654

WHEREAS, the Board of Regents of Washington State University by virtue of RCW 28B.10.528 has authority to delegate by resolution to the President of the University or designee powers and duties vested in or imposed upon the Board by law and to enable the President or designee to act on behalf of the Board of Regents in matters relating to the administration and governance of the University.

RESOLVED: That the Board of Regents approve the 2023-2025 Capital Budget Request and delegate authority to the President or designee to approve the final request and any adjustments that may be needed prior to submission to the Office of Financial Management (OFM). This delegation of authority is conditioned upon the following: That the President or designee (1) meet with the Executive and Governance Committee in August 2022 to discuss the final capital budget request prior to submission, and (2) the final request as submitted to the Office of Financial Management is presented to the full Board of Regents as an information item at the September 2022 meeting.

Dated this 6th day of May, 2022.

Chair, Board of Regents

Secretary, Board of Regents

WASHINGTON STATE UNIVERSITY

2023-25 State Capital Budget Funding Request and Associated 10 Year Plan

23-25				Next	10 Yr Plan			
Priority	Project	Stage	Prior \$	2023-25	2025-27	2027-29	2029-31	2031-33
1	Minor Capital Preservation (MCR)	pool	\$ -	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000
2	Minor Capital Program (MCI & Omnibus Equip.)	pool	\$ -	\$ 13,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000
3	Voiland College of Engineering & Architecture- New Engineering Facility & Infrastructure	D/C	\$ -	\$ 40,000,000	\$ 10,000,000	\$ -	\$ -	\$ -
4	Pullman Sciences Building	D/C	\$ 500,000	\$ 22,000,000	\$ 20,000,000	\$ 50,000,000	\$ -	\$ -
5	Spokane Biomedical and Health Sc Building PhII (SIM)	D	\$ 20,000,000	\$ 7,000,000	\$ 30,000,000	\$ -	\$ -	\$ -
6	Knott Dairy Renovation	D/C	\$ -	\$ 10,000,000	\$ 10,000,000	\$ -	\$ -	\$ -
7	Bustad Renovation (SIM for Vet Teaching Anatomy)	D/C	\$ -	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -
8	Space Optimization (Remote Collection Storage)	D/C	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -
9	Clean Building Standard Energy Efficiency Improvements	D/C	\$ -	\$ 5,000,000	\$ 10,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
2023-25 State Capital Budget Request				\$ 155,000,000				
10 Yr Plan								
10	System-wide Infrastructure		\$ -	\$ -	\$ 5,000,000	\$ 5,000,000	\$ 10,000,000	\$ 10,000,000
11	Fulmer Complex Renovations		\$ -	\$ -	\$ 10,000,000	\$ 15,000,000	\$ 30,000,000	\$ 30,000,000
12	System-wide Learning Renovations (GUC/Teaching)		\$ -	\$ -	\$ 5,000,000	\$ -	\$ -	\$ 5,000,000
13	Voiland College of Engineering & Architecture New Engineering Lab Facility		\$ -	\$ -	\$ -	\$ 5,000,000	\$ 30,000,000	\$ -
14	System-wide Building Systems		\$ -	\$ -	\$ -	\$ 7,000,000	\$ 10,000,000	\$ 10,000,000
15	Spokane Clinical Education Building		\$ -	\$ -	\$ -	\$ 6,000,000	\$ 5,000,000	\$ 25,000,000
16	Pullman Student Success		\$ -	\$ -	\$ -	\$ 7,000,000	\$ -	\$ -
17	Ag Ed Facility		\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ -
18	Wegner Hall Renovation		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000
19	Murrow Hall Renovation		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
				\$ 155,000,000	\$ 155,000,000	\$ 155,000,000	\$ 155,000,000	\$ 155,000,000

Notes on Sustained Projects**3 VCEA New Student Success Facility & Infrastructure**

Construct new facility 23-25 (donor matching)
Demo Dana Hall

4 Pullman Sciences Building

Eastlick / Abelson Renovation 23-25
Heald Demo / Design 25-27
Construct new facility 27-29

5 Spokane Biomedical and Health Sc Building PhII (SIM)

Demo Site 23-25
Construct new facility 25-27

11 Fulmer Complex Renovations

Renovate Fulmer Synthesis Bldg 25-27
Renovate Fulmer Synthesis Bldg / Design Fulmer Reno 27-29
Fulmer Renovation 29-31 / 31-33

13 Voiland College of Engineering & Architecture - New Engineering Lab Facility

Design 27-29
Construct new facility 29-31

19 Spokane Clinical Education Building

Demo Site 27-29
Design 29-31
Construct new facility 31-33



WASHINGTON STATE
UNIVERSITY

MEMORANDUM

To: Vice Presidents, Chancellors, Deans, Faculty Senate Executive Committee, and APAC Leadership

From: Elizabeth S. Chilton, Provost and Executive Vice President
Stacy Pearson, Vice President for Finance and Administration and Chief Financial Officer
Colleen Kerr, Vice President for External Affairs and Governmental Relations

Subject: 2023-2025 State Capital Budget Request

Date: April 7, 2022

We are pleased to share the attached 2023-25 State Capital Budget request for Washington State University (WSU). For your convenience, information regarding the process, budget notes, and next steps are provided below. This information can also be found at <https://facilities.wsu.edu/facilities-services-capital/state-capital-budget/>.

Process

1. Initiated “Call for Needs” in September 2021. (The larger capital needs and MCI/Omnibus equipment needs were collected separately in December 2021 via Qualtrics.)
2. Facilities Services assembled a prioritization committee consisting of representatives from Academic Outreach and Innovation, Facilities Services, Information Technology Services, Office of Research, Provost’s Office, and WSU Tri-Cities’ Chancellor Office (representing system-wide campuses). The committee reviewed and prioritized all submissions. Please refer to the WSU Capital Budget Planning Process document for a detailed description of the criteria used at <https://facilities.wsu.edu/facilities-services-capital/state-capital-budget/>.
3. The prioritization committee met regularly to review each submitted need and developed scoring for each of the primary categories. Scores ranged from 0 (not meeting any criteria) to 10 (meeting all criteria) based on committee consensus. An overall programmatic score was based on equal weighting from the three primary categories (learning, research, and service). Similarly, an overall operational efficiency score was based on equal weighting from the three primary categories (risk mitigation, space optimization, and deferred maintenance/infrastructure investment). Additional scoring was assigned based on the “College/Dean Ranking.”

4. Submitted needs were grouped into themes to aid discussion, comparison, and tracking. Those themes were both Programmatic and Operational. During the discussion, consideration was given to the size of the student community served by the project, the impact felt throughout WSU and the community at large, domino planning (renovations/relocations necessary to enable future opportunities), and projects that combined learning and research space.
5. We met with Facilities Services to review recommendations from the prioritization process. The scoring results informed the capital budget planning decisions, but did not dictate them. Other factors, such as donor commitments and state priorities, were also considered. The final decision was made by the President in consultation with the Provost and Executive Vice President, the Vice President for Finance and Administration, and the Vice President for External Affairs and Governmental Relations.
6. To ensure transparency, meetings with university leadership groups (System Leadership Council, Deans' Council, Faculty Senate Executive Leadership, APAC leadership, etc.) are being scheduled over the next month by Facilities Services to discuss the 2023-2025 capital budget request and the process we use to assemble that request. Your feedback is critical to help us refine and enhance future capital budget development.

Budget Notes:

This 2023 state capital budget request is the second iteration of our continuing efforts to refine the alignment of capital investment with capital asset needs. This process includes refining internal processes and regular check-in with State stakeholders.

Some of the guiding principles from the 2021-23 request that carried forward from the previous effort include:

1. Align the total request with the likely total funded by the State to preserve our ability to manage our priorities
2. Place equal emphasis on support of high priority programmatic needs with the need to address facility conditions.
3. Fully explore opportunities in OFM guidelines for funding categories beyond the traditional major and minor capital categories. In 2021-23 we began requesting infrastructure projects and "mini-majors" (projects between \$2-10M).

The 2023-25 request also includes:

1. A first attempt at leveraging non-state funds, which is philanthropic funds for this request.

2. In order to meet as many needs as possible, while staying within the total request amount, an increased number of Standalone or “mini-major” projects.
3. A "no net new" approach to space optimization as a way to reduce the deferred maintenance backlog. Facilities Services is starting a sequence of interrelated and phased moves to renovate existing buildings which will also act as a surge for occupants of buildings planned for demolition or renovation.
4. The combination of the mini-majors that are interrelated and sequenced projects creates a general category of "sustained investment" group of projects.

The 2023-25 request, therefore can be thought of as three groupings of projects:

1. Minor Works: a group of projects (under \$2 million) for building preservation and renewal (MCR) and for program renewal (MCI).
2. Sustained Investment: a series of related projects which span several biennia to create surge space and eventual demolition and renovation of less than optimal buildings. Examples in the 2023-25 request include:
 - The Eastlick and Abelson projects, which create a surge for occupants of Heald Hall, slated for demolition in 2025-27 to make way for the new Science Building in 2027-29.
 - A design and site prep request for Spokane, which follows the 2019-21 predesign and the currently-funded \$15 million renovation of the Phase 1 Building vacated by Eastern Washington University. This request will provide for the design of a \$60 million clinical education building and the demolition of two smaller buildings on the Spokane campus. A future request for construction is anticipated. There is also discussion around an operating partnership for clinical education, which may provide private capital support.
3. Standalone: projects which can be either thematic (i.e., system-wide pedagogical or research initiatives) or scoped to meet program and/or deferred maintenance needs. Standalone projects may have the potential to enable future phases but are not critical to future phases. Examples include:
 - The VCEA student success project is a standalone request and will be augmented by \$40 million of philanthropic funds. This project will allow the demolition of Dana Hall in a future request.
 - The Bustad project takes advantage of space vacated when WADDL moved to Global Animal Phase 2 and offers an opportunity to expand the CVM simulation education program. This project also assists as a surge for Heald by vacating space in Eastlick and Abelson.

- The Knott Dairy is standalone but may offer options for private funding through philanthropy or industry support.
- The clean building standard request is intended to meet the state requirements for all buildings greater than 50,000 square feet in terms of energy performance and efficiency. While this request will provide compliance for one building, we expect that ongoing investment will be needed to bring all buildings system-wide into compliance. Lack of compliance may mean that fines will be assessed by the State.
- In support of the Pullman strategic plan, the space optimization request is intended to provide remote collections storage facility for library collections, research, and archeological artifacts currently located in Pullman core campus to free up space in existing buildings for new programmatic initiatives. We anticipate that while this request will design and construct or renovate a facility, we expect that there will be future requests for the expansion of remote storage or consolidation and display of various academic collections.

As part of any capital budget request, the State asks for a ten-year plan. This ten-year plan identifies those Sustained Investment stream of projects and future Standalone projects. The focus is not just on the specific projects identified (given that capital priorities will evolve over the next ten years) but also on the critical linkages across several biennia among the Sustained Investment projects and the opportunity for thematic Standalone projects across the system (i.e. projects in support of student success, teaching, or research).

Next Steps

1. Presentations to various leadership groups system-wide and then to the WSU System President for approval.
2. Present to the Board of Regents during the May 2022 meeting for consideration and final approval during the June 2022 meeting
3. Submittal to Office of Financial Management in August 2022 for scoring
4. Submittal to the Office of Financial Management in September 2022 as part of WSU's operating and capital budget request

ACTION ITEM #3

Academic Year 2022-2023 Tuition Rates (Stacy Pearson)

May 6, 2022

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Academic Year 2022-2023 Tuition Rates

PROPOSED: That the Washington State University Board of Regents set tuition rates for academic year 2022-2023.

SUBMITTED BY: Stacy Pearson, Vice President for Finance & Administration/CFO

SUPPORTING INFORMATION: State law authorizes the governing boards of the four-year higher education institutions to establish tuition and fees for all student categories except resident undergraduates. Current legislation allows resident undergraduate tuition to increase by no more than the average annual percentage growth rate in the median hourly wage for Washington for the previous fourteen years. This index has been between 2.2% -2.8% over the last five years, and the actual tuition rate increases for WSU have averaged 2.3% over that same time period. The maximum increase permissible for AY 2022-2023 will be released by OFM later this spring.

The WSU Board of Regents has the authority to set all non-resident undergraduate, resident and non-resident graduate, and resident and non-resident professional tuition rates.

WSU is proposing a tuition increase of 2.5 percent, for the 2022-2023 academic year for resident and non-resident undergraduate and graduate students. If the maximum rate allowed by OFM is less than 2.5% the lower rate will be proposed for these same categories of students. The maximum 2.5 percent increase is \$261 / \$302 per year for Washington resident undergraduate and graduate students respectively, or \$131/ \$151 per semester. Nonresidents will pay approximately \$650 more annually.

Tuition and state appropriations are the two primary funding sources for the University operating budget. Washington State does not increase appropriations for inflation, so WSU does not get any new

funding from the state to offset rising costs due to inflation. Additionally, enrollments are expected to decline again next fall for the third consecutive year. Budget reductions will continue into FY-23 to offset the decline in tuition revenue. A modest inflationary increase in the tuition rate, as allowed by the state, will help stabilize the operating budget as we work to increase total enrollments over the coming years.

Measures that will help students manage cost include the Washington College Grant (WCG) program that guarantees financial assistance for eligible undergraduate resident students. Award amounts vary based on income and family size, and the maximum award covers full tuition. The recently enacted state budget expanded the WCG program and included \$150 million of funding for a new low-interest loan program. In addition, recent federal legislation will increase the maximum Pell grant for the 2022-23 academic year by 6.2% (\$400).

Rate increase recommendations for professional and self-sustaining programs range from 1.7 – 5 percent. The current full-time annual tuition rates for 2021-2022 are shown below along with proposed changes for academic year 2022-2023.

Tuition Rates	Current	Proposed	Change	%Change
Undergraduate Resident (Attachment A)	\$10,457	\$10,718	\$261	2.5%
Undergraduate Non-Resident	\$25,773	\$26,417	\$644	2.5%
Undergraduate Resident Global Campus	\$10,457	\$10,718	\$261	2.5%
Undergraduate Non-Resident Global Campus	\$11,699	\$11,991	\$292	2.5%
Graduate Resident (Attachment B)	\$12,076	\$12,378	\$302	2.5%
Graduate Non-Resident	\$26,526	\$27,189	\$663	2.5%
Graduate Resident Global Campus	\$12,076	\$12,378	\$302	2.5%
Graduate Non-Resident Global Campus	\$12,076	\$12,378	\$302	2.5%
Master of Nursing Resident	\$17,234	\$17,234	\$0	0.0%
Master of Nursing Non-Resident	\$32,256	\$32,256	\$0	0.0%
PharmD Resident (Attachment C)	\$23,990	\$24,878	\$888	3.7%
PharmD Non-Resident	\$40,644	\$42,148	\$1,504	3.7%
DVM Resident (Attachment D)	\$25,744	\$26,774	\$1,030	4.0%
DVM Non-Resident	\$61,156	\$62,378	\$1,222	2.0%
DVM 4th Year Resident	\$36,900	\$38,376	\$1,030	2.8%
DVM 4th Year Non-Resident	\$72,312	\$73,980	\$1,222	1.7%
ESF College of Medicine Resident	\$39,508	\$39,508	\$0	0.0%
Masters in Athletic Training – Resident	\$13,074	\$13,074	\$0	0.0%
Masters in Athletic Training – Non-Resident	\$26,506	\$26,506	\$0	0.0%

The Regents approved a new self-sustaining online Masters of Engineering in Civil Engineering (Attachment E) program in May of 2021. The program will enroll its first students in Spring 2023. The per-credit tuition rate proposed for this program is shown below.

Tuition Rates	Current	Proposed	Change	%Change
Online Masters of Civil Engineering	N/A	\$866	N/A	N/A

The Engineering and Technology Management (Attachment F) and MBA (Attachment G) programs are self-sustaining programs and, as such, charge a per credit hour tuition rate. The MBA program proposes a new differential rate for military students in the Executive MBA (EMBA) program. The current per credit rates for 2021-2022 are shown below, along with the proposed rates for academic year 2022-2023.

Engineering and Technology Management (Attachment F)				
Tuition Rates	Current	Proposed	Change	%Change
Standard	\$1,375	\$1,237	-\$138	-10%
Military	\$825	\$866	\$41	5%
WA Government Employee	\$825	\$866	\$41	5%
Student and Affiliate	\$825	\$866	\$41	5%
MBA (Attachment G)				
Tuition Rates	Current	Proposed	Change	%Change
OMBA	\$855	\$876	\$21	2.5%
OMBA Military Rate	\$750	\$769	\$19	2.5%
EMBA	\$1,296	\$1,328	\$32	2.5%
EMBA Military Rate	N/A	\$1,169	N/A	N/A

ATTACHMENTS:

- Attachment A - Undergraduate Tuition Rate Supporting Documents
- Attachment B - Graduate Tuition Rate Supporting Documents
- Attachment C - Pharmacy PhD Tuition Rate Supporting Documents
- Attachment D - DVM Tuition Rate Supporting Documents
- Attachment E - Online Masters of Engineering in Civil Engineering
Tuition Rate Supporting Documents
- Attachment F - Engineering & Technology Management Tuition
Rate Supporting Documents
- Attachment G - MBA Tuition Rate Supporting Document

Attachment A - Undergraduate Tuition Rate Supporting Documents

Tuition and Fee Rate Increase Request **DRAFT**

Fee name: Undergraduate Tuition

	Resident	Non-Resident
Current Rate (Annual)	\$10,457 (on campus & online)	\$25,773 (on campus) \$11,699 (online)
Proposed Rate (Annual)	\$10,718 (on campus & online)	\$26,417 (on campus) \$11,991 (online)
\$ Increase	\$261	\$644 (on campus) \$292 (online)
% Increase	2.5%	2.5%

Description of who pays the fee: *(undergraduates, graduates, full-time, part-time, / what campus/what terms – fall, spring and summer?):*

Undergraduate students.

On campus rates are the same for all physical campuses, the online campus rate for non-residents was reduced in AY 2013-14 to equal the resident online rate.

The stated rates are full-time fall and spring semester rates for students enrolled in 10-18 credits.

Over 18 credits pay an additional 1/10th of this rate per credit, part-time and summer session rates are 1/10th of these amounts per credit hour.

Justification for the increase / consequence for not increasing :

State appropriations and tuition are the two primary funding sources for the operating budget. The state does not provide inflationary increases in appropriations, and further, the state budget assumes that new funding for incremental cost increases like benefit rates, minimum wage, compensation, self-insurance, and state central services are funded in part through tuition increases. The proposed 2.5% increase balances the necessity to keep pace with rising costs while protecting the interest of students and families by keeping costs as low as possible.

Enrollment declines are expected this fall for the third consecutive year. This trend is especially concerning due to the decline in birth rates after the great recession that some predict will reduce the number of college age students after 2025 by 15% nationwide. Budget cuts will continue into FY-23 in order to offset the sustained decline in tuition revenue. Without a rate increase the cuts would need to increase in order to balance the FY-23 budget.

If the proposed increase of 2.5% is greater than the maximum rate allowed by the Office of Financial Management for resident undergraduates, the lower rate will be adopted for all resident and non-resident undergraduates.

The Washington College Grant Program guarantees financial assistance for eligible resident undergraduate students. Award amounts vary based on income and family size, the maximum award covers full tuition for the neediest students. Recent federal legislation increased the maximum PELL grant for the 2022-2023 academic year by \$400.

Tuition and Fee Rate Increase Request

Decision Support information: when was the last increase, 5-year rate history, peer comparisons, etc)

The proposed resident undergraduate rate would be just under the 2014-15 rate. Resident undergraduate rates decreased 5% in 2015-16, and another 10% in 2016-17. Since then, annual inflationary increases of between 2.0% - 2.5% have occurred.

The non-resident undergraduate rate for on campus students remained flat from 2013-14 through 2018-19. The non-resident undergraduate rate has increased by the same percentage as the undergraduate resident rate since AY 2019-20. 2.4% for AY 2019-20 and 2.5% for AY 2020-21 and AY 2021-22.

The online non-resident undergraduate rate was reduced in AY 2013-14 so that resident and non-resident rates were the same for Global Campus. The rate remained flat through AY 2018-19. The online non-resident undergraduate rate has increased by the same percentage as the undergraduate resident rate since AY 2019-20. 2.4% for AY 2019-20 and 2.5% for AY 2020-21 and AY 2021-22.

Alternatives Considered:

Not raising the rates was considered, but for reasons described in the justification section it was considered not prudent to further constrain revenues in light of expected enrollment declines and cost increases.

How have (or will) you communicate impacts of the rate increase to students? What was the feedback received?

Student feedback will be made available to the Regents prior to voting on this proposal.

Please Attach Any Supporting Documents **Need to Insert Letter from SGC for tuition rate increase feed back after presentation on 4/22/2022**

Attachment B - Graduate Tuition Rate Supporting Documents

Tuition and Fee Rate Increase Request

Fee name: Graduate Tuition

	Resident	Non-Resident
Current Rate (Annual)	\$12,076	\$26,526 (on campus) \$12,076 (online)
Proposed Rate (Annual)	\$12,378	\$27,189 (on campus) \$12,378 (online)
\$ Increase	\$302	\$663 (on campus) \$302 (online)
% Increase	2.5%	2.5%

Description of who pays the fee: (*undergraduates, graduates, full-time, part-time, / what campus/what terms – fall, spring and summer?*):

Graduate students in all programs except Medicine, Nursing, Pharmacy, Veterinary Medicine, Athletic Training, or any self-sustaining graduate programs.

Resident rates are the same for all campuses, the online campus rate for non-residents was reduced in AY 2013-14 to equal the resident rate.

The rates above are full-time fall and spring semester rates for students enrolled in 10-18 credits.

Over 18 credits pay an additional 1/10th of this rate per credit, part-time and summer session rates are 1/10th of these amounts per credit hour.

Justification for the increase / consequence for not increasing :

State appropriations and tuition are the two primary funding sources for the operating budget. The state does not provide inflationary increases in appropriations, and further, the state budget assumes that new funding for incremental cost increases like benefit rates, minimum wage, compensation, self-insurance, and state central services are funded in part through tuition increases. The proposed 2.5% increase balances the necessity to keep pace with rising costs while protecting the interest of students and families by keeping costs as low as possible.

Enrollment declines are expected this fall for the third consecutive year. This trend is especially concerning due to the decline in birth rates after the great recession that some predict will reduce the number of college age students after 2025 by 15% nationwide. Budget cuts will continue into FY-23 in order to offset the sustained decline in tuition revenue. Without a rate increase the cuts would need to increase in order to balance the FY-23 budget.

If the proposed increase of 2.5% is greater than the maximum rate allowed by the Office of Financial Management for resident undergraduates, the lower rate will be adopted for all resident and non-resident graduates.

Tuition and Fee Rate Increase Request

Decision Support information: when was the last increase, 5-year rate history, peer comparisons, etc)

Graduate rates were frozen for six years from AY 2013-14 through AY 2018-19. The graduate rates have increased by the same percentage as the undergraduate resident rate since AY 2019-20. 2.4% for AY 2019-20 and 2.5% for AY 2020-21 and AY 2021-22.
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Alternatives Considered:

Not raising the rate was considered, but for reasons described in the justification section it was considered not prudent to further constrain revenues in light of expected enrollment declines and cost increases.
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How have (or will) you communicate impacts of the rate increase to students? What was the feedback received?
--

Student feedback will be made available to the Regents prior to voting on this proposal.
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Please Attach Any Supporting Documents

Attachment C - Pharmacy PhD Tuition Rate Supporting Documents

Tuition and Fee Rate Increase Request

Fee name: Doctor of Pharmacy Tuition

	Resident	Non-Resident
Current Rate (Annual)	23990	40644
Proposed Rate (Annual)	24878	42148
\$ Increase	888	1504
% Increase	3.7%	3.7%

Description of who pays the fee: (*undergraduates, graduates, full-time, part-time, / what campus/what terms – fall, spring and summer?*):

Annual tuition paid by doctor of pharmacy students in Spokane and Yakima in the College of Pharmacy and Pharmaceutical Sciences (CPPS)

Justification for the increase / consequence for not increasing :

Historically we have had a process of no tuition increases for a long period and then one or two big jumps in tuition. We now realize that this is more disruptive to our students than a nominal increase every year. We have listened to our students and our other community stakeholders and we are changing our approach. The costs for educating our students, due to inflation, regulatory requirements, and accreditation demands for course and experiential delivery, are increasing at higher rates than we can cover. Increasing our tuition by 3.7% helps but does not cover the costs that we have had to absorb. Although we are constantly looking for opportunities to reduce expenses and increase efficiencies, providing a quality education to our students is our priority.

Tuition and Fee Rate Increase Request

Decision Support information: when was the last increase, 5-year rate history, peer comparisons, etc.)

Our previous tuition increases were implemented in AY20-21 and AY18-19. In both years, we increased tuition by \$2,000, which represented an increase of approximately 10% for residents and 5% for non-residents. Both increases raised our tuition but we are still well below tuition and fee costs at University of Washington and Oregon State University, our two nearest public options. Students reacted very poorly to such large, nearly back-to-back increases. We are requesting a 3.7% increase in resident and non-resident tuition in AY22-23. This will bring our resident and non-resident tuition to \$24,878 and \$42,148, respectively. For comparison, the University of Washington School of Pharmacy charged \$33,186 and \$55,451 and the Oregon State University College of Pharmacy charged \$25,992 and \$42,444 for resident and non-resident tuition in AY21-22. In addition, both schools charge higher mandatory fees than CPPS, and OSU charges a higher rate of tuition in the 4th professional year (resident, \$31,768; non-resident \$51,876). After implementation of the requested 3.7% tuition increase the total cost (tuition + fees) of a PharmD degree at WSU will be \$103,281 (resident) and \$172,588 (4 years of non-resident) in AY22-23. These numbers continue to be substantially less than the UW (\$137,340/\$226,400) and OSU (\$117,608/\$187,072). We will remain a quality program that is affordable to our students. Exhibit A attached provides a chart and graphical depiction of the numbers described here.

Alternatives Considered:

We are currently unable to increase enrollment as we are in the midst of a nationwide decline in applicant numbers for pharmacy school. Expansion of our enrollment is not a viable option at this time and it is unlikely that we will return to the enrollment numbers that we had in the recent past. We are exploring other revenue streams and have proposed the creation of an undergraduate program in pharmaceutical and medical sciences that would begin taking students in Fall 2023. We are also working to stabilize our enrollment and improve the quality of students we accept in our program, and we have entered into articulation agreements with regional institutions and specific units on the Pullman campus, including Murrow College of Communication, Voiland College of Engineering and Architecture, Carson College of Business, Honors College, College of Arts and Sciences, and the College of Veterinary Medicine.

How have (or will) you communicate impacts of the rate increase to students? What was the feedback received?

We have been discussing the need to increase tuition and national trends with our faculty, executive council in the college, dean's external advisory council, professional student advisory council, and other strategic partners in the pharmacy community. Although frustrated with the trends, all parties understand the reality of the situation and our need to increase revenues while coming up with innovative approaches to maintaining our enrollment levels. Several other schools of pharmacy are struggling with enrollment numbers and accreditation, and/or have closed their extension sites. Our stakeholders believe in our commitment to balance our enrollment with an innovative curriculum, and graduate the best possible pharmacists who will be well prepared for and sought after by employers. We have a highly engaged group of alumni and supporters who contribute scholarship funds to benefit our doctor of pharmacy students. These funds have historically made a significant

Tuition and Fee Rate Increase Request

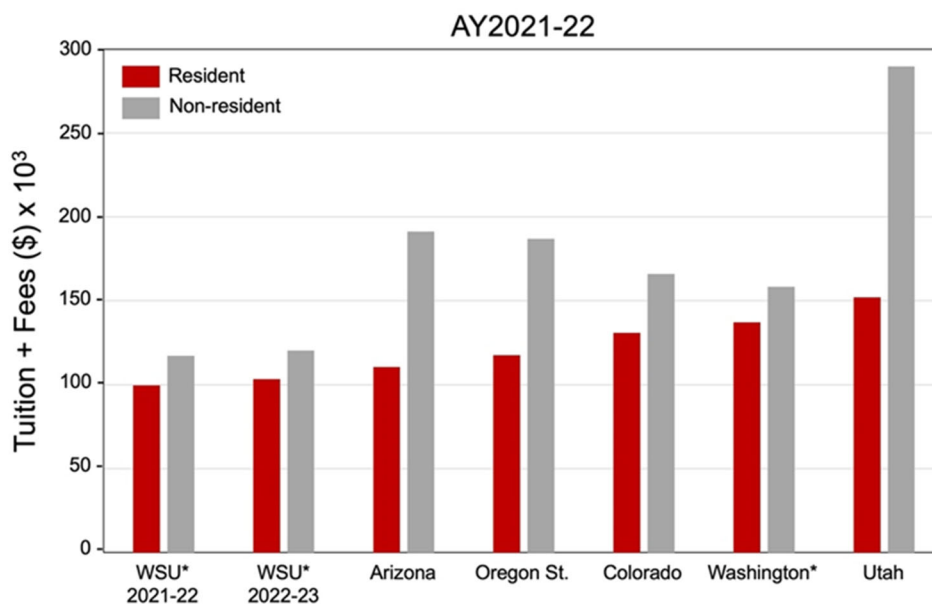
impact by helping to defray the cost of tuition. The students are never excited about tuition increases but they understand that small increases are expected and justifiable, simply to keep pace with inflation. In general, students understand the unique opportunities that we are providing them, the importance of being able to differentiate themselves and improve their marketability when they reach the employment pool, and that we offer exceptional student support. The Dean met with the Pharmacy Student Advisor Council on March 3 to discuss the increase request and share his intentions on what the new funding will provide. Following that meeting a letter was sent to the full doctor of Pharmacy student body providing the same information and confirming the Town hall on March 8 to meet with the dean and discuss the increase. A copy of the letter is attached for reference.

Discussions at both the PSAC meeting and the Town Hall were very similar. No students were thrilled with the knowledge of a pending increase but the students did understand that tuition increases were expected to occur during their four year program. All students were in agreement that the additional support the funds would provide was necessary. The students also recognize that we are still the best value for a doctor of Pharmacy degree in the region and throughout the PAC-12. The tuition increase supports the college's mission to provide the best student experience through enhanced student support, continued curricular innovation, and experiential opportunities that produce a highly marketable graduate.

Please Attach Any Supporting Documents

Exhibit A

Data in the table and graph below represent the cost (tuition plus fees) of a four-year pharmacy education at the indicated institutions. These data confirm that WSU represents the best value for pharmacy education in the conference, by far, both before and after this tuition increase.



Institution	Resident	Non-resident
WSU* (21/22)	\$99,596.00	\$117,310.00
WSU* (22/23)	103,281.00	120,496.00
Arizona	110,640.00	191,376.00
OSU	117,608.00	187,072.00
Colorado	130,912.00	166,092.00
UW*	137,340.00	158,456.00
Utah	152,172.00	289,738.00

*Non-resident tuition at WSU and UW assumes one year at the non-resident rate and three years at the resident rate.

Rates shown for all other universities (not WSU) are based on academic year 2021-22 because the extent of tuition increases for academic year 2022-23 at other universities is unknown.

USC is not included in the comparison because annual tuition for pharmacy school at USC is \$65,835 and the four-year cost is \$263,340 for all students.

March 1, 2022

Dear Student Representatives,

I am meeting with you today to share a proposal that is under consideration by the college to increase resident and non-resident tuition by 3.7% for academic year 2022-23. This proposal will increase tuition by \$888 per year for residents and \$1,504 for non-residents. Tuition increases are unpleasant for everyone, but I will do everything in my power to minimize the impact of the tuition increase on you, our professional students. Please bear in mind that, even after this increase, your resident tuition will still be at least \$8,500 less per year than University of Washington and \$3,500 less per year than Oregon State University (both at resident tuition rates based on academic year 2021-22, see below). As you may be aware, inflation is currently running at 7.5% per year across the country and we are striving to keep this tuition increase below the rate of inflation. Importantly, none of this tuition increase will be used to address inflationary costs incurred by the college.

Details of tuition increase - In the spirit of transparency, I am sharing the purpose of this tuition increase with you so you will know exactly how the additional money will be used by the college. A 3.7% increase will raise around \$270,000, and those additional funds will be used to hire:

- Student success advisor (salary & benefits) \$65K
- Program specialist for Experiential Services (salary & benefits) \$55K
- Clinical faculty member/IPPE/APPE instructor (salary & benefits) \$150K

Total **\$270K**

Rationale - Since returning to WSU 20 months ago, I have been very concerned about the caseload of our Spokane-based advisors, Sarah Kenney and Lacy Christison. Each advisor oversees more than 125 students and a "normal" caseload for advisors is 50-80 students. I am concerned because this is not a sustainable situation, and we know the student-to-advisor ratio impacts the quality of your professional education. My goal is to remedy this situation by hiring an additional student advisor. This should put all our CPPS advisors into a normal caseload range and enhance access to advisors for all student pharmacists.

We recently conducted an in-depth assessment of our entire administrative structure in CPPS. As a result of that assessment, we determined that the Office of Experiential Services needs additional personnel to manage IPPE and APPE experiences of all our students. The Office of Experiential Services oversees over one-third of the curriculum and does so with a skeleton crew that is much smaller than experiential services offices in our peer institutions. Further, our experiential folks have been stretched very thin by the closing of sites during the pandemic, which left our skeleton crew scrambling to find, and in some cases, create sites in real time so that our students could complete rotations and graduate on time.

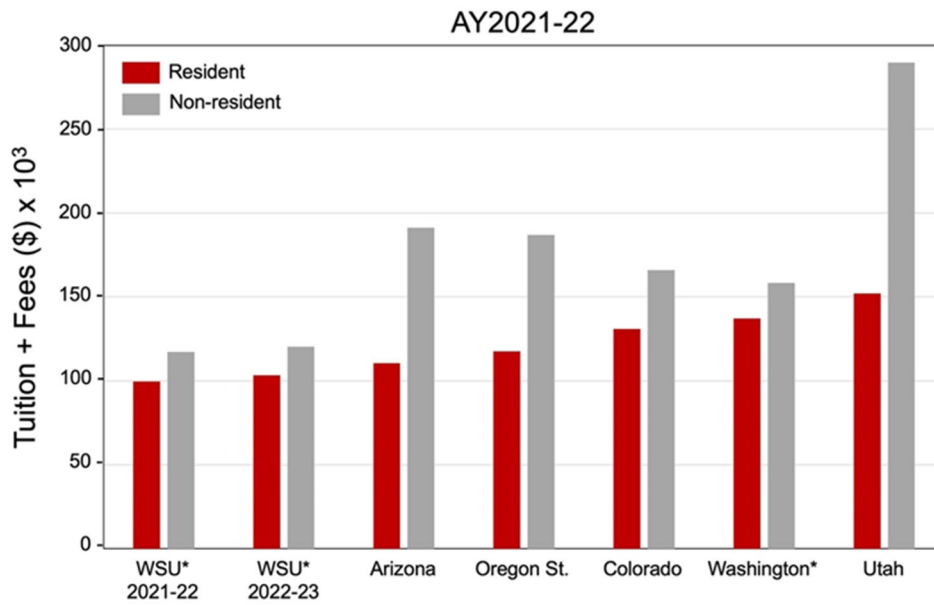
Like the Office of Student Services, the situation in Experiential Services is not sustainable and needs fixing to ensure your rotation experiences are of high quality and run smoothly for on-time graduation. I believe hiring an additional staff member, a program specialist, in Experiential Services will accomplish all three goals.

Finally, we are struggling to meet the IPPE and APPE needs of our students in acute-care settings because many sites are no longer taking students due to the COVID pandemic and downstream consequences of it. Acute-care rotations are required by our accrediting body, ACPE, and we simply must provide these rotation sites or face loss of accreditation. My plan here is to hire one clinical faculty member per year for each of the next five years and embed these faculty in acute-care institutions around the state. These faculty will serve as your preceptors, and this will provide an increased number and variety of IPPE/APPE experiences for you, which will better prepare you for your board exam and your careers as pharmacists.

I believe the addition of two staff members and one faculty member, described above, will enhance the educational experience of our student pharmacists at every stage of the curriculum.

Mitigation of the effects of tuition increase - We are committed to increasing the number and average dollar amount of scholarships awarded to student pharmacists, which will lessen the negative financial impact of this tuition increase and increases in the cost of living in both Spokane and Yakima. Of note, CPPS distributed scholarships to 56% of our student pharmacists for the 2021-22 academic year and the average scholarship award was \$1,400. We anticipate providing well over 60% of our students with scholarship support in the 2022-23 academic year and we will continue to grow this number. We are increasing our pool of scholarship funds by a focused and continuous effort in targeted fundraising for scholarships, and creation of academic pathways that provide enhanced scholarship support, such as the Rural Health Initiative. I understand tuition increases of any amount are unpopular at best, but please know we are committed to continuing to provide the most cost-effective pharmacy education in the PAC-12 and on the West Coast. I would be happy to discuss all of this with you at any time, individually or in groups.

A comparison of the cost of tuition and fees for your education as a Cougar pharmacist, in relation to our PAC-12 peer institutions, is provided in tabular and graphical formats below. USC is not included in the comparison because annual tuition for pharmacy school at USC is \$65,835 and the four-year cost is \$263,340 for all students. My comparison includes only state-supported schools and colleges of pharmacy in the PAC-12. These data confirm that WSU represents the best value for pharmacy education in the conference, by far, both before and after this tuition increase. Data in the table and graph below represent the cost (tuition plus fees) of a four-year pharmacy education at the indicated institutions.



Institution	Resident	Non-resident
WSU* (21/22)	\$99,596.00	\$117,310.00
WSU* (22/23)	103,281.00	120,496.00
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UW*	137,340.00	158,456.00
Utah	152,172.00	289,738.00

*Non-resident tuition at WSU and UW assumes one year at the non-resident rate and three years at the resident rate. Rates shown for all other universities are based on academic year 2021-22 because the extent of tuition increases for academic year 2022-23 at other universities is unknown.

I am sharing this information with PSAC representatives first and this document will also be shared with all students later today, in advance of an all-college town hall on Tuesday, March 8. The Board of Regents will be briefed on this proposal in their March meeting.

I thank you for your attention to this matter. The decision to seek a tuition increase is never taken lightly, but we believe this incremental increase is necessary and will enhance the training experience for all student pharmacists.

Sincerely yours,

Mark Leid, PhD
Professor and Dean

March 1, 2022

Dear Student Pharmacists,

I am writing to inform you that I have submitted a proposal to increase resident and non-resident tuition by 3.7% for academic year 2022-23. This proposal will increase tuition by \$888 per year for residents and \$1,504 for non-residents. Tuition increases are unpleasant for everyone, but I will do everything in my power to minimize the impact of the tuition increase on you, our professional students. Please bear in mind that, even after this increase, your resident tuition will still be at least \$8,500 less per year than University of Washington and \$3,500 less per year than Oregon State University (both at resident tuition rates based on academic year 2021-22, see below). As you may be aware, inflation is currently running at 7.5% per year across the country and we are striving to keep this tuition increase below the rate of inflation. Importantly, none of this tuition increase will be used to address inflationary costs incurred by the college.

Details of tuition increase - In the spirit of transparency, I am sharing the purpose of this tuition increase with you so you will know exactly how the additional money will be used by the college. A 3.7% increase will raise around \$270,000, and those additional funds will be used to hire:

- Student success advisor (salary & benefits) \$65K
- Program specialist for Experiential Services (salary & benefits) \$55K
- Clinical faculty member/IPPE/APPE instructor (salary & benefits) \$150K

Total \$270K

Rationale - Since returning to WSU 20 months ago, I have been very concerned about the caseload of our Spokane-based advisors, Sarah Kenney and Lacy Christison. Each advisor oversees more than 125 students and a "normal" caseload for advisors is 50-80 students. I am concerned because this is not a sustainable situation, and we know the student-to-advisor ratio impacts the quality of your professional education. My goal is to remedy this situation by hiring an additional student advisor. This should put all our CPPS advisors into a normal caseload range and enhance access to advisors for all student pharmacists.

We recently conducted an in-depth assessment of our entire administrative structure in CPPS. As a result of that assessment, we determined that the Office of Experiential Services needs additional personnel to manage IPPE and APPE experiences of all our students. The Office of Experiential Services oversees over one-third of the curriculum and does so with a skeleton crew that is much smaller than experiential services offices in our peer institutions. Further, our experiential folks have been stretched very thin by the closing of sites during the pandemic, which left our skeleton crew scrambling to find, and in some cases, create sites in real time so that our students could complete rotations and graduate on time.

Like the Office of Student Services, the situation in Experiential Services is not sustainable and needs fixing to ensure your rotation experiences are of high quality and run smoothly for on-time graduation. I believe hiring an additional staff member, a program specialist, in Experiential Services will accomplish all three goals.

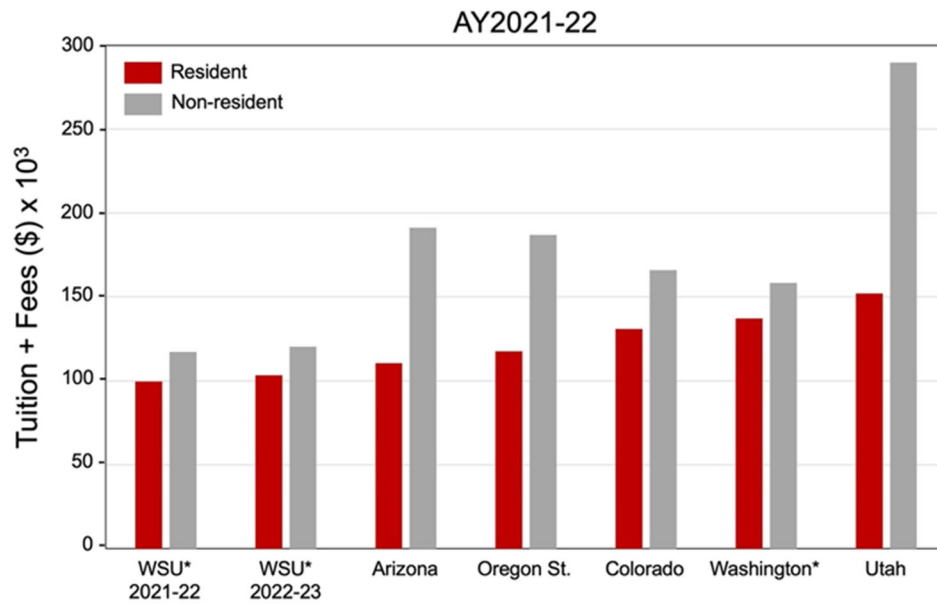
Finally, we are struggling to meet the IPPE and APPE needs of our students in acute-care settings because many sites are no longer taking students due to the COVID pandemic and downstream consequences of it. Acute-care rotations are required by our accrediting body, ACPE, and we simply must provide these rotation sites or face loss of accreditation. My plan here is to hire one clinical faculty member per year for each of the next five years and embed these faculty in acute-care institutions around the state. These faculty will serve as your preceptors, and this will provide an increased number and variety of IPPE/APPE experiences for you, which will better prepare you for your board exam and your careers as pharmacists.

I believe the addition of two staff members and one faculty member, described above, will enhance the educational experience of our student pharmacists at every stage of the curriculum.

Mitigation of the effects of tuition increase - We are committed to increasing the number and average dollar amount of scholarships awarded to student pharmacists, which will lessen the negative financial impact of this tuition increase and increases in the cost of living in both Spokane and Yakima. Of note, CPPS distributed scholarships to 56% of our student pharmacists for the 2021-22 academic year and the average scholarship award was \$1,400. We anticipate providing well over 60% of our students with scholarship support in the 2022-23 academic year and we will continue to grow this number. We are increasing our pool of scholarship funds by a focused and continuous effort in targeted fundraising for scholarships, and creation of academic pathways that provide enhanced scholarship support, such as the Rural Health Initiative. I understand tuition increases of any amount are unpopular at best, but please know we are committed to continuing to provide the most cost-effective pharmacy education in the PAC-12 and on the West Coast. I would be happy to discuss all of this with you at any time, individually or in groups.

A comparison of the cost of tuition and fees for your education as a Cougar pharmacist, in relation to our PAC-12 peer institutions, is provided in tabular and graphical formats below. USC is not included in the comparison because annual tuition for pharmacy school at USC is \$65,835 and the four-year cost is \$263,340 for all students. My comparison includes only state-supported schools and colleges of pharmacy in the PAC-12. These data confirm that WSU represents the best value for pharmacy education in the conference, by far, both before and after this tuition increase. Data in the table and graph below represent the cost (tuition plus fees) of a four-year pharmacy education at the indicated institutions.

You are invited to an all-college town hall on Tuesday, March 8 should you have any follow up questions. The Board of Regents will be briefed on this proposal in their March meeting.



Institution	Resident	Non-resident
WSU* (21/22)	\$99,596.00	\$117,310.00
WSU* (22/23)	103,281.00	120,496.00
Arizona	110,640.00	191,376.00
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UW*	137,340.00	158,456.00
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*Non-resident tuition at WSU and UW assumes one year at the non-resident rate and three years at the resident rate. Rates shown for all other universities are based on academic year 2021-22 because the extent of tuition increases for academic year 2022-23 at other universities is unknown.

I thank you for your attention to this matter. The decision to seek a tuition increase is never taken lightly, but we believe this incremental increase is necessary and will enhance the training experience for all student pharmacists.

Sincerely yours,

Mark Leid, PhD
Professor and Dean

Attachment D - DVM Tuition Rate Supporting Documents

Tuition and Fee Rate Increase Request

Fee name: Professional DVM Operating Fee (Tuition)

	Resident	Non-Resident
Current Rate (Annual)	25,744	61,156
Proposed Rate (Annual)	26,774	62,378
\$ Increase	1,030	1,222
% Increase	4%	2%

Description of who pays the fee: *(undergraduates, graduates, full-time, part-time, / what campus/what terms – fall, spring and summer?):*

The Professional DVM tuition is paid by professional students enrolled in the College of Veterinary Medicine's Doctor of Veterinary Medicine on the Pullman Campus during the Fall and Spring semesters. The degree program is four years.

In November 2019 a differential 4th year tuition rate was approved effective for students entering Fall 2020 and after. The differential is equal to 13/15 of the regular resident semester rate and will be implemented for the first time in AY 2023-24. Under the approved formula, the proposed DVM rate will adjust listed 4th year tuition to \$38,376 for Resident and \$73,980 for Non-Resident.

Justification for the increase / consequence for not increasing :

The College of Veterinary Medicine (CVM) has not fully kept pace with needed investments in educational and research programs, and hospital and diagnostic lab “business” functions. Rising costs, even for fixed-level operations, have not been offset by increases across revenue sources, especially with respect to tuition because over the 4-year period FY2014-FY2017, DVM student tuition did not increase. The cumulative, compounded loss of revenue caused by this, compared to the previous norm of 7% per year, was nearly \$1.7M annually. Similarly, over the past 2 years with the pandemic, we elected to hold tuition steady.

Tuition and Fee Rate Increase Request

Decision Support information: when was the last increase, 5-year rate history, peer comparisons, etc)

The last rate increase was AY2019-2020. Our 20-year tuition history through FY22 is shown in Appendix A. A fourth year differential has been approved to go into effect FY24.

Appendix B shows that our total resident DVM tuition is 7th lowest out of our 30 US peers, and below the national average. If no other institutions increase their tuition (unlikely), the proposed increase will put us at 11th out of our 30 US peers. Note that because Washington state allows true (i.e., not supported by their home state) non-resident DVM students to convert to WA residency after 1 year, our 4-year tuition total for non-resident DVM students is 2nd lowest among the 30 US schools.

Appendix C shows the total educational debt for DVM graduates for FY21-22. The mean educational debt of indebted DVM graduates nationally is about \$134,000 for those graduating in 2021. At WSU, it was about \$113,000. Our graduates typically have lower debt because our resident tuition is lower than the national average and also because such a high proportion of our students pay resident tuition (i.e., those from our contract states of Idaho, Montana, Utah, and other WICHE states, and because most non-residents can convert to WA residency after their 1st year). As a result, in 2021 WSU DVM graduates had the 4th lowest educational debt among the 30 US colleges.

Although our graduates are thus relatively advantaged compared to most of their peers nationally, this is still a large educational debt load, and we have taken pride in trying to keep our tuition down to help address this issue within the profession and for our students. Our rate history and peer comparison demonstrate the continued priority to remain a high value program for our students.

Alternatives Considered:

Historically the CVM was able to rely upon state resources to accompany increasing costs to its core programs. However, as state appropriations continue to lag the university's needs, we must rely increasingly on non-state sources of revenue. We have been regularly increasing fees in our Veterinary Teaching Hospital and the Washington Animal Disease Diagnostic Laboratory (WADDL), and we will continue to do so as our regional markets will allow. However, our opportunity to do so is somewhat limited given our location in Pullman, well away from centers of population, and what the veterinary services market will bear. Such strategy must also remain balanced with our mission to provide core curriculum to our students and land grant services to our constituents. Given the overall situation, regular tuition increases will likely continue to be a part of our portfolio of revenue increases as we try to keep pace with increasing costs.

How have (or will) you communicate impacts of the rate increase to students? What was the feedback received?

An email was sent to all DVM Students announcing the proposed tuition fee increase, providing some background and rationale and providing a link to the request narrative document (Feb 8, 2022). The email permitted student comment and feedback to be sent directly to the Dean (by Feb. 21, 2022) for compilation and review. The student feedback that was received is attached.

College of Veterinary Medicine DVM Tuition

Request Narrative

REQUEST: The College of Veterinary Medicine requests that professional DVM student tuition (operating fee + building fee) be increased in AY 2022-2023 by

- 4% for residents (\$1,030 per year, from \$25,744 to \$26,774), and
- 2% for non-residents (\$1,222 per year, from \$61,156 to \$62,378)

according to the following detail:

	Current Rates				Proposed Rates			
	Building Fee	Operating Fee	Total Tuition	Increase %	Building Fee	Operating Fee	Total Tuition	Increase over Current Rate
Resident - DVM	1,199	24,545	25,744	4%	1,247	25,527	26,774	1,030
Non-Resident - DVM	1,715	59,441	61,156	2%	1,748	60,630	62,378	1,222

Based on the typical mix of student enrollments from WA residents, residents of contract/partner states, and non-residents, these increases would generate ~\$498,000 in additional revenue for FY23 (of this, ~\$236,000 new revenue would flow to the “central” budget). The CVM has not had a tuition increase for the past 3 years. Although one was requested for AY 20-21, it was not implemented due to COVID. The last tuition increase was 3% and 1% for resident and non-resident DVM students, respectively, approved in FY20.

BACKGROUND AND JUSTIFICATION: The College of Veterinary Medicine (CVM) has not fully kept pace with needed investments in educational and research programs, and hospital and diagnostic lab “business” functions. In addition, over the past 2 years with the pandemic, we elected to hold tuition steady.

Our 20-year tuition history through FY22 is shown in **Appendix A**.

Each year the American Association of Veterinary Medical Colleges compiles a comparative data report for Veterinary schools. Using these data, we can understand how our tuition and debt compare to other Veterinary colleges in the USA.

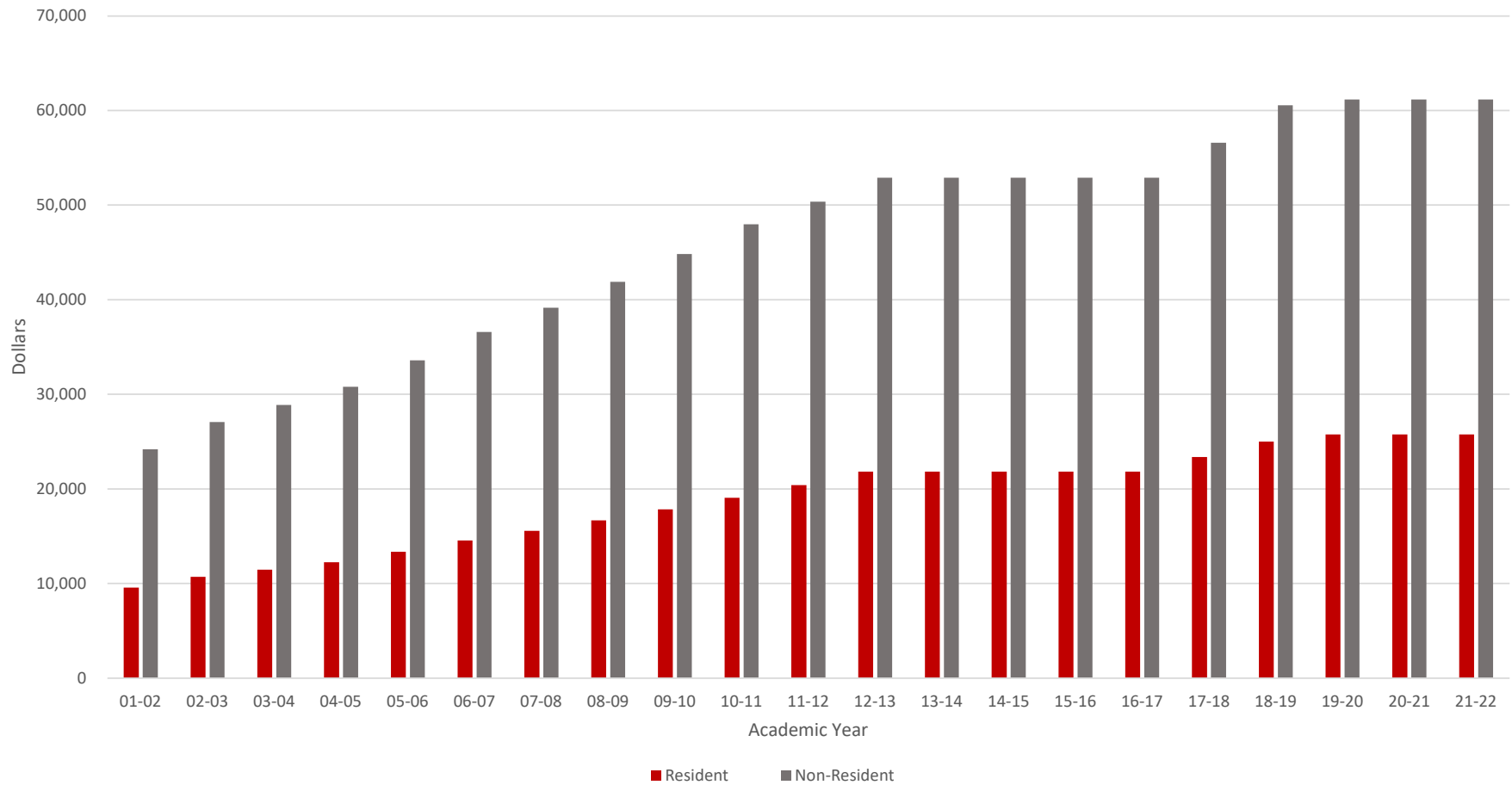
Appendix B shows that our total resident DVM tuition is 7th lowest out of our 30 US peers, and below the national average. If no other institutions increase their tuition (unlikely), the proposed increase will put us at 11th out of our 30 US peers. Note that because Washington state allows true (i.e., not supported by their home state) non-resident DVM students to convert to WA residency after 1 year, our 4-year tuition total for non-resident DVM students is 2nd lowest among the 30 US schools.

Appendix C shows the total educational debt for DVM graduates for FY21-22. The mean educational debt of indebted DVM graduates nationally is about \$134,000 for those graduating in 2021. At WSU, it was about \$113,000. Our graduates typically have lower debt because our resident tuition is lower than the national average and also because such a high proportion of our students pay resident tuition (i.e., those from our contract states of Idaho, Montana, Utah, and other WICHE states, and because most non-residents can convert to WA residency after their 1st year). As a result, in 2021 WSU DVM graduates had the 4th lowest educational debt among the 30 US colleges.

Although our graduates are thus relatively advantaged compared to most of their peers nationally this is still a large educational debt load, and we have taken pride in trying to keep our tuition down to help address this issue within the profession and for our students. However, as expenses have risen over the past few years, and as state appropriations continue to lag behind the university's needs coming out of the recession, we must rely increasingly on non-state sources of revenue. We have been regularly increasing fees in our Veterinary Teaching Hospital and the Washington Animal Disease Diagnostic Laboratory-(WADDL), and we will continue to do so as our regional markets will allow. However, our opportunity to do so is somewhat limited given our location in Pullman, well away from centers of population, and what the veterinary services market will bear. Given the overall situation, regular tuition increases will likely continue to be a part of our portfolio of revenue increases as we try to keep pace with increasing costs.

In summary, no tuition increase is welcome, but they are needed because of our lagging tuition revenue over the past several years in relation to limits on how much we can grow other revenue (for example, Veterinary Teaching Hospital and Animal Disease Diagnostic Lab fees), and the erosion of state appropriations in relation to ever-growing expenses. Fortunately, even with the proposed increase, WSU's College of Veterinary Medicine will remain among the U.S. Vet schools with the lowest costs, and thus will remain near the bottom in educational debt given our overall set of circumstances.

WSU CVM Tuition 2002-2022



APPENDIX B

AAVMC Comparative Data Report, 2021, Tuition for all 30 current Veterinary Schools in USA

	School	1st Year Tuition + Fees		4th Year Tuition + Fees		Estimated Total Tuition + Fees over all Years- Class of 2022	
		Res	NR	Res	NR	Res	NR
1	NCSU	\$19,646	\$48,348	\$19,646	\$48,348	\$78,316	\$107,286
2	PUR	\$19,918	\$44,746	\$21,480	\$46,351	\$81,234	\$180,589
3	AUB	\$22,880	\$49,040	\$22,880	\$49,040	\$88,744	\$193,980
4	UGA	\$19,792	\$49,454	\$19,792	\$49,454	\$88,750	\$207,776
5	KSU	\$23,473	\$51,296	\$26,367	\$57,757	\$97,944	\$214,229
6	OKL	\$23,980	\$50,340	\$24,360	\$50,720	\$99,960	\$206,060
7	WSU	\$26,284	\$61,696	\$26,284	\$61,696	\$102,023	\$135,253
8	VMR	\$26,086	\$55,687	\$26,983	\$56,886	\$102,655	\$219,659
9	TAMU	\$26,320	\$42,022	\$29,160	\$45,549	\$105,446	\$164,441
10	MIS	\$27,248	\$48,448	\$27,248	\$48,448	\$105,848	\$190,648
	US Avg	\$26,746	\$51,959	\$28,074	\$53,776	\$107,680	\$193,325
11	LSU	\$27,425	\$56,525	\$27,425	\$56,525	\$109,705	\$226,105
12	ORE	\$27,419	\$52,721	\$28,127	\$53,431	\$110,384	\$211,594
13	ISU	\$26,476	\$56,694	\$38,259	\$67,383	\$113,787	\$229,045
14	UMO	\$29,229	\$68,424	\$33,312	\$72,507	\$115,135	\$150,959
15	FLA	\$28,790	\$45,500	\$28,790	\$45,500	\$115,160	\$182,000
16	TENN	\$29,336	\$56,602	\$29,336	\$56,602	\$117,318	\$226,382
17	ILL	\$32,570	\$55,660	\$33,436	\$56,436	\$126,864	\$216,742
18	WIS	\$33,663	\$53,392	\$33,663	\$53,392	\$129,466	\$205,246
19	MSU	\$31,762	\$47,716	\$28,248	\$50,556	\$131,824	\$216,481
20	UCD	\$32,618	\$44,863	\$36,688	\$48,933	\$133,045	\$182,025
21	MIN	\$32,418	\$58,122	\$44,354	\$79,697	\$141,128	\$253,385
22	COR	\$39,206	\$58,244	\$39,206	\$58,244	\$146,102	\$217,332
23	OSU	\$33,674	\$73,796	\$50,543	\$50,548	\$151,565	\$191,712
24	CSU	\$38,962	\$62,660	\$38,409	\$62,220	\$155,295	\$250,200
25	TUS	\$44,190	\$44,190	\$54,679	\$54,679	\$187,249	\$187,249
26	LMU	\$51,014	\$51,014	\$51,314	\$51,314	\$195,137	\$195,137
27	PENN	\$54,742	\$64,742	\$54,742	\$64,742	\$209,266	\$249,266
28	TUF	\$56,737	\$63,572	\$56,587	\$63,422	\$212,356	\$239,936
29	WES	\$56,937	\$56,937	\$56,925	\$56,925	\$227,012	\$227,012
30	MID	\$67,354	\$67,354	\$67,354	\$67,354	\$260,114	\$260,114

APPENDIX C

American Association Veterinary Medical Colleges (AAVMC) Comparative Data report, FY2021-2022

Mean and Median Debt of Graduating USA veterinarians

	School	Number of Graduate	Number of Indebted	MEDIAN Educational Debt of Indebted	MEAN Educational Debt of Indebted Graduates	Range of Educational Debt	
						Minimum	Maximum
1	UMO	115	94	\$42,270	\$38,309	\$10,000	\$86,280
2	TUS	59	59	\$81,550	\$90,006	\$40,500	\$162,000
3	FLA	105	85	\$168,745	\$113,046	\$17,400	\$266,662
4	WSU	127	99	\$120,179	\$115,619	\$9,420	\$210,710
5	TAMU	134	91	\$120,000	\$121,521	\$5,000	\$279,999
6	NCSU	96	76	\$143,531	\$125,868	\$3,000	\$234,813
7	UCD	136	85	\$140,000	\$132,276	\$11,000	\$250,000
	US Avg	110	86	\$142,018	\$134,023	\$15,012	\$256,854
8	UGA	116	97	\$148,572	\$144,406	\$10,000	\$293,546
9	MIS	91	75	\$160,746	\$147,404	\$14,128	\$221,838
10	WIS	99	82	\$160,917	\$147,984	\$12,813	\$266,103
11	COR	107	76	\$159,756	\$150,415	\$19,792	\$249,005
12	ISU	148	126	\$156,761	\$151,736	\$19,305	\$280,214
13	PUR	82	65	\$169,331	\$154,426	\$4,890	\$258,043
14	AUB	114	95	\$172,523	\$168,673	\$20,000	\$315,779
15	OKL	93	70	\$168,134	\$171,625	\$27,903	\$296,770
16	TENN	90	86	\$178,318	\$171,804	\$6,000	\$366,257
17	VMR	128	103	\$172,333	\$175,564	\$5,139	\$418,903
18	ILL	133	112	\$178,125	\$178,337	\$10,132	\$296,983
19	ORE	74	59	\$168,667	\$178,683	\$838	\$350,335
20	LSU	84	74	\$181,838	\$179,948	\$20,000	\$420,000
21	OSU	153	135	\$189,848	\$181,377	\$2,977	\$294,631
22	CSU	152	122	\$189,545	\$184,147	\$10,000	\$322,395
23	MSU	114	94	\$186,960	\$184,221	\$4,882	\$455,186
24	KSU	115	95	\$178,003	\$184,441	\$14,161	\$402,889
25	MIN	105	90	\$196,719	\$204,706	\$20,036	\$360,248
26	PENN	124	96	\$232,167	\$219,959	\$15,000	\$382,824
27	TUF	96	72	\$249,040	\$226,170	\$22,808	\$361,450
28	WES	99	85	\$304,798	\$267,521	\$27,290	\$415,952
29	LMU	120	112	\$306,000	\$297,554	\$20,000	\$360,000
30	MID	99	98	\$330,847	\$307,685	\$21,074	\$394,714

Board of Regents,

We the undersigned, as a collective body of students, are addressing you today regarding our concerns over the proposed tuition increase to take effect Fall of 2022. Per the proposal Dean Dori Borjesson brought forth, she cited several points in justification for this tuition increase including a comparatively lower tuition relative to the national tuition and the need for additional revenue due to increased operating costs. We are not in support of the proposed tuition increase for numerous reasons which are highlighted within the context of this letter.

While we are aware that inflation has climbed 7.5% in 2022 and not only affects the operational costs of the College of Veterinary Medicine (CVM), it also directly impacts students' living costs and continuously accruing debt. Additionally, the loans (from FAFSA) offered per year per student do not reflect increases in tuition, ergo students will not have an increased offer of loan money to combat these extra costs. In Dean Borjesson's email she highlights the increase in scholarships as an aid to students looking to combat the increased cost of professional schooling. Unfortunately scholarships cannot be equally distributed, whereas a tuition increase will apply to all students. This is of enormous concern to all, but in particular for those students living on shoestring budgets with families for which they must provide. The proposed increase in educational debt feels crippling to many who are already struggling to live on their current budget. Considering the current mental health crisis in the veterinary field, it is difficult to be supportive of such a tuition increase without an adequate justification for its means.

We recognize the necessity of occasional tuition increases to support and fund additional infrastructure and educational opportunities. However, since the beginning of the COVID-19 pandemic, our educational quality has suffered drastically as a whole. As we move out of the pandemic, many of these removed opportunities have not been reinstated and their absence has not been rectified for the current students who suffered their loss. The removal of cadaver dissection from first year anatomy courses and overall reduction of live-animal laboratories are just two of the many ways we feel the breadth of our education is narrowing. Conversations held with Dean Dori Borjesson between various students have indicated these changes to be intentional and permanent. With all this in mind, we must ask why we are seeing an increase in tuition when there is a noticeable decrease in quality of learning?

This brings us to our next point concerning transparency. With this proposed increase the college will see an increase in revenue of just shy of half a million dollars a year. Per the proposal, less than half of this money is going towards the "central budget." The other half of the proposed funds are unaccounted for within the context of said proposal, and we as students at WSU and of the CVM have a right to know how this money is intended to be distributed. For complete transparency and trust between the students and WSU, we request a breakdown of where all proposed funds would be spent, what departments would be benefiting from additional funds, and specifically how this money would be used to improve the current educational quality that is being delivered at the CVM.

Furthermore, transparency and integrity of the CVM administration are called into question as their proposed tuition increase directly contradicts the previous administration's stance on tuition increases and how they should be applied to incoming and current students.

Per a statement by our previous dean, Dr. Bryan Slinker (in address to the CVM on October 22, 2019),
"As such, [a proposed tuition increase] should not apply to any student currently enrolled in the program, because such a tuition structure is the kind of information prospective students need to know before they accept a tuition offer."

Additionally, it is important to consider that the total cost referenced by Dean Dori Borjesson's proposal does not accurately reflect the current overall cost of attendance as it omits an \$11,156 summer increase to 4th year attendance costs, to be implemented for Classes 2024 and onward. Accounting for such, our rank of affordability is also inaccurately represented (per the tuition increase proposal), and drops from 7th (below average cost) to 13th (above average cost) for resident students.

In conclusion, while we understand tuition increases can be essential for continued function and improvement of a university, the absence of transparency and communication between the administration and current students has resulted in an intolerable proposal to increase tuition with little apparent justification as to how it would better the learning environment for current and future students. Therefore, we are not in support of the proposed tuition increase that, if passed, would take effect in the fall of 2022.

Signed,

Students of Class of 2022:

Marie Andresen, Maddisen Antes, Taylor Badigian, Alexandra Barker, Darian Brillon, Ashli Draney, Sarah Edwards, Jaren Ikenaga, Sam Kalis, Patrick Krinke, Connor Murray, Danielle Petrini, Kasey Sweeney, Katie Wilkins.

Students of Class of 2023:

Kylie Abaya, Hannah Abbott, Jacey Anderson, Wilson Ashton, Abigail L. Bake, Samantha Berube, Morgan Brace, Olivia Brockhaus, Klancy Brown, Brie Brown, Chase Campbell, Delaney Carnahan, Dustin Clements, Beth Crandall, Tianna Cronk, Camille Culbertson, Kristen Dahlin, Brittany Estell, Rylie Gabehart, Haley Garcia, Savanna Garza, Kallee Goins, Kyra Goldhardt, Joseph Goldhardt, Greta Gustafson, Haley Heater, Matt Huszar, Nikki Jensen, Rachel Johnson, Kimberly Kramer, Sara Lewis, Crystal Liu, Tylynn Malek, Chris Mandella, Matti McMillan, Winnie Mefford, Emily Mora, Troy Mord, Emily Morse, Savannah Norton, Curtis Oesch Miller, Vaiva Palunas, Elizabeth Park, Kelsey Purdy, Christine Qui, Madelaine Redd, Sadie Reddick, Emma Rovani, Savana Sitton, Shalyn Stack, Jonathon Stott, Kendra Thomas, Katie Thompson, Sierra Thomson, Makenna Todd, Sydney Vallin, Abby Wagemann, McKenna Walters.

Students of Class of 2024:

Cordelia Alexander-Leeder, Emily Austin, Julia Bagshaw, Lindsay Bailey, Sarah Bayles, Sarah Beebe, Casey Beksinski, Megan Biggs, Randa E. Boler, Alexandria Bronson, Ashley Brown, Parker Cendejas, Rachel Claus-Walker, Ella Cowan de Wolf, Mataya Dick, Jennifer Doles, Courtney Durfee, Lily Elder, Nadine Encarnacion, Stephanie Erdesz, Logan Esplin, Carolyn Fisher, Matthew Folland, Natalie Godinez, Matthis Grupe, Codee Harris, Katie Hoch, Brittini Huffman, Frederick K Johnson, Brandon Jones, Joshua Kim, Georgiana Kostov, Jillian Lake, Travis Lenssen, Kelly Liebers, Thomas Lindgren, Reid Lutz, Heather Lynn, Cimmeron Madrid, Grace Majors, Kendra McLain, Claire Merchant, Haley Momany, Grace Montgomery, Meghan Mutch, Lindsay Noggles, Elise Osmek, Chase Pachner, Kayla Pederson, Emma Phinney, Matthew Rafferty, Madison Rawls, Taylor Schmerbauch, Tiffany Schroeder, Taylor Selin, Caroline Sirr, Max Sitver, Liza Sperry, Claire Stein, Janelle Thomas, Katherine Trepanier, Madison Tripp, Brynne Udy, Tyeisha Watters, Tanya Weber, John Winston Weigand, Mariko White, Sarah Winkler, Katherine Wishon, Jordan Woodbury, Cody F. Yeik, Elvira Zaripova.

Students of Class of 2025:

Samantha Amey-Gonzalez, Toniley Bates, Kallie Berenstein, Ashalynn Bilton-Smith, Cameron Cooper, Bryndalyn Corey, Jennifer Covell, Teagan Davis, Jace Enwards, Clarice Forbes, Matthew Govea-Thomas, Kaneesha Hemmerling, Hannah Amelia Moira Hendry, Caroline Herzog, Christopher Ibarra Gervacio, Jamie Krueger, Rita Lee, Scyler Li, Caitlyn Logan, Sierra Lopez, Pearle Maki, Madison Mollico, Melanie Moore, Landon Morris, Siena Mowrer, Mira Newby, Trenna M. Pannier, Gwyneth Potter, Malori Prisbrey, Brandy Schaefer, Angelina Smith, Hannah Stuchlik, Brett Thompson, Caroline Thornberry, Nate Weaver, Linda Wong, Tovah Yenna, Emily Zavorka.

Hello Dr. Borjesson!

Regarding the tuition increase, the question I have is in what ways will that increase go towards benefitting the students who are paying it?

More specifically:

What tools and resources will be added to the curriculum?

How do you plan on ensuring these resources to the students, and ensure they stay available throughout their education?

Will these resources go towards supplementing the loss of hands on cadaver learning?

I ask this because many changes in education are coming and with the removal of cadaver learning and hands on learning with animals, it could be argued there will be a decrease in quality and quantity of student resources and increase the load of skills that post-education jobs will be responsible for. Currently I see resources being taken away, so with a tuition increase I assume there must be a plan to supplement the loss of those resources to once again raise the quality of education. I ask this respectfully and with an open mind.

Thank you,

Savana Sitton

I am curious about how our tuition dollars are spent. I often feel like WSU charges for a robust education and that I don't see the robust education, especially after the last 1.5 years online with limited labs (ex: bacteriology labs were the same we got in Microbiology in undergrad, which was a required pre-requisite of the DVM program). However, if tuition costs are going up to allow students to participate in more hands-on labs, I am completely supportive of this proposal.

Do you have a tuition breakdown or can you direct me to one?

Sincerely,



Kathryne (KayLee) Blair

DVM Candidate Class of 2023
Christian Veterinary Fellowship Social Chair
College of Veterinary Medicine
Washington State University
Mobile: 208-329-4595
Email: kathryne.day@wsu.edu
wsu.edu

Good morning,

With such an increase I would hope that the money would go to help with educational labs that include live animals and cadavers. Every student pays a lot of money to attend school here regardless of national averages and we do expect the best and to be accommodated for.

I was unable to do a large animal theriogenology lab (this is a specialty that I hope to pursue) because the school could not provide the means of having "too many" students with this lab. Placing this cap on a lab that I was hoping to learn a lot with (also is a core course that somehow has a cap) has really discouraged me in thinking that the school has our education and best interests at heart.

I currently work in the small animal ICU and over the past two years I have seen glaring problems with the program for fourth years. The ICU has 4 technicians, and one will be leaving come June. This is not enough to be successful as I believe it is wisest to have a technician in the ICU at all times. It has also showed that if anyone were to get sick and unable to come in the schedule seems to fall apart. The reliance on the timeslips and assistants that do not have any official formal training has led me to believe that not only does the school not care about the lack of staffing but thrives on the ability to pay its staff the least amount possible regardless of if it is detrimental effects to our education and furthermore the patients. It seems to me that that lack of staffing is the sole reason that the previously required (core) SIPE was taken away from us to be replaced with the ICU to ensure there would be enough people. This is something that I know many people are upset about since a SIPE now takes away 2 more weeks of our limited supplementals.

Treating students as staff rather than adequately employing the hospital is something that I have been witnessing for the past 2 years working in the ICU as a time slip. However, I also see this effect with other rotations. Taking away 2 more weeks of our supplemental credits to fill in rotations with not enough students is entirely unfair and unhelpful to our careers; as we clearly have no interest in the subject but are required to take it because, to put it bluntly, you need more staff.

There is also the issue of not being able to take rotations because the doctor to student ratio is too low. There are 2 general theriogenology rotations for which 8 people total may take. It's well known that it's difficult to get into these rotations as I have been told by the fourths years and those that came before them. It does not seem like it is being addressed though (no new hires or increased amount of rotations). Therefore, this is an obvious problem as students are not able to get trained in topics that they would like to pursue in their careers but are trained in topics that they know will benefit them very little.

I understand that overtime tuition will increase to match inflation and the expansion of the program. However, I do not see any money going to attempt to benefit the students. I would hope that with this latest increase that it will be used for our education, to increase staffing, to increase the amount of rotations offered and to maintain the ability to use live animals and cadavers for learning purposes. I am very passionate about this topic as I have gone into a lot of debt and spent a lot of time dedicating myself to becoming an excellent veterinarian. I trust that administration feels the same way.

If you would like to discuss the issues that I have brought up more I would be more than happy to talk with you in person. Many of my peers have expressed similar concerns and we would all love to have some of these matters settled for future students.

Morgan Brace

Class of 2023

Dori Borjesson & WSU Board of Regents,

I write to you now with great disappointment in hearing the proposed tuition increase for incoming and current veterinary students at WSU. When I first was accepted into the College of Veterinary Medicine at WSU, I felt extreme pride to be part of such a prestigious academic establishment that had a long track record of not only providing exceptional training to its students, but also creating a community of support, encouragement, and most importantly trust. When I first came to the DVM program, I (along with the others in my class) were guaranteed that our tuitions were locked in and would not be altered. While tuition increases would be inevitable for future incoming students, we were informed that such action would never be taken against WSU's current DVM students.

In the wise words of a former dean, Bryan Slinker "... it (referencing a tuition increase) should not apply to any student currently enrolled in the program because such a tuition stricture is the kind of information prospective students need to know before they accept an admission offer. This latter point also explains why this proposal is being considered now, rather than in the Spring Semester, as is normal for annual consideration of tuition increases at WSU." This statement was made in October of 2019, so I must ask why now, are you considering a tuition increase in the spring of 2022 that would apply to all students in attendance beginning the fall of 2022? The lack of transparency behind such a proposal is disconcerting and erodes away the fabric of trust between students and the administration. I am wholeheartedly ashamed of our Dean, Dori Borjesson, the WSU Board of Regents, and all other parties involved in the proposal of such a tuition increase. This proposed action is unconscionable, immoral, and intolerable.

The last 2.5 years have been difficult for all, but it is the students who have perhaps suffered the worst within the CVM of WSU. Academic performance has drastically decreased and mental health is suffering substantially. Our education quality dropped dramatically, particularly during the 2020-2021 year. As a 2nd year student at that time, we were deprived of many important laboratories that should have been included in our education (and were in previous years), including the deprivation of the following:

- All Bacteriology Labs; despite being assured by our professor that such labs would be made available to those interested in the spring. I sent numerous queries about said labs and never received a response.
- Some Parasitology Labs: several of our parasitology labs were cut from our class
- Anesthesia Simulation Labs: while these were partially restored to some of us after much work amongst students and faculty, many students still did not have the ability to take these labs at all, which is a clear travesty given that they were considered core to the program.

The availability of live animal labs and cadaver dissection courses has also decreased. Part of the 1st year core curriculum was for students to dissect a cadaver in groups to learn the necessary anatomy that is foundational for veterinary medicine. However per a previous conversation with the dean, this has been totally removed from the program and now students only have prosected specimens to look upon and study. Working with real cadavers is critical for development of proper instrument use and surgical skills. There have been other discussions about removing certain live animal labs from our program as well, and ultimately both actions drastically degrade the quality of our education as veterinarians. The tuition increase in the proposal has been justified by stating there is scholarship money available to students and that there have not been any recent changes in tuition. However there was indeed a nearly \$12,000 tuition increase that will apply to all students starting with the class of 2024. Additionally, while there is some scholarship money available, not all students receive any scholarship money from the CVM and said scholarship money is not allotted equally amongst students whereas a tuition increase applies to all. Additionally, scholarship money is intended to assist students in affording their education, not for the pocketing of money to unspecified slush funds.

The mental health crisis is a very real threat to all veterinary professionals. Of all professional careers, veterinarians have the highest rate of suicide. Veterinarians are around 3 times as likely to die from suicide, and while the reasons for such are complicated and varied, crushing student loan debt is certainly a factor. Raising tuition will only increase the debt each student accrues and consequently is highly likely to contribute to mental health disease.

Over the last two years our education has suffered terribly, and yet we were not compensated at all for said decrease in quality of education. This tuition increase proposal does not indicate whatsoever that any of the money raised would go to improving and reinstating programs and opportunities that have since been removed from students. Indeed only half of the money projected to be raised is mentioned as contributing to the "central budget," yet the other half is completely ignored. I must ask, where is this money going? Per the proposal, it does not appear to be improving the quality of

our education and as said education quality has dropped substantially over the last 2 years, why should we as students pay more money for a substandard education?

In conclusion, I am not in support of the proposed tuition increase.

Signed,
Kimberly Kramer

Attachment E - Online Masters of Engineering in Civil Engineering Tuition Rate Supporting Documents

Tuition and Fee Rate Increase Request

Fee name: Online Master of Engineering in Civil Engineering

	Resident	Non-Resident
Current Rate (Annual)	N/A - New Program	N/A - New Program
Proposed Rate (Annual)	\$866 per SCH	\$866 per SCH
\$ Increase	N/A	N/A
% Increase	N/A	N/A

Description of who pays the fee: *(undergraduates, graduates, full-time, part-time, / what campus/what terms – fall, spring and summer?):*

Graduate, full and part-time students who enroll in the new Online Master of Civil Engineering program during the Spring, Fall, and Summer terms. This new self-sustaining program was recommended by Faculty Senate in April 2021, supported by the Provost and approved by the Regent's in May 2021.

There is no differential between resident and non-resident tuition.

Justification for the increase / consequence for not increasing :

NA –Spring 2023 is the first semester students will enroll in the program.

Tuition and Fee Rate Increase Request

Decision Support information: when was the last increase, 5-year rate history, peer comparisons, etc)

The initial tuition rate is based on an analysis of employer support, comparable programs, and alignment with rates for the Engineering and Technology Management (ETM) program.

The Master of Engineering in Civil Engineering degree will be marketable to working professionals with the flexibility of an online format and new cutting-edge content. Based on dialogue with employers, especially those in Washington State, there is a need for engineers with master's level knowledge and skills. Employers are willing to support their employees, including with tuition reimbursement, in obtaining a master's degree.

This new program will incorporate courses from the ETM program, therefore the initial rate for this program will be the same as the differential rate for the ETM program. Analysis of 12 other online Civil Engineering degrees showed rates ranging from \$651/cr. to \$1,774/cr. The proposed rate of \$866/cr. is considered a reasonable entrance point to cover costs of the self-sustaining program.

Alternatives Considered:

A higher rate was considered, but it was deemed more important to align the rate with the ETM program because students will take courses from both programs.

How have (or will) you communicate impacts of the rate increase to students? What was the feedback received?
--

Spring 2023 is the first semester students will be enrolled. Student feedback will be gathered if future rate increases are proposed.

Please Attach Any Supporting Documents

Attachment F - Engineering & Technology Management Tuition Rate Supporting Documents

Tuition and Fee Rate Increase Request

Fee name: Engineering and Technology Management (ETM)

	Resident	Non-Resident
Current Rate (Annual)	Standard: \$1375/cr. Military: \$825/cr. WA Gov't Employee: \$825/cr. Student & Affiliate: \$825/cr.	Standard: \$1375/cr. Military: \$825/cr. WA Gov't Employee: \$825/cr. Student & Affiliate: \$825/cr.
Proposed Rate (Annual)	Standard: \$1237/cr. Military: \$866/cr. WA Gov't Employee: \$866/cr. Student & Affiliate: \$866/cr.	Standard: \$1237/cr. Military: \$866/cr. WA Gov't Employee: \$866/cr. Student & Affiliate: \$866/cr.
\$ Increase	Standard: -\$138/cr. Military: \$41/cr. WA Gov't Employee: \$41/cr. Student & Affiliate: \$41/cr.	Standard: -\$138/cr. Military: \$41/cr. WA Gov't Employee: \$41/cr. Student & Affiliate: \$41/cr.
% Increase	Standard: -10% Military: 5% WA Gov't Employee: 5% Student & Affiliate: 5%	Standard: -10% Military: 5% WA Gov't Employee: 5% Student & Affiliate: 5%

Description of who pays the fee: <i>(undergraduates, graduates, full-time, part-time, / what campus/what terms – fall, spring and summer?):</i>

Engineering and Technology Management graduate students fall, spring, and summer. All courses are offered through Global Campus. There is no differential between resident and non-resident tuition. Differential tuition is offered to active duty military and veteran students, Washington State government employees (including WSU employees), and WSU students pursuing other degrees.

Justification for the increase / consequence for not increasing :

ETM is proposing a 10% decrease in the standard rate and a 5% increase in the differential rate offered to select groups of students described above. These adjustments will bring the upper rate in line with the average tuition (\$1250/cr.) of top engineering management programs around the country and the increase in the differential rate will close the gap on the "discounted" rate from 40% to 30%. Approximately 50% of current students pay the discounted rate, and the vast majority of students receive tuition reimbursement from their employers. The ETM rates have been the same since FY 2012. These adjustments are necessary to address rising costs and maintain program quality.

Tuition and Fee Rate Increase Request

Decision Support information: when was the last increase, 5-year rate history, peer comparisons, etc)

The current tuition rates were adopted in FY 2012.

Per-credit tuition for similar online master's degree programs (US News) ranges from \$364 to \$2512 per credit. Average tuition over the top 29 programs is \$1250. The proposed adjustment to the standard rate will bring it in line with the peer average. The proposed increase in the differential rate represents a substantial discount (30%) for students in targeted groups.

Alternatives Considered:

Maintaining the current \$1375 rates was considered but the continuing decline of students paying that rate was cause for concern and action. Establishing a single rate for all students was also considered, but the shift to a single tuition rate who have been too drastic for current students (e.g. 20% increase and 20% decrease).

How have (or will) you communicate impacts of the rate increase to students? What was the feedback received?
--

Student feedback will be made available to the Regents prior to voting on this proposal.

Please Attach Any Supporting Documents

Attachment G - MBA Tuition Rate Supporting Documents

Tuition and Fee Rate Increase Request

Fee name:	MBA Tuition Increase and Change
-----------	---------------------------------

	Resident	Non-Resident
Current Rate (Annual)	OMBA: \$855 /credit OMBA Military: \$750/credit EMBA: \$1296 /credit EMBA Military: N/A See attached supporting doc with comprehensive table	N/A
Proposed Rate (Annual)	OMBA: \$876/credit OMBA Military: \$769/credit EMBA: \$1328/credit EMBA Military: \$1169/credit	N/A
\$ Increase	OMBA: \$21 OMBA Military: \$19 EMBA: \$32 EMBA Military: (New rate see narrative)	N/A
% Increase	OMBA: 2.5% OMBA Military: 2.5% EMBA: 2.5% EMBA Military: (New rate see narrative)	N/A

Description of who pays the fee: <i>(undergraduates, graduates, full-time, part-time, / what campus/what terms – fall, spring and summer?):</i>
Online MBA (OMBA) and Executive MBA (EMBA) students fall, spring and summer. There is no differential between resident and non-resident tuition. Military and veteran students pay the military rates for each of the fall, spring and summer terms. All courses are offered via Global Campus.
This request includes a new differential rate for EMBA military and veteran students.

Tuition and Fee Rate Increase Request

Justification for the increase / consequence for not increasing :

The Carson College, though achieving efficient and sustainable scale in its online programs, is experiencing cost pressures. In order to maintain the quality of the program, the Carson College strives to ensure that a majority of the courses are led by participating members of the college faculty (this is also strongly preferred by the accrediting body). Over the decade since the program was introduced, salaries required to attract research faculty across the main disciplines of business education have increased by about 30%, for example. Further, continued growth of the program will require continued investment in marketing and communication, extra-curricular and co-curricular program innovation, faculty training, and student services.

As the market of solely online MBA programs becomes more saturated, we need to ensure we continue investing resources into our programs. As expected, the previous, modest tuition increases did not fully capture increased costs. Incrementally increasing tuition is a result of strategic consideration of the level of tuition that will cover costs and provide funds for continued investment, signal our quality and reputation, and be perceived and experienced as an affordable, accessible degree program.

This request includes a new rate for EMBA military and veteran students. Due to the price difference between the OMBA and the EMBA (further emphasized by the OMBA military discount), EMBA qualified military and veteran students are opting into the OMBA. A discount for the EMBA would provide incentive for joining the appropriate MBA for their experience and goals and increase student satisfaction.

Decision Support information: when was the last increase, 5-year rate history, peer comparisons, etc)

This 2.5% increase would be only the 5th tuition increase since the MBA programs inception in 2008. Rates were increased for the 2021-2022 academic year and enrollments continue to hold steady this year in spite of the pandemic. Relatively low tuition rates have been part of the student value proposition for each of the two online MBA programs. Per-credit online tuition rates have only increased 12.5% since the programs' inception. The OMBA program can be completed in as few as 36 credits by students who have prior business education and are able to waive foundation courses and as many as 52 for students with little or no business education. The duration of the OMBA program is 22-29 months. The EMBA program is 44 credits over 18 months. The WSU Carson College of Business MBA program tuition remains lower than similar programs with similar reputations. Elasticity remains higher than the 2.5% requested increase.

The EMBA military rate is a new proposal, providing a 12% discount on the EMBA tuition rate commensurate with the current 12% discount on the OMBA rate for military students.

Alternatives Considered:

Tuition and Fee Rate Increase Request

We have not experienced any observable declines in enrollments due to the pandemic, and in fact enrollments outpaced expectations. We expect this tuition adjustment will not significantly impact enrollments while increasing our revenues and helping us to cover increased programs costs. Mechanisms are in place to charge and waive off portions of tuition for retention and corporate relation strategies and we will employ those mechanisms. As we consider further adjustments, we will also study the effects of these waivers and our success in student retention moving forward.

Adding an EMBA military rate will provide opportunity for increasing Executive MBA enrollments overall thereby increasing revenue and enabling them program and post-graduate opportunities commensurate with their leadership experience.

How have (or will) you communicate impacts of the rate increase to students? What was the feedback received?

In accordance with the process for seeking student input regarding rate increases in support of shared governance, the Carson College of Business will send one email to current students enrolled in either Online MBA and Executive MBA Online programs via the Associate Dean email (ccb.assocdeanprofprograms@wsu.edu) to student @wsu.edu email addresses on Thursday, February 17th .

There will be an opportunity for students to respond to the email from the Associate Dean mailbox with their thoughts and opinions on the proposed tuition increases for their respective programs. Students will have a minimum of 21-days to respond.

The window for the students to respond to this email will be from Thursday, February 17th to Thursday, March 10th, at 11:59 p.m. This window will allow for the 21-day minimum time window for students to receive the email and respond with their opinions, questions, comments, and/or concerns.

The WSU Team will compile all responses submitted to the Associate Dean mailbox on Monday, March 15th.

Student feedback will be shared with Regents at the May 2022 meeting.

Please Attach Any Supporting Documents

CARSON COLLEGE OF BUSINESS
MBA TUITION PROPOSAL FOR FY 2022

REQUEST:

The Carson College of Business requests tuition increases for the Online Masters of Business Administration (OMBA) and Online Executive Masters of Business Administration (EMBA) for AY 2022-2023 as well as a new rate for military and veteran students enrolled in the Executive MBA. We will request a 2.5% rate increase for the OMBA and 2.5% for the EMBA and a discount for EMBA military of 12%. Based on current enrollment and an expectation of remaining steady, gross revenue projected from this increase adjusted for the new discount rate will be approximately \$450,000. This change will continue our progress towards an eventual sustainable price commensurate with our brand reputation and our costs.

The request for a new rate is specific to EMBA military and veteran students providing a 12% discount on the EMBA tuition commensurate with the current 12% discount on the OMBA (OMBA military rate). Due to the current price difference between the OMBA and the EMBA (further emphasized by the OMBA military discount), spring 2021 saw 20 EMBA qualified military and veteran students opt into the OMBA. A discount for the EMBA provides incentive for joining the appropriate MBA plan for their experience and goals and will increase student satisfaction and post-graduate outcomes. If the new rate had been in place and 5 students had chosen the EMBA with the military discount, over the OMBA military rate the revenue differential would have been \$118,760. EMBA enrollment of military and veteran students has grown from 8 in 2018 to 36 in fall 2021 and this adjustment will help us recognize an increase in enrollment.

The MBA self-sustaining programs are delivered entirely online, and there is no differentiation between resident and non-resident tuition for these programs. There have been two increases of 2.5% in the 19-20 and 21-22 academic years. With consideration for the hardship of Covid-19, we did not pursue an increase in 20-21. We are now proposing a modest increase for FY23. This adjustment is in support of major curricular and co-curricular investments in support of today's MBA market expectations.

EXECUTIVE SUMMARY:

- This increase would be the 5th tuition increase since the program's inception in 2008
- The Carson College proposes to implement 2.5% OMBA and 2.5% EMBA increase for the 2022-2023 AY for all our students and to continue to study this increase, the competitive landscape, and our own brand reputation and capabilities in preparation for future adjustments.
- Costs to provide instruction and other program costs have risen significantly over that decade. The proposed increases are a step toward covering those increases. There continues to be a need for providing investment in the program given the competitive landscape. This increase will be a move in the right direction and may not be sufficient for long-term investment.
- Analysis of the competitive landscape in 2020 indicates that the OMBA tuition is 15% less and EMBA tuition is 7% less than competitors with similar product offerings and reputation.
- The Carson College OMBA and OEMBA remain "value-priced," delivering high quality with relatively low tuition rates relative to competitive programs.

- The addition of a military rate for the EMBA program will enable a go to market strategy to attract military and veteran students with leadership experience commensurate with other executives, honor our commitment to serving those who have served, and improve post-graduate outcomes.

Background: the MBA market

The overall demand among prospective students for face-to-face, full-time MBA education is not as strong as it was a decade ago. Decline in interest is particularly acute among prospective domestic students with significant work experience and strong educational backgrounds. Early in the face of this decline, and in the context of the challenges posed by attracting significant numbers of tuition-paying students to the Pullman MBA, the Carson College began in 2008 to offer MBA degrees online.

The Carson College decision to launch the online MBA was prescient; leading MBA programs, especially at state universities, continue to struggle with the economics of the MBA market. The most visible ranking schemes for programs (e.g. *Business Week*, *US News*) highlight face-to-face programs at flagship campuses, these rankings depend substantially on the qualifications of incoming students, and student recruitment in turn depends on rankings. The result has been intense competition for strong students (through financial aid), such that many face-to-face programs operate at small scale and at significant financial loss. The trend reached an extreme point in 2015, when Arizona State University announced that its entire MBA entering class of 2016 – up to 120 students – would receive full-tuition scholarships. The University of Iowa has chosen a different approach, eliminating its face-to-face MBA program entirely. The Carson College had until recently offered opportunities to earn face-to-face degrees at Pullman, Vancouver, and Tri-Cities campuses. All of these campuses have now stopped enrolling new MBA students; each is redirecting efforts toward undergraduate and online programs and considering new graduate programs that are more in step with the current market. While MBA programs are recognizing a decline in enrollments and specialized masters in business an increase, the WSU Carson MBA programs continue to see a steady climb in enrollment.

The Carson College Online MBA

While fewer students are seeking fulltime, face-to-face MBA programs, the demand for part-time programs that require no career interruption of work to enter or to complete remains strong. The impacts of the Covid-19 virus on working professionals increased this demand. Face-to-face part-time MBA programs, online MBA programs, and hybrid programs combining live and online instruction have proliferated. The Carson College opened an Executive MBA Program in Spokane in 2007; this program struggled to attract students and the college migrated the EMBA to its current OEMBA version in 2010. The College established its OMBA in 2008.

The online MBA and Executive MBA programs have built solid, stable enrollment profiles, based on delivering high quality instruction at an attractive price point. Enrollment grew very quickly in the OMBA subsequent to the program's No. 1 ranking among online MBA programs by *U.S. News and World Report* in 2013. The 2022 ranking by *U.S. News* places WSU at No. 20 overall out of a field of 365 online MBA programs nationwide and recognizes the Carson College as among the best online graduate business programs for veterans.

In 2019, 335 of the 517 AACSB accredited business schools in the U.S. offered online or hybrid programs and in 2020, 324 offered online programs. The program landscape continues to dramatically fluctuate year over year. Regional programs continue to develop including the program recently introduced by the University of Washington; a 90% online MBA and a bargain priced MBA at Eastern Washington

University. The Carson College OMBA continues to be ranked in the top tier of programs. While there was a small decline in students as the initial effect of the #1 ranking eroded, and more options emerged, enrollments have returned to peak levels and signs are positive with respect to sustainability. The Carson College is well positioned amongst AACSB-accredited schools of business offering fully online degree. Some research institutions remain reluctant to enter this market. Those in more urban locations are more likely to offer hybrid degrees, for example even while we continue to work through changing tides from Covid-19. The fully online niche therefore remains an attractive one for the College. Further, the WSU and College reputations are especially strong in the Pacific Northwest, and a majority of the students have some combination of residential, career, and family ties to the region.

Relatively low tuition rates have been part of the student value proposition for each of the two online MBA programs. Per-credit online tuition rates have only increased 12.5% since the programs' inception in 2008. The OMBA program can be completed in as few as 36 credits by students who have prior business education and are able to waive foundation courses and as many as 52 for students with little or no business education. The duration of the OMBA program is 22-29 months. The EMBA program is 44 credits over 18 months.

Tuition increases

Over the past decade, the underlying costs to provide the online MBA program did not increase concurrently with the cost of living or other cost increases in higher education. As the program grew rapidly, costs per student decreased: online programs can be delivered efficiently at large scale. Instructional costs do not necessarily rise proportionally to the number of students and extra students do not require additional physical facilities. Well-designed course delivery models such as those used by the Carson College combine the leadership of a "master teacher" (typically, a member of the research faculty) with small-section facilitators who are the first point of student contact. Additional students require additional facilitators but master teachers can typically teach sections of up to 100 students while maintaining program quality.

However, the Carson College, though achieving efficient and sustainable scale in its online programs, is experiencing cost pressures. In order to maintain the quality of the program, the Carson College strives to ensure that a majority of the courses are led by participating members of the college faculty (this is also strongly preferred by the accrediting body). Over the decade since the program was introduced, salaries required to attract research faculty across the main disciplines of business education have increased by about 30%, for example. Further, continued growth of the program will require continued investment in marketing and communication, program innovation, faculty training, and student services.

As the market of solely online MBA program becomes more saturated, we need to ensure we continue investing resources into our programs. As expected, the previous, modest tuition increases did not fully capture increased costs. Incrementally increasing tuition is a result of strategic consideration of the level of tuition that will cover costs and provide funds for continued investment, signal our quality and reputation, and be perceived and experienced as an affordable, accessible degree program. As we intended, we studied the responses of current and prospective students' responses to higher tuition. Our 2.5% increase to new students in the current year, was an effort to be able to invest in instructional staffing and services to support students in the program.

We have not experienced any observable decline in the enrollment level into 2022 since the implementation of the 2021 tuition rate; our enrollments continue to hold steady. Our decision to hold on an increase in 2020 due to Covid 19, in hindsight may have been a missed opportunity. Enrollment continues to outpace expectations. We expect this tuition adjustment will have similar results; increasing our revenues while helping us to cover increased programs costs. Mechanisms are in place to

charge and waive off portions of tuition for retention and corporate relation strategies and we will employ those mechanisms. As we consider further adjustments, we will also study the effects of these waivers and our success in student retention moving forward.

The Carson College of Business, consistent with our mission and in support of members of our armed services, has maintained an Online MBA military tuition rate of \$750 per credit for service members and veterans of the United States Armed Forces. Fully online MBA programs are especially attractive to active members who may be redeployed while they are students; we see this as a market advantage relative to hybrid programs. We also seek to increase this rate by 2.5% to \$769 per credit for the OMBA and include a new EMBA military rate of \$1169 to provide discount parity between the two programs for this special population.

Carson College MBAs continue to occupy a “sweet spot” in the market for the combination of price and quality in online degrees. While a number of programs claim to be “online” many continue to require campus residencies from 1-3 days per year, and in some cases per term. However, the space continues to be highly competitive. For example, the University of Illinois Urbana-Champaign recently introduced an entirely online MBA program (in partnership with Coursera) for just under \$22,000.

Next steps

The future may see us pursue further tuition increases. We recently undertook significant redesign of each of our two online MBA programs, with implementation taking place in Fall 2020. Simultaneous with the redesign we have continued to study our brand reputation. It is possible that our relatively low cost may be a signal to prospective or current students a lower level of quality than we actually provide relative to competitors. Our market research on this issue will continue.

Table 1

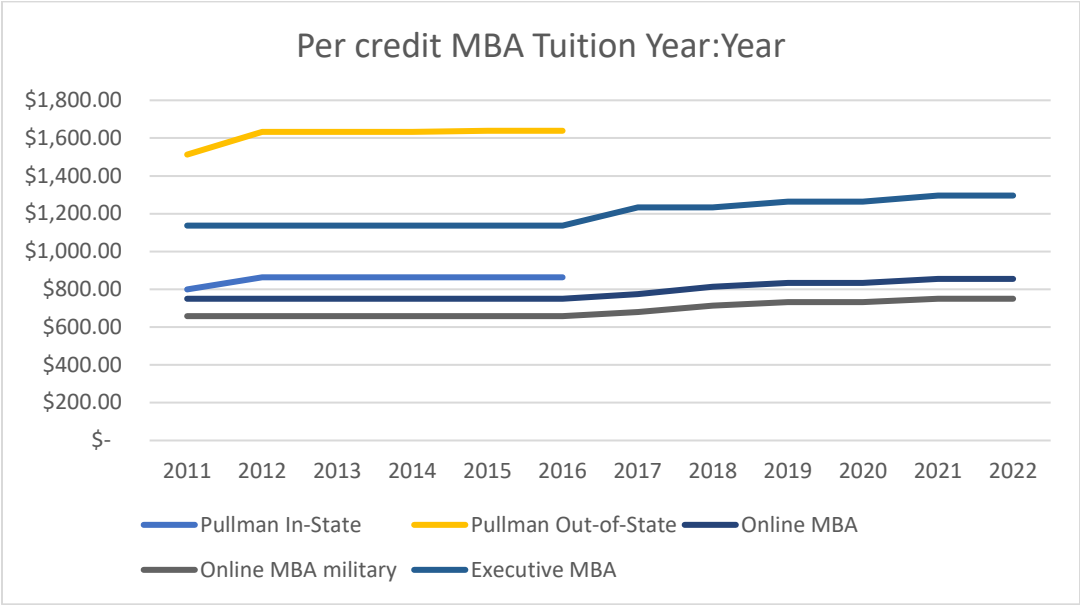
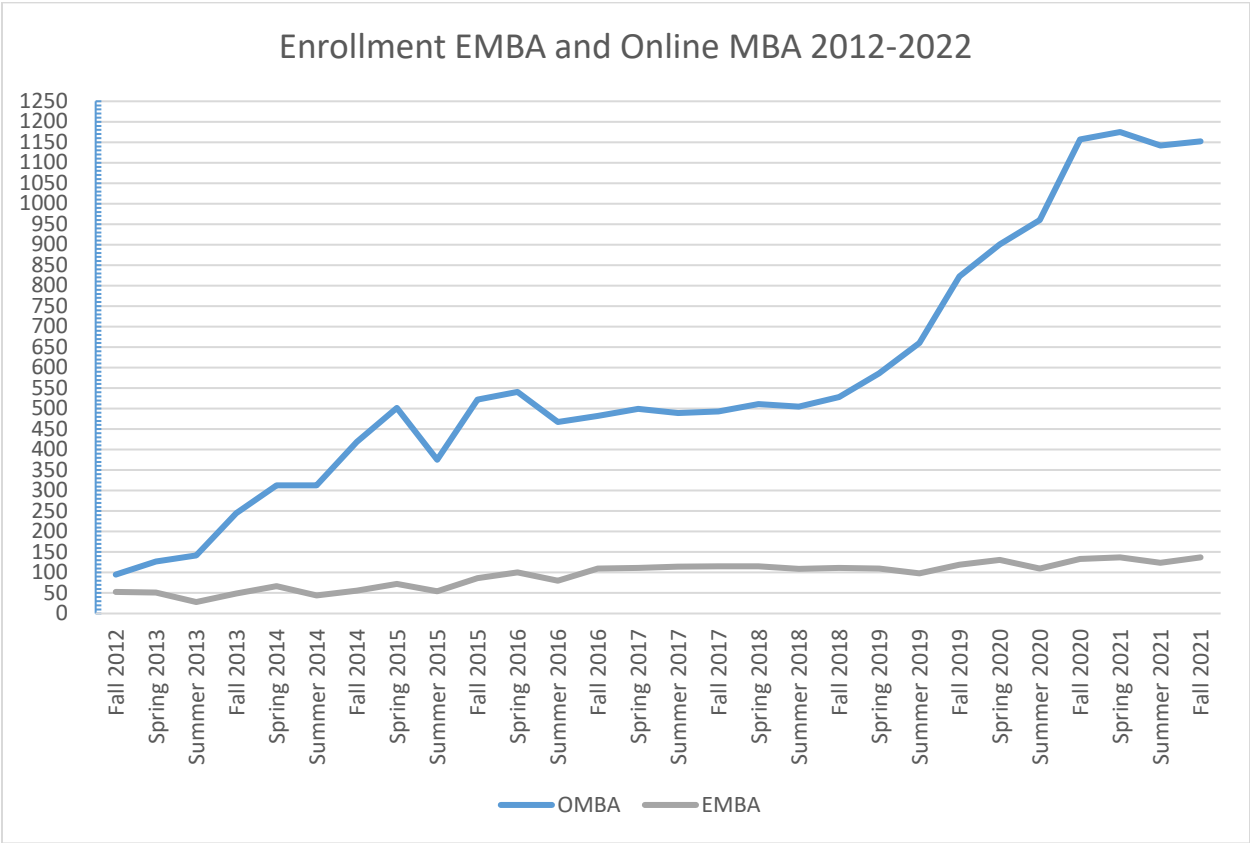


Table 2

Program	Current tuition per credit	Total Cost of Completion (without foundation)	Total Cost of Completion (with foundation)
OMBA current	\$ 855	\$ 30,775	\$ 44,452
OMBA proposed	\$ 876	\$ 31,536	\$ 45,552
OMBA current (military rate)	\$ 750	\$ 27,011	\$ 39,016
OMBA proposed (military rate)	\$ 769	\$ 27,684	\$ 39,988
EMBA current	\$ 1,296	\$ 58,031	N/A
EMBA proposed	\$ 1,328	\$ 58,432	N/A
EMBA current (military rate)	N/A	N/A	N/A
EMBA proposed (military rate)	\$ 1,169	\$ 51,436	N/A

Table 3



ACTION ITEM #4

Services and Activities Fee Rates for Academic Year 2022-2023 (Stacy Pearson/Ellen Taylor)

May 6, 2022

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Services and Activities (S&A) Fee Rate Changes for Academic Year 2022-2023

PROPOSED: That the WSU Board of Regents approve the academic year 2022-2023 S&A fee rates as recommended by the student led S&A Fee Committees representing each of the WSU campuses.

SUBMITTED BY: Stacy Pearson, Vice President for Finance & Administration/CFO
Ellen Taylor, Interim Vice President/Vice Chancellor for Student Affairs

SUPPORTING INFORMATION: By law, the Board of Regents may increase Services and Activities (S&A) Fees annually by up to four percent. There is no such control on rate decreases.

All WSU campuses have a student led S&A Fee committee with a majority of votes assigned to students from that campus. Each campus S&A Fee committee makes a recommendation to the Board of Regents, through President Schulz, concerning the amount of any S&A fee rate change and the allocation of S&A revenues. Each campus committee may independently choose to recommend an increase or decrease in the S&A fee and each campus retains 100% of its own S&A fees. The academic year 2022-23 S&A rate recommendations by campus are listed below.

Campus	Current	Proposed	\$ Change	% Change
Everett	\$527	\$527	\$0	0%
Global Campus	\$373/\$18.65 Credit Hour	\$373/\$18.65 Credit Hour	\$0	0%
Pullman	\$ 540	\$559	\$19	3.5%
Spokane	\$ 582	\$582	\$0	0%
Tri-Cities	\$ 512	\$526	\$14	2.7%
Vancouver	\$ 559	\$559	\$0	0%

ATTACHMENT: Attachment A - Services & Activities Fee Rate Support Documents

Attachment A - S&A Rate Support Documents




WASHINGTON STATE
UNIVERSITY

Office of the President

MEMORANDUM

TO: Paul Pitre
Chancellor, WSU Everett

FROM: Kirk H. Schulz 
President

Date: April 5, 2022

Subject: WSU Everett S&A Fees Recommendations for AY 2022-2023

I have reviewed and support the WSU Everett S&A Committee's AY 2022-2023 budget allocation recommendations. I also support the recommendation to not implement a rate change to the WSU Everett S&A Fee rate.

I will submit the Committee's recommendations to the Board of Regents for approval at the Board's May 2022 meeting.

Thank you for your service and leadership on this committee.

cc: Budget Office

MEMORANDUM

TO: Kirk Schulz
President, Washington State University

FROM: Paul Pitre
Chancellor, WSU Everett



DATE: April 4, 2022

RE: WSU Everett Services and Activities Fees Recommendation

I have reviewed the WSU Everett Services and Activities Fees Committee FY22-23 budget allocation recommendations, and I support what has been proposed. This memo requests your support for the committee's recommendations and submittal to the Board of Regents for approval at the May 2022 meeting.

I have also received and supported the recommendation made by the WSU Everett S&A Fees Committee, by majority vote, not to implement an S&A Fee increase for fall 2022.

	Committee Allocation Recommendation	% of Allocation (based on the estimated budget)
<i>ASWSUE</i>	\$101,060	.472256231%
<i>WSU Engineering Club</i>	\$48,550.71	.226878838 %
<i>Society of Women Engineers (SWE)</i>	\$15,000	.070095423%
<i>Institute of Electrical and Electronic Engineers (IEEE)</i>	\$10,000	.046730282157%
Total Allocation	\$174,610.71	.815960775%

Estimated Reserve (cumulative unallocated revenue) \$39,383.29

Estimated allocation FY23: \$129,432

Estimated allocation FY23 (including FY22 reserve): \$213,994

Everett students pay: \$527/ year (\$26.35 /credit hour per semester)

Cc: Committee Chair

MEMORANDUM

TO: Paul Pitre
Chancellor, WSU Everett

FROM: Sarah Van Eyk *Sarah Van Eyk*
Chair, WSU Everett Services and Activities Fees Committee

DATE: April 4, 2022

RE: WSU Everett Services and Activities Fees Recommendations

The Services and Activities Fees Committee met on April 1, 2022 to discuss and recommend budget allocations for academic year 2022-2023, following the established guidelines.

Groups that have an estimated carry forward or unspent S&A fee balances at the end of the academic year must request the use of that funding in subsequent years. These carry forward or unspent balances are considered by the S&A fee committee during their deliberations. The approval letters to requesting groups include specific amounts for the academic year and any carry forward balances. Approval of the carry forward balances has been noted as necessary by Internal Audit.

As Chair, I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2022 meeting.

The S&A Fees Committee, by unanimous vote, recommends an S&A Fee increase of (0%) effective fall 2023.

The WSU Everett S&A Fees Committee unanimously recommends the following budget allocations:

	Committee Allocation Recommendation	% of Allocation (based on estimated budget)
ASWSUE	\$101,060	.472256231%
WSU Engineering Club	\$48,550.71	.226878838%
Society of Women Engineers (SWE)	\$15,000	.070095423%
Institute of Electrical and Electronic Engineers (IEEE)	\$10,000	.046730282157%
Total Allocation	\$174,610.71	.815960775%

Estimated Reserve (cumulative unallocated revenue) \$39,383.29

Estimated allocation FY23: \$129,432

Estimated allocation FY23 (including FY22 reserve): \$213,994


Everett students pay: \$527/ year (\$26.35 /credit hour per semester)

cc: *Soobin Seo, Erin Armstrong, Cierra Wright, Sarah Van Eyk, Tamara Roberson, Patrick Freilinger, Jessica Kupcake*



MEMORANDUM

TO: David Cillay
Vice President for Academic Outreach and Innovation

FROM: Kirk H. Schulz 
President

Date: April 5, 2022

Subject: WSU Global Campus S&A Fees Recommendations for AY 2022-2023

I have reviewed and support the WSU Global Campus S&A Committee's AY 2022-2023 budget allocation recommendations. I also support the recommendation to not implement a rate change to the WSU Global Campus S&A Fee rate.

I will submit the Committee's recommendations to the Board of Regents for approval at the Board's May 2022 meeting.

Thank you for your service and leadership on this committee.

cc: Budget Office

MEMORANDUM

TO: Kirk Schulz, Ph.D.
President, Washington State University

From: Dave Cillay, Ph.D. *Dave Cillay*
Chancellor, WSU Global Campus
Vice President, Academic Outreach & Innovation

Date: March 29, 2022

RE: WSU Global Services and Activities Fee Recommendations for FY 2023

The WSU Global Services and Activities Fees Committee met on March 25, 2022 to discuss and recommend budget allocations for Fiscal Year 2023 following the established guidelines. I have reviewed and support the committee's recommendations, which are outlined below. I request your support and submittal of the budget requests to the Board of Regents for approval at the May 2022 meeting.

The committee voted to keep the Global Campus S&A Fee rate at \$18.65 per credit with no changes in FY 2023. The rate was decreased by 10% in FY 2022 and it was decided that any further adjustments at this time would be unwise.

WSU Global S&A Fees Committee recommends the following budget allocations:

ASWSU Global Campus	\$416,026
Global Campus Student Involvement & Support	\$912,061
Center for Civic Engagement	\$136,533
Wellbeing Online	\$184,320
Total FY 2023 Allocations	\$1,648,940

Thank you for your consideration.

cc: Kirsten Frichette, Bethany Hackbarth, Rhonda Hancock, Mattie Jollie, Aly Kincaid, Heather McKnight, Becky Manues, Gianna Mertz, Erica Sponberg, Raisa Torres

MEMORANDUM

TO: Dave Cillay
Chancellor, WSU Global Campus
Vice President, Academic Outreach & Innovation

From: Mattie Jollie *Madison L. Jollie*
Chair, WSU Global Services & Activities Fees Committee

Date: March 25, 2022

RE: WSU Global Services and Activities Fee Allocation

The WSU Global Services and Activities Fees Committee met on March 25, 2022 to discuss and recommend budget allocations for Fiscal Year 2023 following the established guidelines. As chair, I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2022 meeting.

The committee voted to keep the Global Campus S&A Fee rate at \$18.65 per credit with no changes in FY 2023. The rate was decreased by 10% in FY 2022 and it was decided that any further adjustments at this time would be unwise.

WSU Global S&A Fees Committee recommends the following budget allocations:

ASWSU Global Campus	\$416,026
Global Campus Student Involvement & Support	\$912,061
Center for Civic Engagement	\$136,533
Wellbeing Online	\$184,320
Total FY 2023 Allocations	\$1,648,940


Thank you for your consideration of our request.

cc: Kirsten Fricchette, Bethany Hackbarth, Rhonda Hancock, Mattie Jollie, Aly Kincaid, Heather McKnight, Becky Manues, Gianna Mertz, Erica Sponberg, Raisa Torres



MEMORANDUM

TO: Elizabeth Chilton
Chancellor, WSU Pullman

FROM: Kirk H. Schulz 
President

Date: April 5, 2022

Subject: WSU Pullman S&A Fees Recommendations for summer 2022 and AY 2022-2023

I have reviewed and support the WSU Pullman S&A Committee's summer 2022 and AY 2022-2023 budget allocation recommendations. I also support the recommendation of a 3.5% rate increase to the WSU Pullman S&A rate; the rate will change from \$540 to \$559 for Academic Year 2022-2023.

I will submit the Committee's recommendations to the Board of Regents for approval at the Board's May 2022 meeting.


Thank you for your service and leadership on this committee.

cc: Budget Office



MEMORANDUM

TO: Kirk Schulz
President, Washington State University

FROM: Elizabeth Chilton, Chancellor, WSU Pullman and
Provost and Executive Vice President 

DATE: April 13, 2022

SUBJECT: WSU Pullman Services and Activities Fees Recommendations
Fiscal Year 2022 – 2023

I have reviewed and support the WSU Pullman Services and Activities Fees Committee recommendations to increase the Services and Activities Fee (S&A) rate and the budget allocations for fiscal year 2022 – 2023. The recommended budget allocations are supported by estimated annual S&A fees revenue of \$9,063,495 and \$781,500 from available S&A fund reserves. As noted below, the recommendations were approved by majority vote of the committee.

The following recommendations were approved by majority vote of the WSU Pullman S&A Fees Committee:

- Increase the current S&A Fee rate by 3.5%. This reflects an annual increase of \$19.00 dollars and establishes the new rate to be collected in FY 2022-23 of \$559 per year, per full-time student.
- Approval of the base (academic year and summer), carryforward, and one-time budget allocations for fiscal year 2022 – 2023. The detailed budget allocations are provided below.

I request your support of the enclosed recommendations and your submittal of these recommendations to the Board of Regents for approval at the May 2022 meeting.

Pullman S&A Fees Committee Recommended Allocations


S&A Groups Requesting Funding	Base Allocation (Academic & Summer)	Carry Forward Request	One-Time Request	Recommended Allocation
ASWSU - Administration/Executives	\$ 258,063	\$ -	\$ 25,000	\$ 283,063
ASWSU - Senate	120,500	-	-	120,500
ASWSU - Senate Programming	368,088	-	-	368,088
Athletics	-	-	200,000	200,000
Center for Civic Engagement	301,916	-	-	301,916
Children's Center	404,516	-	-	404,516
Coalition of Women Students	177,956	-	-	177,956
Compton Union Building (CUB)	1,614,056	-	210,000	1,824,056
Health Promotion	271,929	-	-	271,929
Cougar Marching Band	214,522	20,270	-	234,792
Disability Awareness (Access Center)	33,500	-	-	33,500
GPSA	526,555	-	-	526,555
Cougar Accessible Transportation Services (CATS)	75,000	1,404	-	76,404
Student Entertainment Board (SEB)	432,675	-	-	432,675
Student Involvement	934,514	-	-	934,514
Student Media	230,216	-	-	230,216
Transit	538,650	-	-	538,650
UREC	1,530,739	-	246,500	1,777,239
Veterans Affairs	13,800	-	100,000	113,800
TOTAL GROUP ALLOCATION	8,047,195	21,674	781,500	8,850,369
Long-Term Debt Payments	1,016,300	-	-	1,016,300
PULLMAN GRAND TOTAL	\$ 9,063,495	\$ 21,674	\$ 781,500	\$ 9,866,669

Approved By: 
 Alexander Pan, S&A Chair

Date: April 6, 2022

MEMORANDUM

TO: Elizabeth Chilton, Ph.D.
Chancellor, WSU Pullman

FROM: Alexander Pan 
Chair, Services and Activities Fees Committee, WSU Pullman

DATE: April 6, 2022

SUBJECT: Services and Activities Fees – Fiscal Year 2022 – 2023 Recommendations

The WSU Pullman Services and Activities (S&A) Fees Committee met March 29-30, 2022, to discuss and recommend summer and academic year 2022-2023 budget allocations in accordance with state and university guidelines. During deliberations, the committee evaluated budget proposals from campus organizations who rely on S&A fees to deliver non-academic programs, services, and activities to WSU Pullman undergraduate and graduate students.

The committee considered all available resources needed to fund the base allocations (academic year and summer), one-time and capital improvement requests. The final recommendations include a rate increase, and the use of S&A fee reserves for the one-time and capital improvement requests. Additionally, S&A Requests from two groups to use unspent prior year carryforward are included in the committee recommendations.

The capital improvement recommendations include project approval for turf replacements and upgrades at the Valley Road and Grimes playfields. A University interfund loan agreement currently exists for the payment of playfield improvements that were made in 2011. To fund the new project, and to continue the commitment from S&A fees for the long-term protection of these student recreational facilities, the committee requests engagement with University Finance and Administration to revise and extend the original interfund loan agreements, for up to ten additional years. Total S&A fees committed for the project are \$3,382,105.

In summary, the following recommendations were approved by majority vote of the WSU Pullman S&A Fees Committee:

- Increase the current S&A Fee rate by 3.5%. This reflects an annual increase of \$19.00 dollars and establishes the new rate to be collected in FY 2022-23 of \$559 per year, per full-time student.
- Approval of the base (academic year and summer), carryforward, and one-time budget allocations for fiscal year 2022 – 2023. The detailed budget allocations are provided below.

As the WSU Pullman S&A Fees Committee Chair, I request your support of the Committee recommendations and respectfully request your submittal of the rate increase and budget allocations to the Board of Regents for approval at their May 2022 meeting.

Pullman S&A Fees Committee Recommended Allocations

S&A Groups Requesting Funding	Base Allocation (Academic & Summer)	Carry Forward Request	One-Time Request	Recommended Allocation
ASWSU - Administration/Executives	\$ 258,063	\$ -	\$ 25,000	\$ 283,063
ASWSU - Senate	120,500	-	-	120,500
ASWSU - Senate Programming	368,088	-	-	368,088
Athletics	-	-	200,000	200,000
Center for Civic Engagement	301,916	-	-	301,916
Children's Center	404,516	-	-	404,516
Coalition of Women Students	177,956	-	-	177,956
Compton Union Building (CUB)	1,614,056	-	210,000	1,824,056
Health Promotion	271,929	-	-	271,929
Cougar Marching Band	214,522	20,270	-	234,792
Disability Awareness (Access Center)	33,500	-	-	33,500
GPSA	526,555	-	-	526,555
Cougar Accessible Transportation Services (CATS)	75,000	1,404	-	76,404
Student Entertainment Board (SEB)	432,675	-	-	432,675
Student Involvement	934,514	-	-	934,514
Student Media	230,216	-	-	230,216
Transit	538,650	-	-	538,650
UREC	1,530,739	-	246,500	1,777,239
Veterans Affairs	13,800	-	100,000	113,800
TOTAL GROUP ALLOCATION	8,047,195	21,674	781,500	8,850,369
Long-Term Debt Payments	1,016,300	-	-	1,016,300
PULLMAN GRAND TOTAL	\$ 9,063,495	\$ 21,674	\$ 781,500	\$ 9,866,669

Approved By: 
 Alexander Pan, S&A Chair

Date: April 6, 2022



MEMORANDUM

TO: Daryll DeWald
Chancellor, WSU Spokane

FROM: Kirk H. Schulz
President

Date: April 5, 2022

Subject: WSU Spokane S&A Fees Recommendations for AY 2022-2023

I have reviewed and support the WSU Spokane S&A Committee's AY 2022-2023 budget allocation recommendations. I also support the recommendation to not implement a rate change to the WSU Spokane S&A Fee rate.

I will submit the Committee's recommendations to the Board of Regents for approval at the Board's May 2022 meeting.

Thank you for your service and leadership on this committee.

cc: Budget Office



MEMORANDUM

TO: Kirk Schulz, President

FROM: Daryll B. DeWald
Vice President, Health Sciences
And Chancellor, WSU Spokane *Daryll B. DeWald*

DATE: April 8, 2022

SUBJECT: WSU Health Sciences Spokane Student Fee Committee-Modified Academic Year Recommendations

I have reviewed the WSU Spokane Student Fee Committee recommendations for academic year 2022-2023 and support the committee's recommendations as follows:

The Spokane S&A Fee Committee recommends the following budget allocations:

Group	Allocation
ASWSUS	\$234,002.00
Athletics	\$5,000.00
Student Entertainment Board	\$53,143.00
AINS Yakima	\$16,700.00
Student Success Center	\$180,381.00
Yakima Student Affairs	\$46,656.00
Diversity Center	\$115,100.00
Yakima Student Pharmacy Assoc	\$17,450.00
Student Involvement	\$57,670.00
Fitness Center	\$42,200.00
Campus Pantry	\$44,355.00
Community Engagement	\$84,531.00
Student Equity, Leadership and Community	\$159,570.00
Facilities Reserve	\$51,780.00

If you approve, please process by forwarding your support to the Board of Regents for approval at the May 2022 meeting.

Thank you for your consideration of this request.

Encl: WSU Spokane fee committee recommendations.



MEMORANDUM

TO: Daryll DeWald
Vice President WSU Health Sciences & Chancellor Washington State University Spokane

Daryll DeWald
4/4/22

FROM: Tyler Schmidt
Chair, Student Fees Committee

Tyler Schmidt
4/6/22

DATE: April 4, 2022

RE: Spokane Campus S&A Fees Recommendations

The Services and Activities Fees Committee met on March 25, 2022 to discuss and recommend budget allocations for Summer 2022 and Academic Year 2022-2023, following the established guidelines. As Chair, I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2022 meeting. The S&A Fees Committee recommends no increase to the S&A Fee for the 2022-2023 academic year.

The Spokane S&A Fee Committee recommends the following budget allocations:

Group	Allocation
ASWSUS	\$234,002.00
Athletics	\$5,000.00
Student Entertainment Board	\$53,143.00
AINS Yakima	\$16,700.00
Student Success Center	\$180,381.00
Yakima Student Affairs	\$46,656.00
Diversity Center	\$115,100.00
Yakima Student Pharmacy Assoc	\$17,450.00
Student Involvement	\$57,670.00
Fitness Center	\$42,200.00
Campus Pantry	\$44,355.00
Community Engagement	\$84,531.00
Student Equity, Leadership and Community	\$159,570.00
Facilities Reserve	\$51,780.00

TOTAL

Cc: Damianne Brand, Gretchen Eaker, Jim Mohr



MEMORANDUM

TO: Sandra Haynes
Chancellor, WSU Tri-Cities

FROM: Kirk H. Schulz
President

Date: April 5, 2022

Subject: WSU Tri-Cities S&A Fees Recommendations for AY 2022-2023

I have reviewed and support the WSU Tri-Cities S&A Committee's AY 2022-2023 budget allocation recommendations. I also support the recommendation of a 2.7% rate increase to the WSU Tri-Cities S&A rate; the rate will change from \$512 to \$526 for Academic Year 2022-2023.

I will submit the Committee's recommendations to the Board of Regents for approval at the Board's May 2022 meeting.

Thank you for your service and leadership on this committee.

cc: Budget Office



WASHINGTON STATE UNIVERSITY
TRI-CITIES

Memorandum

Date: April 1, 2021
To: Kirk Schulz, President
From: Sandra Haynes, Chancellor *Sandra Haynes*
Cc: Nathaly Mendoza, Services and Activities Fee Committee Chair
Subject: WSU Tri-Cities Services and Activities Fees Recommendations – 2022-2023

I have reviewed the Washington State University Tri-Cities Services & Activities Fee recommendations for the 2022-2023 academic year.

I support the students' recommendations to increase the Services and Activities Fee by \$14 per year for the 2022-2023 academic year.

If you also approve, please proceed by forwarding your support to the Board of Regents for approval at the May 5, 2022, meeting.

Please let me know if you have any questions or concerns. Thank you for your consideration of this request.

Encl: Services and Activities Committee Fee Recommendation for academic year 2022-2023



DATE: March 25, 2022

TO: Sandra Haynes, Ph.D., Chancellor

FROM: Nathaly Mendoza, Services and Activities Fee Committee Chair

RE: Services and Activities Committee Fee Recommendation: 2022-2023

The Services and Activities (S&A) Fee Committee was asked to make a recommendation regarding allocations for academic year 2022-2023.

After a month-long submission window, requestor presentations, and a detailed assessment of the budget, the S&A Committee held 5 hours of deliberations to fully discuss impacts, and the committee voted to submit the following recommendation to your attention:

The Services and Activities Fee Committee recommends an S&A Fee increase of \$14 per year for the 2022-2023 academic year.

<u>Group</u>	<u>Total Requested</u>	<u>Allocated From Budget</u>	<u>Allocated from Reserves</u>	<u>Total Allocation</u>
Academic and Student Affairs Salaries	\$317,996.26	\$228,813.9	\$25,000.00	\$253,813.9
OSEL	\$60,132.34	\$41,119.11	\$13,000.00	\$54,119.11
SEB	\$103,281.98	\$72,953.78	\$20,000.00	\$92,953.78
IT Support	\$34,957.44	\$15,768.83	\$5,000.00	\$20,768.83
ASWSUTC	\$166,769.00	\$125,092.1	\$25,000.00	\$150,092.1
Club Funding	\$35,000.00	\$30,000.00	\$5,000.00	\$35,000.00
MOSAIC Center	\$29,784.56	\$18,827.65	\$5,000.00	\$23,827.65
Counseling Service	\$51,786.29	\$31,839.72	\$7,000.00	\$38,839.72
Career Services	\$42,736.73	\$19,736.73	\$5,000.00	\$24,736.73
Student Printing	\$15,580.00	\$8,681.71	\$3,003.29	\$11,685.00
Campus Recreation	\$47,303.70	\$23,747.41	\$7,000.00	\$30,747.41
Totals	\$905,328.30	\$616,581.0	\$120,003.2	\$736,584.2

The S&A committee decided to initially cut a 25% from departments and then adjust if we believed the cut was too big and could potentially cripple the department or if there was an opportunity for further cuts. The committee has decided to only fund half of the salary of Career Services because the members believe these should be considered inherent functions of the university. **With that, we believe that S&A and Tri-Cities administration should begin to explore the possibilities of funding these services outside of the S&A**

process. The committee was faced with a difficult financial reality, and because of declining revenue and increased demand, the committee decided to increase the Services and Activities fee by \$14. Part of that decision was also because we funded student printing which would be about \$7.50 per student for 150 pages a semester. All reserve allocations were made to ensure we did not allocate over budget.


Thank you,

Nathaly Mendoza
S&A Committee Chair



MEMORANDUM

TO: Mel Netzhammer
Chancellor, WSU Vancouver

FROM: Kirk H. Schulz 
President

Date: April 5, 2022

Subject: WSU Vancouver S&A Fees Recommendations for AY 2022-2023

I have reviewed and support the WSU Vancouver S&A Committee's AY 2022-2023 budget allocation recommendations. I also support the recommendation to not implement a rate change to the WSU Vancouver S&A Fee rate.

I will submit the Committee's recommendations to the Board of Regents for approval at the Board's May 2022 meeting.


Thank you for your service and leadership on this committee.

cc: Budget Office



MEMORANDUM

TO: Kirk Schulz
President, Washington State University

FROM: Emile C. Netzhammer, Chancellor 

DATE: March 30, 2022

SUBJECT: Vancouver Services and Activities Fee Committee Recommendation

I have reviewed and support the Vancouver Services and Activities Fee Committee FY2023 budget allocation recommendations. I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2022 meeting.

The Vancouver S& A Fees Committee has recommended no S&A Fee increase for the upcoming fiscal year.

Enc: Budget Allocation Recommendations



MEMORANDUM

TO: Mel Netzhammer
Chancellor, Washington State University Vancouver

FROM: **ADA** Armando Antonino
Chair, Services and Activities Fees Committee

DATE: March 16, 2022

RE: Services and Activities Fees Allocation

The Services and Activities Fees Committee met in March 2022 to discuss and recommend budget allocations for the Academic Year 2022-2023, following the established guidelines. As Chair, I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2022 meeting.

Based on the number of requests submitted and historical statistics, the S&A Fee Committee does not recommend an increase to the S&A Fees.

The S&A Fee Committee recommends the following budget allocations:

Group	Allocation
American Democracy Project	\$3,900.00
ASWSUV	\$254,006.00
Career Action Center	\$83,500.00
Childcare Subsidy Program	\$8,000.00
CILA	\$207,945.00
Club Operating Budget	\$70,000.00
Club Space	\$13,000
Cougar Food Pantry	\$56,823.00
Coug Presence	\$6,100.00
Counseling Services	\$223,755.00
CPR/First Aid	\$3,500.00
Engaged Learning and Career Action Center	\$10,000.00
Graduate Travel Grant Program	\$40,000.00
Health Services	\$148,482.00
KOUG Radio	\$15,000.00
OSI Operating Budget	\$492,333.00
OSI Contingency	\$22,520.00
Public Safety	\$500.00
Salmon Creek Journal	\$45,833.00
Student Activities Board	\$111,051.00



WASHINGTON STATE UNIVERSITY
VANCOUVER

Student Life Building	\$120,000.00
Student Media	\$19,304.00
Students Helping Students	\$27,700.00
Undergraduate Travel Grant	\$15,000.00
VanCougar Newsmagazine	\$93,448.00
Veterans Services	\$8,300.00

cc: Domanic Thomas, Marisa Smith, Armando Antonino, Chandra Runnels,
Nathaniel Mountain, Carol Fisher, Sara Rauch

ACTION ITEM #5

Services and Activities Fee Committee Allocations for Summer 2022 and Academic Year 2022-2023 (Stacy Pearson/Ellen Taylor)

May 6, 2022

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Services and Activities (S&A) Fee Committee Allocations for Summer 2022 and Academic Year 2022-2023

PROPOSED: That the Board of Regents approve the allocation of Services & Activities Fees for summer 2022 and academic year 2022-2023, as recommended by the student led S&A Fee Committees representing each of the WSU campuses.

SUBMITTED BY: Stacy Pearson, Vice President for Finance & Administration/CFO
Ellen Taylor, Interim Vice President/Vice Chancellor for Student Affairs

SUPPORTING INFORMATION: Services & Activities Fees are used to fund student activities, programs and student facilities.

S & A fees are charged to all students registering at any WSU campus. The S&A fee committee on each campus is student led, with a majority of votes assigned to students from that campus. Each campus retains 100% of its own S&A fees and determines the allocation of those fees following the guidelines governing the establishment and funding of student programs set forth in RCW 28B.15.045.

The following allocations as recommended by each campus committee have been reviewed by President Schulz and are forwarded for approval by the Board of Regents.

ATTACHMENT: Attachment A: Services and Activities Fee Allocation Support Documents

Attachment A - S&A Allocation Support Documents




WASHINGTON STATE
UNIVERSITY

Office of the President

MEMORANDUM

TO: Paul Pitre
Chancellor, WSU Everett

FROM: Kirk H. Schulz 
President

Date: April 5, 2022

Subject: WSU Everett S&A Fees Recommendations for AY 2022-2023

I have reviewed and support the WSU Everett S&A Committee's AY 2022-2023 budget allocation recommendations. I also support the recommendation to not implement a rate change to the WSU Everett S&A Fee rate.

I will submit the Committee's recommendations to the Board of Regents for approval at the Board's May 2022 meeting.

Thank you for your service and leadership on this committee.

cc: Budget Office

MEMORANDUM

TO: Kirk Schulz
President, Washington State University

FROM: Paul Pitre
Chancellor, WSU Everett



DATE: April 4, 2022

RE: WSU Everett Services and Activities Fees Recommendation

I have reviewed the WSU Everett Services and Activities Fees Committee FY22-23 budget allocation recommendations, and I support what has been proposed. This memo requests your support for the committee's recommendations and submittal to the Board of Regents for approval at the May 2022 meeting.

I have also received and supported the recommendation made by the WSU Everett S&A Fees Committee, by majority vote, not to implement an S&A Fee increase for fall 2022.

	Committee Allocation Recommendation	% of Allocation (based on the estimated budget)
<i>ASWSUE</i>	\$101,060	.472256231%
<i>WSU Engineering Club</i>	\$48,550.71	.226878838 %
<i>Society of Women Engineers (SWE)</i>	\$15,000	.070095423%
<i>Institute of Electrical and Electronic Engineers (IEEE)</i>	\$10,000	.046730282157%
Total Allocation	\$174,610.71	.815960775%

Estimated Reserve (cumulative unallocated revenue) \$39,383.29

Estimated allocation FY23: \$129,432

Estimated allocation FY23 (including FY22 reserve): \$213,994

Everett students pay: \$527/ year (\$26.35 /credit hour per semester)

Cc: Committee Chair

MEMORANDUM

TO: Paul Pitre
Chancellor, WSU Everett

FROM: Sarah Van Eyk 
Chair, WSU Everett Services and Activities Fees Committee

DATE: April 4, 2022

RE: WSU Everett Services and Activities Fees Recommendations

The Services and Activities Fees Committee met on April 1, 2022 to discuss and recommend budget allocations for academic year 2022-2023, following the established guidelines.

Groups that have an estimated carry forward or unspent S&A fee balances at the end of the academic year must request the use of that funding in subsequent years. These carry forward or unspent balances are considered by the S&A fee committee during their deliberations. The approval letters to requesting groups include specific amounts for the academic year and any carry forward balances. Approval of the carry forward balances has been noted as necessary by Internal Audit.

As Chair, I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2022 meeting.

The S&A Fees Committee, by unanimous vote, recommends an S&A Fee increase of (0%) effective fall 2023.

The WSU Everett S&A Fees Committee unanimously recommends the following budget allocations:

	Committee Allocation Recommendation	% of Allocation (based on estimated budget)
ASWSUE	\$101,060	.472256231%
WSU Engineering Club	\$48,550.71	.226878838%
Society of Women Engineers (SWE)	\$15,000	.070095423%
Institute of Electrical and Electronic Engineers (IEEE)	\$10,000	.046730282157%
Total Allocation	\$174,610.71	.815960775%

Estimated Reserve (cumulative unallocated revenue) \$39,383.29

Estimated allocation FY23: \$129,432

Estimated allocation FY23 (including FY22 reserve): \$213,994


Everett students pay: \$527/ year (\$26.35 /credit hour per semester)

cc: *Soobin Seo, Erin Armstrong, Cierra Wright, Sarah Van Eyk, Tamara Roberson, Patrick Freilinger, Jessica Kupcake*



MEMORANDUM

TO: David Cillay
Vice President for Academic Outreach and Innovation

FROM: Kirk H. Schulz 
President

Date: April 5, 2022

Subject: WSU Global Campus S&A Fees Recommendations for AY 2022-2023

I have reviewed and support the WSU Global Campus S&A Committee's AY 2022-2023 budget allocation recommendations. I also support the recommendation to not implement a rate change to the WSU Global Campus S&A Fee rate.

I will submit the Committee's recommendations to the Board of Regents for approval at the Board's May 2022 meeting.

Thank you for your service and leadership on this committee.

cc: Budget Office

MEMORANDUM

TO: Kirk Schulz, Ph.D.
President, Washington State University

From: Dave Cillay, Ph.D. *Dave Cillay*
Chancellor, WSU Global Campus
Vice President, Academic Outreach & Innovation

Date: March 29, 2022

RE: WSU Global Services and Activities Fee Recommendations for FY 2023

The WSU Global Services and Activities Fees Committee met on March 25, 2022 to discuss and recommend budget allocations for Fiscal Year 2023 following the established guidelines. I have reviewed and support the committee's recommendations, which are outlined below. I request your support and submittal of the budget requests to the Board of Regents for approval at the May 2022 meeting.

The committee voted to keep the Global Campus S&A Fee rate at \$18.65 per credit with no changes in FY 2023. The rate was decreased by 10% in FY 2022 and it was decided that any further adjustments at this time would be unwise.

WSU Global S&A Fees Committee recommends the following budget allocations:

ASWSU Global Campus	\$416,026
Global Campus Student Involvement & Support	\$912,061
Center for Civic Engagement	\$136,533
Wellbeing Online	\$184,320
Total FY 2023 Allocations	\$1,648,940

Thank you for your consideration.

cc: Kirsten Frichette, Bethany Hackbarth, Rhonda Hancock, Mattie Jollie, Aly Kincaid, Heather McKnight, Becky Manues, Gianna Mertz, Erica Sponberg, Raisa Torres

MEMORANDUM

TO: Dave Cillay
Chancellor, WSU Global Campus
Vice President, Academic Outreach & Innovation

From: Mattie Jollie *Madison L. Jollie*
Chair, WSU Global Services & Activities Fees Committee

Date: March 25, 2022

RE: WSU Global Services and Activities Fee Allocation

The WSU Global Services and Activities Fees Committee met on March 25, 2022 to discuss and recommend budget allocations for Fiscal Year 2023 following the established guidelines. As chair, I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2022 meeting.

The committee voted to keep the Global Campus S&A Fee rate at \$18.65 per credit with no changes in FY 2023. The rate was decreased by 10% in FY 2022 and it was decided that any further adjustments at this time would be unwise.

WSU Global S&A Fees Committee recommends the following budget allocations:

ASWSU Global Campus	\$416,026
Global Campus Student Involvement & Support	\$912,061
Center for Civic Engagement	\$136,533
Wellbeing Online	\$184,320
Total FY 2023 Allocations	\$1,648,940


Thank you for your consideration of our request.

cc: Kirsten Fricchette, Bethany Hackbarth, Rhonda Hancock, Mattie Jollie, Aly Kincaid, Heather McKnight, Becky Manues, Gianna Mertz, Erica Sponberg, Raisa Torres



MEMORANDUM

TO: Elizabeth Chilton
Chancellor, WSU Pullman

FROM: Kirk H. Schulz 
President

Date: April 5, 2022

Subject: WSU Pullman S&A Fees Recommendations for summer 2022 and AY 2022-2023

I have reviewed and support the WSU Pullman S&A Committee's summer 2022 and AY 2022-2023 budget allocation recommendations. I also support the recommendation of a 3.5% rate increase to the WSU Pullman S&A rate; the rate will change from \$540 to \$559 for Academic Year 2022-2023.

I will submit the Committee's recommendations to the Board of Regents for approval at the Board's May 2022 meeting.


Thank you for your service and leadership on this committee.

cc: Budget Office



MEMORANDUM

TO: Kirk Schulz
President, Washington State University

FROM: Elizabeth Chilton, Chancellor, WSU Pullman and
Provost and Executive Vice President 

DATE: April 13, 2022

SUBJECT: WSU Pullman Services and Activities Fees Recommendations
Fiscal Year 2022 – 2023

I have reviewed and support the WSU Pullman Services and Activities Fees Committee recommendations to increase the Services and Activities Fee (S&A) rate and the budget allocations for fiscal year 2022 – 2023. The recommended budget allocations are supported by estimated annual S&A fees revenue of \$9,063,495 and \$781,500 from available S&A fund reserves. As noted below, the recommendations were approved by majority vote of the committee.

The following recommendations were approved by majority vote of the WSU Pullman S&A Fees Committee:

- Increase the current S&A Fee rate by 3.5%. This reflects an annual increase of \$19.00 dollars and establishes the new rate to be collected in FY 2022-23 of \$559 per year, per full-time student.
- Approval of the base (academic year and summer), carryforward, and one-time budget allocations for fiscal year 2022 – 2023. The detailed budget allocations are provided below.

I request your support of the enclosed recommendations and your submittal of these recommendations to the Board of Regents for approval at the May 2022 meeting.

Pullman S&A Fees Committee Recommended Allocations


S&A Groups Requesting Funding	Base Allocation (Academic & Summer)	Carry Forward Request	One-Time Request	Recommended Allocation
ASWSU - Administration/Executives	\$ 258,063	\$ -	\$ 25,000	\$ 283,063
ASWSU - Senate	120,500	-	-	120,500
ASWSU - Senate Programming	368,088	-	-	368,088
Athletics	-	-	200,000	200,000
Center for Civic Engagement	301,916	-	-	301,916
Children's Center	404,516	-	-	404,516
Coalition of Women Students	177,956	-	-	177,956
Compton Union Building (CUB)	1,614,056	-	210,000	1,824,056
Health Promotion	271,929	-	-	271,929
Cougar Marching Band	214,522	20,270	-	234,792
Disability Awareness (Access Center)	33,500	-	-	33,500
GPSA	526,555	-	-	526,555
Cougar Accessible Transportation Services (CATS)	75,000	1,404	-	76,404
Student Entertainment Board (SEB)	432,675	-	-	432,675
Student Involvement	934,514	-	-	934,514
Student Media	230,216	-	-	230,216
Transit	538,650	-	-	538,650
UREC	1,530,739	-	246,500	1,777,239
Veterans Affairs	13,800	-	100,000	113,800
TOTAL GROUP ALLOCATION	8,047,195	21,674	781,500	8,850,369
Long-Term Debt Payments	1,016,300	-	-	1,016,300
PULLMAN GRAND TOTAL	\$ 9,063,495	\$ 21,674	\$ 781,500	\$ 9,866,669

Approved By: 
 Alexander Pan, S&A Chair

Date: April 6, 2022

MEMORANDUM

TO: Elizabeth Chilton, Ph.D.
Chancellor, WSU Pullman

FROM: Alexander Pan 
Chair, Services and Activities Fees Committee, WSU Pullman

DATE: April 6, 2022

SUBJECT: Services and Activities Fees – Fiscal Year 2022 – 2023 Recommendations

The WSU Pullman Services and Activities (S&A) Fees Committee met March 29-30, 2022, to discuss and recommend summer and academic year 2022-2023 budget allocations in accordance with state and university guidelines. During deliberations, the committee evaluated budget proposals from campus organizations who rely on S&A fees to deliver non-academic programs, services, and activities to WSU Pullman undergraduate and graduate students.

The committee considered all available resources needed to fund the base allocations (academic year and summer), one-time and capital improvement requests. The final recommendations include a rate increase, and the use of S&A fee reserves for the one-time and capital improvement requests. Additionally, S&A Requests from two groups to use unspent prior year carryforward are included in the committee recommendations.

The capital improvement recommendations include project approval for turf replacements and upgrades at the Valley Road and Grimes playfields. A University interfund loan agreement currently exists for the payment of playfield improvements that were made in 2011. To fund the new project, and to continue the commitment from S&A fees for the long-term protection of these student recreational facilities, the committee requests engagement with University Finance and Administration to revise and extend the original interfund loan agreements, for up to ten additional years. Total S&A fees committed for the project are \$3,382,105.

In summary, the following recommendations were approved by majority vote of the WSU Pullman S&A Fees Committee:

- Increase the current S&A Fee rate by 3.5%. This reflects an annual increase of \$19.00 dollars and establishes the new rate to be collected in FY 2022-23 of \$559 per year, per full-time student.
- Approval of the base (academic year and summer), carryforward, and one-time budget allocations for fiscal year 2022 – 2023. The detailed budget allocations are provided below.

As the WSU Pullman S&A Fees Committee Chair, I request your support of the Committee recommendations and respectfully request your submittal of the rate increase and budget allocations to the Board of Regents for approval at their May 2022 meeting.

Pullman S&A Fees Committee Recommended Allocations

S&A Groups Requesting Funding	Base Allocation (Academic & Summer)	Carry Forward Request	One-Time Request	Recommended Allocation
ASWSU - Administration/Executives	\$ 258,063	\$ -	\$ 25,000	\$ 283,063
ASWSU - Senate	120,500	-	-	120,500
ASWSU - Senate Programming	368,088	-	-	368,088
Athletics	-	-	200,000	200,000
Center for Civic Engagement	301,916	-	-	301,916
Children's Center	404,516	-	-	404,516
Coalition of Women Students	177,956	-	-	177,956
Compton Union Building (CUB)	1,614,056	-	210,000	1,824,056
Health Promotion	271,929	-	-	271,929
Cougar Marching Band	214,522	20,270	-	234,792
Disability Awareness (Access Center)	33,500	-	-	33,500
GPSA	526,555	-	-	526,555
Cougar Accessible Transportation Services (CATS)	75,000	1,404	-	76,404
Student Entertainment Board (SEB)	432,675	-	-	432,675
Student Involvement	934,514	-	-	934,514
Student Media	230,216	-	-	230,216
Transit	538,650	-	-	538,650
UREC	1,530,739	-	246,500	1,777,239
Veterans Affairs	13,800	-	100,000	113,800
TOTAL GROUP ALLOCATION	8,047,195	21,674	781,500	8,850,369
Long-Term Debt Payments	1,016,300	-	-	1,016,300
PULLMAN GRAND TOTAL	\$ 9,063,495	\$ 21,674	\$ 781,500	\$ 9,866,669

Approved By: 
 Alexander Pan, S&A Chair

Date: April 6, 2022



MEMORANDUM

TO: Daryll DeWald
Chancellor, WSU Spokane

FROM: Kirk H. Schulz
President

Date: April 5, 2022

Subject: WSU Spokane S&A Fees Recommendations for AY 2022-2023

I have reviewed and support the WSU Spokane S&A Committee's AY 2022-2023 budget allocation recommendations. I also support the recommendation to not implement a rate change to the WSU Spokane S&A Fee rate.

I will submit the Committee's recommendations to the Board of Regents for approval at the Board's May 2022 meeting.

Thank you for your service and leadership on this committee.

cc: Budget Office



MEMORANDUM

TO: Kirk Schulz, President

FROM: Daryll B. DeWald
Vice President, Health Sciences
And Chancellor, WSU Spokane *Daryll B. DeWald*

DATE: April 8, 2022

SUBJECT: WSU Health Sciences Spokane Student Fee Committee-Modified Academic Year Recommendations

I have reviewed the WSU Spokane Student Fee Committee recommendations for academic year 2022-2023 and support the committee's recommendations as follows:

The Spokane S&A Fee Committee recommends the following budget allocations:

Group	Allocation
ASWSUS	\$234,002.00
Athletics	\$5,000.00
Student Entertainment Board	\$53,143.00
AINS Yakima	\$16,700.00
Student Success Center	\$180,381.00
Yakima Student Affairs	\$46,656.00
Diversity Center	\$115,100.00
Yakima Student Pharmacy Assoc	\$17,450.00
Student Involvement	\$57,670.00
Fitness Center	\$42,200.00
Campus Pantry	\$44,355.00
Community Engagement	\$84,531.00
Student Equity, Leadership and Community	\$159,570.00
Facilities Reserve	\$51,780.00

If you approve, please process by forwarding your support to the Board of Regents for approval at the May 2022 meeting.

Thank you for your consideration of this request.

Encl: WSU Spokane fee committee recommendations.



MEMORANDUM

TO: Daryll DeWald
Vice President WSU Health Sciences & Chancellor Washington State University Spokane

Daryll DeWald
4/4/22

FROM: Tyler Schmidt
Chair, Student Fees Committee

Tyler Schmidt
4/6/22

DATE: April 4, 2022

RE: Spokane Campus S&A Fees Recommendations

The Services and Activities Fees Committee met on March 25, 2022 to discuss and recommend budget allocations for Summer 2022 and Academic Year 2022-2023, following the established guidelines. As Chair, I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2022 meeting. The S&A Fees Committee recommends no increase to the S&A Fee for the 2022-2023 academic year.

The Spokane S&A Fee Committee recommends the following budget allocations:

Group	Allocation
ASWSUS	\$234,002.00
Athletics	\$5,000.00
Student Entertainment Board	\$53,143.00
AINS Yakima	\$16,700.00
Student Success Center	\$180,381.00
Yakima Student Affairs	\$46,656.00
Diversity Center	\$115,100.00
Yakima Student Pharmacy Assoc	\$17,450.00
Student Involvement	\$57,670.00
Fitness Center	\$42,200.00
Campus Pantry	\$44,355.00
Community Engagement	\$84,531.00
Student Equity, Leadership and Community	\$159,570.00
Facilities Reserve	\$51,780.00

TOTAL

Cc: Damianne Brand, Gretchen Eaker, Jim Mohr



MEMORANDUM

TO: Sandra Haynes
Chancellor, WSU Tri-Cities

FROM: Kirk H. Schulz
President

Date: April 5, 2022

Subject: WSU Tri-Cities S&A Fees Recommendations for AY 2022-2023

I have reviewed and support the WSU Tri-Cities S&A Committee's AY 2022-2023 budget allocation recommendations. I also support the recommendation of a 2.7% rate increase to the WSU Tri-Cities S&A rate; the rate will change from \$512 to \$526 for Academic Year 2022-2023.

I will submit the Committee's recommendations to the Board of Regents for approval at the Board's May 2022 meeting.

Thank you for your service and leadership on this committee.

cc: Budget Office



WASHINGTON STATE UNIVERSITY
TRI-CITIES

Memorandum

Date: April 1, 2021
To: Kirk Schulz, President
From: Sandra Haynes, Chancellor *Sandra Haynes*
Cc: Nathaly Mendoza, Services and Activities Fee Committee Chair
Subject: WSU Tri-Cities Services and Activities Fees Recommendations – 2022-2023

I have reviewed the Washington State University Tri-Cities Services & Activities Fee recommendations for the 2022-2023 academic year.

I support the students' recommendations to increase the Services and Activities Fee by \$14 per year for the 2022-2023 academic year.

If you also approve, please proceed by forwarding your support to the Board of Regents for approval at the May 5, 2022, meeting.

Please let me know if you have any questions or concerns. Thank you for your consideration of this request.

Encl: Services and Activities Committee Fee Recommendation for academic year 2022-2023



DATE: March 25, 2022

TO: Sandra Haynes, Ph.D., Chancellor

FROM: Nathaly Mendoza, Services and Activities Fee Committee Chair

RE: Services and Activities Committee Fee Recommendation: 2022-2023

The Services and Activities (S&A) Fee Committee was asked to make a recommendation regarding allocations for academic year 2022-2023.

After a month-long submission window, requestor presentations, and a detailed assessment of the budget, the S&A Committee held 5 hours of deliberations to fully discuss impacts, and the committee voted to submit the following recommendation to your attention:

The Services and Activities Fee Committee recommends an S&A Fee increase of \$14 per year for the 2022-2023 academic year.

<u>Group</u>	<u>Total Requested</u>	<u>Allocated From Budget</u>	<u>Allocated from Reserves</u>	<u>Total Allocation</u>
Academic and Student Affairs				
Salaries	\$317,996.26	\$228,813.9	\$25,000.00	\$253,813.9
OSEL	\$60,132.34	\$41,119.11	\$13,000.00	\$54,119.11
SEB	\$103,281.98	\$72,953.78	\$20,000.00	\$92,953.78
IT Support	\$34,957.44	\$15,768.83	\$5,000.00	\$20,768.83
ASWSUTC	\$166,769.00	\$125,092.1	\$25,000.00	\$150,092.1
Club Funding	\$35,000.00	\$30,000.00	\$5,000.00	\$35,000.00
MOSAIC Center	\$29,784.56	\$18,827.65	\$5,000.00	\$23,827.65
Counseling Service	\$51,786.29	\$31,839.72	\$7,000.00	\$38,839.72
Career Services	\$42,736.73	\$19,736.73	\$5,000.00	\$24,736.73
Student Printing	\$15,580.00	\$8,681.71	\$3,003.29	\$11,685.00
Campus Recreation	\$47,303.70	\$23,747.41	\$7,000.00	\$30,747.41
Totals	\$905,328.30	\$616,581.0	\$120,003.2	\$736,584.2

The S&A committee decided to initially cut a 25% from departments and then adjust if we believed the cut was too big and could potentially cripple the department or if there was an opportunity for further cuts. The committee has decided to only fund half of the salary of Career Services because the members believe these should be considered inherent functions of the university. **With that, we believe that S&A and Tri-Cities administration should begin to explore the possibilities of funding these services outside of the S&A**

process. The committee was faced with a difficult financial reality, and because of declining revenue and increased demand, the committee decided to increase the Services and Activities fee by \$14. Part of that decision was also because we funded student printing which would be about \$7.50 per student for 150 pages a semester. All reserve allocations were made to ensure we did not allocate over budget.


Thank you,

Nathaly Mendoza
S&A Committee Chair



MEMORANDUM

TO: Mel Netzhammer
Chancellor, WSU Vancouver

FROM: Kirk H. Schulz 
President

Date: April 5, 2022

Subject: WSU Vancouver S&A Fees Recommendations for AY 2022-2023

I have reviewed and support the WSU Vancouver S&A Committee's AY 2022-2023 budget allocation recommendations. I also support the recommendation to not implement a rate change to the WSU Vancouver S&A Fee rate.

I will submit the Committee's recommendations to the Board of Regents for approval at the Board's May 2022 meeting.


Thank you for your service and leadership on this committee.

cc: Budget Office



MEMORANDUM

TO: Kirk Schulz
President, Washington State University

FROM: Emile C. Netzhammer, Chancellor 

DATE: March 30, 2022

SUBJECT: Vancouver Services and Activities Fee Committee Recommendation

I have reviewed and support the Vancouver Services and Activities Fee Committee FY2023 budget allocation recommendations. I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2022 meeting.

The Vancouver S& A Fees Committee has recommended no S&A Fee increase for the upcoming fiscal year.

Enc: Budget Allocation Recommendations



MEMORANDUM

TO: Mel Netzhammer
Chancellor, Washington State University Vancouver

FROM: **ADA** Armando Antonino
Chair, Services and Activities Fees Committee

DATE: March 16, 2022

RE: Services and Activities Fees Allocation

The Services and Activities Fees Committee met in March 2022 to discuss and recommend budget allocations for the Academic Year 2022-2023, following the established guidelines. As Chair, I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2022 meeting.

Based on the number of requests submitted and historical statistics, the S&A Fee Committee does not recommend an increase to the S&A Fees.

The S&A Fee Committee recommends the following budget allocations:

Group	Allocation
American Democracy Project	\$3,900.00
ASWSUV	\$254,006.00
Career Action Center	\$83,500.00
Childcare Subsidy Program	\$8,000.00
CILA	\$207,945.00
Club Operating Budget	\$70,000.00
Club Space	\$13,000
Cougar Food Pantry	\$56,823.00
Coug Presence	\$6,100.00
Counseling Services	\$223,755.00
CPR/First Aid	\$3,500.00
Engaged Learning and Career Action Center	\$10,000.00
Graduate Travel Grant Program	\$40,000.00
Health Services	\$148,482.00
KOUG Radio	\$15,000.00
OSI Operating Budget	\$492,333.00
OSI Contingency	\$22,520.00
Public Safety	\$500.00
Salmon Creek Journal	\$45,833.00
Student Activities Board	\$111,051.00



WASHINGTON STATE UNIVERSITY
VANCOUVER

Student Life Building	\$120,000.00
Student Media	\$19,304.00
Students Helping Students	\$27,700.00
Undergraduate Travel Grant	\$15,000.00
VanCougar Newsmagazine	\$93,448.00
Veterans Services	\$8,300.00

cc: Domanic Thomas, Marisa Smith, Armando Antonino, Chandra Runnels,
Nathaniel Mountain, Carol Fisher, Sara Rauch

ACTION ITEM #6

Academic Year 2022-2023 Housing and Dining Rates (Stacy Pearson/Ellen Taylor)

May 6, 2022

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Academic Year 2022-2023 Housing and Dining Rates

PROPOSED: That the Board of Regents approve the proposed Housing and Dining Rates for academic year 2022-2023.

Residence Halls:

- 4.0% increase in Residence Hall Rate
- \$20 per semester increase in dining base cost (\$875 to \$895) plus 2.1 – 2.5% increase in dining account dollars, depending on Dining Plan Level

Apartments:

Single student, family, and graduate student apartments

- 5.0% increase in monthly rates for all apartment units

SUBMITTED BY: Stacy Pearson, Vice President for Finance & Administration/CFO
Ellen Taylor, Interim Vice President/Vice Chancellor for Student Affairs

SUPPORTING

INFORMATION: The Housing and Dining System is a self-sustaining auxiliary unit that requires establishing room and board rates that are sufficient to cover all operational costs, bond covenants, and to support university strategic goals and objectives.

The Housing and Dining Advisory Board, comprised of student representatives from the Resident Hall Association (RHA), Associated Students of Washington State University (ASWSU), Graduate and Professional Students Association (GPSA), at large students, and Student Affairs staff representatives, began meeting in the fall of 2021 to review current operations and to discuss operational changes anticipated for the ensuing year.

The Housing and Dining system is housing approximately 4,600 students in the Residence Halls this year, with another 2,000 students in WSU-owned apartments. This year, programs and operations

returned to more pre-pandemic conditions and were modified as needed throughout the year for public health and safety. Adjustments to housing and dining rates are proposed to address estimated increases in operational costs (e.g., personnel, food, utilities, and general inflation).

The student representatives unanimously approved the recommended rate increases on the Housing and Dining Advisory Board in their meeting on February 1, 2022. The proposed rate increases will be implemented for academic year 2022-2023 Housing and Dining System contracts, to include residence halls, dining plans and apartments.

WSU Housing and Dining System
Resident Hall, Dining and Apartment Rate Proposal
Academic Year 2022-2023

RECOMMENDATION

Residence Halls Room & Board – Annual Rates

Residence Hall Name	2021-2022	2022 -2023	Dollar Increase	Percent Increase
Waller (1)	\$ 6,646	\$ 6,912	\$ 266	4.0%
Gannon, Goldsworthy	6,646	6,912	266	4.0%
Streit, Perham	6,646	6,912	266	4.0%
Stephenson	6,646	6,912	266	4.0%
Stimson	6,646	6,912	266	4.0%
Rogers	6,646	6,912	266	4.0%
Wilmer-Davis (2)	7,300	7,592	292	4.0%
Stevens	7,300	7,592	292	4.0%
Regents, Scott, Coman	7,300	7,592	292	4.0%
McEachern	7,986	8,306	320	4.0%
Orton (Single/double)	7,646	7,952	306	4.0%
Honors, McCroskey Plan (double)	8,184	8,512	328	4.0%
Olympia Ave, Comm/DD, Northside, Global Scholars (double) (3)	9,402	9,778	376	4.0%
Dining Plans				
Dining Charge & Dining dollars, Level 1	\$ 3,780	\$ 3,860	\$ 80	2.1%
Dining Charge & Dining dollars, Level 2	4,350	4,450	100	2.3%
Dining Charge & Dining dollars, Level 3	4,820	4,940	120	2.5%

Sample Room & Board Rates	2021-2022	2022 -2023	Dollar Increase	Percent Increase
Group 1 Room, Level 2 Dining Plan	\$ 10,996	\$ 11,362	\$ 366	3.3%
Group 2 Room, Level 2 Dining Plan	11,650	12,042	392	3.4%
Group 3 Room, Level 2 Dining Plan	13,752	14,228	476	3.5%

Apartments

Single Student Apartments (SSA)	5.0% monthly rate increase
Family Apartments	5.0% monthly rate increase

ACTION ITEM #7

Student Recreation Center Mandatory Student Fee Rate Change (Stacy Pearson/Ellen Taylor)

May 6, 2022

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Student Recreation Center Mandatory Student Fee Rate Change, effective fall semester 2022

PROPOSED: That the Board of Regents authorize the rate change for the Student Recreation Center Fee (SRC) at the Pullman campus effective fall semester 2022.

SUBMITTED BY: Stacy Pearson, Vice President for Finance & Administration/CFO
Ellen B. Taylor, Interim Vice President/Vice Chancellor, Student Affairs

SUPPORTING INFORMATION: A student referendum was passed in 1997 by students to create a mandatory student fee to fund the construction and operation of a recreation center on the Pullman campus. The mandatory fee is dedicated exclusively to the operation and maintenance of the recreation center.

The Student Recreation Center (SRC) is a hub of student activity. Annually, over 550,000 students and other patrons access the facility. The center recently celebrated the milestone of over 13 million total visits since its opening in 2001. The facility serves as an important asset to foster active-healthy lifestyles and promotion of personal growth and development. The SRC aims to remain an inspiring, inviting, and well-maintained facility. Despite annual increases in operational expenses, there has been no increase to the SRC fee for five years.

The University Recreation Advisory Board oversees operational decisions including budgets, programming priorities and master planning for both the SRC and the Chinook Student Center. The current board is comprised of twelve members, including nine students. The board recently completed deliberations regarding the dedicated SRC student fee. Based on their review of operations, including minimum wage increases, rising utility costs,

maintenance, and inflation, the board unanimously approved a 4.27% increase in the mandatory fee effective fall semester 2022. The unanimous approval of this increase is an indication of strong support from WSU Pullman students to sustain the quality operations of the SRC.

The SRC mandatory student fee recommendations effective fall semester 2022 is listed below.

Term	Current	Proposed	\$ Change	% Change
Fall & Spring	\$ 157.00	\$ 164.00	\$ 7.00	4.46%
Summer –				
1 credit	\$ 31.00	\$ 32.00	\$ 1.00	3.23%
2 credits	\$ 62.00	\$ 64.00	\$ 2.00	3.23%
3 or more credits	\$ 93.00	\$ 96.00	\$ 3.00	3.23%
The fee is assessed on undergraduate and graduate students at the Pullman campus who are enrolled in seven (7) or more credits during fall and spring semesters. The summer fee is prorated for students taking less than 3 credits.				

ACTION ITEM #8

WSU Pullman, Undergraduate Technology Fee Committee Allocations for Academic Year 2022-2023 (Stacy Pearson)

May 6, 2022

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman Undergraduate Student Technology Fee Committee
Allocations for Academic Year 2022-2023

PROPOSED: That the WSU Board of Regents approve the academic year 2022-
2023 allocations as recommended by the Pullman Undergraduate
Student Technology Fee Committee.

SUBMITTED BY: Stacy Pearson, Vice President for Finance & Administration/CFO

**SUPPORTING
INFORMATION:** During the 2015 Spring Semester, the ASWSU-Pullman Senate
approved a \$20/semester student technology fee for undergraduate
students, effective beginning with the 2015 Fall Semester. This fee
is authorized by RCW 28B.15.051, which states that the revenue
generated by the technology fee "shall be used exclusively for
technology resources for general student use."

The Pullman Undergraduate Student Technology Fee Committee
recommends the following allocations for academic year 2022-2023:

PROJECT SPONSOR	REQUEST TITLE	REQUESTED	APPROVED AMT
Academic Outreach and Innovation	Creative Corridor	\$66,801	\$60,801
CAHNRS - School of the Environment	WSU Virtual Ecology Technical Tools FY23	\$51,245	\$21,324
College of Arts and Sciences	AML Computer Replacement	\$42,547	\$39,442
College of Arts and Sciences	Mobile Media Production Lab	\$103,453	\$80,274
Center for Civic Engagement	Community Engagement Software	\$8,000	\$8,000
College of Education	Smith Gym Security Cameras	\$62,000	\$0
CougPrints	Student Printing Plan	\$180,055	\$128,000
Compton Union Building	CUB Meeting Room Technology Improvements	\$34,459	\$34,459
Information Technology	Mobile Hotspots for Students	\$112,935	\$56,468
VCEA	Aerospace Club	\$5,512	\$5,000
VCEA	Crimson Robotics	\$35,949	\$12,130
VCEA	Cybersecurity Group Educational Equipment	\$5,670	\$7,920
VCEA	FabLabs@WSU	\$48,186	\$48,186
VCEA	The Fiz - Expanding Technology	\$31,700	\$45,100
VCEA	Interview and Collaboration Room	\$9,621	\$9,621
VCEA	Replacement Hardware for VCEA Digital Display Screens	\$12,400	\$0
VCEA	VCEA Club Facilities	\$21,000	\$21,000
WSU Libraries	Two Zoom Rooms & New Dimensions Lab Computers	\$79,971	\$79,971
Student Affairs	CougarCard Mobile in Your Phone	\$5,100	\$0
TOTAL			\$657,696

ATTACHMENT: Attachment A - WSU Pullman Undergraduate Student Technology Fee Allocation Support Documents




WASHINGTON STATE
UNIVERSITY

Office of the President

MEMORANDUM

TO: Kathryn Carstens
Chair, WSU Pullman Technology Fee Committee

FROM: Kirk Schulz 
President, Washington State University

Date: March 24, 2022

Subject: WSU Pullman Undergraduate Student Technology Fee – AY 2022-2023
Recommendations

I have reviewed and support the WSU Pullman Undergraduate Student Technology Fee Committee AY 2022-2023 budget allocation recommendations, as approved by the ASWSU-Pullman Senate on March 23, 2022.

I will submit the Committee's recommendation to the Board of Regents for approval at their May 2022 meeting.

Thank you for your leadership on this committee.

Cc: Budget Office



MEMORANDUM

TO: Kirk Schulz
President, Washington State University

FROM: Kathryn Carstens *Katie Carstens*
Chair, WSU Pullman Technology Fee Committee

Date: March 15, 2022

Subject: WSU Pullman Undergraduate Student Technology Fee – AY 2022-2023
Recommendations

The ASWSU-Pullman Senate met on March 23, 2022 to review the allocation recommendations for academic year 2022-2023 from the WSU Pullman Undergraduate Student Technology Fee Committee. The recommendations were approved by a unanimous vote of 9-0-0.

We request your support of the following allocation recommendations and submittal to the Board of Regents for approval at their May 2022 meeting.

PROJECT SPONSOR	REQUEST TITLE	REQUESTED	APPROVED AMT
Academic Outreach and Innovation	Creative Corridor	\$66,801	\$60,801
CAHNRS - School of the Environment	WSU Virtual Ecology Technical Tools FY23	\$51,245	\$21,324
College of Arts and Sciences	AML Computer Replacement	\$42,547	\$39,442
College of Arts and Sciences	Mobile Media Production Lab	\$103,453	\$80,274
Center for Civic Engagement	Community Engagement Software	\$8,000	\$8,000
College of Education	Smith Gym Security Cameras	\$62,000	\$0
CougPrints	Student Printing Plan	\$180,055	\$128,000
Compton Union Building	CUB Meeting Room Technology Improvements	\$34,459	\$34,459
Information Technology	Mobile Hotspots for Students	\$112,935	\$56,468
VCEA	Aerospace Club	\$5,512	\$5,000
VCEA	Crimson Robotics	\$35,949	\$12,130
VCEA	Cybersecurity Group Educational Equipment	\$5,670	\$7,920
VCEA	FabLabs@WSU	\$48,186	\$48,186
VCEA	The Fiz - Expanding Technology	\$31,700	\$45,100
VCEA	Interview and Collaboration Room	\$9,621	\$9,621
VCEA	Replacement Hardware for VCEA Digital Display Screens	\$12,400	\$0
VCEA	VCEA Club Facilities	\$21,000	\$21,000
WSU Libraries	Two Zoom Rooms & New Dimensions Lab Computers	\$79,971	\$79,971
Student Affairs	CougarCard Mobile in Your Phone	\$5,100	\$0
	TOTAL		\$657,696

ACTION ITEM #9

WSU Vancouver, Technology Fee Committee Allocations
for Academic Year 2022-2023
(Stacy Pearson)

May 6, 2022

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Vancouver Student Technology Fee Committee Allocations for Academic Year 2022-2023

PROPOSED: That the WSU Board of Regents approve the academic year 2022-2023 allocations as recommended by the Vancouver Student Technology Fee Committee.

SUBMITTED BY: Stacy Pearson, Vice President for Finance & Administration/CFO

SUPPORTING INFORMATION: During the 2017 Spring Semester, the ASWSU-Vancouver Senate approved a \$20/semester student technology fee for undergraduate and graduate students effective beginning with the Fall Semester 2017. This fee is authorized by RCW 28B.15.051, which states that the revenue generated by the technology fee "shall be used exclusively for technology resources for general student use."

The Vancouver Student Technology Fee Committee recommends the following allocations for academic year 2022-2023:

REQUEST TITLE	APPROVED AMT
WiFi Improvements	\$8,000
Student Loaner Laptops	\$11,982
Virtual Student Computer (AWS)	\$22,260
Printing Credit	\$6,000
Access Center Checkout Laptops	\$11,301
Cellular Booster	\$30,968
Electronic Reader Board	\$31,226
Processing Fees	\$300
Total	\$122,037

ATTACHMENT: Attachment A – Vancouver Student Technology Fee Allocation
Support Documents



MEMORANDUM

TO: Mel Netzhammer
Chancellor, WSU Vancouver

FROM: Kirk H. Schulz
President

Date: April 5, 2022

Subject: WSU Vancouver Student Technology Fee Recommendations for AY 2022-2023

I have reviewed and support the WSU Vancouver Student Technology Fee AY 2022-2023 budget allocation recommendations, as approved by the ASWSU-Vancouver Senate March 24, 2022.

I will submit the Committee's recommendations to the Board of Regents for approval at their May 2022 meeting.

Thank for your service and leadership on this committee.

cc: Budget Office



MEMORANDUM

TO: Kirk Schulz
President, Washington State University

FROM: Emile C. Netzhammer, Chancellor *Emile C. Netzhammer*

DATE: March 30, 2022

SUBJECT: Vancouver Student Technology Fee Committee Recommendation

I have reviewed and support the Vancouver Student Technology Fee Committee FY2023 budget allocation recommendations. I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2022 meeting.

The Vancouver Student Technology Fee Committee has recommended to allocate \$122,037 including:

- \$8,000 to improve the student WiFi experience.
- \$11,982 to support and expand the Student Loaner Laptop program.
- \$22,260 to allow students access to software and applications 24/7, from anywhere with a device with internet access.
- \$6,000 to provide students a \$2 printing credit (prorated for part-time) each semester.
- \$11,301 to provide the Access Center with 7 laptops to directly loan out to students registered with the Access Center and would support the Access Center in providing student accommodations.
- \$30,968 to install up to 6 cellular signal amplifiers on campus to boost the signals of carriers who do not currently have towers on campus.
- \$31,226 to support the replacement of the electronic reader board outside the Multimedia Classroom Building.
- \$300.00 for processing fees.

Enc: Budget Allocation Recommendations

TO: Mel Netzhammer, WSU Vancouver Chancellor

FROM: Armando D. Antonino, ASWSUV President & Student Tech Fee Chair

DATE: March 29, 2022

SUBJECT: Student Technology Fee Allocations –FY23

The ASWSUV Senate met on March 24th, 2022, to review the allocation recommendations for FY23 from the Student Technology Fee Committee. The recommendations were approved by a vote of 8-1 and 2 absentee.

Per the discussion of the Technology Fee Committee, the Senate has approved the recommendations to allocate \$122,037 from the Student Technology funds, including:

- **WIFI Improvements, \$8,000**
 - This will provide funds for the maintenance and licensing of WIFI controllers. Funds would extend support and licensing in addition to providing security patches and updates
- **Student Loaner Laptops, \$11,982**
 - Funds would support the replacement of one laptop due to damage and acquisition of six additional laptops to meet needs of the student laptop checkout program. As of Spring 2022, the WSUV library currently circulates 47 laptop kits funded by Student Technology Fee.
- **Virtual Student Computing (AWS), \$22,260**
 - This online, browser-based software supplements the on-campus open computer labs to allow WSU Vancouver students access to software and applications 24/7, from anywhere with a device with internet access.
- **Printing Credit, \$6,000**
 - This would provide up to \$2.00 of free printing for enrolled full-time WSU Vancouver students each semester and is prorated for part-time students. While an estimated 3,000 students will have access to the printing credit in 2022/2023, not all 3,000 students will use printing services based on historical statistics, leading to the lower funding request.
- **Access Center Checkout Laptops \$11,301**
 - This request would provide the WSU Vancouver Access Center with 7 laptops to directly loan out to students registered with the Access Center. This request would support the Access Center in providing student accommodations.
- **Cellular Boosting \$30,968**
 - This request is to strategically install up to 6 cellular signal amplifiers on campus to boost the signals of carriers who do not currently have towers on campus. Current efforts of the campus are underway which could see WSU Vancouver experience cellular improvements that may mean these boosters may not be

needed. The project will include monitoring and determining specifically the best places for installation, models, carrier signals to boost.

- **Electronic Reader Board \$31,226**
 - Funds would support the replacement of 1 ERB located outside the VMMC building that serves the busy center-campus fountain area.
- **Processing Fees, \$300.00**

As we continue to discover how Important technology is through the Student Tech Fee, we are in a position at WSU Vancouver, to support students in their technological needs. It is for this reason we request your support of the allocation recommendations and submittal to the President of WSU and the Board of Regents for approval. No conversations were held around changing the rate of the fee.

I am happy to answer and questions or concerns regarding the recommended amounts.

Armando Antonino
Student Technology Fee Committee Chair
ASWSUV President
WSU Vancouver

ACTION ITEM #10-Revised 5/5/2022
Athletics Budget Temporary Transfers for Fiscal Year 2022
(Stacy Pearson/Pat Chun)

May 6, 2022

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Fiscal Year 2022 Temporary Transfers to Cover Cumulative Athletic Department Deficit

PROPOSED: That the Washington State University Board of Regents approve temporary transfers necessary at Fiscal Year 2022 year-end to cover the deficit balance.

SUBMITTED BY: Stacy Pearson, Vice President for Finance & Administration/CFO
Pat Chun, Athletics Director

SUPPORTING INFORMATION: Revised Code of Washington 28B.15.120 requires certain actions of state college and university boards related to the budgets of intercollegiate athletics programs. The statute provides that any transfers necessary at Fiscal Year 2022 year-end to cover the deficit balance be approved by the Board. The “transfers” must be approved even though they are temporary, for bookkeeping purposes only, and will be reversed immediately at the beginning at the next fiscal year.

The following schedule outlines the expected transfers that will be made to cover the deficit (based on fund balances as of April 2022).

Washington State University
Estimated Athletics Transfers at FY2022 Year End
Projected as of 4/14/2022

Projected Cumulative Athletics Deficit ⁽¹⁾	(75.0)
Estimated Transfers to Offset Deficit	
Housing, Dining and Other Self Sustaining Auxiliaries	(70.0)
Parking and Transportation	(5.0)
Total	(75.0)
<i>(1) Before offset from athletic capital contribution fund balances</i>	

ACTION ITEM #11

Athletics Budget Approval Fiscal Year 2023 (Stacy Pearson/Pat Chun)

May 5, 2022

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Athletics Budget Approval Fiscal Year 2023

PROPOSED: That the Board of Regents approve the fiscal year 2023 Athletics budget.

SUBMITTED BY: Stacy Pearson, Vice President for Finance & Administration/CFO
Pat Chun, Athletics Director

SUPPORTING INFORMATION: In accordance with RCW 28B.15.120, state legislation, and to maintain compliance with Athletics Plan for Fiscal Recovery, the Athletic annual operating budget is presented to the Board of Regents for approval.

Athletics has prepared an updated financial plan for fiscal year 2023-fiscal year 2027 that includes a plan for a balanced budget in Fiscal Year 2023 after savings from debt refinancing. Athletics continues to gather key financial information about fiscal year 2023 and presents this budget for approval based upon the latest available information.

Revenues for fiscal year 2023 are based on marquee home football matchups performing at similar historical levels, donor activity continuing to progress, and contractual increases for sponsorship and Pac-12 media rights.

Expenses are projected based on current and historical analysis, taking into consideration schedule variations, market shifts, and changes to the college athletics landscape.

Athletics remains proactive in forecasting and anticipating potential impacts to current and future year budgets and will update the Board of Regents as new information is available.

ATTACHMENT: Attachment A: Fiscal Year 2023-Fiscal Year 2027 Financial Plan

Attachment A: Fiscal Year 2023 – Fiscal Year 2027 Athletics Pro Forma

Washington State University										
	FY19	FY20	FY21	FY22	FY23		FY24	FY25	FY26	FY27
REVENUES:										
Ticket Sales	9.5	8.6	0.0	7.5	10.0	a.	10.0	10.3	10.3	10.3
Contributions/Endowments	12.4	10.7	8.5	9.6	10.8		11.6	12.0	12.0	11.8
NCAA/Pac-12	34.2	34.7	22.5	38.0	40.7		42.4	45.9	47.7	49.0
Royalties/Advert/Sponsor	4.6	4.3	3.4	3.7	4.1	b.	4.3	4.4	4.6	4.7
Institutional Support	0.0	0.0	0.0	0.0	1.4		2.5	2.5	2.6	2.6
Waivers/Student Fees	5.2	5.2	4.8	4.6	5.1		5.1	5.1	5.1	5.2
Other Revenue	5.8	6.6	0.8	7.2	8.4	c.	8.4	8.3	8.3	8.7
Total Revenue	71.7	70.2	40.1	70.7	80.7		84.4	88.5	90.6	92.3
EXPENSES:										
Compensation	27.7	28.5	25.6	29.2	29.4		30.0	31.1	32.2	32.2
Scholarships	11.0	10.5	11.4	12.4	12.1	d.	12.4	12.7	13.1	13.5
Sport Programs	11.4	10.7	7.4	14.2	13.5	e.	13.6	14.1	14.7	15.2
Marketing/Fund Raising	1.8	1.3	1.2	2.1	1.9		1.9	2.0	2.1	2.1
Debt Payments	9.2	9.2	10.0	10.0	10.0		11.5	11.5	10.8	10.8
Direct Admin/Dues	4.7	4.6	4.6	4.2	4.5		4.6	4.7	4.8	5.1
Other Expense	10.3	12.5	4.8	12.4	10.3	f.	10.4	11.2	11.2	11.7
Total Expenses	76.3	77.3	65.0	84.5	81.7		84.4	87.4	88.8	90.6
Net Income from Operations	(4.6)	(7.1)	(24.9)	(13.8)	(1.0)		0.0	1.1	1.8	1.7
Proceeds from External Financing/Savings from Debt Refinancing			35.6	10.0	1.0		0.0	0.0	0.0	0.0
Net Income After Financing	(4.6)	(7.1)	10.7	(3.8)	0.0		0.0	1.1	1.8	1.7
less Capital Projects	0.0	(6.7)	(0.6)	(0.8)	(0.6)		(0.5)	(25.0)	(0.5)	(0.5)
Plus Excess Cont. Above Cap. Expenses	0.0	4.6	4.7	8.8	5.5		4.1	3.3	2.3	2.1
Net Income after Capital Projects	(4.6)	(9.2)	14.8	4.2	4.9		3.6	(20.6)	3.6	3.3
Accumulated Deficit with Capital Contributions	(74.8)	(84.0)	(69.0)	(64.8)	(59.9)		(56.3)	(76.9)	(73.3)	(70.0)
Accumulated Deficit without Capital	(74.8)	(81.9)	(71.2)	(75.0)	(75.0)		(75.0)	(73.9)	(72.0)	(70.3)

a. 7 home games including UW and Oregon

b. Contractual increase for IMG

c. Compliance support, guarantees (Wisc), in-kind, concessions, camps, parking and events

d. Aid to be reduced as rosters revert back to pre-COVID numbers

e. Reduction of COVID related expenses

f. Severance removal, lower guarantees