



**REQUEST FOR QUALIFICATIONS
FOR
DESIGN-BUILD TEAMS**

September 20, 2023

For

**Washington State University
Multiple Requirements at the WSU Research & Extension
Centers and WSU Tri-Cities**

By

Facilities Services, Capital

Statement of Qualifications Deadline: October 11, 2023, 3:00 pm

TABLE OF CONTENTS

REQUEST FOR QUALIFICATIONS

- I. Introduction
 - About the Project
 - Point of Contact
 - Selection Committee
 - Owner Consultants/Technical Support Not Eligible to Participate
 - About WSU Facilities Services
- II. Project Information
 - Description
 - Site Visits
 - Procurement and Project Milestone Schedule
 - Guaranteed Maximum Price (GMP)
- III. Statement of Qualification Requirements and Criteria
 - Statement of Qualifications Submittal
 - Statement of Qualifications Evaluation
 - Statement of Qualifications Submission and Deadline
 - Selection of RFP Shortlist
 - Protest Procedures
- IV. RFP Selection Process
 - RFP Response Period
 - Request for Proposal Evaluation
 - Honorarium
 - Contracting Process
- V. Supplemental Information
 - Contract Form
 - MWBE
 - Public Disclosure

APPENDICES

INFORMATIONAL ITEMS

- 1. WSU Design Guidelines and Design & Construction Standards downloaded 9/20/2023
<https://facilities.wsu.edu/facilities-services-capital/design-standards/>
 - 1.1. Project Deviation Log (provided upon award).
- 2. Project Manual 9/23/2023
- 3. Washington State Clean Buildings Performance Standard:
<https://www.commerce.wa.gov/growing-the-economy/energy/buildings/>

I. INTRODUCTION

ABOUT THE PROJECT

Washington State University is soliciting written Statements of Qualifications (SOQ) from Design-Build Teams interested in providing design and construction services for the Washington State University Multiple Requirements at the WSU Research & Extension Centers and WSU Tri-Cities. The University is utilizing the Design-Build alternative public works contracting procedures authorized under chapter 39.10 RCW.

- The Design-Build Method brings value to university projects, transforming the relationship between designers and builders into an alliance that fosters collaboration and teamwork.
- This delivery method provides the opportunity to assemble the ingenuity of the industry in proposing innovative solutions.
- Design-Build provides opportunities to realize efficiencies in the complete delivery of university projects.

This contract will encompass project requirements across the State of Washington, and the design build approach will be highly beneficial in developing the construction methodology, execution, and completion within the biennium.

Washington State University seeks collaborative partners who are committed to a progressive design-build process on the renewal projects at multiple locations Statewide. This process shall be truly integrated (design and construction mutually informing the development of the project) and shall engage the university stakeholders in a process that will ensure a site- and campus-specific solution.

Teams may apply as a more traditional fully form design-build team or the prime proposer may choose to describe their plan to bring on partners after the selection process, or another hybrid teaming approach.

POINT OF CONTACT

All questions regarding this Design-Build Procurement shall be addressed to:

Craig Cole, Project Manager

craig.cole@wsu.edu

Phone: 509-335-9035

Design-Build Teams are cautioned that the 'Point of Contact' is the only person that shall be contacted throughout the Request for Qualifications (RFQ) and Request for Proposals (RFP) Phases. Any contact by Design-Build Team members with any other individuals, including those from the Selection Committee and their organizations and the Technical Consultants may result in the Team's SOQ and/or Proposal being declared non-responsive and not eligible for further consideration.

SELECTION COMMITTEE

The Selection Committee for both the RFQ and RFP Phase may consist of representatives from Washington State University, Faculty, Staff, the Department of Facilities Services, Technical Consultants, outside Industry Partners, Community Members, or other applicable user groups. WSU has assembled the following individuals to serve on the selection committee to evaluate proposals. No contact with selection committee members other than the Point of Contact is permitted. Owner reserves the right to add or remove representatives at any time without notice.

Voting Participants

Craig Cole Project Manager, Facilities Services, Pullman

Craig is an Executive Director in Facilities that is responsible for the Deferred Maintenance Program WSU System wide. He works closely with all the other campus and Research and Extension Centers (REC's) in managing a standardized preventive maintenance program and tracking all deferred maintenance requirements throughout the system so they can be prioritized each biennium for funding.

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Adam Ferry Construction Manager, Facilities Services, Pullman

Adam is a Project Manager in Facilities Services in Pullman and has completed multiple projects at the RECs over the years. He has a good understanding of the local conditions and requirements of the authorities having jurisdiction at the different sites.

Jason Baerlocher Senior Project Manager, Facilities Services, Pullman

Jason is currently a senior project manager for WSU, a position he has held for the past 10 years. Prior to his time at WSU, he spent 14 years as a Project Manager for a commercial contractor focused mainly on negotiated, private sector projects. Jason has managed many Design-Build projects at WSU and is very involved in improving the way projects are procured, managed, and implemented at WSU.

Damien Sinnott Vice Chancellor of Finance and Administration, WSU Tri-Cities

Damien was just selected as the Vice Chancellor of F&A on the Tri-Cities campus after being the interim for almost a year. He will be the primary client for all the Tri-Cities projects and will be working closely with the team to define and decide on the scope and execution of those requirements.

Kimi Lucas Director, College of Agriculture, Human, and Natural Resource Sciences

Kimi oversees the Operations within CAHNRS, including the IT Network team for the college and the administrative and financial/procurement oversight support for the Research and Extension Centers. She is responsible for negotiating and approving the priorities for the REC requirements.

Non-voting Participants

Chad Kruger Director, Wenatchee Tree Fruit Research & Extension Center

Chad represents the leadership at the Research and Extension Centers throughout the state. He oversees Wenatchee but has held previous leadership positions at the other RECs as well.

ABOUT WSU FACILITIES SERVICES

Facilities Services is a service organization that plans, designs, constructs, operates, and maintains the physical facilities and environments of the University at its Pullman, Vancouver, Tri-Cities, Everett, and Spokane campus locations, as well as research stations throughout the state. With a dedicated staff of over 400 individuals, they also operate, maintain, and improve the Pullman Campus's buildings, grounds, utilities, and related services.

The integration of the people maintaining and constructing the University's facilities is at the heart of Facilities Services. The whole of facilities strives for responsible stewardship, and future focused design and construction.

II. PROJECT INFORMATION

DESCRIPTION

Washington State University is seeking a design-build partner who is committed to collaboratively developing a unique and tailored solution with the University stakeholders. The University is seeking a team which can develop a thoughtful, meaningful, functional, solution which serves all the program needs and strengthens the WSU System.

The nature of the WSU progressive design-build process is to work with a committed team of skilled designers and builders to develop this contract program. The design-build team must be sufficiently familiar with the projects parameters such that they are able to commit to achieving the programmatic goals working with the University team. WSU is not seeking a developed solution through the RFQ and RFP process, but rather is seeking a team with whom we can collaborate and develop the most successful solution that meets the needs of the program. WSU is seeking teams who demonstrate a very clear understanding of the distinction between an immediate Design-Build solution versus a commitment to a process of exploration.

Design-Builder will provide design, project management, and construction for several projects at the WSU Research and Extension Centers (RECs) in Puyallup, Mt Vernon, Wenatchee, Prosser, Othello, and Lind, as well as projects on the WSU Tri-Cities campus. Due to unique funding categories, the projects within the contract program must be accounted for separately. Also, there are more requirements than available funds, so WSU will need to work with the Design-Build Team to program, estimate and accomplish the requirements in a priority order until the resources available are exhausted. WSU is looking for a design-builder capable of handling a wide range of projects throughout the state of Washington. In addition, it is the desire of WSU to utilize as many local contractors and design professionals in each of the areas as possible, including small and minority owned businesses..

SITE VISITS

Due to the many locations that this project will touch, WSU will provide reasonable access to any of the locations that the Proposers would like to see. Site visits should be coordinated with the Point of Contact only. Due to the travel involved, it may be difficult for the Project Manager to attend in person but will arrange for the visit with the local leadership team and facilities groups.

PROCUREMENT AND PROJECT MILESTONE SCHEDULE

The anticipated schedule for procurement of the Project with construction completion date is indicated below:

- | | |
|---|---------------------------|
| 1. Issue Request for Qualifications (RFQ): | September 20, 2023 |
| a. Deadline for Questions and Clarifications: | October 3, 2023, 5:00pm |
| b. <u>Statements of Qualifications due:</u> | October 11, 2023, 3:00pm |
| c. Announce Shortlisted Proposers: | October 17, 2023 |
| 2. Issue Request for Proposals (RFP): | October 24, 2023 |
| a. RFP Informational Meeting: | October 25, 2023, 2:00pm |
| b. Finalists Interviews: | November 1-3, 2023 |
| c. <u>RFP Submittal deadline:</u> | November 14, 2023 |
| d. Announce Final Team: | November 21, 2023 |
| 3. Execution of the Agreement: | November 28, 2023 |
| 4. Construction Completion: | April 2025 |

GUARANTEED MAXIMUM PRICE (GMP)

The Guaranteed Maximum Price (GMP) Design-Build budget for this Project will be \$2,392,700.00. The GMP shall include all design and construction costs, contingencies, indirect and reimbursable expenses, and fees to complete the Project. The GMP does not include Washington state sales tax, see Section 00 50 00 – Agreement between Owner and Design-Builder.

III. STATEMENT OF QUALIFICATION REQUIREMENTS AND CRITERIA

STATEMENT OF QUALIFICATIONS SUBMITTAL

The SOQ submitted by responding Design-Build proposers shall include information documenting how the Design-Build Team meets the evaluation criteria below to achieve the collaborative nature of WSU progressive Design-Build process. SOQ elements will be evaluated using the weighted distribution identified below. Each Team's SOQ shall be in PDF format, with the page size set to 11 x 17 (A3) and limited to two single pages for all submittal information except the Design-Build Team resumes. Design-Build Team resumes shall be submitted on a single PDF page set to 11 x 17 (A3) and no other information may be included on this third page of the statement of qualifications. Font size to not be less than 10 point, no links within the content will be reviewed and any pages beyond the three pages will not be reviewed.

1) Design-Build Team Organization and Responsibilities

- Title with project identification.
- Provide Design-Build Point of Contact name and address, including email and phone number, for

correspondence throughout the procurement process.

- c) Describe the proposed Design-Build Team for both design and construction portions of the Project, including team members, the organization, and the responsibility of each Team member. Include a visual element that shows the relationships within the Design-Build Team.
- d) Provide abbreviated resumes of the key individuals working as the Design-Build Team along with three references for each individual. Resumes to focus on experience relevant to this project and why they are being proposed for this project. (See note above for specific page submission requirements of resumes.)

2) Design-Build Team Experience

- a) Provide the proposed Design-Build Team members' specialized experience and competence in managing multiple complex projects across a campus environment with numerous consultants and trade partners. Highlight experience working in and around academic and research facilities that are occupied and in use.
- b) Provide the proposed Team members' specialized experience with design of renewal requirements, project management, and ability to manage multiple projects across a geographic distance.
- c) Demonstrate how the proposed members will work together to complement each other's strengths.

3) Project Approach

- a) a. Describe your overall approach to delivering this contract to meet the overall goals, engaging the stakeholders, and maximizing available resources.
- b) b. Approach to overall project management that includes preconstruction services, cost management, schedule adherence, team onboarding, risk management, and scope confirmation.
- c) c. Contracting approach with consultants and trade partners.
- d) d. Affirm that the terms and conditions of the Contract and General Conditions issued with the RFQ are acceptable, or if the Proposer takes exception to the documents the Proposer must specifically describe the reasons for the exceptions and provide alternative language for consideration by the University. The University makes no commitment that it will modify any of the terms of the Contract or General Conditions.

4) Business Equity and Diverse Business Inclusion History

- a) Summarize the core concepts of your company internal and external diversity and inclusion plans. Briefly identify any strategies, resource commitments, and steps you take to address access to opportunities, capital and training for OMWBE, WBE, MBE, SBE, and VBE within your firm, sub consultants, subcontractors, suppliers, etc.
- b) Provide the following summary level data demonstrating the DB team's past performance in utilization of small business entities and office of minority and women's business enterprises certified business for a minimum of three projects within the last five years:
- c) Project Data:
 - i) Total Project Cost (aka GMP, amount contracted to the project owner inclusive of DBs Work)
 - ii) Value of Work by OMWBE Certified Firms
 - iii) Value of Work by Qualified Firms (those firms who meet the definition but are not certified in the State of Washington and all other certification types).
 - iv) Date of Award and Date of Completion (if applicable).
- d) Provide three example case studies which do not have to be part of the projects noted above to represent the DB team's past performance in utilization of small business entities and office of minority and women's business enterprises certified businesses. Include as many of the items listed below in each case study as possible:
 - i) Firm Name
 - ii) Subcontracted Tier
 - iii) Type of Work Performed
 - iv) Certification Type
 - v) Contract Value
 - vi) Length of time in business at the time of the project.
 - vii) How many times have you contracted with them previously and or since this project?

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- viii) What did you do to make them successful? Or not?
- ix) Other items of interest.
- e) For the purposes of this RFQ the following definitions shall apply:
 - i) OMWBE: Businesses certified by the State of Washington Office of Minority and Women's Business Enterprises.
 - ii) MBE: Minority Business Enterprise; at least 51% minority owned.
 - iii) WBE: Women's Business Enterprise; at least 51% owned by one or more women.
 - iv) SBE: Small Business Enterprise; 50 or fewer employees or gross revenue of less than seven million dollars annually as reported on its state and federal tax returns over the previous three consecutive years.
 - v) VBE: Veteran Business Enterprise; at least 51% veteran owned.

5) Safety, Financial, Legal – Pass/Fail

- a) Provide the safety and accident prevention record of the Design-Builder. Include other relevant information that documents their safety record, including TRIR and EMR ratings.
- b) Provide a list of all OSHA, WISHA, or other state safety agency citations and their dispositions for the past five (5) years.
- c) List the state of Washington design and construction licenses and registrations held by the Design-Build Team, the lead contractor, designer-of-record, and specialty sub-consultants.
- d) Provide evidence from a surety or insurance company (with a Best's Rating of A minus and VIII or better by A.M. Best Co.) stating that the Design-Builder is capable of obtaining separate performance and payment bonds in amounts not less than the GMP, which bonds will cover the Project and any warranty periods. Letter from the surety may be included as a reduced scale image within the SOQ. If the Design-Builder is a limited liability company, joint venture or any form of partnership, specifically identify how bonds will be obtained and which member(s) and/or partner(s) will be providing such bonds.
- e) Describe any project that Design-Builder, lead contractor or designer-of-record were involved in within the past five (5) years that resulted in: (a) the assessment of liquidated damages against one of such parties; (b) one of such parties having received a notice to cure a default due to the party's non-performance or poor performance of the underlying contract; or (c) one of such parties being terminated for cause.
- f) Disclose past or current bankruptcies, convictions, debarments, or suspensions involving Design-Builder, the lead contractor and the designer-of-record.

STATEMENT OF QUALIFICATIONS EVALUATION

The University, through a Selection Committee, will review SOQs submitted in response to this RFQ based on the evaluation criteria and weighting identified herein. The University reserves the right to reject any or all SOQs and may also check references from prior clients, contractors, suppliers, subcontractor, and consultants not explicitly identified within the SOQ.

Statements of Qualifications will be evaluated in accordance with the following weighted distribution:

1. Design-Build Team Organization and Responsibilities	30 points
2. Team Experience	30 points
3. Project Approach	25 points
4. Business Equity and Diverse Business Inclusion History	15 points
5. Safety, Financial, Legal	Pass/Fail
Total	100 points

STATEMENT OF QUALIFICATIONS SUBMISSION AND DEADLINE

Any addenda issued for this RFQ will be published at the following website address:

<https://facilities.wsu.edu/alt-pub-works/>

Respondents are responsible for checking the website prior to the submission of their SOQ for any addenda. If you are unable to download the addenda notify the Point of Contact. SOQs must be submitted via email in PDF Format no later than **3:00 PM on October 11, 2023**. SOQs are to be emailed to contracts@wsu.edu and copied to craig.cole@wsu.edu. A confirmation of receipt will be sent to the submitting party, and a list of responding firms will be posted at the website above shortly after the submission time has passed. Respondents are responsible for ensuring and confirming receipt of the SOQ by the deadline stated above. SOQs received after the deadline will not be considered.

SELECTION OF RFP SHORTLIST

The Selection Committee will select the three highest ranked finalist proposers after a thorough review. These candidates will be invited to proceed to the RFP phase of the selection process.

If clear determination of the shortlist is not possible based upon SOQ's, the University may, at its discretion, invite the highest ranked respondents (no more than five) to an interview where Design-Build proposers will be asked to present more detailed information about their capabilities and qualifications. The pre-finalists will be responsible for paying for all their expenses in preparing for and attending their interview.

PROTEST PROCEDURES

Design-Builders shall provide written notification to the Vice President of Facilities Services, Capital of any protest within four (4) business days from the date the proposer was notified of the selection decision. Any protest received more than four (4) business days from the date notification was made shall not be considered.

IV. RFP SELECTION PROCESS

RFP RESPONSE PERIOD

The RFP will include a general description of the Project including programmatic, technical requirements and University standards; functional and operational elements; and target budget and schedule for design and construction of the Project. The RFP Response will place emphasis on the design-build teams approach to the project including the following; design, contracting, cost control during design and construction, schedule management, quality control, along with subconsultant and trade partner selection.

An important element of this RFP stage of the selection will be the interview. The interview will be held virtually and involve only those team members necessary, see below. The goal of this interview is to understand the working relationship and the design process of the design-build team. The interview session is anticipated to be approximately two to three hours in length and must include the approach to evaluating priorities, developing an executable action plan for design and then construction of multiple requirements across a large geographic area.

Rendered images, sophisticated physical models, animations, or other forms of finely presented designs are specifically not to be a part of this charrette and are believed to be premature at this stage of the project, and due to the requirements, would not be needed regardless. Rather, the University team wishes to understand the iterative, explorative nature of the design-build teams' process and how the design-build teams are able to do so within the established goals of the project. Issues relevant to this work session are an understanding of the breadth of critical issues and drivers that may influence the core understanding of the project; an exploration of programmatic elements that are seen as critical and opportunities for enriching the project; or other aspects of the program/site/context which may influence the evolution of a solution. The design-build teams' understanding of a project cost model, including opportunities within the model for meaningful alternatives and choices, is of great interest to the selection team. The design-build teams should be prepared to discuss cost and scope relationships during this exploratory process. This includes the teams approach to the design deliverables during the design progression to show the progress of the team's ability to deliver within the established GMP.

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The design-build proposer will have limited time to prepare for this interview. This is intentional, as the University wishes to respect the investment made by proposers pursuing this project. The University believes that the dialogue and interaction at the interview should reflect the true iterative abilities and nature of the design-build proposer; to show a meaningful exploration of issues and ideas; to illustrate a process of establishing priorities through the consideration of choices and alternatives; and to demonstrate how the design-build team will engage the university team and facilitate a meaningful stakeholder-driven design process. The University wishes to see how the design-build proposers frame issues and choices, how the stakeholder group is engaged, how priorities are established, and how the design process may truly be transparent and understood such that the university stakeholders feel invested in the design as it develops.

The University seeks to engage the specific individuals with whom we will be working with during the design-build process. Consequently, design-build proposers shall limit attendees at the interview to those team members who will truly be involved in the development of the project, with no more than 4 representatives from the Design Firm and 4 representatives from the Contractors' Firm. At a minimum WSU will attend the interview with the entire Selection Committee, potentially bringing key stakeholders, Technical Consultants and Industry Partners as appropriate.

The finalist proposers will be responsible for paying all their own expenses associated with the Finalist Interview.

REQUEST FOR PROPOSAL EVALUATION

Proposals will be evaluated in total to determine which, in the opinion of the WSU Selection Committee represents the best overall fit for the university based on the requirements of the RFQ, RFP and any addenda published by WSU.

Proposals submitted by finalists will be evaluated in accordance with the following weighted distribution:

1. Team Dynamic	40 points
2. Design and Engineering Approach	30 points
3. Execution Plan	35 points
4. Project Specific Diverse Business Inclusion Plan	15 points
5. Schedule	10 points
6. Cost Analysis / Fee	10 points
7. Proposal Requirements	10 points
Total	150 points

HONORARIUM

Progressive Design-Build reduces the submittal efforts by the Design-Build team. The University acknowledges that there is a limited level of design required by the proposers to prepare for the Finalist Interview and would like to generate meaningful competition among proposers. Therefore, an honorarium in the amount of \$5,000.00 will be paid to each of the unsuccessful proposers upon award of the contract to the successful team.

CONTRACTING PROCESS

The final Design-Build contract shall be awarded in accordance with the processes and requirements set forth in the RFP and based on the procedures outlined in RCW 39.10.330. The selected finalist team will be promptly awarded an agreement.

WSU's Design-Build Agreement is characterized by Design Review Packages authorizing Design-Builder to

proceed with each phase of the Project:

- Agreement Execution (based upon Project Approach)
Requires payment and performance bonds, insurance, and retention option for the entirety of the GMP (inclusive of sales tax). Design-Builder shall begin design in collaboration with Owner.
- Design Review Package: Project Confirmation Milestone
Milestone where the project intent, concept, program, goals, priorities, target value, and target schedule have been established to Owner's satisfaction. Project Manager authorized continuation to next phase of Design.
- Design Review Package: Design Documents Milestone
Milestone where the design has been completed to Owner's satisfaction. The trade partners are onboard, cost, scope and schedule have been defined, and the Design-Builder is ready to complete the Construction Documents. Project Manager authorizes continuation into the remainder of design and construction for the project.

V. SUPPLEMENTAL INFORMATION

CONTRACTING FORM

The University will use a Design-Build, Cost plus fee with a GMP which is included herein for Design-Builder's review.

PUBLIC DISCLOSURE

This procurement will follow the newly approved Design-Build legislation amending RCW 39.10.330 and 39.10.470 pertaining to public disclosure:

"Proposals submitted by Design-Build finalists are exempt from disclosure until the notification of the highest scoring finalist is made in accordance with RCW 39.10.330(5) or the selection process is terminated."

END OF REQUEST FOR QUALIFICATIONS