A Road Map to Washington’s Future

Road Map to Washington’s Future

Open House

July 17, 2019
1-5pm

The William D. Ruckelshaus Center
AGENDA

• Welcome and Introductions
• Project Overview
• Road Map Report Overview
  ▪ Key Findings
  ▪ Guiding Principles
  ▪ Transformational Actions
  ▪ Key Reforms
• Discussion
The William D. Ruckelshaus Center

• **Mission:** To help parties involved in complex public policy challenges in the State of Washington and the Pacific Northwest tap university expertise to develop collaborative, durable, and effective solutions.
  - Neutral resource for collaborative problem solving
  - Improve availability and quality of voluntary collaborative approaches.
  - Help leaders work together, build consensus, resolve policy conflicts.
A Road Map to Washington’s Future

SERVICES

• Initial Consultation
• Situation Assessment
• Collaborative Process Design
• Common Information Base
• Facilitating and Managing
• Building Collaborative Capacity
• Applied Learning Opportunities
A Road Map to Washington’s Future

EXAMPLE PROJECTS

• Chehalis Basin Strategy
• Vol. Stewardship Program
• Collaborative Health Policy
• Aviation Biofuels
• Recreation Fees
• Spokane River Toxics
• Washington Coast Resilience
• SR 530 (Oso) Landslide Commission
Stages of Collaborative Decision Making

**CONVENE**
1. Assessment & Planning
   - **Purpose:** Determine whether a collaborative process could be successful and if so, how the process should be designed.

2. Organization
   - **Purpose:** Determine how best to organize the group to achieve its purpose and outcomes.

**SEEK AGREEMENT**
3. Education
   - **Purpose:** Develop common base of understanding among the group.

4. Negotiation & Resolution
   - **Purpose:** Arrive at agreements that everyone can live with and feel committed to implement.

**IMPLEMENT**
5. Implementation
   - **Purpose:** Connect agreements to external decision making and build capacity for implementation.

Adapted from *Five States of Collaborative Decision Making on Public Issues*, Center for Collaborative Policy, California State University, Sacramento and the National Policy Consensus Center, Portland State University, Portland, Oregon.
ROAD MAP PROJECT BACKGROUND

• **2017-2019 Biennium Budget**: Legislature allocated funds to the Center to facilitate a two-year process to create a “Road Map to Washington’s Future.”

• **Purpose**: To articulate a vision of Washington’s desired future and identify additions, revisions, or clarifications to the growth management framework needed to reach that future.
Growth Planning Framework

Growth Management Act – RCW 36.70A
Shoreline Management Act – RCW 90.58
State Environmental Policy Act – RCW 43.21
Local Project Review Act – RCW 36.70B
Land Use Petition Act – RCW 36.70C
Planning Enabling Act – RCW 36.70
Subdivision Statute – RCW 58.17
Water System Coordination Act – RCW 70.116
Regional Transportation Planning – RCW 47.80
City and County Governance – RCW 35, 35A, 36
Port Districts – RCW 53, Water and Sewer Districts – RCW 57
Public Utility Districts – RCW 54, School Districts RCW 28
Forest Practices – RCW 76.09
State Agencies and Universities
Community Redevelopment Financing- RCW 39.89
Multi-Family Property Tax Exemption – RCW 84.14
Impact Fees - RCW 82.02
A Road Map to Washington’s Future

PROJECT COMPONENTS

• Workshops: Multi-Sector; Elected Officials; State-Wide/Regional; Latinx
• Interviews
• Online Questionnaire
• Next Generation
• University Research and Data Inventory
• Engagement with Tribal Governments
A Road Map to Washington’s Future

ROAD MAP REPORT OVERVIEW

● **Volume 1:** The Road Map to Washington’s Future Report

● **Volume 2:** Workshop Summaries and Online Questionnaire Summary

● **Volume 3:** University Partners Research and Data Inventories

● **Volume 4:** Formal Letters Received
What are the key historic events that have defined your community/county/region?

- War’s expansion of extension service long-term investment of tech assistance
- Federal regulation of national forests reduced economic benefit to timber harvest
- Northport community 1960s hippies discovered northport and are here today. Open community

What parts of the current growth planning framework do you believe work well and why?

* Planning Commissions work well in writing comprehensive plans and
in that they are touched on the effective information sharing with federal
agencies, retirees in the area volunteering in

What parts of the current growth planning framework do you believe do not work well and why?

Participants expressed a variety of concerns regarding what aspects of the growth planning framework do not work well. A number of participants talked about how they felt the Growth Management Hearing Board frequently makes decisions at odds with local desires. Some expressed that the
Successful Collaborative Planning in Washington State: Five Case Studies

Local Areas of More Intensive Rural Development (LAMIRDs): A Report Analyzing Whatcom, Skagit, Island, and San Juan County LAMIRDs

Fiscal Tools for Affordable Housing: An Analysis of Tax Increment Financing, Multi-Family Tax Exemptions, Impact Fee Exemptions and Latecomer Agreements in Washington State
A Road Map to Washington’s Future

ROAD MAP REPORT OVERVIEW

Listening ➔ Synthesizing ➔ Guiding
LISTENING – most common concerns

- Availability and affordability of housing for the current and next generations
- Transportation choices and mobility
- Impacts of a changing climate, and the ability and resources to mitigate and adapt to those impacts
- Income availability and inequity
- Maintenance of community identity, character, and sense of place
- Protection of the environment, access to nature, and outdoor recreation
- Control over their lives and livelihoods
SYNTHEIZING – guiding questions

• Does the collection of growth management laws, policies, and institutions developed over decades equip communities to address current and changing conditions?

• What new or modified approaches are needed to address the unique conditions around the state?

• What is restraining the ability of communities to thrive?

• Are there limits to growth?

• How can people have their needs met without compromising future generations?

• How can decision-makers best identify appropriate trade-offs, and make informed decisions?
A Road Map to Washington’s Future

SYNTHEIZING – Key take-aways

• The future cannot be entirely predicted or mapped.
• To stop and think before taking action.
• Essential to success - ability to implement, monitor, evaluate, and adapt as the future unfolds.
• Government and the actions of the marketplace to be better aligned.
• Issues addressed as systems and not silos.
• Political will and leadership across political boundaries.
• The diverse regions of the State are actually interdependent and significantly impact each other.
A Road Map to Washington’s Future

GUIDING

1. Participant Perspectives
2. Guiding Principles
3. Transformational and Systemic Change and Key Reforms
1. PARTICIPANT PERSPECTIVES

• Visions of a Thriving Future
• Purpose and Value of Growth Planning
• Working Well in the Growth Planning Framework
• Not Working Well in the Growth Planning Framework
2. GUIDING PRINCIPLES

• Respect that place matters.
• Maximize flexibility, adaptation, and innovation.
• Align economic development with ecological resilience.
• Use a systems approach.
• Recognize that healthy ecosystems transcend jurisdictional boundaries.
• Rethink the concept of land use.
• Consider all elements needed to create thriving communities.
• Focus on creating collaboration versus adversarial approaches.
• Recognize that financial resources are required.
3. TRANSFORMATIONAL AND SYSTEMIC CHANGE ACTIONS

KEY REFORMS TO IMPROVE THE EXISTING GROWTH PLANNING FRAMEWORK
Actions: **TRANSFORMATIONAL AND SYSTEMIC CHANGE**

1. Funding and Revenue Generation
2. Adaptive Planning at a regional Scale
3. Resilience to Changing Conditions and Disasters
4. State-wide Water Planning
5. Equity
6. Economic Development
Key Reforms: TO IMPROVE THE EXISTING GROWTH PLANNING FRAMEWORK

• State Agency Coordination with, and Support for, Regional Plans
• Funding and Capacity for Planning and Implementation
• Monitoring and Evaluation of Comprehensive and Regional Plans
• Education
• Health of the Environment
Key Reforms: TO IMPROVE THE EXISTING GROWTH PLANNING FRAMEWORK (Cont’d)

• Human Health and Well-Being
• Housing
• Annexation
• Economic Viability of Agriculture and Other Natural Resource Industries
• Transportation
• Coordination with Military Installations
• Other GMA Modifications
DISCUSSION

• What are your overall reactions? What stands out to you?

• Is there anything missing or not addressed that was discussed at workshops you attended?

• Are there elements of the report or key findings that you would like more specific information about?

• Does anything in the report seem inaccurate?

• What would you like to see happen as a result of this report?