

THE WILLIAM D. RUCKELSHAUS CENTER

UNIVERSITY OF WASHINGTON



Kevin Harris

*Senior Facilitator -
Health Policy*

Kevin Harris has more than 30 years of health policy design and implementation experience facilitating and consulting with state health and social service agencies, the federal government, providers, payers, unions, advocates and associations around healthcare transformation and stakeholder collaboration nationwide. Kevin is expanding the Ruckelshaus Center's reach to help build consensus and capacity within the health sector around delivery and financing of quality and affordable care, public and global health collaboration and governance, and community/regional support.

The combination of the Ruckelshaus Center's university-based consensus-building processes and Kevin's health policy and facilitation experience offer administrators, elected officials, the healthcare industry, funders, and community leaders a tool to achieve consensus among stakeholders around complex, vexing issues that are seemingly intractable.

KEYS AREAS OF EXPERTISE

- Multi-party/multi-sector stakeholder facilitation and dispute resolution
- National, statewide and community-based health reform initiatives, interventions and innovations
- Program design, implementation and integration experience:
 - Medicaid, Medicare and state-only funded programs
 - Public health
 - Social service programs
 - Social determinants of health
 - Institutional delivery of care and financing
 - Long-term supports and services
 - Intellectual/developmental disability services
 - Behavioral health services

PROFESSIONAL AFFILIATIONS

American Society for Public Administration
AcademyHealth
Institute of Management Accountants
Association for Conflict Resolution

EDUCATION AND CERTIFICATION

University of Washington (UW)
Executive MPA, Evans School of Public Policy & Governance
California State University, San Francisco
MBA, Finance
University of California, Davis
BS, Agricultural Managerial Economics
Certified Management Accountant

Selected Project Experience

- Leads the Ruckelshaus Center's **collaborative health policy practice**.
- Provides **process design** and **neutral facilitation** to reach consensus between the public, non-profit, private, tribal, and civic sectors throughout the Pacific Northwest.
- **Intellectual/Developmental Disabilities 2018 - present**: Facilitating a statewide leadership group around residential options, access, and barriers to support for individuals with intellectual/developmental disabilities. 2018 consensus led to legislative approval of \$172M to increase service capacity and improve program support.
- **Everett CHART 2018 - present**: Providing an assessment of a Chronic Utilizer Alternative Response Team (criminal justice and healthcare diversion program) pilot, to evaluate countrywide scaling potential of high utilizer/homeless wrap-around services.
- **SW WA Accountable Community of Health 2017 - 2019**: Provided an assessment of organizational interests in Clark, Skamania, and Klickitat counties to address Medicaid, delivery of care integration, care coordination, opioid crisis, and other components of the \$1.5B statewide Medicaid Transformation Demonstration Waiver.
- **Snohomish Health District 2016 - 2017**: Provided assessment and facilitation services to the Snohomish Health District (public health agency in Snohomish County, WA) to address governance, funding and service delivery issues involving transition to foundational services, board engagement and other policy-related challenges.
- **Snohomish County LiveHealthy 2020 2016 - 2017**: Provided process design and facilitation services to the Snohomish County Health Leadership Coalition's LiveHealthy2020 initiative, to improve wellness programs, enhance mental and emotional health, and increase walkable communities.
- **Yakima Provider Capacity 2016 - 2017**: Provided neutral facilitation to hospital and rural health center executives to address overutilized emergency rooms, primary care and specialist capacity challenges and barriers to collaboration.

Selected Project Experience, continued

- **Eastern WA Jury Representation 2015:** Facilitated a group of 25 judges and attorneys for Washington Appleseed (a social justice non-profit), including two state supreme court justices, trial court judges, prosecutors and defense attorneys, and private counsel to build consensus and commitment around jury selection diversity and representation in Eastern Washington.
- **California Medi-Cal Special Education 2010 - 2015:** Facilitated and provided project management and consultation for an advisory group of twelve representative urban/rural, small/large California school districts and county offices of education. Work included building consensus and capacity around programmatic changes to health service reimbursement for special education children, benefits expansion, cost reporting and other regulatory and operational changes to the Medi-Cal Local Education Agency Medi-Cal program, impacting more than 520 participating school districts.
- **Medi-Cal Local Education Agency School Districts 2002 - 2015:** Facilitated and provided project/process management and consultation on behalf of California's Department of Health Care Services Local Education Agency Billing Option Program. Convened bi-monthly open meetings and break-out subgroups of more than 50 school district providers, California's Medicaid agency, the California Department of Education and state provider associations. Programmatic changes included development of new benefits and utilization controls using state plan amendments, development of proposed regulations packages, design of new operational and financial compliance policy and tools, and process design and implementation to build representative consensus, social and political capacity among diverse stakeholders.
- **Illinois Multi-State Agency Task Force 2012 - 2014:** Facilitated a group of Illinois administrators, state agencies and departments, including the Office of the Governor, Medicaid, Mental Health, Substance Abuse, Rehabilitation, Aging and Developmental Disabilities to develop consensus around a universal healthcare assessment policy and tool.
- **Federal Balancing Incentive Programs 2012 - 2014:** Facilitated diverse state government agency and stakeholder groups to achieve consensus around federal CMS' Balancing Incentive Program requirements in Nebraska, Pennsylvania and Illinois related to healthcare assessment tools, data alignment, Area Agencies on Aging orientation, state website modification and other mandates.
- **Medi-Cal Nursing Home Reimbursement Reform 2002 - 2005:** Convened and facilitated a diverse California stakeholder group around nursing home reform, including Medi-Cal's Provider Rates Section and Audits & Investigations, several state long-term care provider associations, the Service Employees International Union, the state's hospital association, the Grey Panthers and other advocacy groups and several state legislators to reform Medi-Cal's nursing home rate reimbursement methodology for the first time in more than 20 years.
- **Statewide Medicaid Long-Term Care Reform 1996 - 2001:** Facilitated stakeholder groups in Ohio, Pennsylvania, Michigan and North Dakota to build consensus around long-term care reform, including institutional and home and community-based care services, and rebalancing efforts impacting Medicaid populations statewide.
- **Medicaid Policy Redesign/Reform 1988 - 2015:** Led teams to evaluate, design policy recommendations and implement hospital inpatient and outpatient, home health agency, physician, institutional long-term care, home and community-based services, or allied health reimbursement methodology in Ohio, Illinois, Michigan, Pennsylvania, California, Florida, Kansas, Nebraska, Missouri, Washington, Texas and Maine.
- **Medicaid Multi-State Benefits and Waiver Design 1993 - 2015:** Assisted Nebraska, Kansas, California and Illinois with the development of 1915(b), (c), and (d) waivers, 1115 demonstration waivers and state plan amendments including policy options, program evaluation, analytics, facilitation, readiness and program implementation around Medicaid managed care introduction and expansion, home and community-based care benefits and services, special-need populations and federal negotiation and compliance.